

ROWAN COUNTY COMMISSION AGENDA SPECIAL MEETING ANNUAL PLANNING WORKSESSION February 6, 2023: 10:00 AM

Join from a PC, Mac, iPad, iPhone or Android device: https://bit.ly/rowanbocplanning0206 Password:020623

Or join by phone: Dial: (602) 753-0140 (720) 928-9299 (213) 338-8477

Webinar ID: 985 8554 9009

Password: 020623

Call to Order

Invocation

1 Retreat Agenda

Adjournment

Individuals with disabilities who need modifications to access the services or public meetings of Rowan County Government may contact the Clerk to the Board of Commissioners three days prior to the meeting by calling (704) 216-8181 or by utilizing the North Carolina relay number at 1-800-735-2962 (English) or 1-888-825-6570 (Spanish). For additional communication options, please consult: https://relaync.com.

ROWAN COUNTY A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144 TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONS:

FROM:

DATE:

SUBJECT: Retreat Agenda

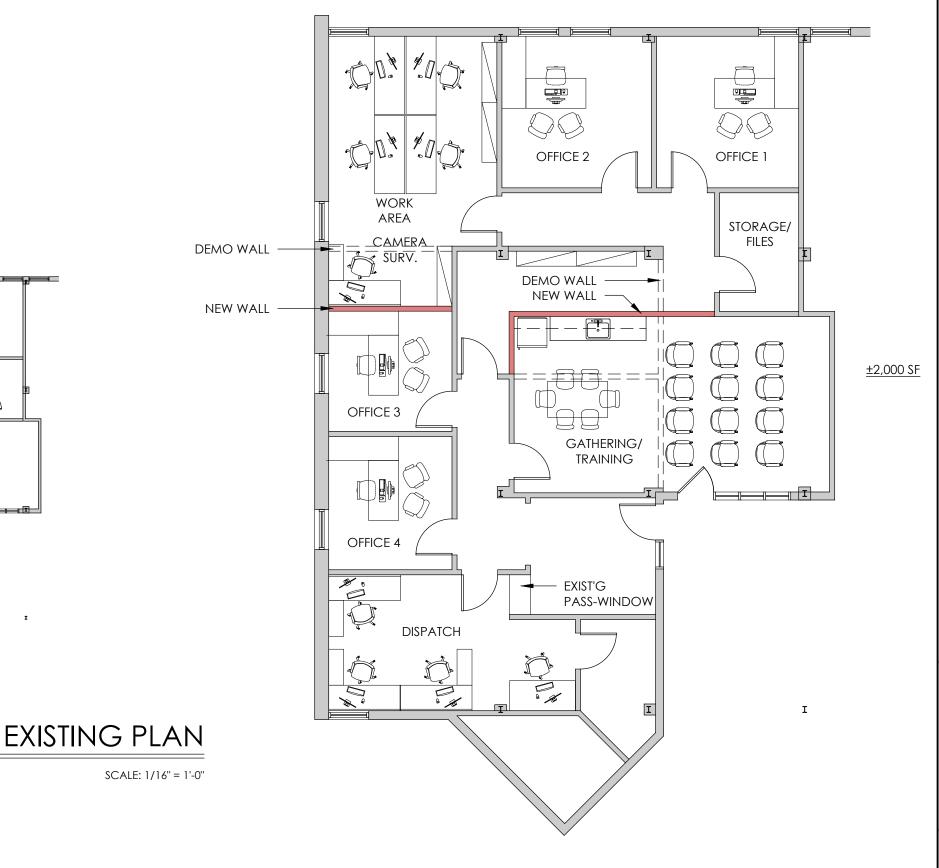
ATTACHMENTS:

Description	Upload Date	Type
Agenda	2/3/2023	Cover Memo
Transit Department Presentation	2/3/2023	Cover Memo
Powerpoint Presentations	2/7/2023	Cover Memo



Rowan County Commissioners Retreat Summary Agenda – February 6, 2023

Welcome & Agenda Review Accomplishments Tax Assessor - Reval Budget Updates Sheriff Updates	5 min 15 min 30 min 30 min 15 min	10:00-10:05am 10:05-10:20am 10:20-10:50am 10:50-11:20am 11:20-11:35am
BREAK	10 min	11:35-11:45am
Planning & Building Inspection Updates Long-Term Planning New Transit Building Working Lunch – Commissioner's Topics Economic Development Commission	15 min 15 min 15 min 60 min 20 min	11:45-12:00pm 12:00-12:15pm 12:15-12:30pm 12:30-1:30pm 1:30-1:50pm
BREAK	10 min	1:50-2:00pm
Prioritization Wrap-Up	25 min 5 min	2:00-2:25pm 2:25-2:30pm



A1.1-02

A1.1-01

OPTION 1 FLOOR PLAN SELECTIVE DEMOLITION

SCALE: 1/8" = 1'-0"

BOGLE FIRM ARCHITECTURE

SUITE 200 www.boglefirm.com SALISBURY, NC 28144 704.638.2015

PUBLICATION OR REUSE OF THESE DRAWINGS OR ANY INCLUDED DETAILS MUST BE WITH THE WRITTEN CONSENT OF THE FIRM'S PRINCIPAL ARCHITECT.

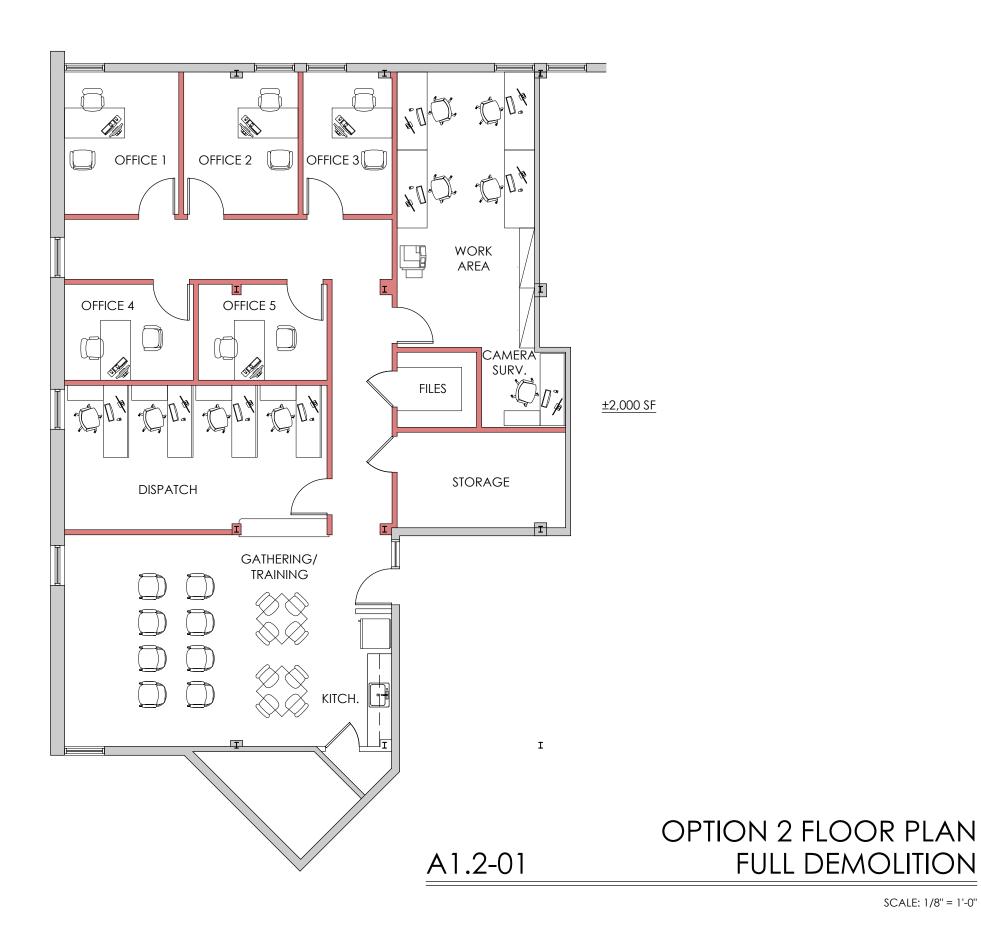
OPTION 1 AG. BUILDING WEST FLOOR PLAN SELECTIVE DEMO.

ROWAN TRANSIT SYSTEM 2727 Old Conce

2727 Old Concord Rd. Salisbury, NC 28146

SHEET

A1.1





\$UITE 200 pete@bogletirm.com \$ALISBURY, NC 28144 704.638.2015

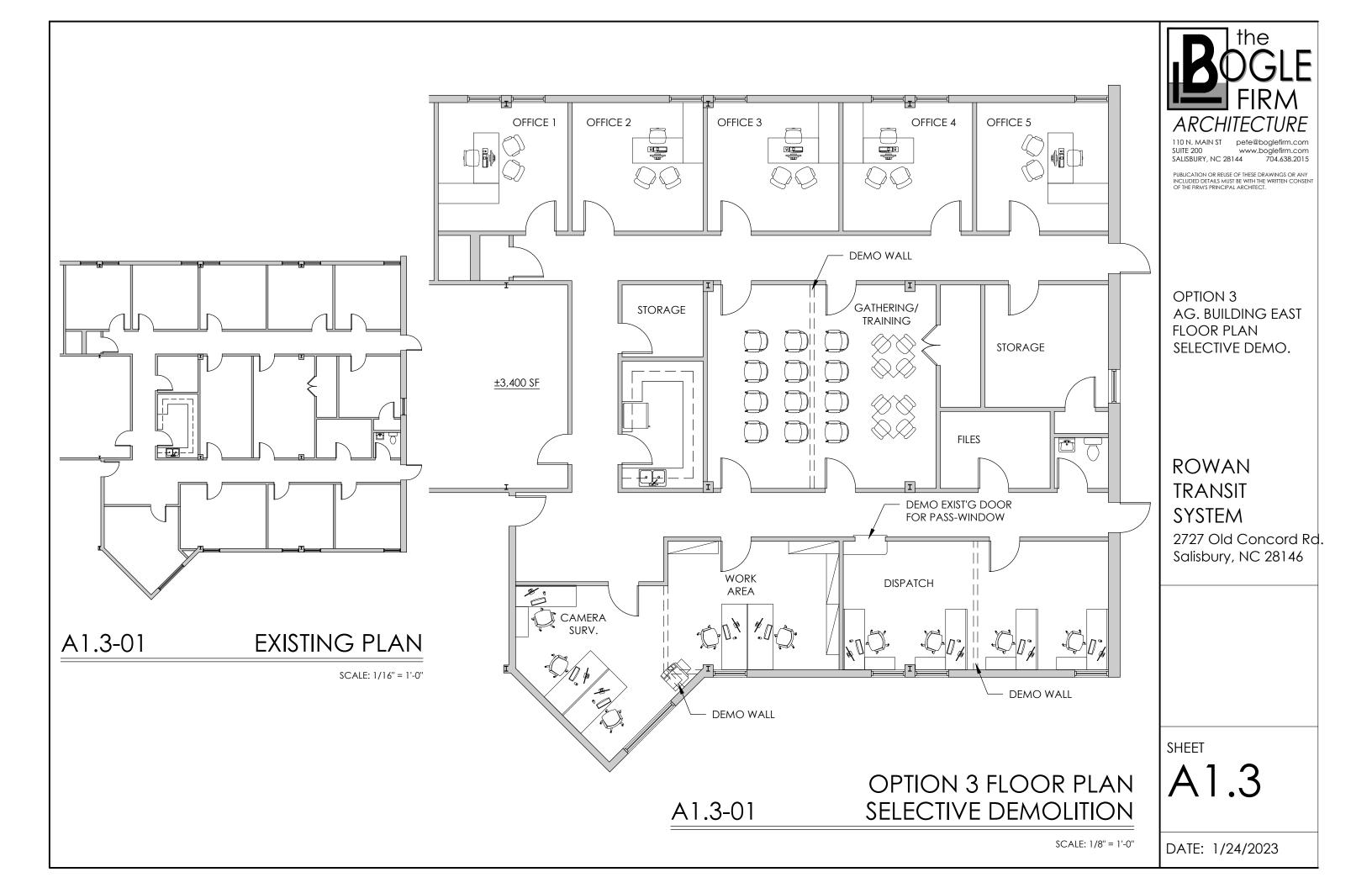
PUBLICATION OR REUSE OF THESE DRAWINGS OR ANY INCLUDED DETAILS MUST BE WITH THE WRITTEN CONSENT OF THE FIRM'S PRINCIPAL ARCHITECT.

OPTION 2 AG. BUILDING WEST FLOOR PLAN FULL DEMO.

ROWAN TRANSIT SYSTEM 2727 Old Concord Rd. Salisbury, NC 28146

SHEET

A1.2







SUITE 200 www.boglefirm.com SALISBURY, NC 28144 704.638.2015

PUBLICATION OR REUSE OF THESE DRAWINGS OR ANY INCLUDED DETAILS MUST BE WITH THE WRITTEN CONSENT OF THE FIRM'S PRINCIPAL ARCHITECT.

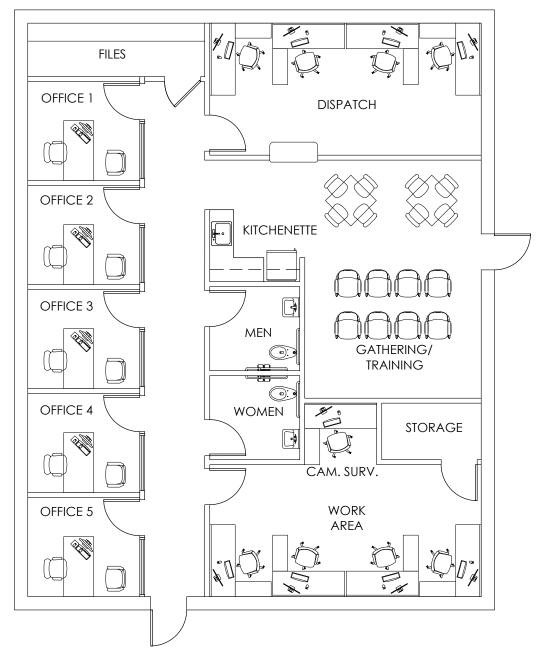
OPTION 4
AG. BUILDING EAST
FLOOR PLAN
FULL DEMOLITION

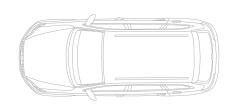
ROWAN TRANSIT SYSTEM 2727 Old Concord Rd. Salisbury, NC 28146

SHEET

A1.4

2,000 SF





A1.5-01

OPTION 5 FLOOR PLAN

SCALE: 1/8" = 1'-0"

BOGLE FIRM ARCHITECTURE

110 N. MAIN ST pete@boglefirm.com SUITE 200 www.boglefirm.com SALISBURY, NC 28144 704.638.2015

PUBLICATION OR REUSE OF THESE DRAWINGS OR ANY INCLUDED DETAILS MUST BE WITH THE WRITTEN CONSENT OF THE FIRM'S PRINCIPAL ARCHITECT.

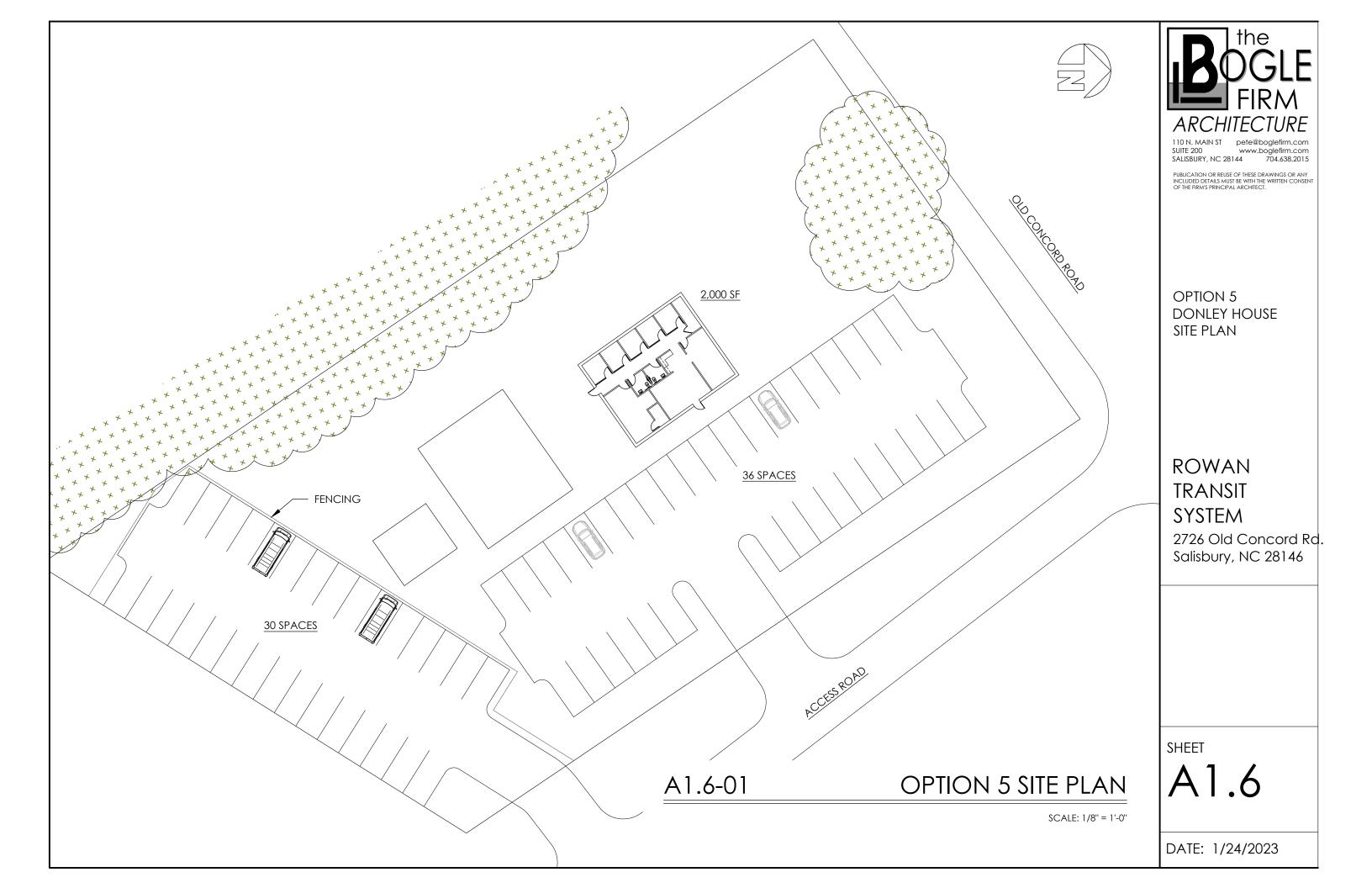
OPTION 5 DONLEY HOUSE FLOOR PLAN

ROWAN
TRANSIT
SYSTEM
2726 Old Concord Rd.

Salisbury, NC 28146

SHEET

A1.5



ROWAN TRANSIT SYSTEMS CONCEPTUAL CONSTRUCTION BUDGET

Rowan County Agriculture Building Remodel (West)

		FULL D	EMO					SEL	ECT.	DEN	MO					NE	W FIN	1ISHI	ES ONLY				
	SF	LOWER	UPPER	LOW	ER	ι	JPPER	LO	WER	UP	PER	LC	OWER	Į	JPPER	LO'	WER	Į	JPPER	LC	WER	U	PPER
	3F	PRICE	PRICE	BUDO	GET	Вι	UDGET	PR	ICE	PR	ICE	BU	DGET	ВІ	UDGET	PR	ICE	I	PRICE	BUI	DGET	ΒL	IDGET
DESCRIPTIO	N																						
Office	2,000	\$ 125	\$ 130	\$ 250,	.000	\$ 2	260,000	\$	50	\$	75	\$ 1	00,000	\$	150,000	\$	20	\$	25	\$ 4	0,000	\$:	50,000
Vans	450	\$ 7	\$ 12	\$ 3,	150	\$	5,400	\$	7	\$	12	\$	3,150	\$	5,400	\$	7	\$	12	\$	3,150	\$	5,400
(linear ft.				\$	-	\$	-					\$	-	\$	-					\$	-	\$	-
fencing)				\$	-	\$	-					\$	-	\$	-					\$	-	\$	-
				\$	-	\$	-					\$	-	\$	-					\$	-	\$	-
				\$	-	\$	-					\$	-	\$	-					\$	-	\$	-
				\$	-	\$	-					\$	-	\$	-					\$	-	\$	-
				\$	-	\$	-					\$	-	\$	-					\$	-	\$	-
				\$	-	\$	-					\$	-	\$	-					\$	-	\$	-
				\$ 253,	150	\$ 2	265,400					\$ 1	03,150	\$ 1	155,400					\$4	3,150	\$ 5	55,400
Furniture, Fi	xt., & Ec	juip. (alla	wance)	\$ 17,	.000	\$	22,000					\$	17,000	\$	22,000					\$ 1	7,000	\$ 2	22,000
SUBTOTAL				\$ 270,	150	\$ 2	287,400					\$ 1:	20,150	\$ 1	77,400					\$6	0,150	\$ 7	77,400
General Co	ontinger	ncy (10%)		\$ 27,	.015	\$	28,740					\$	12,015	\$	17,740					\$	6,015	\$	7,740
TOTAL				\$ 297,	165	\$ 3	316,140					\$ 1	32,165	\$ 1	195,140					\$6	6,165	\$ 8	35,140

ROWAN TRANSIT SYSTEMS CONCEPTUAL CONSTRUCTION BUDGET

Rowan County Agriculture Building Remodel (East)

		FULL D	EMO				SEL	ECT.	DE	MO				Ν	EW FINI	SH. C	NLY				
	SF	LOWER PRICE	UPPER PRICE		OWER UDGET	UPPER UDGET		WER ICE		PER		OWER UDGET	UPPER BUDGET		OWER PRICE		PER ICE)WER DGET		JPPER JDGET
DESCRIPTI	ΟN	111102	111102		0001	0001		.02				00001	 .05021								75 02.
Office	3,400	\$ 125	\$ 130	\$ 4	425,000	\$ 442,000	\$	50	\$	75	\$	170,000	\$ 255,000	\$	20	\$	25	\$ 6	88,000	\$	85,000
Vans	450	\$ 7	\$ 12	\$	3,150	\$ 5,400	\$	7	\$	12	\$	3,150	\$ 5,400	\$	7	\$	12	\$	3,150	\$	5,400
(linear ft.				\$	-	\$ -	•				\$	-	\$ -					\$	-	\$	-
				\$	-	\$ -					\$	-	\$ -					\$	-	\$	-
				\$	-	\$ -					\$	-	\$ -					\$	-	\$	-
				\$	-	\$ -					\$	-	\$ -					\$	-	\$	-
				\$	-	\$ -					\$	-	\$ -					\$	-	\$	-
				\$	-	\$ -					\$	-	\$ -					\$	-	\$	-
				\$	-	\$ -					\$	-	\$ -					\$	-	\$	-
					428,150	\$ 447,400					\$ 1	173,150	 260,400					\$ 7	1,150		90,400
Furniture,	Fixt., & E	quip. (all	owance	\$	17,000	\$ 22,000					\$	17,000	\$ 22,000					\$	7,000	\$	22,000
SUBTOTAL				\$ 4	445,150	\$ 469,400					\$ 1	190,150	\$ 282,400					\$ 8	8,150	\$ 1	12,400
General C	Continge	ency (10%	6)	\$	44,515	\$ 46,940					\$	19,015	\$ 28,240					\$	8,815	\$	11,240
TOTAL				\$ 4	489,665	\$ 516,340					\$ 2	209,165	\$ 310,640					\$ 9	6,965	\$ 1	23,640

ROWAN TRANSIT SYSTEMS CONCEPTUAL CONSTRUCTION BUDGET

Donley House

			PRICE/SF			
	SF	LOV	WER PRICE	UPPER PRICE	LOWER BUDGET	UPPER BUDGET
DESCRIPTION						
Office	2,000	\$	175.00	\$ 200.00	\$ 350,000.00	\$ 400,000.00
Vans (linear ft. fencing)	14,200	\$	4.25	\$ 4.75	\$ 60,350.00	\$ 67,450.00
Van Parking (30 spaces; fenced)	11,500	\$	5.50	\$ 6.10	\$ 63,250.00	\$ 70,150.00
Site Prep (tree removal, etc.; allowance)	1	\$	4,500.00	\$ 7,000.00	\$ 4,500.00	\$ 7,000.00
					\$ -	\$ -
					\$ -	\$ -
					\$ -	\$ -
					\$ -	\$ -
					\$ -	\$ -
					\$ 478,100.00	\$ 544,600.00
Furniture, Fixtures, & Equipment (allowance)					\$ 17,000.00	\$ 22,000.00
SUBTOTAL					\$ 495,100.00	\$ 566,600.00
General Contingency (10%)					\$ 49,510.00	\$ 56,660.00
TOTAL					\$ 544,610.00	\$ 623,260.00



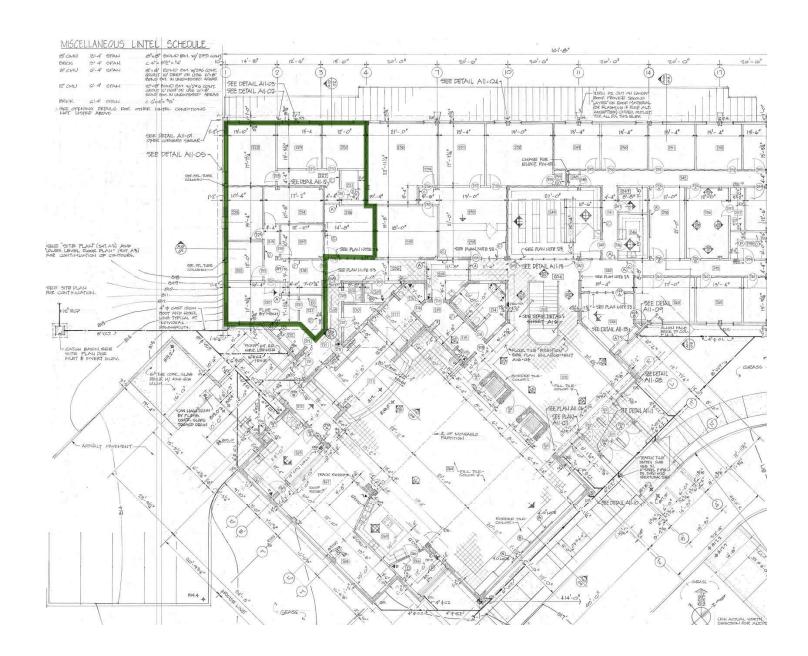




Existing Ag. Building West New Finishes Only

		NEW	/ FINISH	HES C	NLY				
	SF		WER RICE	_	PER ICE	LOV BUD	. —		PPER DGET
DESCRIPTION									
Office	2,000	\$	10	\$	15	\$ 20	,000	\$3	0,000
Vans (linear ft.	450	\$	28	\$	33	\$ 12	,600	\$ 1	4,850
fencing +						\$	-	\$	-
gate)						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$32	,600	\$4	4,850
Furniture, Fixt., a	& Equip.	. (allo	owanc	e)		\$ 17	,000	\$ 2	2,000
SUBTOTAL						\$49	,600	\$6	6,850
General Contin	ngency	(10%	5)			\$ 4	,960	\$	6,685
TOTAL						\$54	,560	\$7	3,535





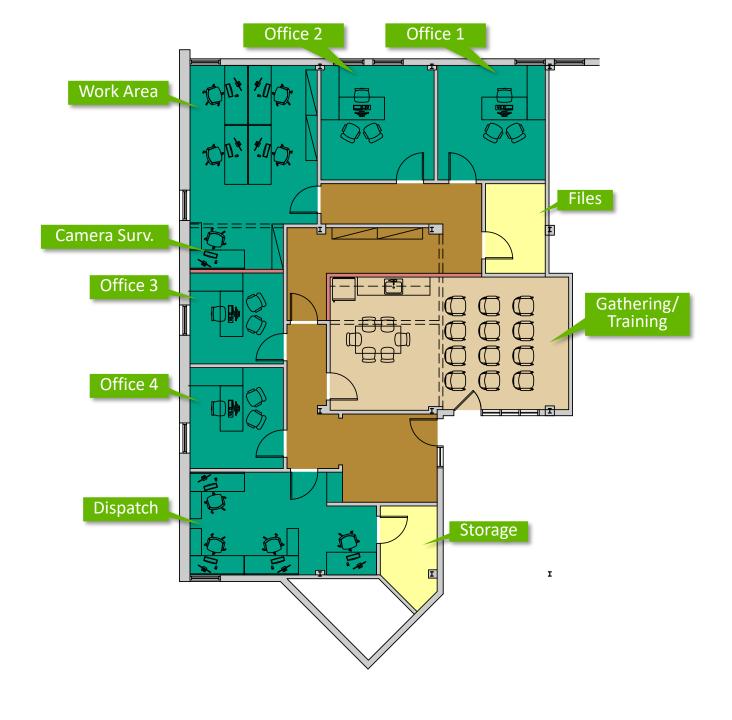
Option 1 Ag. Building West Selective Demolition

		SELECT. DEMO							
	SF		WER ICE			_	OWER JDGET	_	ipper Jdget
DESCRIPTION									
Office	2,000	\$	40	\$	65	\$	80,000	\$	130,000
Vans (linear ft.	450	\$	28	\$	33	\$	12,600	\$	14,850
fencing +						\$	-	\$	-
gate)						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	92,600	\$1	44,850
Furniture, Fixt., 8	& Equip.	. (all	owar	nce)	\$	17,000	\$	22,000
SUBTOTAL						\$1	109,600	\$1	66,850
General Contin	ngency	(10%	%)		'	\$	10,960	\$	16,685

\$120,560 \$183,535



TOTAL



Option 2 Ag. Building West Full Demolition

		FULL D	EMO		
	SF	LOWER PRICE	UPPER PRICE	LOWER BUDGET	UPPER BUDGET
DESCRIPTION					
Office	2,000	\$ 125	\$ 130	\$ 250,000	\$ 260,000
Vans (linear ft.	450	\$ 28	\$ 33	\$ 12,600	\$ 14,850
fencing +				\$ -	\$ -
gate)				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -
				\$262,600	\$274,850
Furniture, Fixt., 8	& Equip.	. (allowa	nce)	\$ 17,000	\$ 22,000
SUBTOTAL				\$279,600	\$296,850
General Contin	ngency	(10%)	ļ	\$ 27,960	\$ 29,685
TOTAL				\$307,560	\$326,535

*Including new HVAC system

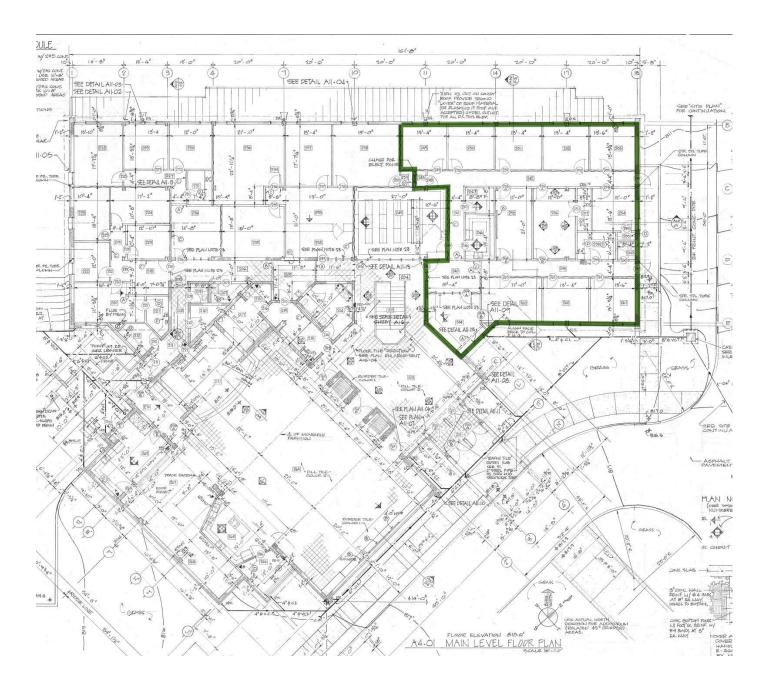




Existing Ag. Building East New Finishes Only

		NEV	W FINI	SH. C	ONLY				
	SF		WER ICE		PER ICE		WER DGET	_	IPPER JDGET
DESCRIPTION									
Office	3,400	\$	10	\$	15	\$3	4,000	\$	51,000
Vans (linear ft.	450	\$	28	\$	33	\$ 1	2,600	\$	14,850
fencing +						\$	-	\$	-
gate)						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$4	6,600	\$	65,850
Furniture, Fixt., 8	Equip.	(allo	wanc	e)		\$ 1	7,000	\$	22,000
SUBTOTAL						\$6	3,600	\$	87,850
General Contin	gency (10%)		1	\$	6,360	\$	8,785
TOTAL						\$6	9,960	\$	96,635





Option 3 Ag. Building West Selective Demolition

		SEL	ECT.	DE	MO				
	SF		WER ICE		PER ICE	_	OWER JDGET		JPPER UDGET
DESCRIPTION									
Office	3,400	\$	30	\$	45	\$	102,000	\$	153,000
Vans (linear ft.	450	\$	28	\$	33	\$	12,600	\$	14,850
fencing +						\$	-	\$	-
gate)						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	114,600	\$	167,850
Furniture, Fixt., 8	k Equip.	(allo	owan	ice)	1	\$	17,000	\$	22,000
SUBTOTAL						\$ 1	131,600	\$	189,850
General Contin	10%	5)		1	\$	13,160	\$	18,985	
TOTAL					\$ 1	144,760	\$2	208,835	





Option 4 Ag. Building West Full Demolition

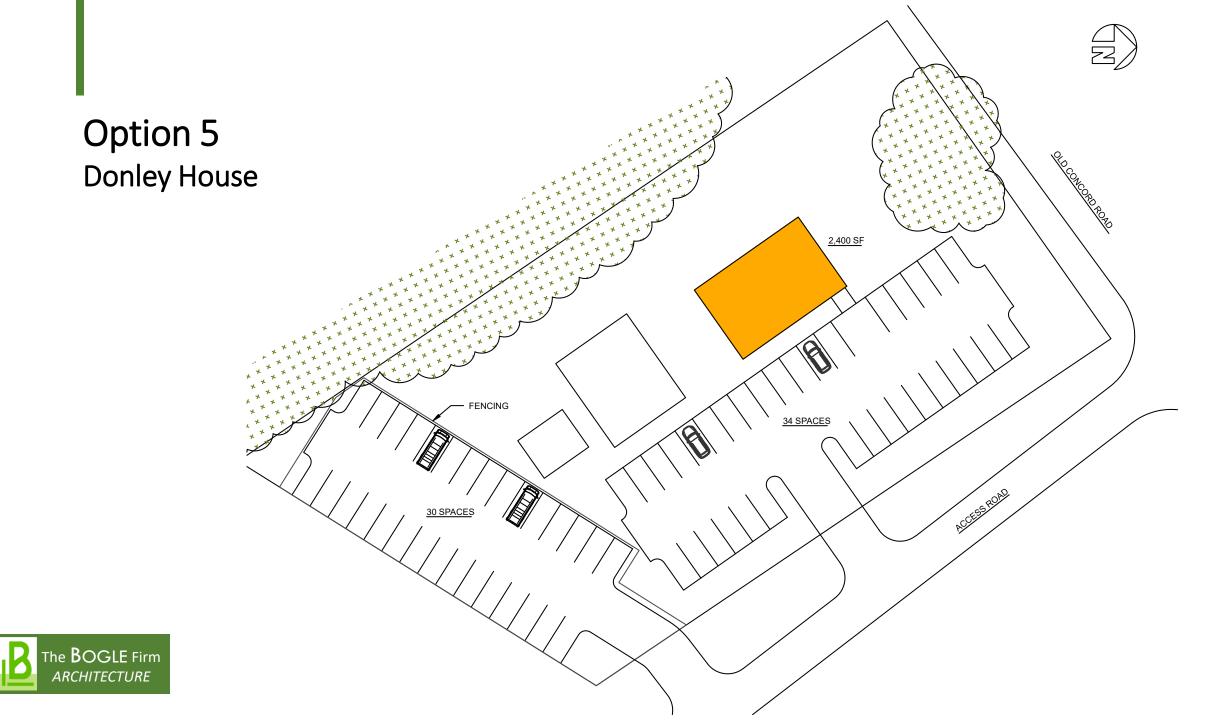
	FULL D	DEMO		
SF	LOWER	UPPER	LOWER	UPPER
	PRICE	PRICE	BUDGET	BUDGET

						_			
DESCRIPTION									
Office	3,400	\$	125	\$	130	\$	425,000	\$	442,000
Vans (linear ft.	450	\$	28	\$	33	\$	12,600	\$	14,850
fencing +						\$	-	\$	-
gate)						\$	-	\$	-
						\$	-	\$	_
						\$	-	\$	-
						\$	-	\$	_
						\$	-	\$	-
						\$	-	\$	-
						\$4	437,600	\$4	456,850
Furniture, Fixt., 8	k Equip.	(all	owar	се)	\$	17,000	\$	22,000
SUBTOTAL						\$	454,600	\$	478,850
General Contin	gency	(10%	رة)			\$	45,460	\$	47,885
TOTAL						\$	500,060	\$	526,735

*Including new HVAC system

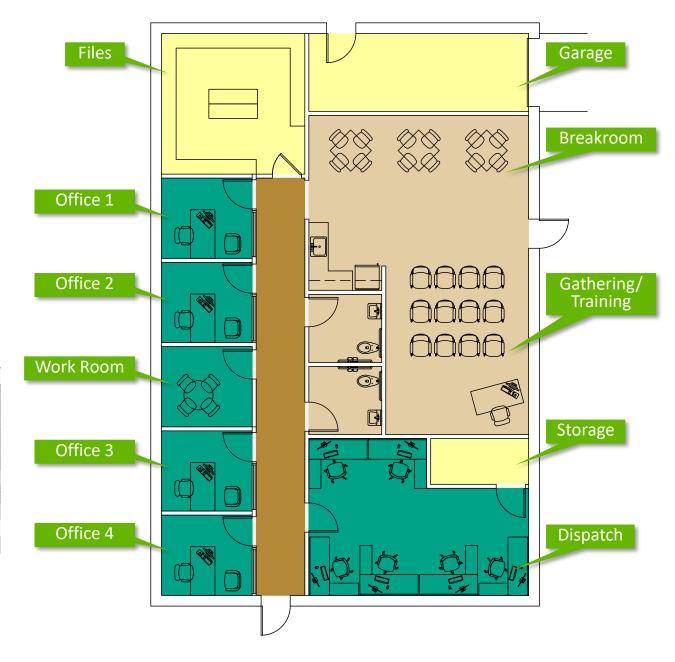






Option 5 Donley House

	SF		LOWER PRICE		UPPER PRICE		LOWER BUDGET		UPPER BUDGET	
DESCRIPTION										
Office	\$	2,400	\$	175	\$	200	\$	420,000	\$	480,000
Parking (34 employees, 30 vans)	\$	25,700	\$	6.52	\$	7.30	\$	167,564	\$	187,610
Vans (linearft.fencing + gate)	\$	450	\$	28	\$	33	\$	12,600	\$	14,850
Site Prep (tree removal, etc.;	\$	1	\$	30,000	\$	40,000	\$	30,000	\$	40,000
allowance)							\$	-	\$	-
							\$	630,164	\$	722,460
Furniture, Fixtures, & Equipment (allowance)							\$	17,000	\$	22,000
SUBTOTAL							\$	647,164	\$	744,460
General Contingency (10%)							\$	64,716	\$	74,446
TOTAL							\$	711,880	\$	818,906







2023 Rowan County Revaluation

Rowan County Assessor's Office

Rowan County 2023 Revaluation (Reappraisal)



- This is the process of updating Rowan County's real property values to reflect fair market value as of January 1, 2023.
- Reappraisal reestablishes the fairness of the tax burden between properties which typically change in value at different rates by location and property type.
- It is required by N.C.G.S. 105-286 at least once every eight years.
- Rowan County is currently on a 4 year reappraisal cycle.
- The last countywide reappraisal was conducted 4 years ago with an effective date of January 1, 2019.

Rowan County Tax Base



- Rowan County Tax Base is Derived from:
 - 80,632 Parcels (Real Property)
 - 6,476 Commercial or Industrial Parcels
 - 52,265 Residential Properties
 - 748 Leasehold Properties
 - 4,464 Present Use Value Properties
 - 16,679 Vacant Land Properties
 - Personal Property
 - 19,259 Individual Personal Property Accounts
 - 7,697 Business Personal Property Accounts
 - 403 Public Service Accounts
 - 142,728 Vehicles

Appraisal Facts



- Properties are appraised at 100% market value at the time of a county-wide revaluation. Data is reviewed from the most recent qualified sales leading up to the reappraisal date.
- The Schedule of Values, Standards and Rules are manuals to describe the methodology and procedures for appraising real estate at market value at the time of the county's most recent General Reappraisal.
- In order to reappraise all parcels, a process referred to as **mass appraisal** is employed. Mass appraisal is the process of grouping uniform or similar properties together to ensure fair and equitable property values.
- Real property values remain the same until the next reappraisal unless physical changes are made to the property between revaluation years.
- New buildings and other improvements are appraised according to the degree of completion on January 1 of each year.

Approaches to Value



- Market: analyzing sales of comparable properties and adjusting for differences to establish value for a specific property
- Cost: using the total material and labor cost (minus depreciation) and the land costs to establish value for a specific property
- Income: incorporating consideration of a property's rental income, expenses, vacancy rates, and rate of monetary return to establish value for a specific property

Sale Verification



A **qualified sale** is an arms length transaction between a willing buyer and seller.

Reasons a sale could be unqualified: (all sales must be considered)

- Sales in connection with foreclosures, bankruptcies, and condemnations
- Sales that occur between relatives or affiliated companies
- Properties sold at public auctions
- Special financing/land contracts

Volume of Sales since 2019

• Residential: 16,706

Qualified: 11,941

Unqualified: 4,765

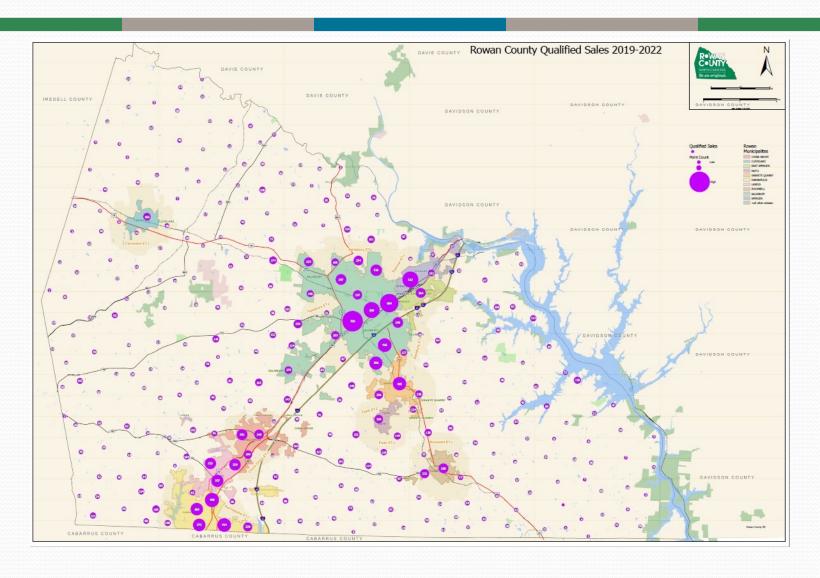
Commercial: 1,137

• Qualified: 714

Unqualified: 423

Rowan County Sales Map





2023 Revaluation 22 Counties

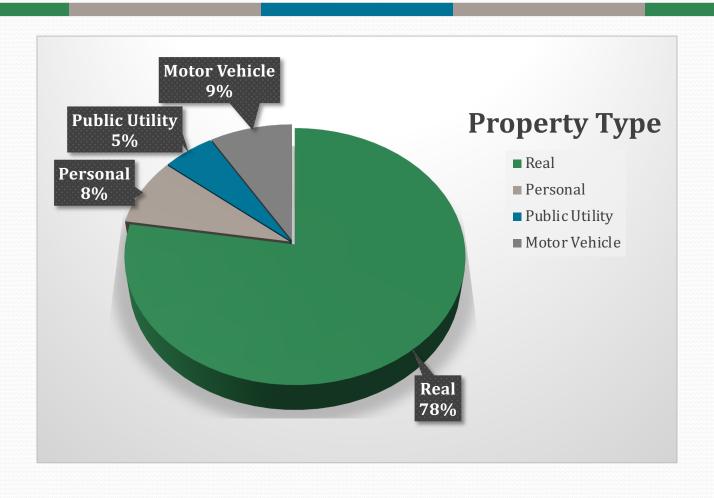


- Alamance
- Alexander
- Ashe
- Brunswick
- Burke
- Camden
- Craven
- Gaston
- Graham
- Henderson
- Iredell

- Lee
- Lincoln
- Macon
- McDowell
- Mecklenburg
- Moore
- North Hampton
- Randolph
- Rowan
- Rutherford
- Yadkin

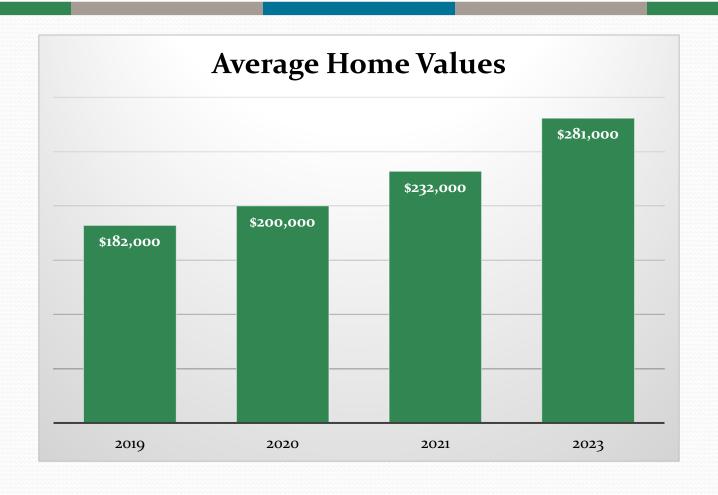
Property Value Percentage of Tax Base in Rowan County





Real Property





2023 Revaluation Results



- County-wide real property value increase: 44.96%
- Individual property values will not change at the same rate due to market area and property type.
- Value change is market driven
- Property value is just one component of the property tax bill.

Important Upcoming Dates



- February March 2023:
 - Notices of value mailed to property owners
 - Appeal period begins
- April 2023:
 - Board of Equalization and Review convenes to hear formal appeals
- June 2023:
 - Board of Equalization and Review adjourns (appeal period ends)

Appeal Reasons



Assessed real property values may be appealed for the following reasons:

<u>Yes</u>	<u>No</u>					
Assessed value is higher than market value	The percentage increase from previous assessment					
Assessed value is less than market value	Financial ability to pay the taxes					
Assessed value is inequitable with similar properties	Historical construction cost					
	Economic conditions					

What does the Process Look Like?



Notification Mailed All persons owning real property in the county will receive a notification of their new value.

Notices Reviewed Property owners should review information within the notification of value sent.

Office Review Property owners wishing to file for an office review may do so online, by mail, in person, or by phone.

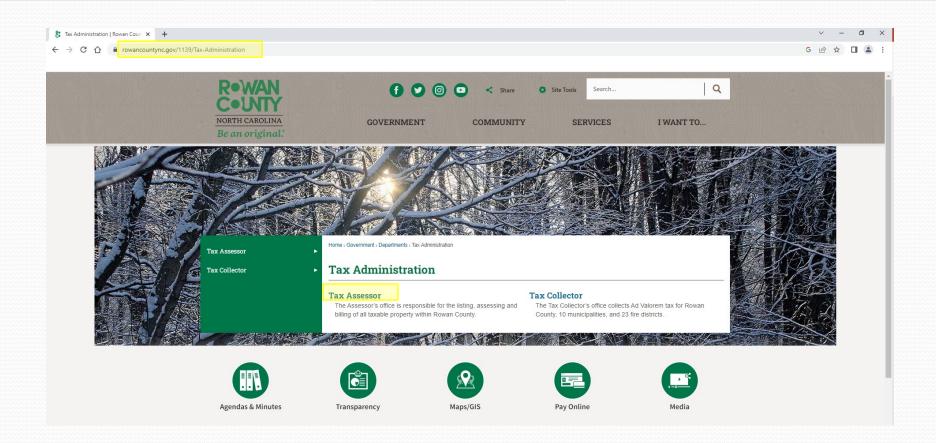
Board of E&R

If a property owner does not agree with the office review decision, they may file an appeal to the Board of Equalization and Review.

Property Tax Commission If a property owner does not agree with the decision from the Board of Equalization and Review, they may file an appeal to the Property Tax Commission.

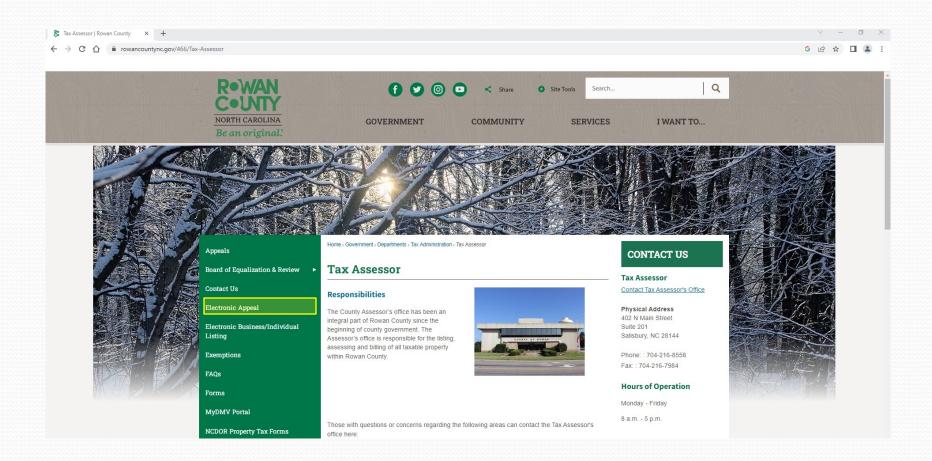
Finding Online Appeal Form





Finding Online Appeal Form





Finding Online Appeal Form

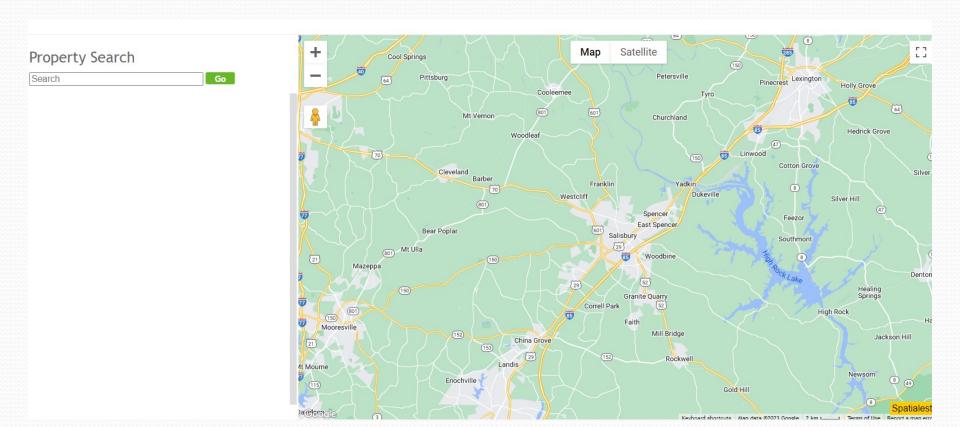


	R•WAN C•UNTY NORTH CAROLINA Be an original.
Rowan Count To obtain the inform need additional info	ty Electronic Appeal nation needed to complete this form, please refer to your revaluation notice. If y rmation, please call the Appraisal Department at 704-216-8386.
Name*	st
Email Address*	
Confirm Email	
Phone *	
Alternate Phone	
Parcel ID #*	F
Code#	
Property Address*	
In your opinion, what	t is the market value of the parcel? *
Opinion of Value and Recent appraisal (Basis for Appeal (check as appropriate) * (attach complete copy)
	ion cost (attached cost information including contractor) le sales (attached detailed information)
Recent asking price	ce (attach copy of listing agreement) t reason for appeal (attach photos)
Comments	
File Upload Choose File No file	ile chapen
File Upload Choose File No file	
and the second second	
Choose File No fil	le chosen

In your opinion, what is the market value of the parcel?"	
Opinion of Value and Basis for Appeal (check as appropriate) " Recent appraisal (attach complete copy)	
Recent construction cost (attached cost information included)	ing contractor)
Recent comparable sales (attached detailed information)	
Recent purchase Recent asking price (attach copy of listing agreement)	
Photos to support reason for appeal (attach photos)	
Other (add comments below)	
Comments	
File Upload	
Choose File No file chosen	
File Upload	
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File Upload	
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For commercial, industrial and rental properties please co	mplete the following information.
Attach income and expense statement for previous 3 years (N	ot Federal Schedule C)
Gross rent per year	
Expenses per year	
Number of units	
Term of lease	
Leasable space (sf)	
Tenant / Lessee Pays Insurance	
☐ Taxes	
☐ Maintenance	
☐ Heat & Air ☐ Water & Sewer	
Garbage	
□ Other	
File Upload	
Chaosa File No file chosen	
File Upload	
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File Upload	
Choose File No file chosen	
Additional information - please enter any additional informati	on
SUBMIT	

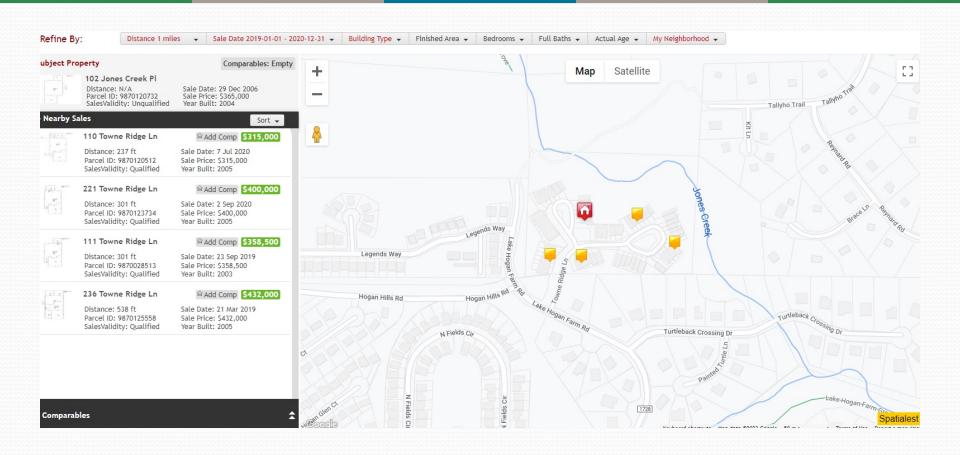
COMPER Software





COMPER Software





Recap of Important Dates



- February March 2023:
 - Notices of value mailed to property owners
 - Appeal period begins
- April 2023:
 - Board of Equalization and Review will convene to hear formal appeals
- June 2023:
 - Board of Equalization and Review adjourns (appeal period ends)

Revenue Estimates



Rowan	County Tax I	Base		Estimated a	s of 1/27/23	
	Fiscal Year			Fiscal Year		
	2022-23			2023-24		
						%Change
Real Prop	erty	\$10,664,114,355.00	Real Prop	erty	\$15,458,607,565.00	44.96%
Personal	Property	\$1,590,126,243.00	Personal F	Property	\$1,510,619,930.85	
Public Ut	ility	\$880,944,707.00	Public Uti	lity	\$836,897,471.65	
Registere	ed Motor Veh	\$1,545,910,398.00	Registere	d Motor Veh	\$1,526,759,960.46	
Total Tax	Base Value	\$14,681,095,703.00	Total Tax I	Base Value	\$19,332,884,927.96	
Less Adju	stments	\$291,601,113.77			\$830,566,699.11	
Actual Ta	x Base	\$14,389,494,589.23	Prelim Est	imated Tax Base	\$18,502,318,228.85	28.58%
Adjustme	ents include the	following:				
		Personal Property listing	will be ongoing	til June 30.		
		Appeals of property can occur for entire year.				
		Applications for Exemption, Exclusion or Deferrment accepted till June 1.				
		Tax Collection rate.				
Part of Re	al Property incr	ease was 912 new constru	ction homes co	mpleted for 202	3 with an Improvement v	alue of
		with all other new constru		•		

Change in Value Notice



402 N Main Street Suite 201 Salisbury, NC 28144-4341		ANGE OF ASSESSED VAL NOTICE	UE Date of Notice	
	E-mail	Effective January 1, 2023 address:ta-appraisals@rowancountync.		
Physical Addres	SS	Parcel	Property Description	
Real Estate Market Value		Deferred Value	Assessed Value as of 1/01/23	
	DETAC	In accordance w notified that you described real pr	HIS IS NOT A BILL th N.C. General Statute 105-287 you are h r assessed value has changed on the abov operty. The Value of your property repress value as of January 1, 2023.	
		AN COUNTY INFORMAL APPEAL FOR		
		Must Be Made Within 15 Days Of This		
Physical Addres	S	Parcel	Property Description	
Real Estate Market \	/alue	Deferred Value	Assessed Value as of 1/01/23	
of property value may resul	It in the asse	ssment being unchanged, reduced or in		
YC	OU CANNOT		ASED ON:	
(1) ITS PERCENT. 1. Do you feel the m	OU CANNOT NT OF INCR	ssment being unchanged, reduced or in	creased in value. ASED ON: THE ANTICIPATED TAX.	
1. Do you feel the m If Yes, no appeal 2. What is your opin 3. What is the basis Appraisal (at	OU CANNOT NT OF INCR narket value is necessary ion of the fai of your opin ttach copy)	APPEAL YOUR PROPERTY VALUE BEASE OR (2) YOUR ABILITY TO PAY 1 above is correct? Yes No. to not return this form. IF NO, comply remarket value as of January 1, 2023? ion? (Check where appropriate)	ASED ON: HE ANTICIPATED TAX.	
1. Do you feel the m If Yes, no appeal 2. What is your opin 3. What is the basis — Appraisal (alAsking price 4. If this is resident!	DU CANNOT NT OF INCR harket value is necessary ion of the fai of your opin ttach copy) (attach copy) (attach copy tall property # of Bat	APPEAL YOUR PROPERTY VALUE BEASE OR (2) YOUR ABILITY TO PAY 1 above is correct? Yes. No. Do not return this form. IF NO, compler market value as of January 1, 2023? join? (Check where appropriate) — Purchase price	ASED ON: THE ANTICIPATED TAX. The anticipated tax and tax	
1. Do you feel the m if Yes, no appeal 2. What is your opin 3. What is the basis	pu CANNOT NT OF INCR narket value is necessary ion of the fai of your opin ttach copy) (attach copy) ial property # of Bat ents: cial or incor	ssment being unchanged, reduced or in APPEAL YOUR PROPERTY VALUE B EASE OR (2) YOUR ABILITY TO PAY T above is correct? Yes No t. Do not return this form. IF NO, complet ir market value as of January 1, 2023? _ ion? (Check where appropriate) y of listing form) Comparable expended to the following: hs # of Half Baths Heated me producing property, please include	reased in value. ASED ON: HE ANTICIPATED TAX. Lete this form in its entirety. e (attach copy of closing statement) lales (attach detailed information) Sq. Ft	
1. Do you feel the m If Yes, no appeal 2. What is your opin 3. What is the basisAppraisal (alAsking price 4. If this is resident! Year BuiltAdditional Comm 5. If this is commen income and expe	DU CANNOT NT OF INCR narket value is necessary is necess	ssment being unchanged, reduced or in APPEAL YOUR PROPERTY VALUE B EASE OR (2) YOUR ABILITY TO PAY T above is correct? Yes No t. Do not return this form. IF NO, complet ir market value as of January 1, 2023? _ ion? (Check where appropriate) y of listing form) Comparable expended to the following: hs # of Half Baths Heated me producing property, please include	reased in value. ASED ON: HE ANTICIPATED TAX. Set this form in its entirety. In a cut of the control of the cut of the	

In Conclusion



- Although all property types will not change at the same rate, the state sales ratio assessment indicates an increase for all property types.
- Property Revaluation is mandated by North Carolina General Statute 105-286.
- Property value is just one component of the budget process.
- Exemptions and exclusions are available.
- Staff will work with citizens through this process by informal and formal appeals.
- Questions?

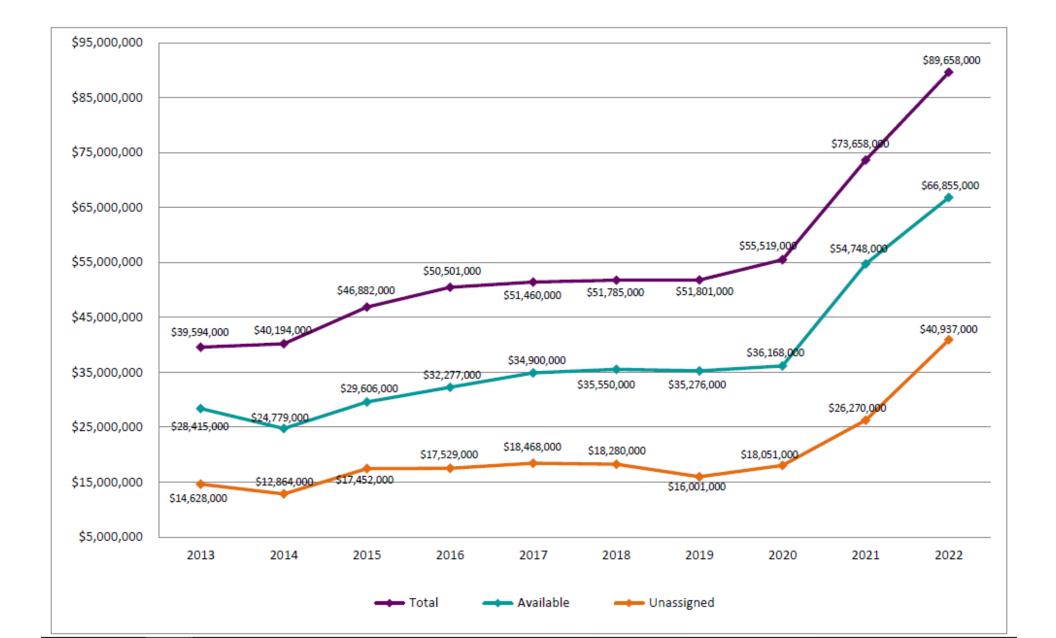


Be an original.

Additional Questions
Contact:
Rowan County Assessor's Office
704-216-8586
Wendell R. Main II "Chip"
Rowan County Assessor

Important Dates

- 2/3 Budget to Departments
- 3/3 All Department Request Entered
- 3/20 4/6 Department Meetings with Manager and Finance
- 5/15 Proposed Budget Delivered to Board
- 6/5 Public Hearing on Proposed Budget
- 6/19 Board to Adopt Budget



Capital Improvement Plan (CIP)

Bond Issue - Rating update Moody's, S&P and Fitch

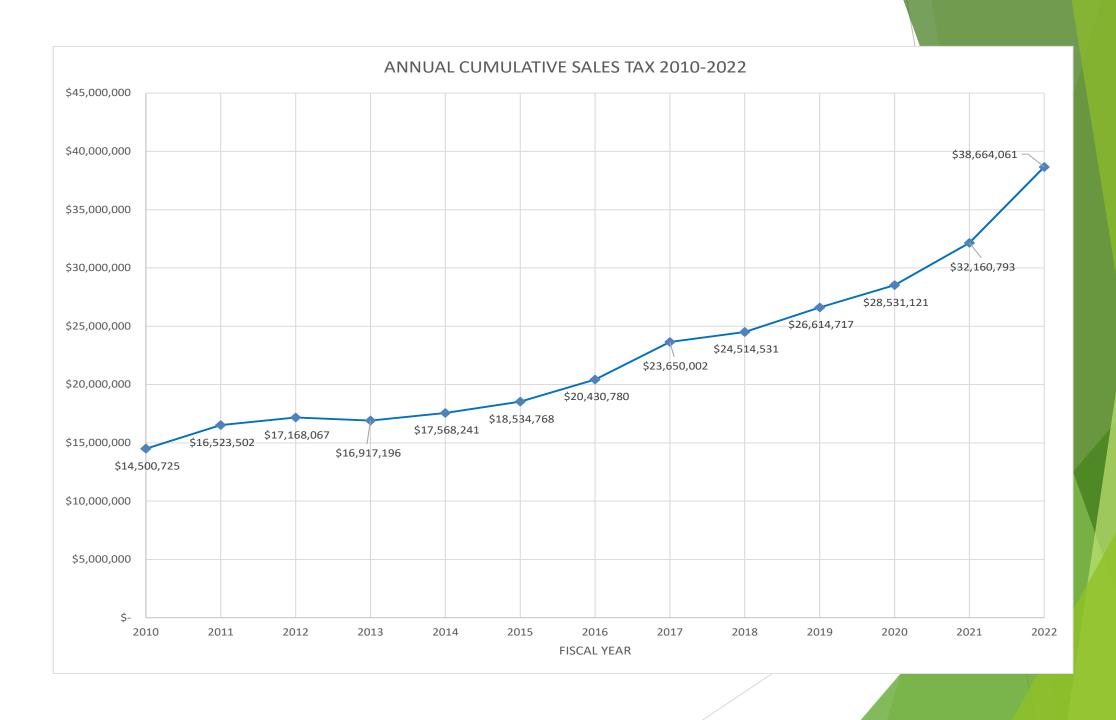
Capital Improvement Plan should help increase Rowan County's rating to AAA

Healthy Fund Balance

Location to Charlotte Metro Area

Prioritize a list of Capital Projects for next 5 to 10 years

Provides plan for Budgeting



		PERCENTAG
	NUMBER OF	OF TOTA
COMPANY	<u>LAYOFFS</u>	EMPLOYE
IBM	3,900	1.5
Google	12,000	6.0
Microsoft	10,000	5.0
Salesforce	8,000	10.
Amazon	18,000	6.
Paypal	2,000	7.
Pinterest	150	5.
Hasbro	1,000	15.
Dow Chemical	2,000	5.
Spotify	600	6.
Wayfair	1,750	10.
Goldman Sachs	3,200	6.
BNY Mellon	1,500	3.
AVERAGE NUMBER OF LAYOFFS		6.

President and CEO Dan Schulman wrote in the release that PayPal is working to address the "challenging macroeconomic environment."

https://www.cnbc.com/2023/01/31/paypal-to-lay-off-2000-employees-in-coming-weeks-about-7percent-of-workforce.html

Hasbro projected holiday-quarter results to be well below Wall Street expectations

https://www.reuters.com/business/retail-consumer/hasbro-cut-1000-global-full-time-jobs-2023-2023-01-26/

In the second half of the year, economic conditions deteriorated, driven by record inflation, rising interest rates, ongoing pandemic lockdowns in China and continued geopolitical tensions," Dow Chairman and CEO

https://www.detroitnews.com/story/business/2023/01/26/dow-is-cutting-about-2000-jobs-or-5-of-workforce/69843803007/

Other investment banks are adopting a "wait and see" attitude in the coming weeks. If revenues are tracking below estimates in February and March, the industry could cut more workers, said a person with knowledge of a leading Wall Street firm's internal processes

https://www.cnbc.com/2023/01/09/goldman-sachs-job-cuts-up-to-3200-employees-laid-off-this-week-.html



Technology

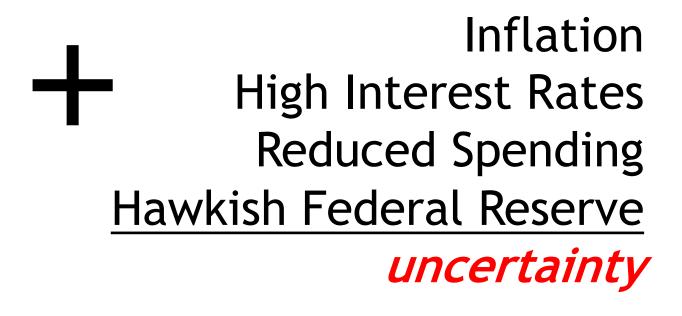
Dell to Cut About 6,650 Jobs, Battered by Plunging PC Sales

- Headcount will be lowest since 2017 after reduction complete
- IBM, Cisco, HP previously announced major employee cuts

By Brody Ford

February 6, 2023, 1:45 AM EST *Updated on February 6, 2023, 6:53 AM EST*





If Rowan County were to follow suit with the average lay off rate we would need to eliminate 62 positions in the coming year.

Rowan County Sheriff's Office Operations Briefing 2023

*Where are we now?

*Where have we been?

*Where are we going?

*How do we get there?



Where are we now?

Population of Rowan County -148,150 as of 2021

Out of 100 Counties Rowan is the 20th largest

115 Sworn Positions

70 Detention Positions

10 Civilian Positions

30+ Part Time Positions

How do we compare?

2017 FBI uniform crime reports that County Agencies are staffed at a level of 1.6 sworn employees per 1000 population.

Rowan County 115 sworn = .76 per 1000

Salisbury City Police 82 sworn = 2.27 per 1000

Concord City Police 186 sworn= 1.71 per 1000

Cabarrus County Sheriff 225 sworn = .97per 1000

Kannapolis Police 86 sworn= 1.56 per 1000

Fun Fact

Defund the Police Web site says that we should have 148 based on their formulas.

Today compared to yesterday

Case Reports 2010

134% increase

Calls Dispatched 2014

18.9% increase

Overdose calls 2019

214% increase

Courts Operations 2010

46% increase

Civil Revenue Collection 2013

124% increase

Today's Challenges

- *Extra Duty at all time highs

 *3 SROs needed now

 *2nd largest recreational lake and no operations

 *Parks
- *Contracted coverage for small municipalities (what the future holds)

 *Court House Security
 - *ICAC & Child Abuse at all time highs
 - *Patrol Operations / manpower
 - *Narcotics and Gang Investigations

We need a growth plan for the future.

*Tremendous growing pains are here and will continue to increase with future anticipated growth.

*25 positions over the next 3 to 4 years

*11 immediately need positions

- 2 Child Abuse and Child Offense Detectives 0 in 10 years
- 4 Patrol Deputies (1 per squad) 0 in 9 years (4 in 2013)
- 1 Civil Deputy 0 in 10 years
- 1 Bailiff- 0 in 10 years
- 3 SROs (Faith, Salisbury High, Knox)
 - 11 Tota --- (7 funded by County)

Planning, Permitting and Inspections Technology Update

Randy Cress, Assistant County Manager / CIO February 6, 2023



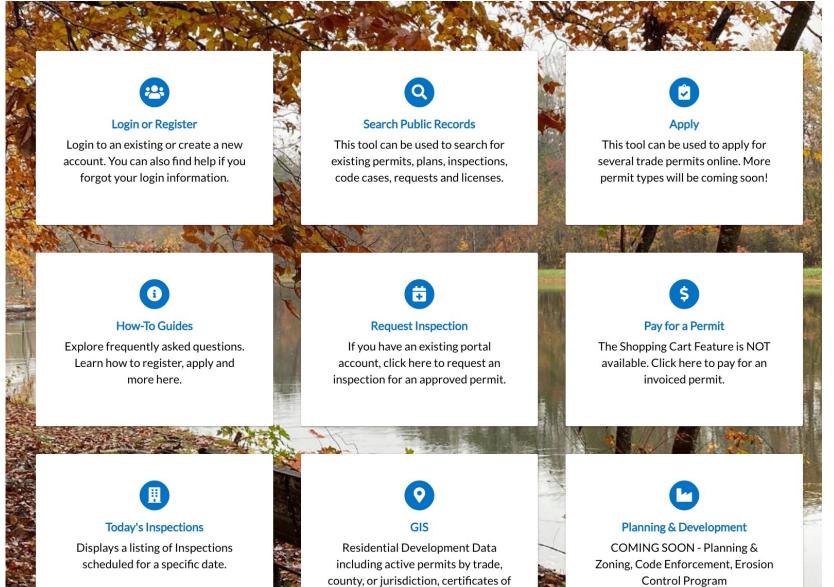
Technology Task Highlights



- Online Portal for Development and Permitting
 - Permit applications available online for Building Inspections
 - Environmental Health and Zoning Permits in testing
 - Credit Card submissions for one-time and recurring payments
- Electronic Plan Review
 - Project in progress with Tyler Energov and BlueBeam for ePlan Review
 - All plans ultimately in digital format and available cross department



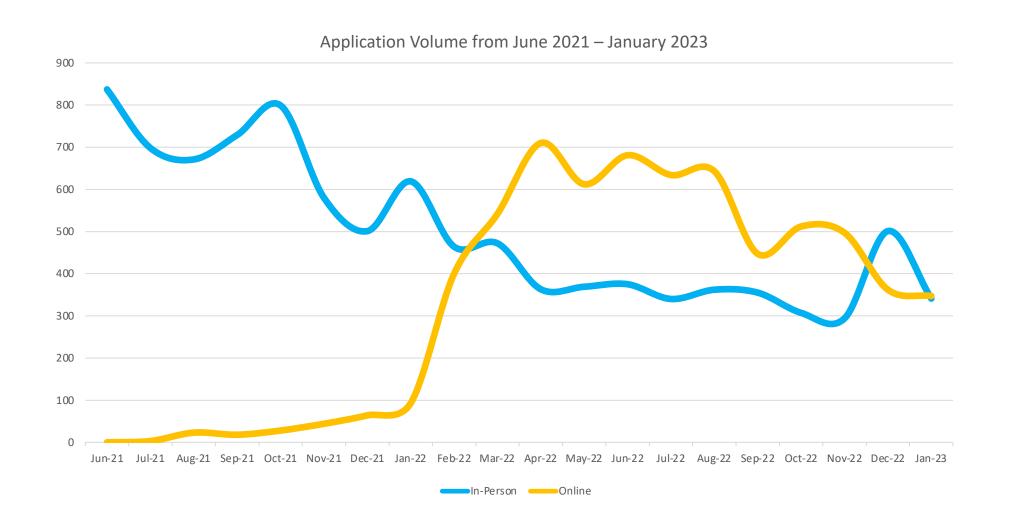
ROWAN COUNTY CITIZEN SELF-SERVICE PORTAL





https://rowancountync.gov/css

All Building Permit Applications Available Online



Year 2021

In-Person: 8688

Online: 180

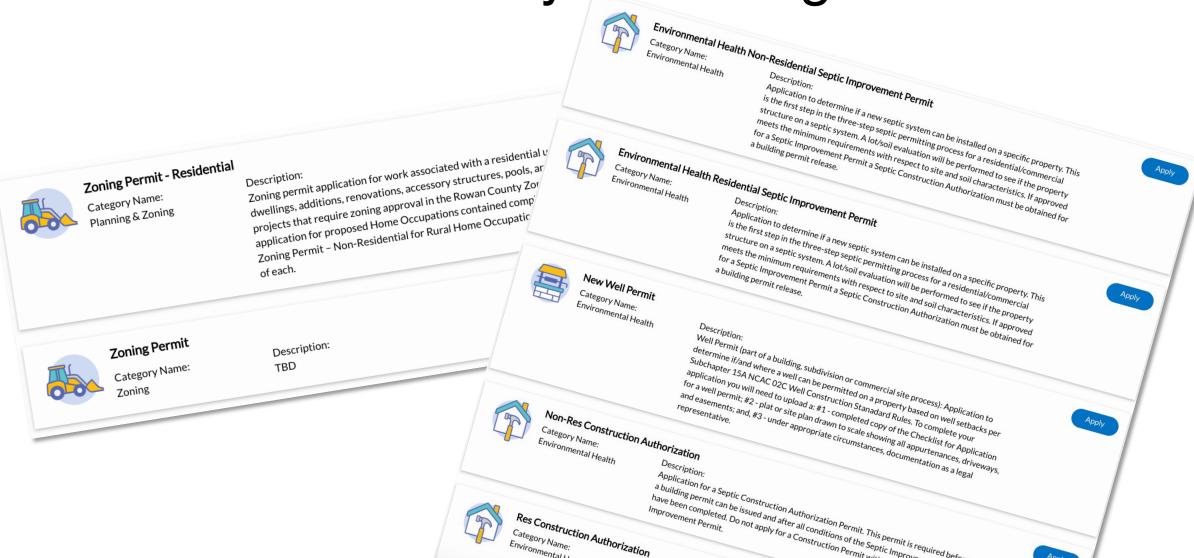
Year 2022

In-Person: 4821

Online: 6133

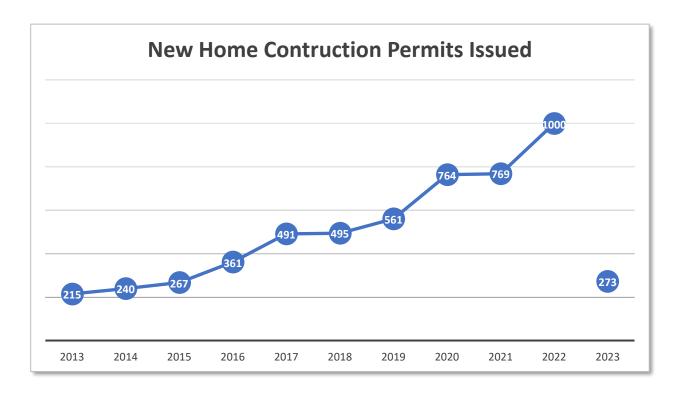


Zoning and Environmental Health Currently in Testing

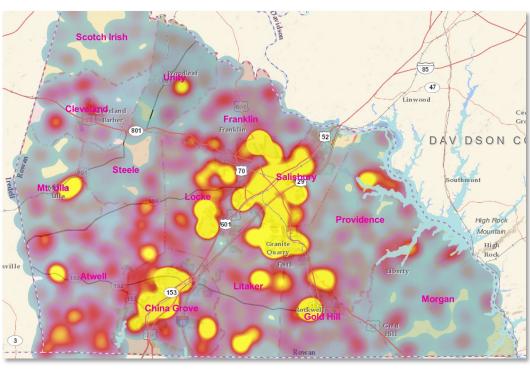


Residential Development Dashboard – Data Review

2013-2023 - 10 Year History



Heat Map



In progress items...

- Tyler Payments Consistent Platform across many departments
 - In-Person Cash, Checks and Credit Cards
 - Online Credit Card Payments
- Scanning of paper records in Environmental Health
- Digital Plan Reviews for Planning, Inspections, Fire Division, Environmental Health and Erosion Control
- Environmental Health and Fire Division in for Permits



Board Feedback?

 Will continue to update through significant changes and developments



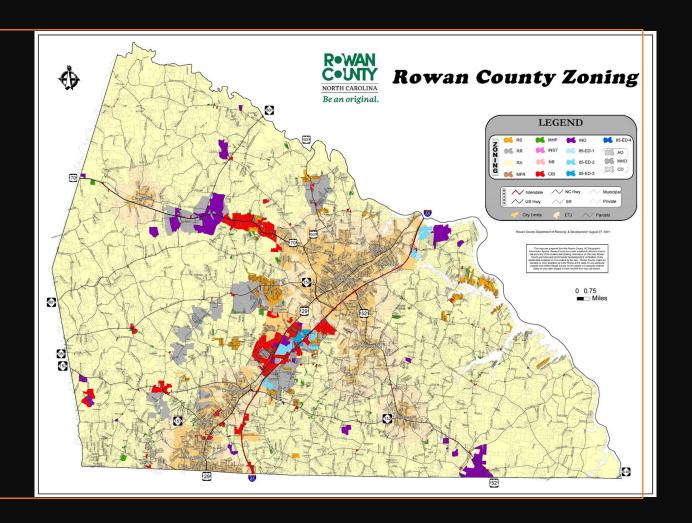
2023 Commission Work Session

Land Use
Planning
Discussion



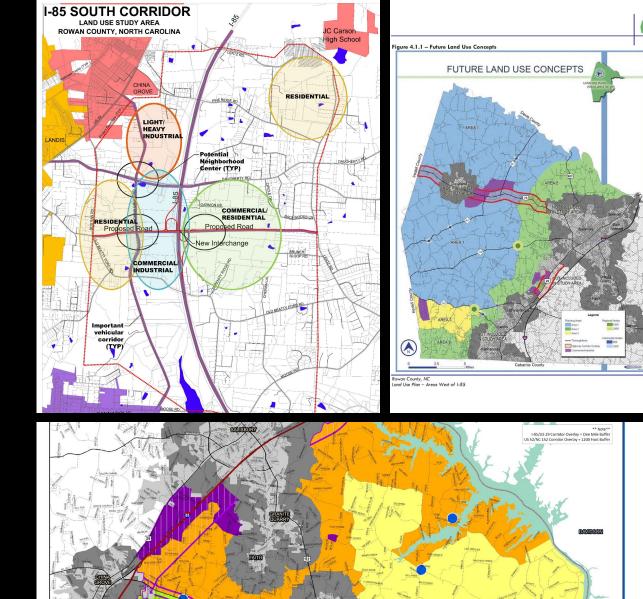
Countywide Zoning

- Adopted January 1998
- Effective February 1998
- × Not based on an adopted Land Use Plan
- ✓ Map and Text



Land Use Plans

- Western LUP 2009
- Eastern LUP 2012
- I-85 South Corridor 2017
- Long Ferry Rd Corridor 2023

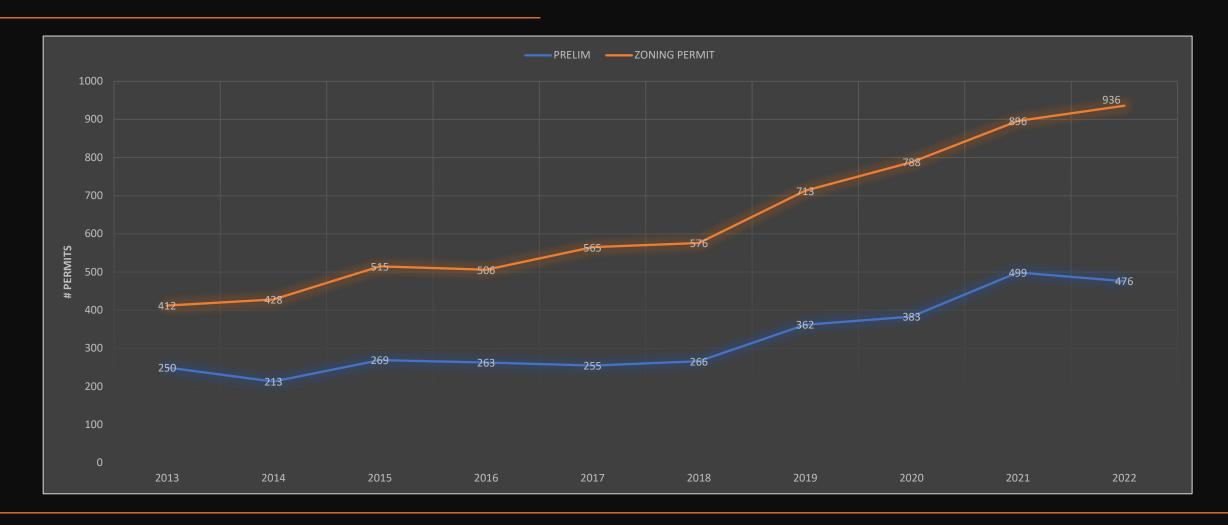


Statutory Provisions

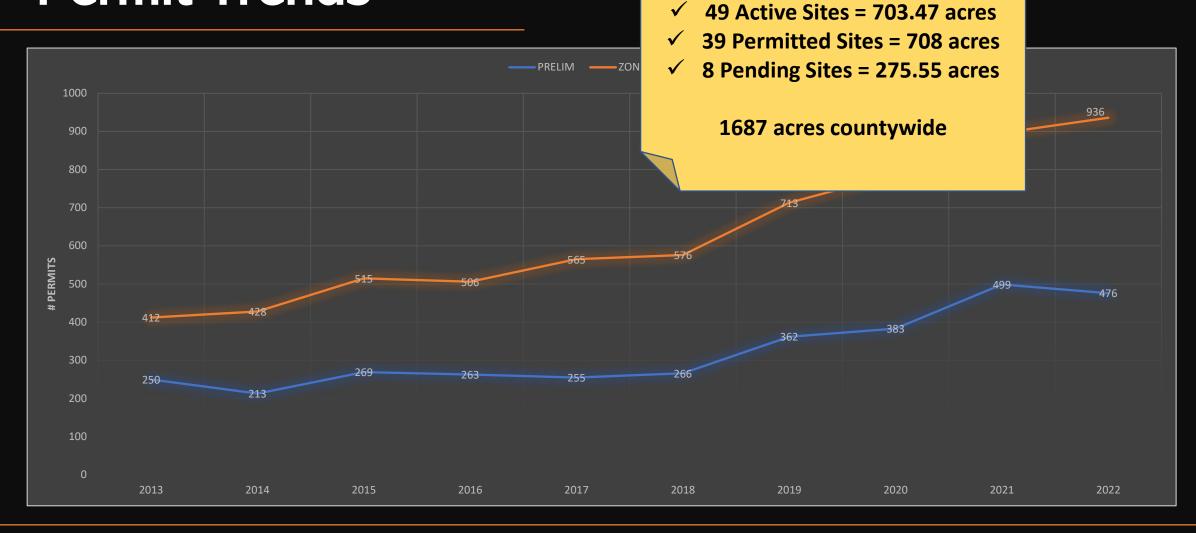
- NCGS 160D-501 LUP requirement
- Adopt and reasonably maintain as a condition of applying zoning regulations
- "...intended to guide coordinated, efficient, and orderly development...based on an analysis of present and future needs"
- Comprehensive Plan or Land Use Plan
- Inventory existing conditions and assess future trends related to demographics, economic, environmental and cultural factors
- Opportunities for citizen engagement in preparation and adoption
- Review / Recommendation by Planning Board and Adoption by the Commission



2013 -2022 Permit Trends



2013 -2022 Permit Trends



Erosion Control Program

Cost Comparison

Cabarrus \$115K - \$165K

Davie \$90K

■ Iredell \$210K

■ Stanly \$75K

Options

- Long Range Planner
- RFP for Consulting Services





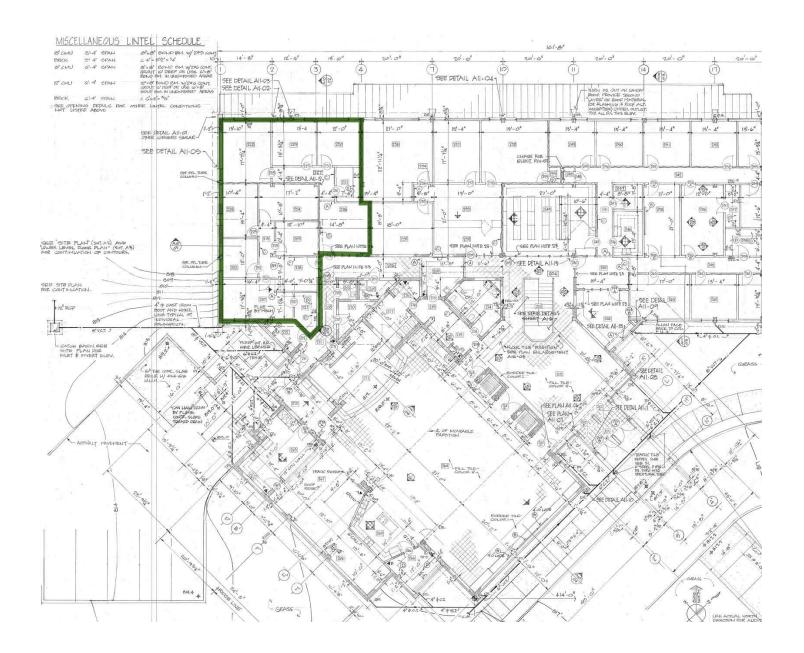




Existing Ag. Building West New Finishes Only

		NEW	/ FINISH	HES C	ONLY				
	SF		WER RICE		PER ICE		VER GET		PER OGET
DESCRIPTION									
Office	2,000	\$	10	\$	15	\$ 20	,000	\$3	0,000
Vans (linear ft.	450	\$	28	\$	33	\$ 12	,600	\$ 1	4,850
fencing +						\$	-	\$	-
gate)						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$32	,600	\$4	4,850
Furniture, Fixt., 8	& Equip.	. (allo	owanc	e)		\$ 17	,000	\$2	2,000
SUBTOTAL						\$49	,600	\$6	6,850
General Contin	ngency	(10%	5)			\$ 4	,960	\$	6,685
TOTAL						\$54	,560	\$7	3,535





Option 1 Ag. Building West Selective Demolition

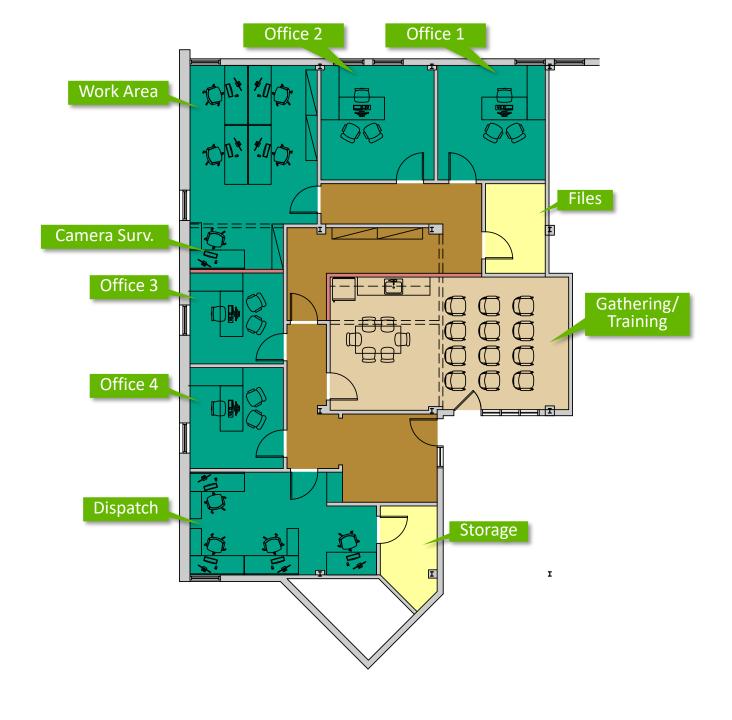
		SLL	LCI.	DLI	VIO				
	SF		WER ICE				OWER JDGET		JPPER JDGET
DESCRIPTION									
Office	2,000	\$	40	\$	65	\$	80,000	\$	130,000
Vans (linear ft.	450	\$	28	\$	33	\$	12,600	\$	14,850
fencing +						\$	_	\$	-
gate)						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
		\$	92,600	\$1	144,850				
Furniture, Fixt., & Equip. (allowance)						\$	17,000	\$	22,000
SUBTOTAL						\$1	109,600	\$1	166,850
General Contingency (10%)							10,960	\$	16,685

\$120,560 \$183,535

SELECT DEMO



TOTAL



Option 2 Ag. Building West Full Demolition

		FULL D	EMO		
	SF	LOWER PRICE	UPPER PRICE	LOWER BUDGET	UPPER BUDGET
DESCRIPTION					
Office	2,000	\$ 125	\$ 130	\$ 250,000	\$ 260,000
Vans (linear ft.	450	\$ 28	\$ 33	\$ 12,600	\$ 14,850
fencing +				\$ -	\$ -
gate)				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -
				\$262,600	\$274,850
Furniture, Fixt., 8	\$ 17,000	\$ 22,000			
SUBTOTAL	\$279,600	\$296,850			
General Contin	\$ 27,960	\$ 29,685			
TOTAL				\$307,560	\$326,535

*Including new HVAC system

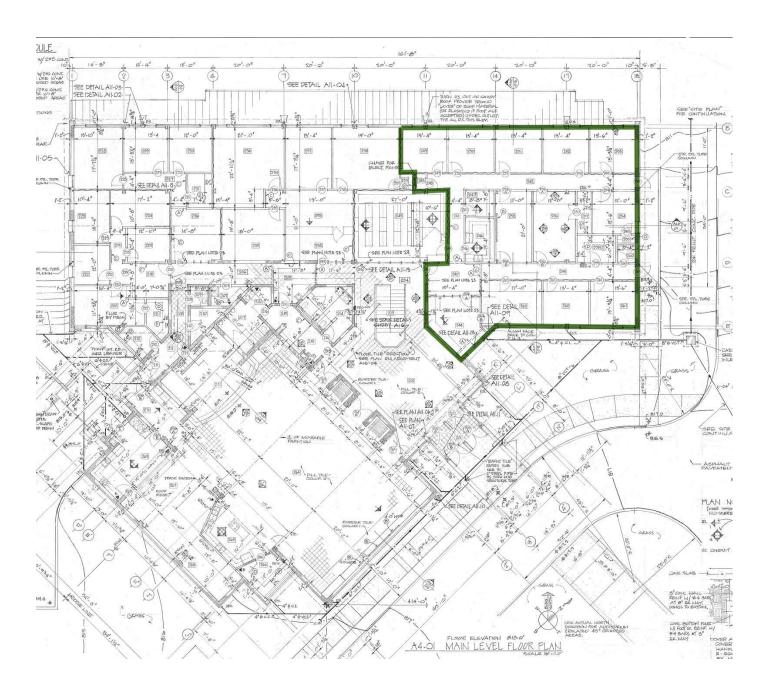




Existing Ag. Building East New Finishes Only

		NEV	W FINI	SH. C	NLY				
	SF	LOWER PRICE		UPPER PRICE			WER GET	_	JPPER JDGET
DESCRIPTION									
Office	3,400	\$	10	\$	15	\$ 34	1,000	\$	51,000
Vans (linear ft.	450	\$	28	\$	33	\$ 12	2,600	\$	14,850
fencing +						\$	-	\$	-
gate)						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$46	,600	\$	65,850
Furniture, Fixt., & Equip. (allowance)							7,000	\$	22,000
SUBTOTAL							,600	\$	87,850
General Contin	gency (10%)		1	\$ 6	3,360	\$	8,785
TOTAL						\$69	,960	\$	96,635





Option 3 Ag. Building West Selective Demolition

		SELECT. DEMO							
	SF	LOWER UPRICE		UPPER PRICE		LOWER BUDGET			JPPER JDGET
DESCRIPTION									
Office	3,400	\$	30	\$	45	\$	102,000	\$	153,000
Vans (linear ft.	450	\$	28	\$	33	\$	12,600	\$	14,850
fencing +						\$	-	\$	-
gate)						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$1	14,600	\$1	67,850
Furniture, Fixt., 8	k Equip.	(allo	owan	ice)	1	\$	17,000	\$	22,000
SUBTOTAL							131,600	\$ 1	189,850
General Contin	gency (10%	5)		1	\$	13,160	\$	18,985
TOTAL							44,760	\$2	208,835





Option 4 Ag. Building West Full Demolition

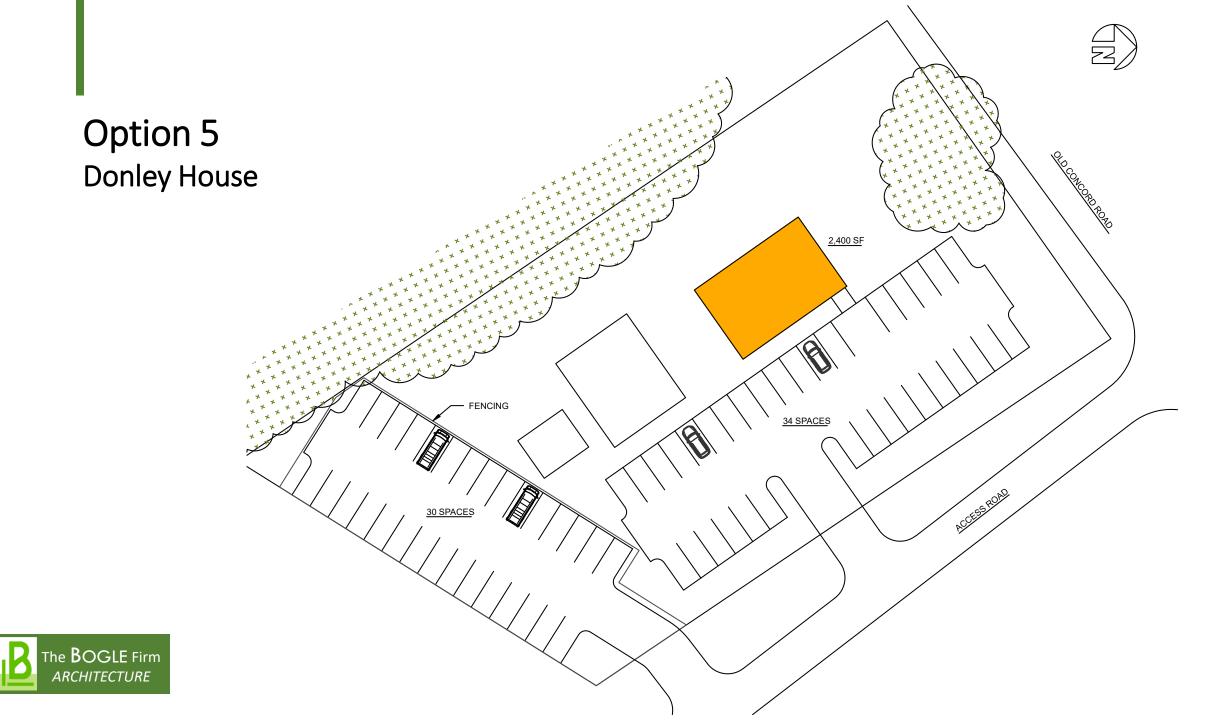
	FULL D	DEMO		
SF	LOWER	UPPER	LOWER	UPPER
	PRICE	PRICE	BUDGET	BUDGET

DESCRIPTION									
Office	3,400	\$	125	\$	130	\$	425,000	\$	442,000
Vans (linear ft.	450	\$	28	\$	33	\$	12,600	\$	14,850
fencing +						\$	-	\$	_
gate)						\$	-	\$	_
						\$	-	\$	_
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$	-	\$	-
						\$4	437,600	\$4	456,850
Furniture, Fixt., 8	k Equip.	(all	owan	се)	\$	17,000	\$	22,000
SUBTOTAL					\$4	454,600	\$4	478,850	
General Contingency (10%			%)			\$	45,460	\$	47,885
TOTAL						\$!	500,060	\$!	526,735

*Including new HVAC system

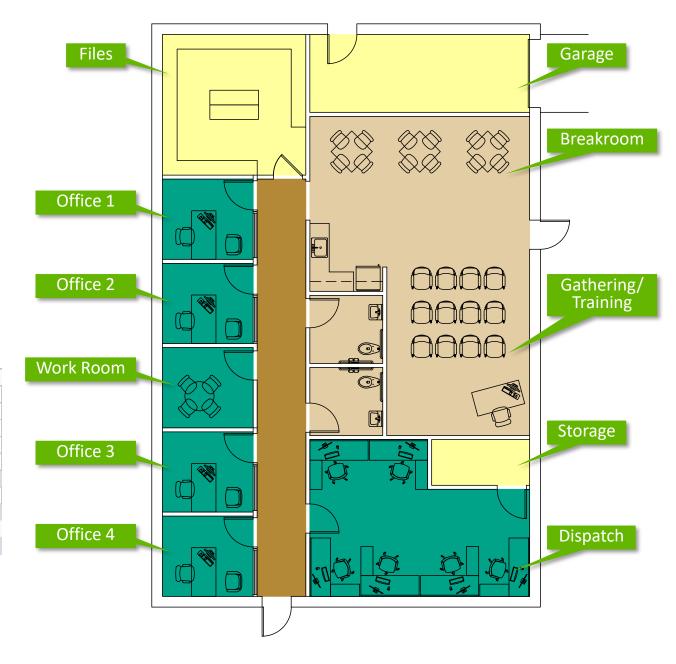






Option 5 Donley House

		SF	_	OWER PRICE	•	JPPER PRICE	-	LOWER SUDGET	UPPER SUDGET
DESCRIPTION									
Office	\$	2,400	\$	175	\$	200	\$	420,000	\$ 480,000
Parking (34 employees, 30 vans)	\$	25,700	\$	6.52	\$	7.30	\$	167,564	\$ 187,610
Vans (linearft.fencing + gate)	\$	450	\$	28	\$	33	\$	12,600	\$ 14,850
Site Prep (tree removal, etc.;	\$	1	\$	30,000	\$	40,000	\$	30,000	\$ 40,000
allowance)							\$	-	\$ -
							\$	630,164	\$ 722,460
Furniture, Fixtures, & Equipment (a	llow	/ance)					\$	17,000	\$ 22,000
SUBTOTAL							\$	647,164	\$ 744,460
General Contingency (10%)							\$	64,716	\$ 74,446
TOTAL							\$	711,880	\$ 818,906







Rowan County Board of Commissioners Retreat

February 6, 2023

Increasing Prosperity



Reducing Poverty



Improving Quality of Life



Strategy I: Targeted Economic Growth



Goal: Increase prosperity for all Rowan Countians through business retention and attraction efforts.

Key Objectives

- Grow existing businesses.
- Attract new firms and investments.
- Maintain competitive locational advantages.





2022 Results



Goal - 2500 *(147% met)*

Capital Investment



Goal = \$350m (172% met)

New Payroll



Goal - \$15.86 avg. wage Actual - \$18.31



* For the first time, Rowan County's average private sector wages have <u>surpassed \$50,000</u>. Rowan County's average wage of \$50,138 is the 14th-highest out of North Carolina's 100 counties, including the fifth-highest in the Charlotte region.

NOTABLE PROJECT WINS FOR 2022





14 jobs - \$2.9 million investment

Jobs & Investment TBD



2800 jobs - \$584 million investment



40 jobs - \$10.5 million



30 jobs - \$TBD investment

2,913 TOTAL NEW JOBS - \$604.9m TOTAL NEW INVESTMENT



Project Activity Increasing

	2022	2021
Total Leads	162	156
Qualifying Leads	104	124
Company Visits	22	15

31 Currently Active Projects Potential: 4,839 jobs, \$2.8 billion capex



Existing BRE Remains Priority One



- 45 Company visits
- 63% of project wins are existing businesses



- Manufacturing Network Meetings
 - Manufacturing Wage Survey
 - Manufacturing Day/Week



Site readiness initiatives



Granite Industrial Park

55 acres (in Granite Quarry)
Endangered Species Report
Cultural Resources Assessment



Former NC Finishing Co. Site

176 acres (in Spencer)
Endangered Species Report
Cultural Resources Assessment



Brown Site

141 acres (in Cleveland)
Endangered Species Report
Cultural Resources Assessment
Updated Renderings



*Funding for updated renderings for Brown Site obtained from Duke Energy

Be an original.™

Anticipated developer interest arrives

Approximately 22 million square feet of speculative industrial space is planned on I-85.



Exit 81 (Long Ferry Rd) – developers considering sites for potentially 4.6 million total SF Exit 79 (Andrews St) – developers considering sites for potentially 1.5 million total SF

Exit 75 (Jake Alexander Blvd) – developer considering 171 acres for TBD spec project

Exit 74 (Julian Road) – developers considering sites for potentially 950,000 total SF

Exit 72 (Peach Orchard Road) – 500,000 SF Trammel Crow spec building project

Exit 71 (Peeler Road) – two spec buildings from Crow Holdings (1.18 million total SF) +

700,000 SF potential building from other developer

Exit 70 (Webb Road) - 676,000 SF Northpoint building + other developers considering 1.5 million total SF

Exit 68 (US 152) – developers considering sites for 2.85 million total SF

Exit 65 (Old Beatty Ford Road) – Overlook 85 – 4.4 million total SF + other developer considering sites for 1.6 million total SF

Exit 63 (Lane Street) – Lakeshore Corporate Park & Metro 63 – 1.4 million total



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Strategy II: Talent Attraction & Development



Goal: Support lifelong learning endeavors that increase talent levels in Rowan County through the alignment of education, training, business and social services.

Key Objectives

- Align education and workforce systems.
- Develop homegrown talent.
- Promote the innovation occurring in education systems across Rowan.
- Retain the best and brightest workers.
- Attract talented individuals to Rowan.





2022 Results



Key Accomplishments:

- Launched the new Talent Attraction website
- Managed and promoted the Work In Rowan job portal
- Participated in the first-ever Career Signing Day with RSSS
- Supported the Rowan Education Collaborative to align education with business
- Provided a community briefing of our proprietary Economic Opportunity analysis that benchmarked Rowan County's performance on several measures of economic opportunity.
- Continued participation with workforce development groups including Rowan Education Collaborative, RSS CTE Advisory group and Workforce Alliance





*In June, our labor force grew to just under 68,000 persons, the highest it has been since December 2009, demonstrating that our workforce is growing towards pre-Great Recession levels.

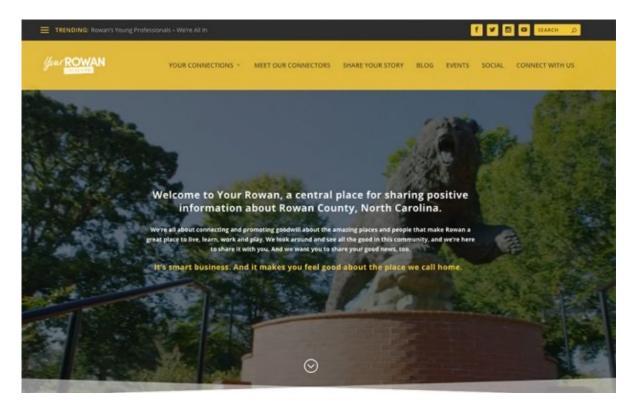
Strategy III: Brand Identity & Storytelling



Goal: Promote Brand Rowan and serve as the chief marketing organization for communicating the brand message to targeted audiences.

Key Objectives

- Promote and accelerate the use of the Rowan County brand elements among local organizations.
- Promote Rowan County to external audiences.
- Build community pride and understanding among our internal audiences.





2022 Results



Key Accomplishments:

- Macy's project received recognition as one of the Top Ten projects in North Carolina for 2022 by Business North Carolina, and was one of the Charlotte Business Journal's Top 25 Stories of the Year
- Macy's also received a national Corporate Investment and Community Impact (CiCi) award from Trade & Industry Development magazine.
- Conducted multi-channel marketing campaign print, social, direct mail, email, public relations, virtual, and website targeted to the AgBioscience
- Grew our online social media presence and subscribers to the bi-weekly EDC Update newsletter to stakeholders and other interested parties.















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Rowan receives second consecutive national ranking



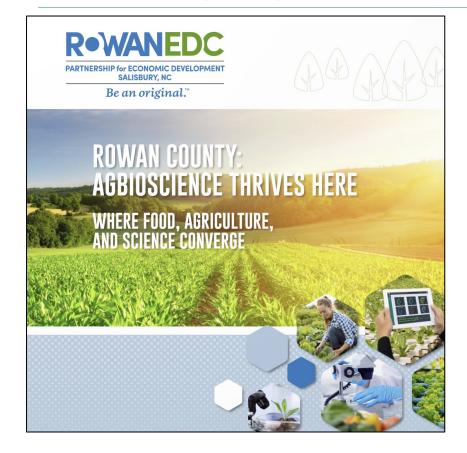
Business Facilities Magazine released its 18th Annual Rankings Report, and Rowan County was rated the No. 8 metro area in North America in food processing. Rowan is also the No. 2 location in the Southeast and No. 4 across the entire U.S. Fast Coast.







Leveraging local strengths and assets







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Leveraging local strengths and assets







Plug Into The Opportunities with North Carolina's new electric vehicle plants





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Strategy IV: High-Performance Service Delivery

Goal: Build an organizational structure that ensures the delivery of high-performance and high-quality economic development services and is supported by Rowan County's public and private sectors.

Key Objectives

- Increase public awareness of the value of the Rowan EDC and the community's growth effort.
- Provide outstanding levels of service to our investors, prospects and existing industries.
- Recruit, retain and develop highly talented staff.
- Develop an organization structure that supports outstanding service levels.



2022 Results



Key Accomplishments

- Forward Rowan surpassed \$1.5 million in private sector support 152% of the original campaign goal.
- Two EDC staffers assumed leadership roles with the Charlotte Regional Business Alliance.
- The EDC President was named to the Charlotte Business Journal's inaugural Power 100 List.
- Hired Mollie Ruf as the new Marketing and Communications Manager to replace Jay Garneau, who relocated to Miami.



SALISBURY, NORTH CAROLINA

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2022 - Public-Private Partnership Model Flourishes



Fundraising

Private sector support to date:

45 Cash investors for \$1,401,400

7 In-kind investors for \$ 126,200

Total:

\$1,527,600

Percent of campaign goal: 152.8%

Percent of "stretch" goal: 122.1%





Growth Challenges



Planned infrastructure improvements for future growth, inc. water, sewer, schools, roads



Housing – availability and affordability



Business-friendly in planning, permitting and incentives



Place Making and Branding – reinforce a positive image of the community and be deliberate in building the community reputation on authenticity. Quality of life



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Thank you!

The Rowan EDC greatly appreciates Rowan County and your continued support of our organization!

Increasing Prosperity



Reducing Poverty



Improving Quality of Life

