



ROWAN COUNTY COMMISSION AGENDA
September 21, 2020 - 6:00 PM

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Call to Order

Invocation

Provided By: Chaplain Michael Taylor

Pledge of Allegiance

Consider Additions to the Agenda

Consider Deletions From the Agenda

Consider Approval of the Agenda

Board members are asked to voluntarily inform the Board if any matter on the agenda might present a conflict of interest or might require the member to be excused from voting.

- Consider Approval of the Minutes: September 8, 2020

1 Consider Approval of Consent Agenda

- A. Award of Sidearm to Retiring Major Tim Wyrick
- B. Award of Sidearm to Retiring Deputy Donnie Wagoner
- C. Tax Settlement Statement Fiscal Year 2020
- D. Tax Refunds for Approval
- E. Ratify Z 02-20
- F. Request to Execute Grant Documents - Innospec Project

- G. Interlocal Agreement with Municipalities for Property Tax Collection Services
 - H. Lot Clearing and Rough Grading Request for Bids - Julian Road
 - I. Dan Nicholas Park Rental House
 - J. Boys and Girls Homes of NC Contract - Foster Care
 - K. Children's Home Society of NC Contract - Foster Care
 - L. Tax Refund - National Urgent Care, PA
 - M. Shelter Guardians Construction Agreement and Lease Agreement
 - N. R-CARE dba Comfort Keepers Contract - In-Home Aid
- 2 Special Recognition
- A. Department of Social Services Director Donna Fayko
 - B. Assistant County Manager/Finance Director Leslie Heidrick
- 3 Public Comment Period
- 4 Consider FSW 01-20 request from Lauren Miller
- 5 Extension of Solar Moratorium Ordinance Considerations
- 6 Matrix Consulting Group – Development Review Study Presentation.
- 7 Commercial Subsurface Wastewater Treatment for Dan Nicholas Park Concession
- 8 Presentation of Bid Tabulation for Common Solutions - COVID-19 Relief Fund
- 9 Financial Report
- 10 Litter Report
- 11 Closed Session
- Closed Session: To Consider A Real Estate Transaction
- 12 Adjournment

Citizens with disabilities requiring special needs to access the services or public meetings of Rowan County Government should contact the County Manager's Office three days prior to the meeting by calling (704) 216-8180.

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Carolyn Barger, Clerk to the Board
DATE: September 14, 2020
SUBJECT: Consider Approval of the Minutes: September 8, 2020

ATTACHMENTS:

Description	Upload Date	Type
September 8, 2020 Minutes	9/16/2020	Cover Memo

Greg Edds, Chairman
Jim Greene, Vice- Chairman
Mike Caskey
Judy Klusman
Craig Pierce



Aaron Church, County Manager
Carolyn Barger, Clerk to the Board
John W. Dees, II, County Attorney

Rowan County Board of Commissioners

130 West Innes Street • Salisbury, NC 28144
Telephone 704-216-8180 • Fax 704-216-8195

MINUTES OF THE MEETING OF THE ROWAN COUNTY BOARD OF COMMISSIONERS September 8, 2020 – 3:00 PM

**PLEASE NOTE: DUE TO THE CORONAVIRUS PANDEMIC
THE MEETING WAS HELD BY REMOTE PARTICIPATION FOR THE BOARD OF
COMMISSIONERS, STAFF AND THE PUBLIC**

Commissioners Participating:

Greg Edds, Chairman
Jim Greene, Vice-Chairman
Mike Caskey, Member
Judy Klusman, Member
Craig Pierce, Member

County Manager Aaron Church, Clerk to the Board Carolyn Barger, County Attorney Jay Dees, Assistant County Manager/CIO Randy Cress and Assistant County Manager/Finance Director Leslie Heidrick were also participating.

Chairman Edds convened the meeting at 3:00 p.m.

Chaplain Michael Taylor provided the Invocation.

Chairman Edds led the Pledge of Allegiance.

CONSIDER ADDITIONS TO THE AGENDA

- Chairman Edds added three (3) advisory board applications for consideration. The applications were from Dari Caldwell, Dr. Amy Wilson and James Sides, Jr. for the Board of Health. Chairman Edds added the applications to agenda item #13 (Consider Approval of Board Appointments)
- Chairman Edds added a proposal from EQV Strategic to the agenda as item #3a.

CONSIDER DELETIONS FROM THE AGENDA

There were no deletions from the agenda.

CONSIDER APPROVAL OF THE AGENDA

Commissioner Pierce moved, Commissioner Klusman seconded and the vote to approve the agenda as amended passed unanimously.

CONSIDER APPROVAL OF THE MINUTES

Commissioner Klusman moved, Commissioner Pierce seconded and the vote to approve the minutes of the August 11, 2020 and August 17, 2020 Commission Meetings passed unanimously.

1. CONSIDER APPROVAL OF CONSENT AGENDA

Commissioner Pierce moved approval of the Consent Agenda. The motion was seconded by Commissioner Klusman and passed unanimously.

The Consent Agenda consisted of the following:

- A. Sale of Ground Lease Hangar
- B. Proclamation: Library Card Sign Up Month

WHEREAS, a library card is the most essential tool an individual can have; and

WHEREAS, libraries and librarians play a crucial role in the education and development of children; and

WHEREAS, signing up for a library card is the first step towards academic achievement and lifelong learning; and

WHEREAS, library resources serve Rowan County residents of all ages, from early literacy to STEAM programs to research databases and online courses; and

WHEREAS, librarians create welcoming and inclusive spaces for students of all backgrounds to learn together and engage with one another; and

WHEREAS, a library card gives students the tools that foster success in the classroom and beyond; and

WHEREAS, a library card empowers all people to pursue their dreams and explore new passions and interests; and

WHEREAS, libraries are constantly transforming and expanding services to meet the evolving needs of their communities; and

WHEREAS, public libraries have served the citizens of Rowan County for over a century.

THEREFORE, be it resolved that the Rowan County Board of Commissioners does hereby proclaim September 2020 as Library Card Sign-up Month in Rowan County, North Carolina and encourages everyone to sign up for their own library card today.

- C. 2020 Biometric Screenings and Wellness Incentive
- D. Accept Offer From Makson, Inc. for Surplus Property at 1235 Speedway Blvd.
- E. Accept Offer From Tracie Lipke for Surplus Property Off Dunns Mountain Road
- F. Tax Refunds for Approval
- G. Contracts for Two (2) ADA Positions (9/01/20 to 8/31/21)
- H. Bayada Home Health Care Contract - In-Home Aid

- I. Crossnore School & Children's Home Contract - Foster Care
- J. Rowan-Salisbury Schools Contract - School Nursing Services
- K. Abundant Living Adult Day Services Contract - Adult Day Services
- L. Blue Cross Blue Shield of NC Amendment and Contract
- M. Proposal for Broadband Services to Unserved and Underserved Areas
- N. Blue Flame Crew Contract - Landfill Gas Collection System Expansion
- O. Vested Interest for K-9's Vest Grant Application
- P. Equitable Sharing Agreement and Certification
- Q. Refund of Fees
- R. Resolution to NCDOT for Rowan County "Welcome To" Sign Slogans
- S. Airport Grant 36237.42.15.2 - Glideslope Replacement (TBE)
- T. Dan Nicholas Park - Additional Services AIA Document
- U. CRF Expenditure Report - September 2020
- V. J.T. Russell & Sons, Inc. - Change Order #1
- W. MOU With Shelter Guardians for Construction of New Facility

2. SPECIAL RECOGNITION

A. Proclamation Honoring Nursing Home Advisory Committee Member Virginia Graves

Chairman Edds recognized Nursing Home Advisory Committee (Committee) member, Virginia Graves, who was participating in the meeting remotely. Chairman Edds praised Ms. Graves for her dedication and commitment to service, not only to the Committee but to the community.

Chairman Edds read a Proclamation honoring Ms. Graves as follows:

WHEREAS, we honor and respect our elders and citizens of any age with physical or intellectual disabilities who reside in skilled care nursing homes; and

WHEREAS, all residents should be aware of their rights so they may be empowered to live with dignity and have the right to have a say in their care; and

WHEREAS, volunteering of an individual's time and resources to help our vulnerable citizens is evidence that Rowan County's greatest natural resource is in its people; and

WHEREAS, Virginia Graves, has committed her time and talent to Rowan County's Nursing Home Advisory Committee since February 4, 1991; and

WHEREAS, Virginia's advocacy for the rights of residents and for accountability for facilities reflects her true spirit and goodness to improving the quality of life for those in Rowan County's nursing homes.

NOW, THEREFORE, the Rowan County Board of Commissioners does hereby recognize, honor, and thank Virginia Graves for over 29 years of tireless devotion to the Nursing Home Advisory Committee and urges all citizens to take Virginia's lead by volunteering their time and talents with the same determination and compassion.

Following the reading, Ms. Graves received a round of applause and cheers from those who had joined her for the surprise recognition. The Proclamation had been hand-delivered in advance of the Commission Meeting and was presented to Ms. Graves following the reading.

(The Commissioners approved the Proclamation when considering Item B below).

B. Proclamation – Constitution Week – September 17-23, 2020

Chairman Edds read the Proclamation as follows:

WHEREAS, September 17, 2020, marks the two hundred and thirty-third anniversary of the drafting of the Constitution of the United States of America by the Constitutional Convention; and

WHEREAS, it is fitting and proper to accord official recognition to this magnificent document and its memorable anniversary; and to the patriotic celebrations which will commemorate the occasion; and

WHEREAS, Public Law 915 guarantees the issuing of a proclamation each year by the President of the United States of America designating September 17 through 23 as Constitution Week.

NOW, THEREFORE the Rowan County Board of Commissioners does hereby proclaim the week of September 17-23, 2020 as CONSTITUTION WEEK and asks our citizens to reaffirm the ideals of the Framers of the Constitution had in 1787 by vigilantly protecting the freedoms guaranteed to us through this guardian of our liberties, remembering that lost rights may never be regained.

Chairman Edds moved to approve both the Proclamation Honoring Nursing Home Advisory Committee Member Virginia Graves and the Proclamation for Constitution Week. The motion was seconded by Commissioner Pierce and passed unanimously.

C. Proclamation – Patriot Day – A Day of Remembrance – September 11, 2001

Chairman Edds read the Proclamation for Patriot Day as follows:

WHEREAS, on Tuesday September 11, 2001, terrorists attacked the United States of America in a series of senseless, cowardly, and despicable acts of war, directed at innocent men, women and children in the World Trade Center complex in New York City, the Pentagon in Washington D.C. and on board four passenger jets, resulting in the tragic loss of life of thousands of U.S. citizens and foreign nationals; and

WHEREAS, in the aftermath of the attacks, the people of the United States stood united in providing support for those in need, inspired by the heroic sacrifices of our firefighters, rescue and law enforcement personnel, military service members, and other citizens; and

WHEREAS, September 11th should not only be remembered as a day of great tragedy but also as a day of triumph, courage, kindness, love, hope and freedom, and as a reminder of the newfound unity, focus and strength in our Nation; and

WHEREAS, by U.S. House Joint Resolution 71 signed into law on December 18, 2001 (Public Law 107-89), Congress authorized and requested the President to designate

September 11th of each year as “Patriot Day” and to call upon state and local governments to observe Patriot Day by displaying the flag of the United States at half-staff and by observing a moment of silence at 8:46 a.m. marking the first plane crash.

NOW, THEREFORE, BE IT PROCLAIMED, that the Rowan County Board of Commissioners does hereby declare September 11, 2020 as Patriot Day in Rowan County and encourages all citizens to honor and respect the innocent victims of September 11, 2001 and to salute the heroism of public safety and rescue workers, volunteers, local officials, and those who responded to the tragic events with courage, selfless compassion, determination and undying patriotism.

Commissioner Pierce moved, Commissioner Caskey seconded and the vote to approve the Proclamation for Patriot Day passed unanimously.

D. EMS Recognition

Chairman Edds extended congratulations to Rowan County Emergency Services – EMS Division for receiving the American Heart Association’s Mission: Lifeline EMS Gold Plus Award (Award) for the seventh consecutive year. Chairman Edds deemed it an honor to have received the Award again.

According to Interim Emergency Services Chief/Telecommunications Director Allen Cress, “The EMS Gold Plus recognition is a reflection of our team’s commitment to above standard training and practice,” said Chief Allen Cress. “If you have a cardiac event in Rowan County, you’re going to get a team that is trained in the most up-to-date, evidence-based treatment guidelines. This team not only includes the EMS Division, it includes the dedicated members of our local fire departments, our 9-1-1 Telecommunicators and other responders. We are proud of how this has improved patient care and outcomes.”

Every year, more than 250,000 people experience an ST elevation myocardial infarction, or STEMI – the deadliest type of heart attack caused by a blockage of blood flow to the heart that requires timely treatment. To prevent death, it’s critical to restore blood flow as quickly as possible, either by mechanically opening the blocked vessel or by providing clot-busting medication.

The Mission: Lifeline program recognizes EMS systems for their efforts to improve systems of care to rapidly identify suspected heart attack patients, promptly notify the medical center and trigger an early response from the awaiting hospital personnel. Mr. Cress thanked the Commissioners for the recognition saying it “takes all of us to do what we do in the field”.

Chairman Edds expressed the Board’s appreciation for the good work.

E. Proclamation – First Responders Appreciation Day

Chairman Edds read the Proclamation for First Responders Day as follows:

WHEREAS, in 2017 the North Carolina General Assembly designated September 11th of each year as First Responders Day making it an official State holiday in recognition of the huge sacrifices made by First Responders following the World Trade Center attack in 2001; and

WHEREAS, the police, firefighters, emergency medical workers, State troopers, and public health personnel (commonly known as First Responders) are a vital part of our communities standing ready to carry out the critical role of protecting and ensuring public safety, regardless of the peril or hazard to themselves; and

WHEREAS, millions of North Carolinians have benefitted from the courageous and vital services of First Responders across the State in 2020 alone as a result of the Coronavirus Pandemic; and

WHEREAS, having this day recognized each year will help keep the September 11, 2001 sacrifices alive and continue to honor the First Responders who risk their own safety in the execution of their duties every day; and

WHEREAS, members of the First Responder organizations undergo significant education and training in order to achieve the expertise required to respond to all types of emergency situations; and

WHEREAS, the citizens of Rowan County are grateful to the men and women who perform vital services to protect and serve their communities.

NOW THEREFORE, the Rowan County Board of Commissioners does hereby proclaim September 11, 2020 as First Responders Appreciation Day in Rowan County and encourages all citizens to express their gratitude to First Responders for their sacrifices and commitment to protect and serve.

On behalf of the Board of Commissioners and the citizens in the community, Chairman Edds expressed appreciation to all First Responders for the sacrifices, the knowledge and for putting themselves in harm's way for others. In closing, Chairman Edds said he knew the First Responders performed their duties because of their love for their fellow man.

Commissioner Pierce moved, Commissioner Caskey and the vote to approve the Proclamation as presented passed unanimously.

3. PUBLIC COMMENT PERIOD

Chairman Edds opened the Public Comment Period to entertain comments from any citizens wishing to address the Board. The following individuals came forward:

- Kathy Webb felt the Solar Energy System Moratorium should be extended. She also expressed appreciation to Committee B of the Planning Board for their work.
- Patricia Garner Cowan, long-term care Ombudsman, thanked the Commissioners for the special recognition of Nursing Home Advisory Committee (NHAC) member Virginia Graves. Ms. Cowan described Ms. Graves as a special lady and said without the help of the Clerk to the Board Carolyn Barger and the Board of Commissioners, the recognition for Ms. Graves would not have been possible. Ms. Cowan also expressed her thanks to the nursing home facility

where Ms. Graves was staying for their help with the surprise. In closing, Ms. Cowan thanked the Board for the support it had provided through the years.

Chairman Edds agreed that Ms. Graves was a special lady. He noted Ms. Graves had served in the military and also written a book. In closing, Chairman Edds said Ms. Graves was a remarkable lady and the Commissioners were honored to have been able to recognize her.

With no one else wishing to speak and no one having submitted written comments, Chairman Edds closed the Public Comment Period.

ADDITION

3A. PRESENTATION FROM EQV STRATEGIC

Chairman Edds stated for the six (6) years he had served as a member of the County Commission, he had been happy to hear when other communities receive federal and state grants. Chairman Edds said the County had never had a dedicated lobbyist and he, along with County Attorney Jay Dees and County Manager Aaron Church, had reached out to EQV Strategic to discuss what their lobbying group could do for Rowan County. Chairman Edds then turned the floor over to EQV lobbyists, Chris Wall and Andy Munn.

Mr. Wall and Mr. Munn shared their work history and the background experience of their lobbying firm.

Mr. Wall discussed the opportunity to bring money back to the locality and how EQV would immediately notify the County anytime there were discussions and updates regarding new or existing programs. Mr. Wall explained that if the County was not eligible for funding, the firm worked with legislators to change the laws in order to make the County eligible. Mr. Wall assured the Board the firm would be conveying the County's position to its' local legislative delegation every day. Mr. Wall said the firm also had close working relationships at the federal level.

Mr. Wall and Mr. Munn took turns sharing what the services of EQV could mean for the County.

The Commissioners asked a series of questions including questions about other clients and prior experience.

Commissioner Klusman expressed concern that EQV's staff seemed to be made up of conservative lobbyists and she asked about any future plans to get quality Democrats in the firm. Mr. Wall said Democratic candidates would be vetted once the election was over in order to ensure the firm hired the best people possible.

Chairman Edds said from the initial conversations, he understood the County would basically pay a monthly fee with no contract and a 30-day opt out.

Mr. Wall said EQV would put forth a letter of engagement that was typically for twelve (12) months at \$5,000 per month with a 30-day opt out clause.

In response to Commissioner Klusman, Mr. Wall said he would provide the Commissioners with a list of references and a list of the firm's clients.

Commissioner Caskey asked whether the Sheriff's Department would have to hire EQV separately if the Sheriff's Department wished to use EQV's services. Mr. Wall explained that EQV would work out a legislative agenda for Rowan County and if the County wanted to include issues for the Sheriff's Department, it would be included under the cost of the retainer. If other services were requested, Mr. Wall explained that a separate agreement would need to be worked on. Mr. Wall said he and Mr. Munn wanted to sit down with the Board and hear its priorities. Mr. Wall assured the Board the firm would give honest feedback as to if and when EQV could be successful.

Commissioner Klusman asked what would happen if EQV had clients that had opposing goals. Mr. Wall said the situation had never occurred but if clients were to be diametrically opposed, the worst-case scenario was they might have to recuse themselves from that case. Mr. Munn added that he and Mr. Wall had spent decades building their reputations. If there was a perceived conflict, Mr. Munn said EQV would contact the County and make it aware of the problem, as well as the other client. Mr. Munn assured the Board he and Mr. Wall would never jeopardize their reputations.

Commissioner Greene stressed the importance of grants and the County's need for an advocate for grants. Mr. Wall said while EQV did not write grants, the firm worked with the individuals who gave the grants.

Chairman Edds mentioned two (2) topics of priority for the County, which was rural broadband and the Mid-Carolina Regional Airport. Mr. Wall said the firm had a good understanding of the economic engine airports could be to local governments and he shared some of EQV's successes with other airports. Mr. Wall said EQV had worked on broadband a good bit and he asked if any part of the County was covered by ElectriCities. Chairman Edds responded that the Town of Landis had its own electric city. Mr. Wall noted the options the electric city created for the County. Mr. Wall said the General Assembly had included some language in its last session and the current short session to allow electric cities to lay fiber along their easements. The co-ops can lay the fiber and has money to offset some of the costs to establish service.

Commissioner Klusman questioned EQV's lobbying ability compared to that of the North Carolina Association of County Commissioners (NCACC), which had three (3) lobbyists. Mr. Wall said the NCACC did a great job and developed its legislative agenda for issues that impacted all counties across the State. Mr. Munn added that with the NCACC,

Rowan County was 1 out of 100 counties and the NCACC set its legislative agenda based on the consensus of all 100 counties.

Chairman Edds thanked Mr. Wall and Mr. Munn for the presentation and he asked the pleasure of the Board.

Commissioner Pierce asked County Manager Aaron Church which account would be used to pay EQV. Mr. Church said if the Board wanted to approve a contract tonight, and unless there was a line item to pay from, a budget amendment would have to be presented at the next meeting before the contract could be executed.

According to Assistant County Manager/Finance Director there was approximately \$18,500 in Contingency at this time.

Commissioner Klusman asked Chairman Edds if he wanted to vote on the matter in the current meeting. Chairman Edds said the Board could; however, it was up to the Commissioners.

Commissioner Klusman said she would appreciate a little more time and would like to follow up with the references that were to be provided, as well as the "other side of the isle in the Governor's Office". Commissioner Klusman preferred to wait until the next meeting to vote.

Commissioner Pierce said he would also like to know where the funding would come from before taking a vote.

Commissioner Caskey agreed with Commissioners Pierce and Klusman and that he would like to see information for the next meeting as to exactly what was in the contract.

Mr. Wall said he would put a draft contract together so the Board would have something to work from and get a feel for the scope of services.

4. PUBLIC HEARING FOR Z 02-20

Assistant Planning Director Shane Stewart provided a power point as he presented the Staff Report for Z 02-20. Mr. Stewart said in March of this year the McAdams Firm contacted the Planning Offices of Rowan County (County) and the Town of Spencer (Town) to inquire about development standards on property located at the southwest corner of Long Ferry Road (1200 block) and Front Creek Road, partially located within both jurisdictions. Mr. Stewart said the Town agreed to release the 1.3-acre portion located within their extraterritorial jurisdiction (ETJ) allowing potential development to be exclusively reviewed by the County. On June 9, the Town Board of Aldermen voted to relinquish the Interstate Business (IB) zoned portion of the County's Tax Parcel 052-213 allowing the County to establish exclusive zoning jurisdiction on the property.

On behalf of the James Epting Heirs, Eddie Moore of the McAdams Firm requested to zone the western 1.3-acre portion of Tax Parcel 052-213 Commercial, Business, Industrial (CBI). The change would be consistent with petition Z 10-16 approved in 2016, which rezoned 2.75 acres from 85-ED-1 to CBI.

Mr. Stewart discussed the consistency with the district's purpose and intent, the conformity with adopted plans and policies, and the compatibility of uses.

Procedurally, Mr. Stewart said the Board must develop a Statement of Consistency describing whether its action was consistent with any adopted comprehensive plans and indicate why the action was reasonable and in the public interest. A Statement of Reasonableness of the decision was also necessary.

According to Mr. Stewart, public notice was mailed to eight (8) adjacent property owners (within 100' of the property) on August 24, 2020. A sign was posted on the property on August 21, 2020 and notices appeared in the Salisbury Post on August 24, 2020 and September 1, 2020.

The Planning Board heard the matter on July 27, 2020 and July 31, 2020 and after receiving no public comment at either meeting, voted 6-0 to recommend approval based on the following statements:

Statement of Consistency: "Z 02-20 is consistent with the Eastern Area Land Use Plan and is reasonable and in the public interest based on the following: The proposed rezoning is consistent with the Eastern Land Use Plan and the I-85 corridor district, other adopted plans in the area, and the zoning district's purpose and intent. CBI zoning is the preferred type of zoning for this area both currently and in the future. The larger portion of the property located in the county's jurisdiction is also zoned CBI."

Statement of Reasonableness: "In accordance with section 21-362(j) of the Zoning Ordinance and after due consideration the Board of Commissioners determine Z 02-20 to be reasonable and in the public interest based on the following: The request is compatible with Eastern Land Use Plan and the I-85 corridor Board of Commissioners Meeting: September 8, 2020 5 STAFF COMMENTS overlay district; the additional portion of the subject property is already zoned CBI; no objection by adjoining property owners."

Chairman Edds stated that due to the COVID-19 Pandemic and the new rules for public hearings via Zoom, the Board could consider approval of the request contingent on there being no resistance in the 24 hours following the public hearing. Chairman Edds said the matter would be brought up via the Consent Agenda at the next Commission Meeting.

Chairman Edds opened the public hearing to receive citizen input regarding Z 02-20. With no citizens calling in or having submitted written comments on the matter, Chairman Edds closed the public hearing.

Chairman Edds moved to approve the Statement of Consistency as follows: "Z 02-20 is consistent with the Eastern Area Land Use Plan and is reasonable and in the public interest based on the following: The proposed rezoning is consistent with the Eastern Land Use Plan and the I-85 corridor district, other adopted plans in the area, and the zoning district's purpose and intent. CBI zoning is the preferred type of zoning for this area both currently and in the future. The larger portion of the property located in the county's jurisdiction is also zoned CBI." The motion was seconded by Commissioner Pierce and passed unanimously.

Chairman Edds moved to approve the Statement of Reasonableness as follows: "In accordance with section 21-362(j) of the Zoning Ordinance and after due consideration the Board of Commissioners determine Z 02-20 to be reasonable and in the public interest based on the following: The request is compatible with Eastern Land Use Plan and the I-85 corridor, overlay district; the additional portion of the subject property is already zoned CBI; no objection by adjoining property owners." The motion was seconded by Commissioner Pierce and carried unanimously.

Commissioner Pierce moved, Commissioner Klusman seconded and the vote to approve Z 02-20 passed unanimously.

5. NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND GRANT

Anthony Vann, Assistant Superintendent of Operations for Rowan-Salisbury School System (RSSS), said RSSS had applied for the grant last year and unfortunately had not been selected.

Mr. Vann provided a power point as he presented the request for RSSS to submit the Needs-Based Public School Capital Fund Grant (Grant) application. Mr. Vann said the BOE approved the application at its' August 4, 2020 meeting; however, approval was also necessary by the Board of Commissioners.

The application deadline for the Grant was September 15, 2020 and Tier 2 counties could receive up to \$10 million. The grant was a dollar-for-dollar matching funds grant.

Mr. Vann said projects must be for new school buildings and only projects that addressed critical deficiencies would be considered. Mr. Vann noted if the grant was awarded, the County would be ineligible to receive lottery funding for five (5) years.

It was the recommendation of the BOE to approve the 2020 Grant application for the new K-8 facility planned to replace Knox and Overton. The grant application was in the agenda packet.

Commissioner Caskey pointed out while the County could possibly gain \$10 million through the grant it would lose \$5 million in lottery funding, forcing the County to come up with \$15 million. Commissioner Caskey asked if the County was using the lottery funds to pay debt service and County Manager Aaron Church said yes.

Mr. Vann noted on page 6 of the application the anticipated bid date was June 2021. Mr. Vann explained if approval was received from all parties, that is how long it would take for their design team to go out for bids. Mr. Vann said the estimated costs were on the next page for planning, construction and other costs. Mr. Vann said the overall design cost was \$2.4 million and RSSS was looking at \$1.2 million for local money and asking for the grant to match the other \$1.2 million.

Mr. Church said if RSSS went out to bid in June 2021 it would mean the construction documents would have been completed and the design fees paid. Mr. Church asked if the school system had the money to pay for the construction and he also noted if the Commissioners approved the application, a budget amendment from the General Fund would need to be approved for RSSS to meet the bid deadline in June. Mr. Church asked if there would be an issue with pushing the date another 6 months to where the next fiscal year budget could include the funding. Mr. Vann responded he did not see a problem with pushing the date out on the application. Mr. Church said he wanted to make sure when the County executed the Grant application that it aligned with the actual budget.

Assistant County Manager/Finance Director reported the County had been budgeting \$1.3 million per year from lottery proceeds that had been used to pay debt service already on the books, or \$6.5 million for the past five (5) years.

Ms. Heidrick and Mr. Church confirmed to Commissioner Pierce that if the Grant was approved, half of the lottery proceeds the Commissioners counted on for the current budget year would go away.

Commissioner Pierce stated the Board had agreed there would be no new debt.

Mr. Church asked if the County would have to accept the Grant if it was approved. Mr. Vann said the assurance page was signed by both chairs and basically stated both boards were together in the process. Mr. Vann said he would have to call to verify; however, he believed the intent was the assurance to move forward with the project.

Mr. Vann said the application was due the first of the following week on September 15, 2020.

A lengthy discussion ensued and in conclusion, Chairman Edds informed Mr. Vann the Commissioners could not commit to the \$10 million grant because it could not commit to a \$50 million spend for the new school.

6. UPDATE: SOLAR ENERGY SYSTEM MORATORIUM

Planning Director Ed Muire provided an update regarding the County's Solar Energy System Moratorium. Mr. Muire reported the County's moratorium on the acceptance of new applications for creating or expanding ground mounted solar energy systems in excess of 6,000 square feet was scheduled to terminate on October 6, 2020.

Due to the COVID-19 pandemic, the ability to coordinate and conduct public meetings where meaningful input and discussion of ideas could occur had been non-existent. Planning Board meetings that have been scheduled tended to focus on items requiring little debate or having no controversy.

Mr. Muire said Planning Staff was hopeful that transitioning to Phase 3 would have occurred by now, allowing the Planning Board to conduct their work sessions and have public input on this topic. During the course of the recent moratorium, Staff received emails and calls from interested parties and advised them of the Phase 3 'target' for resuming these discussions.

Mr. Muire said Staff recommended the Commissioners schedule and conduct a public hearing at its October 5, 2020 meeting to consider extending the moratorium. If the Commissioners chose this course of action, Mr. Muire said a draft copy of the moratorium ordinance would be provided for consideration at the September 21, 2020 Commission Meeting.

Chairman Edds moved, Commissioner Pierce seconded and the vote passed unanimously to schedule a public hearing for October 5, 2020 regarding the Solar Energy System Moratorium.

7. CONSIDER PE 01-20 REQUEST FOR DORSETT CHAPEL UNITED CHURCH OF GOD

Assistant County Manager Shane Stewart presented the request for PE 01-20 from Dorsett Chapel United Church of God (Church). Mr. Stewart said the Church, located at 1280 Hollywood Drive, Spencer, NC, requested a Permit to Exceed (PE) for an outdoor service to celebrate the Church's 107th anniversary on October 4, 2020. The service would consist of music and preaching. The applicant expected the service to have around 100-150 people.

Mr. Stewart said the Church held an outdoor service on August 2, 2020 and had some neighbors in the area complain to local law enforcement. Mr. Stewart said while there are some exceptions to the Noise Ordinance, outdoor church services did not fall under any of the exceptions. Currently, the only way for the Church to conduct an outdoor service and complete with the Noise Ordinance was through the PE process.

The Planning Department provided mailed notice to property owners within 100' of the event and posted a sign on August 28, 2020 regarding the application giving eleven (11) days' notice before the Commission Meeting.

Mr. Stewart said the request met the necessary criteria in Section 14-12(c) of the Noise Ordinance for approval.

Chairman Edds opened the floor to receive public input regarding PE 01-20:

- Pastor Rick Galloway thanked the Commissioners for considering the request.

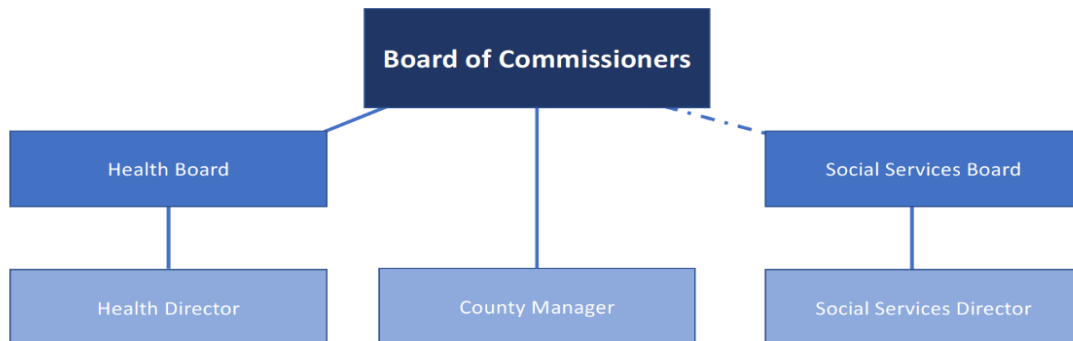
Commissioner Pierce moved, Commissioner Klusman seconded and the vote to approve PE 01-20 for Dorsett Chapel Church of God carried unanimously.

8. PRESENTATION ON CONSOLIDATED HUMAN SERVICES AGENCIES

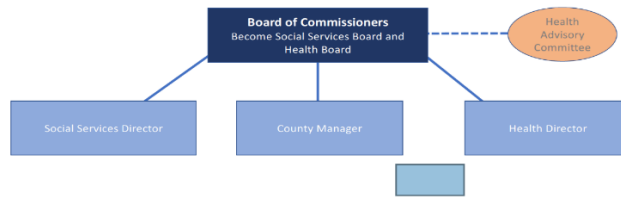
County Manager Aaron Church discussed the current governance for the Rowan County Health Department and Department of Social Services. Mr. Church noted the Commissioners appointed all members of the Board of Health. Mr. Church provided a power point from Jill Moore with the University of North Carolina School of Government as part of his presentation. The power point was entitled Human Services Organization and Governance: Options Under NC Law.

Adding to the power point, Mr. Church presented and discussed the Board of Commissioners options, the Board's role and responsibilities, as well as any required steps for the options presented.

Current Governance



ROWAN COUNTY OPTION 1 – (A)



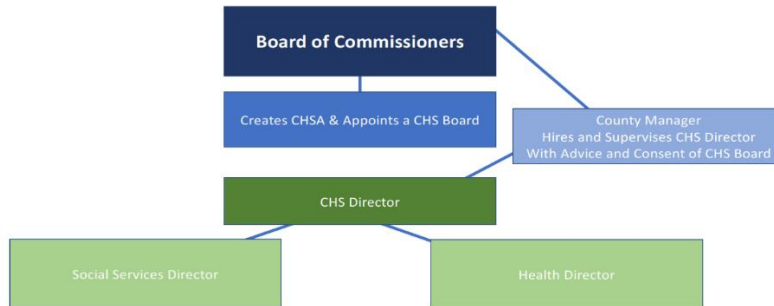
ROWAN COUNTY OPTION 1 – (B)



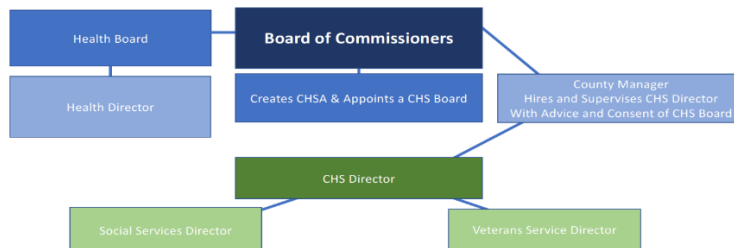
ROWAN COUNTY OPTION 1 – (C)



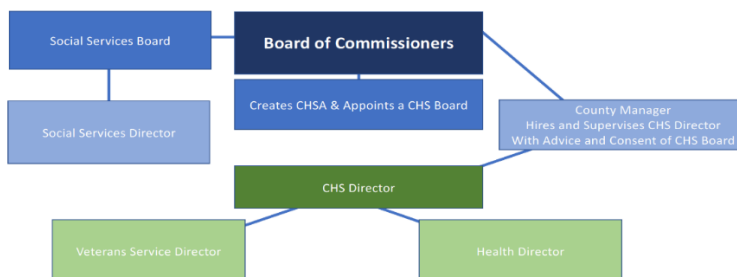
ROWAN COUNTY OPTION 2 – (A)



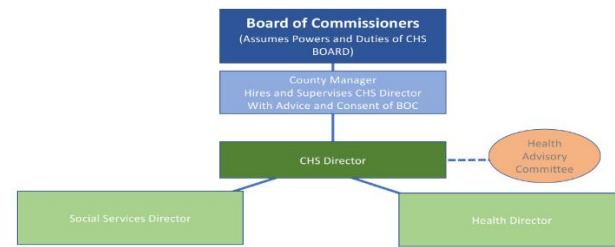
ROWAN COUNTY OPTION 2 – (B)



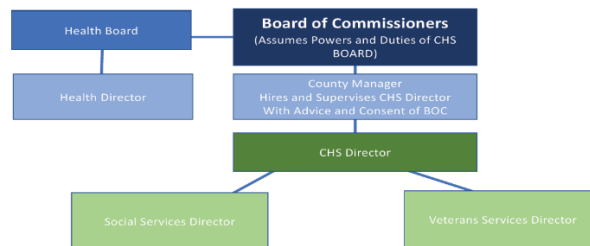
ROWAN COUNTY OPTION 2 – (C)



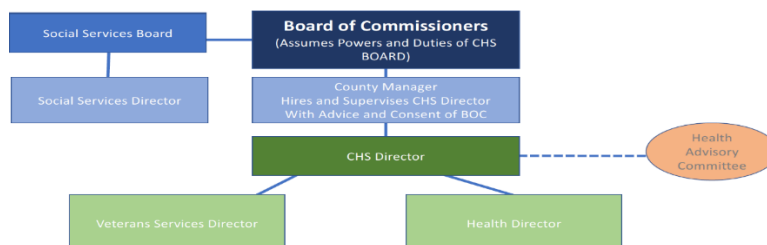
ROWAN COUNTY OPTION 3 – (A)



ROWAN COUNTY OPTION 3 – (B)



ROWAN COUNTY OPTION 3 – (C)



Other options for the Board were to:

- Explore creating a district health dept.
- Explore a combined Public Health Authority with Cabarrus County, or any county.

Commissioner Pierce preferred Option 1-C and said he wanted to make sure the Health Department and Social Services were kept separate. Commissioner Pierce wanted the Commissioners to have control over the Health Department, which was where he stated the deficiencies had been. Commissioner Pierce said Social Services had done a great job and he did not see the need to combine the two (2) departments.

Commissioner Klusman said the process was complicated and would not be solved during the current meeting.

With regards to the “other” options mentioned, Mr. Church elaborated for Commissioner Caskey as to the training requirements for the Commissioners if they were to also become the Health Board.

In response to Commissioner Caskey, Mr. Church highlighted the differences between Options 3-C and 1-C.

Commissioner Caskey said he preferred Option 3-C since the Commissioners were not fulltime.

Commissioner Greene asked whether the additional funds allocated to Environmental Health had made any impact on the Department and changes in services. Mr. Church responded that an update had been provided from the Health Director on September 1, 2020 indicating in part stated that Environmental Health Specialists, including Food/Lodging were to begin on various dates in the month of September. Mr. Church said it would appear the measures the Commissioners put in place had filled some of the positions.

Chairman Edds expressed hope the new employees would whittle down the inspection wait times.

Commissioner Caskey said if the County was luring employees from other counties it would be a matter of time before those counties would put measures in place to begin to lure employees away from Rowan County. Commissioner Caskey felt the possibility was all the more reason for the Commissioners to have oversight of the Health Department. Commissioner Caskey said he was in favor of making changes that would in the long-term be better for the citizens.

Chairman Edds asked Health Director Nina Oliver if she had any updates for the Commissioners. Ms. Oliver discussed the inspection positions that had been filled and noted there was one Food/Lodging position still open. Ms. Oliver stated she had gone to the Environmental Health Office and called every person on the waiting list for inspections. The waiting list had reached 10 to 12 weeks. Ms. Oliver said tough conversations were held but she believed it made a difference to the citizens to know a plan of action had been put into place.

Commissioner Klusman noted the additional office assistant position that had been approved would ensure there would be someone live answering the phone all the time.

The Commissioners favored tabling the consolidation discussion until the first meeting in November in order to provide the Board more time to study the options.

9. POST OVERDOSE RESPONSE TEAM PRESENTATION

Nina Oliver, Public Health Director talked the Opioid Forum held in 2017 and how since that time, the Forum had been held each year to discuss substance abuse and addiction. Ms. Oliver said overdoses were continuing to increase. Ms. Oliver reported the County applied for a grant from Blue Cross/Blue Shield and was awarded the grant in early 2019 in the amount of \$285,000. The money was to help with substance abuse disorders and the Opioid epidemic in Rowan County. Ms. Oliver said funding was utilized to put together the Post Overdose Response Team (PORT) and she turned the floor over to three (3) members of PORT, Jeff Brown, EMS Community Paramedic; Harm Reduction Coordinator Natalie Arrington; and Certified Peer Support Specialist Ashley Creek, to provide the presentation to the Commissioners.

Using a power point, the Team highlighted PORT's purpose and objectives, program activities, pre-COVID and current trends related to opioid use in Rowan, factors that increase overdose risk, and PORT program results and success stories.

PORT seeks to address the opioid epidemic by connecting with people in active use to provide resources and encourage them to seek recovery.

- ↑ linkage to care
- ↓ calls to first responders
- ↓ costs associated with opioid-related ED visits
- ↓ the number of overdose deaths
- Creating initial contact with participants within 24-72 from EMS encounter.
- Following up with participants in 1, 3, and 6-month intervals.

PORT serves the community by:

- Connecting community members to resources and treatment
- Hosting support group meetings
- Distributing Narcan and training community members and organizations on Narcan administration (i.e. Mobile Narcan distribution stations)
- Providing harm reduction and prevention education

Those served are:

Men: In 2017, men experienced a death rate of 29.1 deaths per 100,000 compared to 14.4 for women.

Working-aged adults: Age groups 25-34 and 35-44 had the highest rates of overdose (38.4 and 39 deaths per 100,000, respectively)

The comparison for how the work has been affected by COVID-19:

There have been 362 ODs YTD (Jan 2020- August 2020).

- Pre-COVID (July 15, 2019- Feb 2020) - Rowan County averaged 25.3 ODs per month.
- During COVID (Mar 2020- Aug 15, 2020)
- Rowan County averaged 57.8 ODs per month.

Continuing with the power point, the Team highlighted the year-to-date opioid overdose emergency department visits. The increase in overdoses and overdose deaths, which was attributed to Fentanyl was also discussed. The drug was described as versatile, cheaper than pure heroin to make and it can be made in pill-pressed, power or liquid form. More people were dying as a result.

Other risk factors for drug overdoses were identified as return to use after long-term recover or receiving treatment, recently released from jail or prison sentences, first time use and using alone.

PORT Program results were highlighted.

Commissioner Klusman said she had asked the Team to make the presentation to demonstrate the results PORT was having. Secondly, Commissioner Klusman said the grant would run out at the end of the year. The Health Department was working to find resources and at some point, hoped to make Ms. Creek's position permanent at the Health Department.

Chairman Edds expressed appreciation to the Team for their time and the presentation.

10. ENGINEERING CONTRACT FOR NORTHEAST ROWAN COUNTY WATER SYSTEM

County Manager Aaron Church presented the engineering contract and task orders from Hazen and Sawyer (Company) for the Northeast Rowan County Water System. Mr. Church said there were two (2) representatives from the Company participating in the meeting.

Mr. Church reviewed the task orders as follows:

- Task Order No. 1 was for the Chemical Booster Station and included design and bidding services and construction and administrations services for a total of \$132,500.
- Task Order No. 2 was for the Corrosion Control Testing and testing laboratory services with Virginia Tech for a total of \$47,500.
- Task Order No. 3 was for the LCR Compliance Support, totaling \$45,000.
- The full compensation for the services identified would not exceed \$225,000.

Mr. Church pointed out the last budget amendment in the agenda packet (agenda item #12) would move funds from the Water Infrastructure Capital Projects Fund into the Enterprise Fund and would cover the cost of the fees. Mr. Church said if the County

was required to build a chemical booster station, there may not be enough money to do so.

Aaron Babson, Operations Manager with the Greensboro Office of Hazen and Sawyer, provided a brief history of the Company and the type of work it performed.

Mr. Babson introduced Roger Arnold of Hazen and Sawyer as a subject matter expert on lead and copper.

Mr. Arnold provided a presentation overview that included:

- Overview of NE RC system

Overview:

- Approx. 155 active metered connections and population served of 445
- Previously supplied by private groundwater wells affected by industrial contamination
- Began receiving public water supply in sept 2018 as a consecutive system of the city of Salisbury
- Water is treated by City of Salisbury

Why the project was being conducted:

- The lead and copper rule (LCR) regulates lead levels in drinking water
- Lead levels in several customers' homes exceeded the Action Level
- The source of lead is likely privately-owned plumbing materials
- The LCR requires optimal corrosion

What actions have been taken to date?

- Public education materials
- Voluntary lead and copper sampling program
- Certified point-of-use filters for lead removal to customer with lead above the Action Level
- Distribution system water quality monitoring
- Virtual community meetings

Proposed Scope of Work

- Task Order 1 – Cost \$132,500
- Task Order 2 – Cost \$47,500
- Task Order 3 – Cost \$45,000

In response to Chairman Edds regarding approvals that were needed, Mr. Church said

the Board did not have a choice on Task Orders #1 and #3. Mr. Church said Task Order #2 may help the County prove the required solution might not work. Mr. Church said Task Order #2 may present the County with data that would help the County persuade the State the chemical station was not the appropriate measure.

Mr. Arnold said not shown were costs for construction of the chemical station, which was the most significant cost overall. Task Order #2 could help to eliminate that cost.

Commissioner Klusman said if the County could spend \$47,000 more it may end up saving the County a lot of money. Mr. Babson agreed and said the County would not only save the construction costs, but the bidding costs, etc. Mr. Babson said the contract was set up to be a “not to exceed” contract.

Chairman Edds asked Mr. Church if he recommended the Board approve all three (3) task orders and Mr. Church said yes.

Commissioner Klusman moved to approve all three (3) task orders and the general services agreement. The motion was seconded by Commissioner Greene and passed unanimously.

11. LITTER REPORT

Chairman Edds reported Rowan County Staff removed 17,140 lbs. of roadside debris and litter during the two-week period beginning Monday, August 3, 2020 through Friday, August 14, 2020. Thirty-six tires were collected and three dumping events were assigned to the Rowan County Environmental Crimes Enforcement Officer for investigation during this reporting period.

12. CONSIDER APPROVAL OF BUDGET AMENDMENTS

Finance Director Leslie Heidrick presented the following budget amendments for the Board’s consideration:

- Health Department – Disperse awarded funds from the Rural Health Grant - \$66,000
- Health – Disperse awarded funds per AA - \$12,384
- Social Services – Budget Federal CARES Act Funding appropriated to DSS program areas. Expenditures will be reimbursed at 100% requiring no County funds - \$143,500
- Finance – Budget in the West End Plaza Capital Projects Fund the annual transfer from the General Fund. - \$1,440,160
- Sheriff – Recognize \$50 cash donation by private citizen and budget to the proper expense account. - \$50
- Social Services – Budget grant funds awarded to the One Church One Child Program through Cardinal Innovations COVID-19 Relief Fund. - \$20,000
- Finance – Budget interest revenue earned on the FNB Escrow account for Kannapolis City School facilities. - \$11,258

- Finance – Recognize reserved funds from FY 2020 for Soil and Water. Reserved funds represent money received by a Department for a restricted purpose. The funds that have not been spent by year-end are budgeted for expenditure in the new fiscal year. - \$1,775
- Finance – To recognize reserved funds from FY 2020 for Cooperative Extension. Reserved funds represent money received by a Department for a restricted purpose. The funds that have not been spent by year-end are budgeted for expenditure in the new fiscal year. - \$48,670
- Social Services – Budget Federal CARES Act funding to support APS/CPS services. Expenditures will be reimbursed at 100% requiring no County funds. - \$91,783
- Health – Disperse increased funds per Agreement Addendum. - \$12,384
- Health – Disperse awarded funds from United Way. - \$10,000
- General Government – Recognize funds related to CARES funding of county-wide COVID-19 grant and FEMA reimbursement. - \$5,170,742
- Social Services – For receipt of Adoption Promotion Funds and request to budget the expenditures and revenues. - \$8,994
- Finance – Recognize reserved funds from FY 2020 for Environmental Management. Reserved funds represent money received by a Department for a restricted purpose. The funds that have not been spent by year-end are budgeted for expenditure in the new fiscal year. - \$56,054
- Finance – Appropriate additional reserves for the Cooperative Extension 4-H Program. - \$5,000
- Finance – Recognize additional reserved funds from FY 2020 for Cooperative Extension. Reduce budgets for donations. Donations will be budgeted as received. - \$6,500
- Finance – The West Elementary Capital Project has been completed. To transfer remaining funds in the escrow account from the Capital Projects Fund to the General Fund for the September 2020 debt service payment. - \$388,939
- Finance – Transfer funds from Water Infrastructure Capital Projects Fund Enterprise Fund. \$(1,931,033)

Commissioner Greene moved approval of the budget amendments as presented. The motion was seconded by Commissioner Caskey and passed unanimously.

13. CONSIDER APPROVAL OF BOARD APPOINTMENTS **ADULT CARE HOME ADVISORY COMMITTEE**

Dr. Carol Ann Cody applied for reappointment; however, she has fulfilled the term limitations established by the Board of Commissioners.

Due to the difficulty of finding volunteers for this Committee, the Board is asked to consider waiving the term limits and to reappoint Dr. Cody for a three-year term that will expire on June 30, 2023.

Chairman Edds moved, Commissioner Klusman seconded and the vote to waive the term limits carried unanimously.

Commissioner Klusman moved the reappointment of Dr. Cody followed by a second from Commissioner Caskey. The motion passed unanimously.

FIRE COMMISSIONERS FOR CLEVELAND COMMUNITY VOLUNTEER FIRE DEPARTMENT AND EAST GOLD HILL VOLUNTEER FIRE DEPARTMENT

Patrick Phifer applied to serve on the Cleveland Community Volunteer Fire Department (VFD) for a two-year term that will expire on September 30, 2022.

Sue Choat applied to fill the remainder of the term of a previous member on the East Gold Hill Volunteer Fire Department. The term will expire July 31, 2022.

Commissioner Caskey moved to appoint Mr. Phifer and Ms. Choat. The motion was seconded by Commissioner Greene and passed unanimously.

HEALTH DEPARTMENT

Applications were received and included in the agenda packet from Carla Rose and Pastor Brad Jenkins.

At the beginning of the meeting under Additions to the Agenda, three (3) additional advisory board applications were added for consideration. The applications were from Dari Caldwell, James B. Sides, Jr. and Dr. Amy Wilson.

There are currently three (3) vacancies for the Board of Health. The vacant seats are for an Optometrist, Veterinarian and Physician. Based on the North Carolina General Statute § 130A-37, the Board of Commissioners may fill these vacant seats with members of the general public if there is not a licensed physician, optometrist or veterinarian available.

The remainder of the term for the Optometrist and Veterinarian seats will expire December 31, 2021. The Physician's seat will expire December 31, 2022. After completing the remainder of the terms in the now vacant seats, the applicants would be eligible for reappointment, or, until an Optometrist, Veterinarian, or Physician becomes available for appointment.

Commissioner Klusman moved to appoint Dari Caldwell to the Veterinarian seat; Carla Rose for the Optometrist seat and Dr. Amy Wilson for the Physician seat.

Chairman Edds asked if the applicants understood they would have to step down if a Veterinarian or Optometrist applied. Commissioner Klusman responded the Veterinarian position had been vacant for three (3) years and Ms. Caldwell was aware she would have to step down if a Veterinarian applied and was appointed by the Board of Commissioners.

The Board discussed additional methods for making citizens aware of board vacancies and the need for volunteers to fill vacant advisory board seats. Chairman Edds asked the Clerk to the Board and the Creative Services Manager to work together to advertise board vacancies on the County's Facebook page. Chairman Edds said he would also reach out to the Chamber of Commerce for assistance in encouraging the Leadership Rowan graduates to volunteer their time to public service on an advisory board.

Commissioner Caskey stated several applications were added to the agenda and pointed out the Commissioners did not typically add board applications after an agenda deadline.

Commissioner Caskey questioned the possibility of expanding the number of members appointed to the Board of Health. The Clerk to the Board, Carolyn Barger, responded that North Carolina General Statutes dictate the seats for the Board of Health membership.

Chairman Edds restated the motion to appoint Dari Caldwell to the Veterinarian seat; Carla Rose for the Optometrist seat and Dr. Amy Wilson for the Physician seat. The motion was seconded by Commissioner Greene and passed unanimously.

LOCAL EMERGENCY PLANNING COMMITTEE

Captain Aaron Lewis Roberts applied to fill one of the vacant Environmental/Health/Transportation seats. There are no term limits with this Committee.

Commissioner Greene moved the appointment of Captain Roberts. The motion was seconded by Commissioner Klusman and carried unanimously.

NURSING HOME ADVISORY COMMITTEE

Delores Elliott applied for reappointment; however, she has fulfilled the term limitations established by the Board of Commissioners.

Due to the difficulty of finding volunteers for this Committee, the Board is asked to consider waiving the term limits and to reappoint Ms. Elliott for a three-year term that will expire September 30, 2023.

Commissioner Klusman moved, Commissioner Caskey seconded and the vote to waive the term limits carried unanimously.

Commissioner Greene moved to reappoint Ms. Elliot. The motion was seconded by Commissioner Klusman and passed unanimously.

ROWAN COUNTY ZONING BOARD OF ADJUSTMENT AND THE TOURISM DEVELOPMENT AUTHORITY

Cathy Griffin applied for reappointment to the Rowan County Zoning Board of Adjustment for a three-year term that will expire September 30, 2023.

Don Bringle applied for reappointment to the Tourism Development Authority continue serving as one of the County Lodging members. The term will be for two (2) years and expire August 31, 2022.

Commissioner Klusman moved to reappoint Ms. Griffin and Mr. Bringle. The motion was seconded by Commissioner Caskey and passed unanimously.

Vivian Hopkins applied to fill the vacancy for a County Attraction seat. The term will be for two (2) years and expire August 31, 2022.

Commissioner Klusman moved to appoint Ms. Hopkins followed by a second from Commissioner Caskey. The motion passed unanimously.

14. CLOSED SESSION

Chairman Edds moved at 7:03 p.m. for the Board to enter into Closed Session pursuant to North Carolina General Statute § 143-318.11(a)(4) to discuss an economic development matter. The motion was seconded by Commissioner Klusman and passed unanimously.

The Board returned to Open Session at 7:37 p.m. No action was taken.

15. ADJOURNMENT

There being no further business to come before the Board, Commissioner Greene moved to adjourn at 7:38 p.m. The motion was seconded by Commissioner Klusman and passed unanimously.

Respectfully Submitted,

Carolyn Barger, MMC, NCMCC
Clerk to the Board

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Sheriff Kevin Auten
DATE: 09-03-2020
SUBJECT: Award of Sidearm to Retiring Major Tim Wyrick

Resolution to award sidearm to retiring Rowan County Sheriff's Office Major Tim Wyrick.

Approve Resolution.

ATTACHMENTS:

Description	Upload Date	Type
Resolution	9/16/2020	Cover Memo

Greg Edds, Chairman
Jim Greene, Vice-Chairman
Mike Caskey
Judy Klusman
Craig Pierce



Aaron Church, County Manager
Carolyn Barger, Clerk to the Board
John W. Dees, II, County Attorney

Rowan County Board of Commissioners

130 West Innes Street • Salisbury, NC 28144
Telephone 704-216-8180 • FAX 704-216-8195

RESOLUTION

ALLOWING RETIRING OFFICER TO PURCHASE SERVICE SIDEARM

WHEREAS, North Carolina General Statute § 20-187.2 provides that the governing body of a local law enforcement agency may, in its discretion, award to a retiring member the service handgun of the retiring member; *and*

WHEREAS, Major Tim Wyrick has served as a member of the Rowan County Sheriff's Office since July 11, 1990, and has served as a law enforcement officer in NC for 30 years; *and*

WHEREAS, Major Tim Wyrick is retiring from the Rowan County Sheriff's Office effective September 29, 2020.

NOW, THEREFORE, BE IT RESOLVED by the Rowan County Board of Commissioners to allow Major Tim Wyrick to purchase his service sidearm in accordance with the provisions of North Carolina General Statute § 20-187.2 for the purchase price of \$1.

This the 21st day of September, 2020.

Gregory C. Edds, Chairman
Rowan County
Board of Commissioners

ATTEST:

Carolyn Barger, MMC, NCMCC
Clerk to the Board



ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Sheriff Kevin Auten
DATE: 09-03-2020
SUBJECT: Award of Sidearm to Retiring Deputy Donnie Wagoner

Resolution of to Award sidearm to retiring Deputy Donnie Wagoner

Approve Resolution

ATTACHMENTS:

Description

Resolution

Upload Date

9/16/2020

Type

Cover Memo

Greg Edds, Chairman
Jim Greene, Vice-Chairman
Mike Caskey
Judy Klusman
Craig Pierce



Aaron Church, County Manager
Carolyn Barger, Clerk to the Board
John W. Dees, II, County Attorney

Rowan County Board of Commissioners

130 West Innes Street • Salisbury, NC 28144
Telephone 704-216-8180 • FAX 704-216-8195

RESOLUTION

ALLOWING RETIRING OFFICER TO PURCHASE SERVICE SIDEARM

WHEREAS, North Carolina General Statute § 20-187.2 provides that the governing body of a local law enforcement agency may, in its discretion, award to a retiring member the service handgun of the retiring member; *and*

WHEREAS, Deputy Donnie Wagoner started with the Rowan County Sheriff's Office in 1991 and again in 2004 for a combined total of 20 years as a Rowan County Sheriff's Deputy; *and*

WHEREAS, Deputy Donnie Wagoner is retiring from the Rowan County Sheriff's Office effective September 30, 2020.

NOW, THEREFORE, BE IT RESOLVED by the Rowan County Board of Commissioners to allow Deputy Donnie Wagoner to purchase his service sidearm in accordance with the provisions of North Carolina General Statute § 20-187.2 for the purchase price of \$1.

This the 21st day of September 2020.

Gregory C. Edds, Chairman
Rowan County
Board of Commissioners

ATTEST:

Carolyn Barger, MMC, NCMCC
Clerk to the Board



ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Casey Robinson, Assistant Tax Collector
DATE: September 10, 2020
SUBJECT: Tax Settlement Statement Fiscal Year 2020

ATTACHMENTS:

Description	Upload Date	Type
Tax Settlement Statement Fiscal Year 2020	9/10/2020	Cover Memo



Rowan County Tax Collector's Office

402 North Main Street, Suite 101, Salisbury, NC 28144-4392
Phone: 704-216-8544 • Fax: 704-216-7983 • www.rowancountync.gov

To: Rowan County Commissioners

From: Tonya Parnell
Tax Collector

Date: September 1, 2020

Tax Settlement Statement Fiscal Year 2020

According to General Statute 105-373, the Tax Collector is required to report to the Governing Body an annual tax settlement statement after July 1 of each year. The enclosed tax settlement statement reflects taxes collected and outstanding for the stated fiscal year. Moreover, prior years taxes collected and outstanding are listed on enclosed reports TXF 156 and TXP 100, respectively. The 2019 tax collections are reported on the Tyler reports enclosed. All other tax information is securely stored on the Rowan County server as required by the North Carolina Department of Cultural Resources.

The Tax Collector is asking the Governing Body to approve outstanding taxes for the fiscal year 2010 as insolvent. The ten-year statute of limitations prevents the Tax Collector from using remedies to collect 2009 taxes. A disclosure of the outstanding 2009 tax is represented on the enclosed TXF 156. A summary of the 2009 tax is below for your review. The Tax Collector has used due diligence in trying to collect all outstanding taxes.

YEAR	REAL/BUSINESS/UTILITIES	VEHICLE	TOTAL
2009	\$99,747.62	\$46,021.26	\$145,768.88

Thank you,

Tonya Parnell
Tax Collector

DATE 7/13/20
TIME 12:44:57

TAX COLLECTORS MONTHLY REPORT

ROWAN COUNTY TAX COLLECTOR
402 N Main Street
Salisbury, N. C. 28144

TXF156

100 ROWAN COUNTY

		Collections as of 7/01/2019 Thru 6/30/2020 Report Group- 100			
Year	Levy	Collected	Percent Collected	Outstanding	Percent Outstanding
2020	1,713.16	1,713.16	1.0000		
2019	120,800.20	114,164.40	.9450	6,635.80	.0549
2018	61,462,553.90	60,683,072.58	.9873	779,481.32	.0126
2017	60,818,673.98	60,273,894.80	.9910	544,779.18	.0089
2016	60,347,884.99	60,001,590.66	.9942	346,294.33	.0057
2015	59,707,130.10	59,463,420.90	.9959	243,709.20	.0040
2014	58,157,769.36	57,973,050.24	.9968	184,719.12	.0031
2013	55,503,092.83	55,357,019.65	.9973	146,073.18	.0026
2012	55,661,413.49	55,563,598.81	.9982	97,814.68	.0017
2011	55,477,655.90	55,403,543.89	.9986	74,112.01	.0013
2010	55,864,803.12	55,805,226.50	.9989	59,576.62	.0010
2009	55,563,823.06	55,525,930.54	.9993	37,892.52	.0006

*Levy Added During the Current Month

5,807.38

DATE 7/13/20
TIME 12:46:22

TAX COLLECTORS MONTHLY REPORT

ROWAN COUNTY TAX COLLECTOR
402 N Main Street
Salisbury, N. C. 28144

TXF156

100 ROWAN COUNTY

Year	Levy	Collected	Percent Collected	Outstanding	Percent Outstanding	Collections as of	7/01/2019 Thru	6/30/2020	Report Group-
2019	38,935.98	30,280.75	.7777	8,655.23	.2222				101
2018	8,518,417.87	8,453,702.58	.9924	64,715.29	.0075				
2017	8,738,688.81	8,685,226.97	.9938	53,461.84	.0061				
2016	8,451,923.22	8,386,235.06	.9922	65,688.16	.0077				
2015	8,006,375.44	7,988,761.13	.9977	17,614.31	.0022				
2014	7,740,505.41	7,727,639.71	.9983	12,865.70	.0016				
2013	7,475,614.70	7,462,895.16	.9982	12,719.54	.0017				
2012	7,215,708.26	7,204,358.94	.9984	11,349.32	.0015				
2011	7,629,111.64	7,614,914.43	.9981	14,197.21	.0018				
2010	6,943,274.26	6,889,982.55	.9923	53,291.71	.0076				
2009	7,446,798.71	7,384,943.61	.9916	61,855.10	.0083				
2008	7,442,697.88	7,394,349.13	.9935	48,348.75	.0064				

*Levy Added During the Current Month

DATE 7/13/20
TIME 12:47:06

TAX COLLECTORS MONTHLY REPORT

ROWAN COUNTY TAX COLLECTOR
402 N Main Street
Salisbury, N. C. 28144

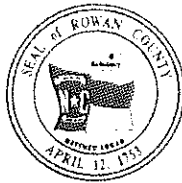
TXF156

100 ROWAN COUNTY

Year	Levy	Collected	Percent Collected	Outstanding	Percent Outstanding
2016	336.09	336.09	1.0000		
2015	207.50	207.50	1.0000		
2014	163,032.48	162,497.81	.9967	534.67	.0032
2013	4,060,791.01	4,034,115.68	.9934	26,675.33	.0065
2012	6,045,011.99	5,994,753.26	.9916	50,258.73	.0083
2011	5,851,714.46	5,809,987.15	.9928	41,727.31	.0071
2010	5,350,011.34	5,312,886.94	.9930	37,124.40	.0069
2009	5,503,260.08	5,457,238.82	.9916	46,021.26	.0083
2008	6,000,576.25	5,948,757.37	.9913	51,818.88	.0086
2007	6,313,742.55	6,263,288.10	.9920	50,454.45	.0079
2006	6,371,285.19	6,327,113.17	.9930	44,172.02	.0069
2005	6,773,232.83	6,773,234.88	1.0000	2.05-	

*Levy Added During the Current Month

Greg Edds, Chairman
Jim Greene, Vice-Chairman
Mike Caskey
Judy Klusman
Craig Pierce



Aaron Church, County Manager
Carolyn Barger, Clerk to the Board
John W. Dees, II, County Attorney

Rowan County Board of Commissioners

130 West Innes Street • Salisbury, NC 28144
Telephone 704-216-8180 • FAX 704-216-8195

RESOLUTION APPROVING THE TAX ADMINISTRATOR'S ANNUAL SETTLEMENT FISCAL YEAR: 2020 TAX YEAR: 2019 AND PRIOR YEARS

BE IT RESOLVED by the Board of County Commissioners of Rowan County that the following documents attached hereto are received and approved, consisting of the following:

- (1) Tax Collections Manager's Cumulative Collections Tax Report
- (2) Tax Collections Manager's Collections Summary
- (3) Tax Collections Manager's Real and Personal Property Tax Report
- (4) Tax Collections Manager's Utility Tax Report
- (5) Tax Collections Manager's Vehicle Tax Report
- (6) Tax Collections Manager's Table of Insolvents (2009)

ADOPTED this 21st day of September, 2020.

Gregory C. Edds, Chairman
Board of County Commissioners

ATTEST:

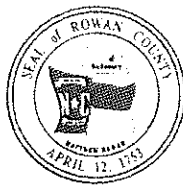
Carolyn Barger, MMC, NCMCC
Clerk to the Board of County Commissioners

Equal Opportunity Employer



recycled paper

Greg Edds, Chairman
Jim Greene, Vice-Chairman
Mike Caskey
Judy Klusman
Craig Pierce



Aaron Church, County Manager
Carolyn Barger, Clerk to the Board
John W. Dees, II, County Attorney

Rowan County Board of Commissioners

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ORDER OF THE BOARD OF COUNTY COMMISSIONERS IN ACCORDANCE WITH G.S. 105-321

STATE OF NORTH CAROLINA
COUNTY OF ROWAN

Tonya Parnell
Rowan County Tax Collector

You are hereby authorized, empowered, and commanded to collect the 2020 and prior years taxes set forth in the tax records filed in the office of the Rowan County Tax Assessor, and in the tax receipts herewith delivered to you, in the amounts and from the taxpayers likewise set forth. Such taxes are hereby declared to be a first lien upon all real property of the respective taxpayers in the County of Rowan.

This order shall be a full and sufficient authority to direct, require, and enable you to levy on and sell any real or personal property of such taxpayers, for and on account thereof, in accordance with law.

Witness my hand and official seal, this _____ day of _____, _____.

Gregory C. Edds, Chairman
Board of Commissioners

ATTEST:

Carolyn Barger, MMC, NCMCC
Clerk to the Board

Equal Opportunity Employer



recycled paper

ROWAN CO NC
TAX AUTHORITY LEVY TOTALS 2019
AS OF 30-JUN-20PAGE: 1
TX150NC

AUTH	Original Property	Late List Penalty	Pet Fees	Car Fees	Total Org Levy	Discovery	Releases Abtmtts	Liens	Advtisng	Misc Fees	Utilities	Net Levy
100	77,070,925.80	84,721.66	19,325.00	0.00	77,174,972.46	526,438.40	-284,753.03	19,858.56	43,129.23	5,727.20	5,015,956.37	82,501,329.19
101	19,843,732.99	14,406.37	168.00	22,040.00	19,880,347.36	137,018.63	-128,434.04	74,551.40	0.00	0.00	570,161.81	20,533,655.16
103	1,339,448.94	2,653.78	20.00	0.00	1,342,122.72	101.12	-3,804.30	1,939.09	0.00	0.00	80,414.40	1,420,773.03
104	786,049.17	90.44	0.00	0.00	786,139.61	42.33	-963.32	0.00	0.00	0.00	23,874.74	809,051.03
105	639,374.76	128.14	0.00	0.00	639,502.90	479.97	-128.40	135.00	0.00	0.00	11,279.31	650,831.14
106	1,694,042.64	990.42	0.00	0.00	1,695,033.06	8.03	-1,236.15	16,395.00	0.00	0.00	70,167.28	1,780,839.16
107	1,441,699.60	915.65	0.00	7,530.00	1,450,145.25	7.61	-12,423.45	0.00	0.00	0.00	28,165.08	1,465,894.91
108	266,536.51	115.92	0.00	0.00	266,652.43	7.61	-1.66	0.00	0.00	0.00	4,479.36	271,137.74
109	766,690.04	386.14	0.00	0.00	767,076.18	798.43	-1,176.74	0.00	0.00	0.00	20,133.18	786,831.05
110	916,922.39	548.76	0.00	0.00	917,471.15	260.00	-816.03	0.00	0.00	0.00	16,630.38	933,545.50
111	216,338.38	185.57	0.00	0.00	216,523.95	756.47	-79.95	0.00	0.00	0.00	8,538.58	225,739.05
112	426,355.64	266.05	0.00	0.00	426,621.69	22,123.12	-2,273.12	0.00	0.00	0.00	15,585.96	462,057.65
113	508,494.56	490.96	0.00	0.00	508,985.52	3,501.06	-2,263.90	0.00	0.00	0.00	14,886.52	525,109.20
114	103,577.76	239.10	0.00	0.00	103,816.86	288.48	-2,211.55	0.00	0.00	0.00	3,083.76	104,977.55
115	221,259.21	215.03	0.00	0.00	221,474.24	833.18	-277.51	0.00	0.00	0.00	281,630.81	503,660.72
116	121,299.40	142.11	0.00	0.00	121,441.51	12.75	-125.41	0.00	0.00	0.00	4,009.20	125,338.05
117	73,054.03	92.43	0.00	0.00	73,146.46	55.50	-53.27	0.00	0.00	0.00	1,744.02	74,892.71
118	120,538.88	78.11	0.00	0.00	120,616.99	490.41	-175.50	0.00	0.00	0.00	14,785.88	135,717.78
119	236,608.84	123.44	0.00	0.00	236,732.28	114.55	-482.82	0.00	0.00	0.00	16,316.63	252,680.64
121	3,031,100.31	2,741.85	0.00	10,860.00	3,044,702.16	11,254.01	-42,518.09	24,302.83	0.00	0.00	91,252.69	3,128,993.60
123	462,480.36	1,595.78	0.00	0.00	464,076.14	852.07	-192.99	0.00	0.00	0.00	15,409.46	480,144.68
124	471,968.41	1,032.49	0.00	0.00	473,000.90	1,851.09	-704.10	0.00	0.00	0.00	12,469.78	486,617.67
125	663,661.67	590.55	0.00	0.00	664,252.22	13,419.58	-1,957.09	0.00	0.00	0.00	29,777.95	705,492.66
126	821,600.07	1,439.08	0.00	0.00	823,039.15	1,604.82	-1,242.18	0.00	0.00	0.00	35,829.05	859,230.84
127	216,001.73	280.09	0.00	0.00	216,281.82	324.40	-1,685.06	0.00	0.00	0.00	4,400.29	219,321.45
128	97,955.02	132.44	0.00	0.00	98,087.46	97.02	-36.43	0.00	0.00	0.00	0.00	102,485.89
129	296,861.34	67.10	0.00	0.00	296,928.44	808.25	-121.79	0.00	0.00	0.00	4,337.84	306,566.55
130	65,472.24	101.22	0.00	0.00	65,573.46	196.82	-69.91	0.00	0.00	0.00	8,951.65	69,036.33
131	694,531.92	2,240.56	0.00	170.00	696,942.48	465.24	-2,797.47	60.00	0.00	0.00	7,738.18	702,408.43
134	30,467.78	16.05	0.00	0.00	30,483.83	30.65	-18.63	0.00	0.00	0.00	1,711.57	32,207.42
135	6,839.04	4.78	0.00	0.00	6,843.82	0.00	-7.51	0.00	0.00	0.00	380.25	7,216.56
136	3,810.16	10.17	0.00	0.00	3,820.33	0.00	-3.83	0.00	0.00	0.00	221.37	4,037.87
137	17,530.17	12.28	0.00	0.00	17,542.45	49.24	-39.08	0.00	0.00	0.00	3.64	17,556.25
138	25,085.69	20.13	0.00	0.00	25,105.82	526.27	-53.17	0.00	0.00	0.00	244.83	25,297.48
139	241,051.03	240.24	0.00	0.00	241,291.27	0.00	-739.93	0.00	0.00	0.00	17,120.09	258,197.70
Sum	113,939,366.48	117,314.89	19,513.00	40,600.00	114,116,794.37	724,809.50	-493,867.41	137,251.88	43,129.23	5,727.20	6,435,027.87	120,968,872.64

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ROWAN CO NC
TAX AUTHORITY COLLECTION TOTALS 2019
AS OF 30-JUN-20

PAGE: 1
TX150NC

TA	Net Levy	Property	Late List Penalty	Pet Fees	Car Fees	Liens Advrtisng	Misc Fees	Interest	Total Payment Incl Interest	Tolerance Writeoff	Discounts	Outstanding Levy	Col Pct
100	82,501,329.19	-79,312,673.29	-83,465.85	-18,135.78	-2,418.41	-2,515.48	-2,936.08	-145,228.58	-79,575,761.06	-9,519.00	-688,511.69	2,374,568.98	97.1
101	20,533,655.16	-19,794,001.18	-25,167.14	-143.20	-2,418.41	-15,215.19	-26,816.44	-26,816.44	-19,863,761.56	-162.90	-175,808.08	520,780.08	97.5
103	1,420,773.03	-1,334,160.95	-5,309.30	-11.42	-1,264.30	-1,264.30	-3,158.32	-3,158.32	-1,343,904.29	-19.19	-11,921.10	68,086.75	95.2
104	809,051.03	-750,788.31	-50.12	-57.95	-635,246.31	-130.88	-1,647.67	-1,647.67	-752,486.10	-8.15	-8,720.95	49,483.23	93.9
105	650,831.14	-635,246.31	-57.95	-57.95	-635,246.31	-130.88	-378.78	-378.78	-635,813.92	-5.52	-8,428.67	6,961.83	98.9
106	1,780,839.16	-1,711,064.29	-608.44	-608.44	-1,711,064.29	-608.44	-2,135.83	-2,135.83	-1,718,044.51	-24.67	-12,363.13	52,591.65	97.0
107	1,465,894.91	-1,400,809.03	-660.18	-660.18	-1,400,809.03	-660.18	-2,030.36	-2,030.36	-1,404,817.99	-12.94	-12,750.97	50,769.97	96.5
108	271,137.74	-258,062.18	-68.81	-68.81	-258,062.18	-68.81	-421.27	-421.27	-258,552.26	-6.00	-2,467.04	10,533.71	96.1
109	786,831.05	-768,641.58	-288.11	-288.11	-768,641.58	-288.11	-1,291.90	-1,291.90	-770,221.59	-14.84	-6,992.79	10,907.15	98.6
110	933,545.50	-906,842.38	-496.85	-496.85	-906,842.38	-496.85	-1,494.26	-1,494.26	-908,833.49	-19.16	-8,982.83	17,204.30	98.2
111	225,739.05	-213,913.61	-133.12	-133.12	-213,913.61	-133.12	-445.76	-445.76	-214,492.49	-62.00	-1,808.58	9,816.91	95.7
112	462,057.65	-453,140.06	-316.68	-316.68	-453,140.06	-316.68	-426.26	-426.26	-453,883.00	-38.86	-3,979.19	4,582.94	99.0
113	525,109.20	-501,228.56	-489.38	-489.38	-501,228.56	-489.38	-1,085.62	-1,085.62	-502,803.56	-184.33	-4,737.61	18,498.70	96.5
114	104,977.55	-100,533.86	-107.48	-107.48	-100,533.86	-107.48	-194.20	-194.20	-100,835.54	-17.09	-1,794.76	3,461.40	96.7
115	503,660.72	-495,422.54	-233.54	-233.54	-495,422.54	-233.54	-399.18	-399.18	-496,055.26	-32.38	-1,080.77	3,166.15	97.5
116	125,338.05	-120,945.84	-113.73	-113.73	-120,945.84	-113.73	-215.52	-215.52	-121,275.09	-31.53	-595.33	2,852.33	96.2
117	74,892.71	-71,440.20	-52.96	-52.96	-71,440.20	-52.96	-95.72	-95.72	-71,588.88	-19.99	-968.83	6,003.74	95.6
118	135,717.78	-128,663.49	-53.70	-53.70	-128,663.49	-53.70	-285.46	-285.46	-129,002.65	-28.26	-2,154.70	6,657.61	97.4
119	252,680.64	-243,748.92	-62.81	-62.81	-243,748.92	-62.81	-364.46	-364.46	-244,176.19	-56.52	-22,494.37	198,898.56	93.6
121	3,128,993.60	-2,899,131.60	-1,954.35	-1,954.35	-2,899,131.60	-1,954.35	-6,409.70	-6,409.70	-2,913,962.93	-47.12	-42,452.49	10,901.64	97.7
123	480,144.68	-463,099.49	-1,391.17	-1,391.17	-463,099.49	-1,391.17	-834.29	-834.29	-465,324.95	-36.54	-3,893.28	14,797.32	97.0
124	486,617.67	-467,012.61	-830.91	-830.91	-467,012.61	-830.91	-1,125.54	-1,125.54	-468,969.06	-98.86	-5,774.55	24,667.06	96.5
125	705,492.66	-674,405.98	-468.64	-468.64	-674,405.98	-468.64	-3,185.85	-3,185.85	-678,060.47	-163.87	-8,031.06	24,480.56	97.2
126	859,230.84	-825,538.16	-1,030.93	-1,030.93	-825,538.16	-1,030.93	-1,239.00	-1,239.00	-827,808.09	-163.55	-1,808.25	6,939.07	96.8
127	219,321.45	-210,103.45	-217.75	-217.75	-210,103.45	-217.75	-388.00	-388.00	-210,909.20	-52.69	-863.97	5,667.29	94.5
128	102,485.89	-95,848.42	-87.13	-87.13	-95,848.42	-87.13	-163.84	-163.84	-96,099.39	-19.11	-3,698.70	5,173.22	98.3
129	306,566.55	-297,614.64	-47.64	-47.64	-297,614.64	-47.64	-236.77	-236.77	-297,899.05	-31.02	-457.56	3,057.55	95.6
130	69,036.33	-65,427.91	-75.90	-75.90	-65,427.91	-75.90	-237.09	-237.09	-65,740.90	-17.23	-4,003.38	31,201.11	95.6
131	702,488.43	-665,148.44	-1,960.04	-1,960.04	-665,148.44	-1,960.04	-2,321.77	-2,321.77	-669,500.25	-25.47	-204.43	659.83	98.0
134	32,207.42	-31,322.53	-11.10	-11.10	-31,322.53	-11.10	-75.31	-75.31	-31,408.94	-9.53	-53.56	15.10	99.8
135	7,216.56	-7,141.34	-4.26	-4.26	-7,141.34	-4.26	-7.52	-7.52	-7,153.12	-2.30	-33.60	113.65	97.2
136	4,037.87	-3,878.60	-7.47	-7.47	-3,878.60	-7.47	-6.59	-6.59	-3,892.66	-4.55	-122.75	757.10	95.7
137	17,556.25	-16,667.21	-3.84	-3.84	-16,667.21	-3.84	-43.94	-43.94	-16,714.99	-5.36	-200.17	1,520.12	94.0
138	25,297.48	-23,560.75	-11.59	-11.59	-23,560.75	-11.59	-78.46	-78.46	-23,650.80	-4.79	-1,903.90	5,582.84	97.8
139	258,197.70	-250,496.78	-167.72	-167.72	-250,496.78	-167.72	-480.69	-480.69	-251,145.19	-47.40	-10,962.72	3,557,538.44	97.1
RC													
TOT	120,968,872.64	-116,197,924.49	-126,006.59	-18,290.40	-5,655.12	-27,980.79	-2,936.08	-204,949.95	-116,594,549.42	-10,962.72	-1,013,220.73	3,557,538.44	97.1

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Casey Robinson, Assistant Tax Collector
DATE: September 10, 2020
SUBJECT: Tax Refunds for Approval

ATTACHMENTS:

Description	Upload Date	Type
July 2020 VTS Refunds	9/10/2020	Cover Memo
August 2020 AS400 Refunds	9/10/2020	Cover Memo
August 2020 Tyler Refunds	9/10/2020	Cover Memo

JULY 2020 VTS REFUNDS

TAXPAYER	ADDRESS 1	ADDRESS 2	CITY	STATE	ZIP	DESCRIPTION	TRANS #	REFUND
AGNEW, RICHARD LEE	113 PRESTWICK CT		SALISBURY	NC	28146	Vehicle Sold	193647579	32.86
ALLISON, JONATHAN DAVID	620 W RIDGE RD		SALISBURY	NC	28147	Vehicle Sold	129315076	16.64
BACK, JARED EDWARD	1096 SAGEWOOD LN		SALISBURY	NC	28146	Situs error	129678356	46.27
BANKS, LESLEY MEREDITH	332 DAYBROOK DR		LANDIS	NC	28088	Vehicle Sold	193057530	29.21
BECK, LINDA HOLSHOUSER	220 ELWOOD LN		SALISBURY	NC	28144	Vehicle Sold	128148124	8.75
BELL, PHILLIP KEVIN	102 ELIZABETH ST		CHINA GROVE	NC	28023	Vehicle Sold	129588658	90.10
BLAKEY, ROBERT JAMES	2203 GLENDALE AVE		KANNAPOLIS	NC	28081	Vehicle Totalled	193647264	194.90
BLANEY, KIMBERLY LYN	1110 JOY ST		SALISBURY	NC	28147	Vehicle Sold	128257736	24.95
BOCK, PENNY LYNN	170 STONE RD		SALISBURY	NC	28146	Vehicle Sold	128783758	251.85
BOYER, RONALD WAYNE	225 OAK DR		SALISBURY	NC	28144	Vehicle Sold	128705116	31.40
BROWN, ANNETTE EDDY	122 HAZELTINE CT		SALISBURY	NC	28144	Vehicle Sold	192222249	16.89
BURNETT, JASON ALLEN	1137 BLUEBERRY RD		SALISBURY	NC	28147	Vehicle Sold	129768706	14.22
CATALDO, JAMES GRAY	1710 CHANTILLY LN		SALISBURY	NC	28146	Vehicle Sold	193972530	11.56
COLLINS, LOVELLA RENEE	216 WEST GERIOD ES ST		SALISBURY	NC	28144	Vehicle Sold	128064230	20.09
COZART, JOHNNY CLAYTON	185 BIG CEDAR DR		MOORESVILLE	NC	28115	Vehicle Sold	128063966	23.04
CROSBY, BRADLEY TYLER	108 DAMSEN BERRY WAY		CHINA GROVE	NC	28023	Vehicle Sold	128705012	43.85
CROSBY, BRADLEY TYLER	108 DAMSEN BERRY WAY		CHINA GROVE	NC	28023	Vehicle Sold	128705008	8.78
DECOSTER, MICHAEL JOSEPH	1111 LIZZIE LN		SALISBURY	NC	28147	Vehicle Sold	128858156	36.72
DEES, JOHN WOODWARD II	612 MITCHELL AVE		SALISBURY	NC	28144	Vehicle Sold	193175673	66.21
DODSON, RODNEY LEE	6307 MOORESVILLE RD		SALISBURY	NC	28147	Vehicle Sold	128554162	11.49
DONALDSON, DOUGLAS NATHAN	2131 BERTHA ST		KANNAPOLIS	NC	28083	Vehicle Sold	194801721	10.15
FOSTER, TERRY EUGENE	2620 N ENOCHVILLE AVE		MOORESVILLE	NC	28115	Vehicle Sold	128930452	28.02
GORMAN, BECKY MILLER	1135 WEAVER RD		CHINA GROVE	NC	28023	Vehicle Sold	128857926	253.25
GURNER, ALBERT HENRY III	1811 WHITNEY LN		SALISBURY	NC	28146	Vehicle Sold	193647588	119.61
HATLEY, MICHAEL SHANE	1195 COLD WATER ST		KANNAPOLIS	NC	28083	Vehicle Sold	128147898	58.85
HEILIG, JOYCE JONES	262 S MILFORD DR		SALISBURY	NC	28144	Vehicle Sold	193972611	6.55
HELMS, JOHN WILLIAM	524 CONFEDERATE AVE		SALISBURY	NC	28144	Vehicle Sold	193647612	30.80
HENDREN, MARION RAE	404 AIRPORT RD		KANNAPOLIS	NC	28081	Vehicle Sold	129098414	246.23
HERNANDEZ, FREDY HUMBERTO	2850 ENON CHURCH RD		SALISBURY	NC	28147	Vehicle Sold	193287189	24.23
HOWARD, CLAY TOM	740 BARRINGER ST		SALISBURY	NC	28146	Vehicle Sold	128147932	1.30
HUBBARD, KIRK PARKER	1253 MOUNT MORIAH CHURCH		CHINA GROVE	NC	28023	Vehicle Sold	192386598	51.92
HUNTER, RONALD MICKEY	365 GRAYSON DR		SALISBURY	NC	28147	Vehicle Sold	128705016	48.34
INTEGRITY FINANCIAL NETWORK	PO BOX 393		CHINA GROVE	NC	28023	Tag Surrender	128997278	184.73
JOHNSON, ANTHONY CRAIG	625 LAKE DR		ROCKWELL	NC	28138	Vehicle Sold	128783718	7.29
KENNY WILLIAMS GRADING INC	310 ATWELL RD		MOUNT ULLA	NC	28125	Vehicle Sold	129174790	24.99

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KING, RONALD KELVIN	375 ACRES LN		SALISBURY	NC	28146	Vehicle Sold	128147928	85.63
KNOX, JOHN PHILLIP	1310 ARBOR DR		SALISBURY	NC	28144	Other Errors	192723378	133.04
MADDEN, STACEY LYN	947 N SALISBURY GQ AVE		GRANITE QUARRY	NC	28146	Situs error	258350076	26.25
MAY, PHILIP ALAN	6835 US HIGHWAY 601		SALISBURY	NC	28147	Vehicle Sold	129098380	130.85
MCCLARY, ANDREW STEPHEN	12355 NC HIGHWAY 801		MOUNT ULLA	NC	28125	Vehicle Sold	129315498	34.86
MORRIS, JAMES FREDRICK JR	301 FRONTIER CIR		CHINA GROVE	NC	28023	Vehicle Sold	128063994	1.99
NOSEWORTHY, PAUL ROBERT	280 SNIDER ST		SALISBURY	NC	28144	Vehicle Sold	193287195	130.25
NULL, KEVIN JAMES	164 OWENS DR		SALISBURY	NC	28146	Vehicle Sold	128705024	15.44
OEHMEN, LINDSAY	106 BOTANY RD		GREENVILLE	SC	29615	Vehicle Sold	192386607	76.75
OGLESBY, ARLETTE SCOTT	100 W INNES ST	APT 4A	SALISBURY	NC	28144	Vehicle Totalled	258630188	20.69
PARTEE, KIMBERLY AMAYA	345 GRAY HAWK DR		ROCKWELL	NC	28138	Vehicle Totalled	128064008	157.61
RAUSCHER, BREANNE MARIE	335 STEEPLE CHASE TRL		SALISBURY	NC	28144	Vehicle Sold	129377220	330.55
SECHLER, BONNIE LINGLE	2323 WEBB RD		SALISBURY	NC	28146	Vehicle Sold	129315078	61.16
SIDES, JERRY LEE	314 RIVER BIRCH DR		SALISBURY	NC	28146	Vehicle Sold	128257726	130.87
SMITH, ROBBIE CHRISTOPHER	505 CANNON ST		ROCKWELL	NC	28138	Vehicle Sold	128257714	21.04
SMITH, ROBBIE CHRISTOPHER	505 CANNON ST		ROCKWELL	NC	28138	Vehicle Sold	128257718	66.64
STEELE, MARCUS RONALD	3312 WINGED FOOT DR		SALISBURY	NC	28144	Vehicle Sold	192095976	34.53
SUSONG, TANYA INEZ	833 CARPENTERS CIRCLE		SALISBURY	NC	28144	Vehicle Sold	192386616	41.52
THOMAS, ROBERT JOSEPH JR	350 BAYMOUNT DR		SALISBURY	NC	28144	Vehicle Sold	129098398	30.19
WALLER, TERRY LEE	675 GRACE CHURCH RD		SALISBURY	NC	28147	Vehicle Sold	128063972	20.99
WARD, SUSAN WENSIL	131 HEILIG AVE		SALISBURY	NC	28144	Insurance Lapse	193058016	64.44
YOST, JUSTIN KYLE	124 POPLAR ST		CHINA GROVE	NC	28023	Vehicle Sold	129315370	47.06
							TOTAL:	\$ 3,738.39

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AUGUST 2020 AS400 REFUNDS

TAXPAYER	TAXPAYER 2	ADDRESS 1	ADDRESS 2	CITY	STATE	ZIP	DESCRIPTION	TRANS #	REFUND
ANDERSON ERIC JUMAH	NA	920 SELLS RD	NA	SALISBURY	NC	28144-9437	1997 HOND CR9 MC CB 1000	926831	119.56
LEE MICHAEL DAVID &WF	LEE TINA RENEE	500 SAWTOOTH OAK DR	NA	LANDIS	NC	28088-0000	500 SAWTOOTH OAK DR	926951	1.06
								TOTAL:	120.62

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AUGUST 2020 TYLER REFUNDS

REFUND NAME	REFUND NAME 2	ADDRESS 1	ADDRESS 2	CITY	NC	ZIP	DESCRIPTION	PARID	REFUND
1505 HORAH ST TRUST		5219 THE PLAZA		CHARLOTTE	NC	28215	1505 W HORAH ST	005 193	19.73
1ST CHOICE AUTOS LLC		727 S MARTIN LUTHER KING JR AV		SALISBURY	NC	28144	727 S MARTIN LUTHER KING JR AVE	018 099	9.29
21ST MORTGAGE CORP		PO BOX 477		KNOXVILLE	TN	37901	207 CAROLYN RD	4768097	255.38
21ST MORTGAGE CORP		PO BOX 477		KNOXVILLE	TN	37901	3757 LIBERTY RD	511 066	13.61
28 PRODUCTIONS LLC		2719 CRENSHAW CT		SALISBURY	NC	28144-2314	1525 JAKE ALEXANDER BLVD	170851	3.29
31-W REALTY LLC		7434 CYCLE LN		GOODLETTSVILLE	TN	37072	10285 BRINGLE FERRY RD	508 040	37.19
7850 COMPANY LLC		38505 WOODWARD AVE STE 275		BLOOMFIELD HILLS	MI	48304-5093	0 GARY AVE	152 195	39.96
AAA TRANSPORTATION INC	IRP TAG ONLY	1920 CHINA GROVE RD	P.O. BOX 145	CHINA GROVE	NC	28023	1920 CHINA GROVE RD	173062	1.30
ABERNATHY JAMES EDWARD JR & WF	ABERNATHY MARIETTA KAYE	1135 SUNSET DR		KANNAPOLIS	NC	28081	0 WRIGHT RD	249A188	15.54
ABRAMS CYRIL & WF	FOSTER BRENDA	1247 N BRYAN RD		JACKSONVILLE	NC	28546	405 LAUREL VALLEY WAY	326026	2.11
ADAMS AUTO GROUP INC		5027 N TRYON ST		CHARLOTTE	NC	28213	2413 N MAIN ST	160 042	73.25
ADAMS PAUL THOMAS & WF	ADAMS NENA L	8577 WRIGHT RD		KANNAPOLIS	NC	28081	8577 WRIGHT RD	247 047	2.80
ADUSA TRANSPORTATION LLC - DC10 TRANS	PROPERTY TAX DEPARTMENT	PO BOX 1330		SALISBURY	NC	28145-1330	2085 HARRISON RD	165441	19.50
ADVANCED MACHINING & TOOLING LLC		215 FORBES AVE		SALISBURY	NC	28147	215 FORBES AVE	178469	27.79
ADVANCED MACHINING TOOLING LLC		215 FORBES AVE		SALISBURY	NC	28147	215 FORBES AVE	470 070	140.40
ADVANTAGE TITLE		NC IOLTA TRUST ACCOUNT	137 MAIN ST	BAY ST LOUIS	MS	39520	155 WINTERLOCKEN RD	310A057	137.74
ADVANTAGE TITLE LLC		NC IOLTA TRUST ACCOUNT	137 MAIN ST	BAY ST LOUIS	MS	39520	323 YOST FARM RD	354B146	17.15
ADVANTAGE TITLE LLC		NC IOLTA TRUST ACCOUNT	137 MAIN ST	BAY ST LOUIS	MS	39520	330 PALOMINO DR	619 071	155.95
ADVANTAGE TITLE LLC		NC IOLTA TRUST ACCOUNT	137 MAIN STREET	BAY ST LOUIS	MS	39520	719 EVELYN AVE	151 156	14.12
AFRE 1 LLC		12773 PHILADELPHIA CHURCH RD		STANFIELD	NC	28163	208 E LIBERTY ST	101 06806	8.21
AGAN FRANK LEON & WF	AGAN BETTY LUISE	390 DEER LAKE RUN		SALISBURY	NC	28146-1230	0 DEER LAKE RUN	614 086	1.77
AGAN FRANK LEON & WF	AGAN BETTY LUISE	390 DEER LAKE RUN		SALISBURY	NC	28146-1230	390 DEER LAKE RUN	614 085	16.11
AGNER AUDREY LEE		295 NORTH ST		SALISBURY	NC	28147	0 PEACH TREE AVE	4078086	2.33
AGNER AUDREY LEE		295 NORTH ST		SALISBURY	NC	28147	0 PEACH TREE AVE	4078009	5.40
AGNER JAMES ADISON & WF	AGNER AUDREY T	295 NORTH ST		SALISBURY	NC	28147	0 BRINGLE FERRY RD	644 120	10.11
AGNER JAMES ADISON & WF	AGNER AUDREY T	295 NORTH ST		SALISBURY	NC	28147	295 NORTH ST	319A046	7.43
AJAJ LAND INVESTMENTS LLC		3481 BRIGHTON CT NW		CONCORD	NC	28027	KIMBALL ST	152 213	19.97
AKZO NOBEL SERVICES INC		525 WEST VAN BUREN STREET		CHICAGO	IL	60607	200 LUMBER ST	018 00501	21.96
ALAN G CARPENTER PA		1318 C DAVIE AVE		STATESVILLE	NC	28677	0 GOODMAN LAKE RD	610A030	5.86
ALBRIGHT GARY R & WF	ALBRIGHT SHANNON	156 BEECHWOOD DR		SALISBURY	NC	28147	156 BEECHWOOD DR	769B028	8.81
ALDERSON RAY LEE & WF	ALDERSON DALE W	PO BOX 52		WOODLEAF	NC	27054	9060 COOL SPRINGS RD	811 039	3.95
ALDRIDGE GARY W & WF	ALDRIDGE SHARION W	PO BOX 402		FAITH	NC	28041	511 BROTHERHOOD ST	413 08101	5.98
ALDRIDGE GARY W & WF	ALDRIDGE SHARION W	PO BOX 402		FAITH	NC	28041	513 BROTHERHOOD ST	413 08104	1.36
ALDRIDGE JAMES KENNETH		2417 STATESVILLE BLVD		SALISBURY	NC	28147	0 QUARRY RD	812 017	1.23
ALEXANDER W ALLRED DMD PLLC		208 BROAD ST		ROCKWELL	NC	28138	208 BROAD ST	163810	8.33
ALL CAROLINA CRANE & EQUIPMENT LLC		6108 TRIANGLE RD		RALEIGH	NC	27617	1352 DUKEVILLE RD	178103	94.72
ALLEN LESLEY MALLORY & HUS	ALLEN WALTER E	2840 LIBERTY RD		GOLD HILL	NC	28071	2840 LIBERTY RD	522 023	8.09
ALLEN TIMOTHY R &	THUNDERBURK KRYSTAL D	3032 GREENVIEW PL		FULLERTON	CA	92835-0000	238 VILLAGE CREEK WAY	463C284	13.29
ALLEN TIMOTHY R &	THUNDERBURK KRYSTAL D	3032 GREENVIEW PL		FULLERTON	CA	92835-0000	244 VILLAGE CREEK WAY	463C285	13.29
ALLEN WILLIAM JEFFREY &	ALLEN ANITA SHAVER	601 HARREL ST		SALISBURY	NC	28144-5883	601 HARREL ST	068A003	11.05
ALLMAN TIMOTHY DALE & WF	ALLMAN ELAINE HARTSELL	338 ROWAN RD		CLEVELAND	NC	27013-8741	0 ROWAN RD	553 005	3.55
ALLOY WORKS LLC		814 W INNES ST		SALISBURY	NC	28144-4152	814 W INNES ST	163845	484.99
ALLOYWORKS LLC		814 W INNES ST		SALISBURY	NC	28144	814 W INNES ST	020 054	193.23
ALMOND HOME BUILDERS INC		5170 FLOWES STORE RD		CONCORD	NC	28025-0000	0 GLENWOOD ST	158 415	4.60
ALSOBROOKS W DAVID		1707 LEWELLYN DR		GREENSBORO	NC	27408	718 W HENDERSON ST	003 030	6.82
ALSTON JAMES MELTON		PO BOX 551		GRANITE QUARRY	NC	28072	1195 LAKE FORK RD	610 135	2.03
ALSTON WILLIE G		PO BOX 551		GRANITE QUARRY	NC	28072	0 S OAK ST	351 041	1.11
AMERICAS TOP AUTO INC		1206 N CANNON BLVD		KANNAPOLIS	NC	28083	1206 N CANNON BLVD	150 053	17.91
AMREP INC OF NORTH CAROLINA		6525 MORRISON BLVD STE 300		CHARLOTTE	NC	28211	1405 JULIAN RD	176152	47.03
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	109 BROOKSHIRE DR	356 237	1,839.99
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	106 ARMOUR CT	3261034	50.51
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	1116 SPRING ROCK DR	353H151	32.13
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	114 ROCKLYN LN	623F019	32.45
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	1436 PARKVIEW CIR	002 188	1,157.31
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	285 TREXLER LOOP	324D008	16.86
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	415 ROGER DR	463 131	14.39
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	1075 WENTWOOD LN	479H007	19.95
AMROCK LLC		662 WOODWARD AVE		DETROIT	MI	48226	101 DANA DR	468A087	36.39
AMROCK LLC		662 WOODWARD AVE		DETROIT	MI	48226	1050 SCARBOROUGH CT	8175017	11.02
AMROCK LLC		662 WOODWARD AVE		DETROIT	MI	48226	107 MILLER CHAPEL RD	467 014	1,050.59
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	198 BELLINGSHIRE DR	558A048	21.12
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	117 CHIPPEWA TR	125A030	2,998.37
AMROCK LLC - NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	1940 RAINY RD	355A056	15.32
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	5350 W NC 152 HWY	226 070	20.41
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	1006 W STOKES ST	114I008	20.26
AMROCK LLC NC		662 WOODWARD DR		DETROIT	MI	48226	1049 FRALEY ST	420A158	10.23
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	1500 STATESVILLE BLVD	332 009	40.40
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	275 ROLLINGWOOD AVE	121E157	14.82
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	320 HARTMAN RD	56101403	17.00
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	3200 EARNHARDT RD	426 131	12.74
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	325 CONCORDIA CHURCH RD	226 048	27.58
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	4115 NEEDMORE RD	720 059	32.07
AMROCK LLC NC		662 WOODWARD AVE		DETROIT	MI	48226	440 WATERS RD	614 070	39.15
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	1096 WOOD CREEK CIR	424C059	36.57

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AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	1165 WETMORE RD	809 007	13.19
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	195 BIRTWICK RD	4318003	36.37
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	2332 FOWLER ST	144A04701	2,188.29
AMROCK LLC NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	640 BROWN RD	120 Q30	13.47
AMROCK LLC-NC		662 WOODWARD AVE		DETROIT	MI	48226	214 CHURCHILL DR	325H006	36.24
AMROCK, LLC - NORTH CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	145 GRAY HAWK RD	372D009	21.40
AMROCK, LLC-N. CAROLINA		662 WOODWARD AVE		DETROIT	MI	48226	767 CRESS SCHOOL RD	479F014	1,550.51
ANDERSON ALFRED D JR & WF	ANDERSON RACHEL M	370 HAWK RD		SALISBURY	NC	28147	370 HAWK RD	303 045	8.81
ANDERSON EARL JACKSON		1255 LANDOVER DR		SALISBURY	NC	28147	0 LANDOVER DR	467 276	1.06
ANDERSON LINDA P		165 DOVE LN		SALISBURY	NC	28147-0000	165 DOVE LN	462 181	27.90
ANDREWS WALTER SCOTT		APT 1017	26325 NORTHGATE CROSSING BLVD	SPRING	TX	77373	0 HEDRICK LAMBE DR	6120243	3.62
ANDREWS WALTER SCOTT		APT 1017	26325 NORTHGATE CROSSING BLVD	SPRING	TX	77373	0 HEDRICK LAMBE DR	6120248	3.62
ANNAS RICHARD D & WF	ANNAS AUDREY D	1473 N NC HIGHWAY 150		LEXINGTON	NC	27295-6704	0 KERN CARLTON RD	603 106	6.92
ANTHONY PAUL FRANKLIN	ANTHONY JOYCE MYERS	1580 MT TABOR CHURCH RD		CLEVELAND	NC	27013	1580 MT TABOR CHURCH RD	561 062	6.00
ANTIOCH MISSIONARY BAPTIST CH		PO BOX 870		GRANITE QUARRY	NC	28072	0 RAILROAD ST	649 022	2.00
ANTOSEK JOSEPH F	ANTOSEK MARGARET	1808 SHERWOOD ST		SALISBURY	NC	28144	1808 SHERWOOD ST	61200202	130.80
ANTOSEK MARGARET CATHERINE		1808 SHERWOOD ST		SALISBURY	NC	28144	124 PECAN LN	628 060	105.29
ANTOSEK PROPERTIES INC		PO BOX 1826		SALISBURY	NC	28145-1826	980 VANDERBUILT DR	478 264	15.54
APONTE JOSEPH & WF	APONTE DEBRA	1065 WESTCHESTER DR		KANNAPOLIS	NC	28081	1065 WESTCHESTER DR	249A028	1.01
APPENHEIMER KATIE MICHELLE		392 RIDDLE FOREST LN		SALISBURY	NC	28146	392 RIDDLE FOREST LN	624 032	16.14
ARBAIZA MARIANO &WF LEONOR	ARBAIZA RAMON	2313 COLSTON DR		SILVER SPRING	MD	20910	795 AIRPORT RD	471 114	31.63
ARCHIE DOROTHY WINCOFF		5403 AMERICAN BEAUTY CT		HOUSTON	TX	77041	510 GHEEN RD	306 016	5.55
ARMOUR SETTLEMENT SERVICES, LLC		10270 S. DOLFIELD RD, SUITE 200		OWINGS MILLS	MD	21117	423 LUDWICK AVE	069 077	1,328.00
ARNETTE MARY SHORT &HUS	ARNETTE DENNIS N	801 KLUTTZ ST		KANNAPOLIS	NC	28081	1511 W A ST	153 03702	5.10
ARNETTE MARY SHORT &HUS	ARNETTE DENNIS N	801 KLUTTZ ST		KANNAPOLIS	NC	28081	801 KLUTTZ ST	153 111	15.38
ARNOLD MICHELLE G	ROLLING ACRES KENNEL	446 ROLLING ACRES DR		MOUNT ULLA	NC	28125	470 ROLLING ACRES DR	175388	2.50
ARTHUR ROBERT THOMAS		420 LM OVERCASH RD		SALISBURY	NC	28146-9615	420 L M OVERCASH RD	428 144	4.48
ASHBURN RONALD WAYNE & WF	ASHBURN BRENDA P	5965 SOUTHERN LN		SALISBURY	NC	28147	5965 SOUTHERN LN	482B087	12.06
ATHEY JIMMY LEE		5280 SHERILLS FORD RD		SALISBURY	NC	28147	0 LOWDER RD	454 030	2.33
AUSBORN KRISTINE	ATTN TAX DEPT	PO BOX 64399		FAYETTEVILLE	NC	28306-0399	281 LANE PARKWAY	165106	4.03
B C HATLEY CONSTRUCTION		440 LAKE POINTE LN		SALISBURY	NC	28146	495 LAKE POINTE LN	644 136	55.02
BACKYARD STORAGE SOLUTIONS LLC	ATTN PROPERTY TAX DEPT	1000 TERNES DR		MONROE	MI	48162-5224	1524 JAKE ALEXANDER BLVD	164034	5.20
BAILEY JAMES D & WF	BAILEY PHYLLIS A	4735 OLD BEATTY FORD RD		CHINA GROVE	NC	28023	4735 OLD BEATTY FORD RD	137A066	3.90
BAILEY SUZETTE	BAILEY SUZETTE M	550 STONER MORGAN RD		SALISBURY	NC	28146	550 STONER MORGAN RD	6501008	4.72
BAKER GLEASON LEE		850 W JAKE ALEXANDER BLVD	STE G PM8 #190	SALISBURY	NC	28147-1274	PERSONAL PROPERTY	984436	8.95
BAKER JOSEPH B SR & WF	BAKER DIANA G	330 HIDDEN HUT RD		SALISBURY	NC	28147-7871	330 HIDDEN HUT RD	464E166	23.10
BAKER TYRONE		1115 OVERHILL DR		SALISBURY	NC	28144	1115 OVERHILL DR	324F033	38.06
BALL CHARLES W		908 YOST RD		SALISBURY	NC	28146-6855	912 YOST RD	415 064000001	3.20
BALL JOHN E &WF	BALL KATHLEEN	PO BOX 683		FAITH	NC	28041-0683	512 BROTHERHOOD ST	413 204	34.56
BANK OF AMERICA		CORELOGIC INC	3001 HACKBERRY RD	IRVING	TX	75063-0156	329 LOCHSHIRE LN	8174060	16.17
BANK OF AMERICA NA		100 N TRYON ST		CHARLOTTE	NC	28202	375 POP STIREWALT RD	419 092	7.60
BANK OF AMERICA NA	ATTN PERSONAL PORP TAX	NC1 001 03 80	101 N TRYON ST	CHARLOTTE	NC	28255-0001	500 W INNES ST	164062	1.57
BANK OF AMERICA NA	ATTN PERSONAL PROP TAX	NC1 001 03 80	101 N TRYON ST	CHARLOTTE	NC	28255-0001	500 W INNES ST	164060	3.66
BANK OZK		PO BOX 196		OZARK	AR	72949	355 BARBER JUNCTION RD	168087	7.60
BARBER HELEN H		728 KLUMAC RD APT 232C		SALISBURY	NC	28144	0 MOORESVILLE RD	214 011	1.42
BAFEFOOT LEONARD OWEN		1067 LANDONS CT		CHINA GROVE	NC	28023	PERSONAL PROPERTY	172675	1.03
BARNES ROY W & WF	BARNES BONNIE L	4260 QUEENS RD		SALISBURY	NC	28144	4260 QUEENS RD	310 143	11.26
BARNETTE MICHAEL LYNN & WF	BARNETTE JOY FOX	PO BOX 98		CLEVELAND	NC	27013	0 BAKER MILL RD	258 055	1.28
BARNHARDT JEWELLERS INC.	WDEBBIE BARNHARDT BASINGER	PO BOX 224		SPENCER	NC	28159-0224	314 S SALISBURY AVE	164093	2.32
BARNHARDT RICHARD GLENN		2720 ELEANOR ST SW		SUPPLY	NC	28462	BOOGERS WAY	508 059	1.37
BARNHARDT RICHARD GLENN		2720 ELEANOR ST SW		SUPPLY	NC	28462	BOOGERS WAY	508 057	1.95
BARNHARDT RICHARD GLENN		2720 ELEANOR ST SW		SUPPLY	NC	28462	PANTHER CREEK RD	508 060	12.95
BARRIER CLIFFORD W & WF	BARRIER MARGARET H	217 S MILFORD DR		SALISBURY	NC	28144	217 S MILFORD DR	335 022	2.66
BARRIER EDITH STROUPE		202 SYCAMORE RD		SALISBURY	NC	28147	202 SYCAMORE RD	329C263	12.24
BARRINGER GEORGE LUTHER	RIDGECREST FARM EQUIPMENT	1140 PRICE RD		SALISBURY	NC	28146-1076	1140 PRICE RD	164099	2.51
BASINGER RONALD EUGENE	BASINGER WANDA S	217 SHINN ST	PO BOX 791	ROCKWELL	NC	28138	217 SHINN ST	362 089	14.95
BASSETT STEVEN L & WF	BASSETT KIMBERLY D	150 HARTLEY RD		SALISBURY	NC	28146-9021	150 HARTLEY RD	608A181	1.42
BAUCOM KENNETH MAX		140 JOHNSON DAIRY RD		ROCKWELL	NC	28138	138 JOHNSON DAIRY RD	370 002	11.66
BAUCOM MICHAEL ERNEST & WF	BAUCOM ANDREA REITZEL	570 TIMBERLANE TRL		SALISBURY	NC	28147-7808	570 TIMBERLANE TR	462 172	8.72
BAUGHMAN JEFFREY SCOTT		2214 OLD CONCORD RD		SALISBURY	NC	28146	2214 OLD CONCORD RD	064 147	4.79
BAXTER LINDA GOBLE	BAXTER CHARLES L	305 E 18TH ST		KANNAPOLIS	NC	28083	413 E 18TH ST	159 189	26.09
BB&T COMMERCIAL EQUIPMENT		625 1ST STREET SE STE 800		CEDAR RAPIDS	IA	52401	2318 S MAIN ST, SALISBURY	173831	2.68
BEACH RANDY LEE		1302 STRATUS ST		CHINA GROVE	NC	28023	0 PEACH ORCHARD LN	407A05601	8.01
BEAM CIERA N	MCCLAMROCK EMILY F	9960 COOL SPRINGS RD		WOODLEAF	NC	27054	9980 COOL SPRINGS RD	810 016	287.04
BEAN TONY RAY		240 CHINA GROVE RD		CHINA GROVE	NC	28023	0 BAYMOUNT RD	307 023	6.85
BEAN TONY RAY		240 CHINA GROVE RD		CHINA GROVE	NC	28023	218 N YADKIN AVE	035 097	21.45
BEAVER JAMES HOY & WF	BEAVER VERNICE MCDANIEL	1515 COUNTRY HILL DR		SALISBURY	NC	28147	0 SHERRILLS FORD RD	754 008	2.20
BEAVER JANICE PENCE		2142 BERTHA ST		KANNAPOLIS	NC	28083	2142 BERTHA ST	158 304	9.63
BEAVER JANICE PENCE		2142 BERTHA ST		KANNAPOLIS	NC	28083	227 LUDWICK AVE	069 08105	5.94
BEAVER LORINE PERRY		6175 US HIGHWAY 601		SALISBURY	NC	28147	6175 US 601 HWY	311 055	11.23
BEAVER LP		6311 WRIGHT RD		KANNAPOLIS	NC	28081	0 BEAVER RD	249A077	2.30
BEAVER LP		6311 WRIGHT RD		KANNAPOLIS	NC	28081	0 MILE LONG RD	228A027	18.13
BEAVER MICHAEL WAYNE & WF	BEAVER LINDA B	7495 BEAVER LN		KANNAPOLIS	NC	28081-8919	PERSONAL PROPERTY	986543	1.07
BECKHAM LOIS E		140 RABBIT RUN DR		CHINA GROVE	NC	28023	140 RABBIT RUN DR	118A073	3.14
BEGA DONNA	BEGA DONNA	202 E 14 ST		SALISBURY	NC	28144	202 E 14TH ST	007 133	24.01
BELK DONALD RAY III		455 FRENCH BELK RD		MOUNT ULLA	NC	28125	455 FRENCH BELK RD	563 085	6.78
BELK RICHARD TODD		365 LAKE LANDING DR		SALISBURY	NC	28146	365 LAKE LANDING DR	510A121	4.15

BELL NANCY H		907 S FRANKLIN ST		CHINA GROVE	NC	28023	907 S FRANKLIN ST	104 131	6.52
BELL TIMOTHY JACOB	DOWD JULIE	223 W CHURCH ST		CHINA GROVE	NC	28023	PERSONAL PROPERTY	203212	711.57
BELLINGHAUSEN RON		110 JIBSAIL RD		SALISBURY	NC	28146	PERSONAL PROPERTY	177302	2.16
BENFIELD CHARLES CLAYTON		408 MUSKEDINE LN		SALISBURY	NC	28146-7435	408 MUSKEDINE LN	405 077	2,065.48
BENJAMIN H BRIDGES, ATTY AT LAW		SALISBURY PROFESSIONAL CTR.	PO BOX 1007	SALISBURY	NC	28145-1007	950 FAIRMONT AVE	013 016	13.05
BENNETT JULIE ANN		1234 HAWKSNEST RD		SALISBURY	NC	28146	0 HAWKS NEST RD	425 021	3.82
BERG KEVIN C	AIRPLANE LISTING ONLY	400 ARCHIBALD RD		CONCORD	NC	28025	MID-CAROLINA REGIONAL AIRPORT	178553	3.73
BERRIER PEGGY A &	BERRIER COY GLENN	211 VANHOY DR		DENTON	NC	27239	1309 STANDISH ST	008 138	19.10
BFI WASTE SERVICES LLC	ALLIED WASTE NA INC	% REPUBLIC SERV PROP TAX	PO BOX 29246	PHOENIX	AZ	85038-9246	PERSONAL PROPERTY	164343	2.42
BICKLING SHALA K	BICKLING SHALA K	PO BOX 93		NUNN	CO	80648-0093	1112 W STOKES ST	114E042	19.70
BIDDY MICHAEL T & WF	BIDDY JENNIFER N	322 WHISPER DR		CHINA GROVE	NC	28023	810 LAUREL ST	114C203	16.43
BIDDY MICHAEL TODD		322 WHISPER DR		CHINA GROVE	NC	28023	2005 W C ST	249000	9.02
BIG LOTS STORES INC	BIG LOTS #5276	ATTN PROP TAX DEPT	4900 E DUBLIN GRANVILLE RD	WESTERVILLE	OH	43081-7651	715 E INNES ST	164347	19.09
BIGGERSTAFF JACKIE NEWMAN		145 SPRINGTIME LN		MOORESVILLE	NC	28115	190 WAL HOLLOW LN	228 147	1.60
BIGGERSTAFF JACKIE NEWMAN		145 SPRINGTIME LN		MOORESVILLE	NC	28115	210 WAL HOLLOW LN	228 134	2.11
BILLY MCSWAIN INC FKA	MCSWAIN PROPERTY HOLDINGS INC	409 PRINCETON DR		SALISBURY	NC	28144-8532	409 PRINCETON DR	164364	1.26
BIRMINGHAM EUGENE DAVIS JR &	BIRMINGHAM TAMMY HUGHES	1093 READSBORO DR		MOUNT ULLA	NC	28125	1089 READSBORO DR	558A008	1.94
BIRMINGHAM EUGENE DAVIS JR &	BIRMINGHAM TAMMY HUGHES	1093 READSBORO DR		MOUNT ULLA	NC	28125	1093 READSBORO DR	558A007	15.91
BISH ROBERT D		400 N YADKIN AVE		SPENCER	NC	28159-0000	0 10TH ST	031 165	2.23
BISH ROBERT D		400 N YADKIN AVE		SPENCER	NC	28159-0000	400 N YADKIN AVE	035 071	8.57
BITTLE LLOYD M & WF	BITTLE SHELIA R	510 N CHAPEL ST		LANDIS	NC	28088	510 N CHAPEL ST	109 173	16.41
BITTLE TODD M	BITTLE LAWN SERVICE	510 N CHAPEL ST		LANDIS	NC	28088	510 N CHAPEL ST	164372	1.02
BLACK BOBBY K & WF	BLACK WANDA H	295 HARRIS HILL RD		SALISBURY	NC	28147	295 HARRIS HILL RD	768 047	21.41
BLACK BRADLEY CARL	BLACK DIANE GUDGER	477 LAUREL CREST DR		KANNAPOLIS	NC	28081	455 LAUREL CREST DR	244E012	5.13
BLACK JEFFREY EVERETTE & WF	BLACK SUSAN	1175 CARTER LOOP RD		ROCKWELL	NC	28138-0000	1175 CARTER LOOP RD	434 067	8.41
BLACK SLAUGHTER & BLACK PA		3623 N ELM ST STE 200		GREENSBORO	NC	27455	271 WENDOVER DR	450D001	1.70
BLACK SLAUGHTER & BLACK PA		3623 N ELM ST STE 200		GREENSBORO	NC	27455	433 WENDOVER DR	450D008	1.70
BLACKWELDER WILLIAM		13108 SW 93RD PL		MIAMI	FL	33176	203 S CLINTON ST	100 075	9.68
BLACKWELL JOSEPH G & WF	BLACKWELL MARGARET A	422 MITCHELL AV		SALISBURY	NC	28144-0000	114 RIDGE AVE	013 149	3.60
BLACKWELL JOSEPH GREGORY & WF	BLACKWELL MARGARET	422 MITCHELL AVE		SALISBURY	NC	28144-6245	916 MAPLE AVE	013 063	8.15
BLAIR PHILLIPS PHOTOGRAPHY INC	PO BOX 53	614 CORDOVA CT		LANDIS	NC	28088-0053	117 S CENTRAL AVE	164394	1.93
BLANKENBEKER STEVEN DUANE & WF	BLANKENBEKER WANDA ELLEN	614 CORDOVA CT		SALISBURY	NC	28146	614 CORDOVA CT	403G235	16.01
BLANTON LAW FIRM		228 W COUNCIL ST		SALISBURY	NC	28144	0 N YADKIN AVE	035 109	2.43
BLANTON LAW FIRM PA		228 WEST COUNCIL STREET		SALISBURY	NC	28144	130 CAMBRIDGE RD	464B088	17.92
BLOODWORTH ROBERT H & WF	BLOODWORTH BONITA D	909 FAIRMONT AVE		SALISBURY	NC	28144-6131	909 FAIRMONT AVE	013 059	6.79
BLUTHE BROTHERS EQUIPMENT CO	LLC	1415 E WESTINGHOUSE BLVD		CHARLOTTE	NC	28273	MARKET DR AND E INNES ST	164407	1.05
BLUTHE DEVELOPMENT CO		1415 E WESTINGHOUSE BLVD		CHARLOTTE	NC	28273	MARKET DR AND E INNES	164408	12.85
BOARD JACKIE		406 WHITE OAK DR		SALISBURY	NC	28147	406 WHITE OAKS DR	329B169	32.10
BOARDMAN DALE GENE & WF	BOARDMAN PATSY LOUISE COREN	250 RIDGELAND DR	PO BOX 275	CLEVELAND	NC	27013-0275	250 RIDGELAND DR	258 062	2.15
BOARDMAN DALE GENE & WF	BOARDMAN PATSY LOUISE COREN	250 RIDGELAND DR	PO BOX 275	CLEVELAND	NC	27013-0275	PERSONAL PROPERTY	988212	1.30
BOGER CHARLOTTE GATHER		461 KINGSFORD RD		FAYETTEVILLE	NC	28314	0 OLD CONCORD RD	018 224	1.67
BOGGS DANNY KAYE & WF	BOGGS WANDA BAOOKS	3320 STOKES FERRY RD		SALISBURY	NC	28146	3320 STOKES FERRY RD	066 01301	4.30
BOGGS WILLIAM G TRUSTEES	BOGGS PEGGY J	955 HARPERSVILLE RD APT 2026		NEWPORT NEWS	VA	23601	0 CLARK RD	644 003	4.65
BOGGS WILLIAM G TRUSTEES	BOGGS PEGGY J	955 HARPERSVILLE RD APT 2026		NEWPORT NEWS	VA	23601	0 W NC 152 HWY	120 05602	4.60
BOGLE HOMER R	BOGLE MARTHA L	MSC 132		CHARLESTON	SC	29409	180 BOGLE DR	454 014	35.39
BOGLE MARTHA L	BOGLE HOMER R	MSC 132		CHARLESTON	SC	29409	0 BARRINGER RD	454 136	20.44
BOLES CATHY	ALLEN LARRY P	2875 S RIVER CHURCH RD		WOODLEAF	NC	27054	2835 SOUTH RIVER CHURCH RD	709 009	3.85
BONDS NANCY C LIVING TRUST		485 GOODNIGHT RD		SALISBURY	NC	28147	485 GOODNIGHT RD	768 075	12.15
BONSIGNORE KYLE W		8418 GREENWOOD RD		HEBRON	IL	60034	0 MOORESVILLE RD	215 035	4.14
BORMANN CHARLES F	BORMANN SHARON	320 AIRPARK DR		MOORESVILLE	NC	28115	320 AIRPARK DR	215 047	45.21
BOST CAROL VEGAS & HUS	BOST DAVID EUGENE	1504 N RIDGE AVE		KANNAPOLIS	NC	28083	1504 N RIDGE AVE	159 26201	7.98
BOST JOHN BRIAN & WF	BOST DEBORAH JEANNE	1343 GRANVILLE ST		BURLINGTON	NC	27215	950 PARKS RD	818 012	6.04
BOSTIAN AARON ASHLEY		2109 MOOSE RD		KANNAPOLIS	NC	28083	2109 MOOSE RD	158 059	17.21
BOSTIAN CAROL CROSS		250 BOSTIAN OAKS LN		KANNAPOLIS	NC	28081	0 BOSTIAN OAKS LN	248 072	2.76
BOSTIAN GRADY LOUIS & WF	BOSTIAN PEGGY A	370 LEAZER RD		MOORESVILLE	NC	28115-7305	0 LEAZER RD	228 043	1.95
BOSTIAN GRADY LOUIS & WF	BOSTIAN PEGGY A	370 LEAZER RD		MOORESVILLE	NC	28115-7305	0 LEAZER RD	228 152	2.78
BOSTIAN GRADY LOUIS & WF	BOSTIAN PEGGY A	370 LEAZER RD		MOORESVILLE	NC	28115-7305	320 LEAZER RD	228 042	2.51
BOSTIAN GRADY LOUIS & WF	BOSTIAN PEGGY A	370 LEAZER RD		MOORESVILLE	NC	28115-7305	370 LEAZER RD	228 150	6.45
BOSTIAN HUGH MITCHELL & WF	BOSTIAN DALE	310 BOSTIAN OAKS LN		KANNAPOLIS	NC	28081	310 BOSTIAN OAKS LN	248 140	8.76
BOSTIAN KAYLA		8654 CROOKED OAK LN		KANNAPOLIS	NC	28081-8570	PERSONAL PROPERTY	988988	1.29
BOSTIAN SHELBY J		8511 CLOVERFIELD DR		KANNAPOLIS	NC	28081	8511 CLOVERFIELD DR	248 127	6.63
BOSTIAN SHIRLEY CLINE		503 SHUE RD APT 4B		CHINA GROVE	NC	28023	0 MILLER RD	114 300	1.04
BOYCE JERRY WAYNE		114 OSAGE TRI		BOONVILLE	MO	65233	PERSONAL PROPERTY	989275	13.91
BOYD VAN LEE & WF	BOYD CRYSTAL ANNE BARBER	1311 OAK GROVE LN		SALISBURY	NC	28146-6974	1249 OAK GROVE LN	630D118	239.03
BOYD VAN LEE & WF	BOYD CRYSTAL ANNE BARBER	1311 OAK GROVE LN		SALISBURY	NC	28146-6974	1311 OAK GROVE LN	630D117	2,686.34
BOYLE DENNIS A & WF	BOYLE RITA M	1207 OVERHILL RD		SALISBURY	NC	28144	1207 OVERHILL RD	324F039	35.91
BP PROPERTIES OF ROWAN LLC		428 N MAIN ST		SALISBURY	NC	28144	1117 CELEBRATION DR	068C016	21.97
BRAD RAGAN INC	% GOODYEAR TIRE & RUBBER CO	200 INNOBSYON WAY DEPT 651		AKRON	OH	44316-0000	0 SYCAMORE RD	329B290	6.32
BRADLEY BRUCE BRIAN & WF	BRADLEY CAROL LYNN	311 N DEERFIELD CIR		SALISBURY	NC	28147-0000	311 N DEERFIELD CIR	306A124	9.53
BRADSHAW AUDREY W		1603 W COLONIAL DR		SALISBURY	NC	28144-2267	1603 W COLONIAL DR	335 078	7.05
BRADSHAW FRED WILLIAM		1603 W COLONIAL DR		SALISBURY	NC	28144-2267	PERSONAL PROPERTY	989453	1.84
BRADY & KOSOFKY PA		13925 BALLANTYNE CORPORATE PL	SUITE 400	CHARLOTTE	NC	28272	401 ACADEMY ST	267 090	1,276.12
BRADY JAMES RICHARD		375 ENGLISH ST		SALISBURY	NC	28146	375 ENGLISH ST	623 070	7.57
BRAFFORD KENNETH RICHARD II &	BRAFFORD DINAH BRANDT	360 CORRIHER SPRINGS RD		CHINA GROVE	NC	28023	0 CORRIHER SPRINGS RD	226 081	1.45
BRAGG LORETTA L		8616 STONEGATE DR		RALEIGH	NC	27615	0 DOCKS DR	125A039	200.00
BRAGG VERNIA M		1205 OVERHILL RD		SALISBURY	NC	28144	1205 OVERHILL RD	324F038	2,363.12
BRALEO INC		3023 S MAIN ST		SALISBURY	NC	28147-7904	3023 S MAIN ST	164486	13.74

BRANCH BANKING AND TRUST	TRUIST CORP TAX - INDIRECT TAX DEPT	PO BOX 896518		CHARLOTTE	NC	28289	508 JAKE ALEXANDER BLVD	164145	4.95
BRASWELL WILLIAM C		460 LOG BARN RD		SALISBURY	NC	28146	460 LOG BARN RD	4128162	4.85
BRAY SAMUEL ALVIN		230 GLENMERE LN		MOORESVILLE	NC	28115	230 GLENMERE LN	241 008	3.55
BREITWIESER LARRY R & WF	BREITWIESER YVONNE B	3140 OLD US HIGHWAY 70		CLEVELAND	NC	27013	3140 OLD US 70 HWY	272 017	2.78
BRILEY JAMIE	% TINA D WALL	20218 DALFSEN AVE		CARSON	CA	90746-2934	0 N LONG ST	024 085	2.52
BRINGLE JOHN ELWOOD		510 S MAIN ST		CHINA GROVE	NC	28023	PERSONAL PROPERTY	177420	1.15
BRINK INVESTMENT PROPERTIES LLC		PO BOX 1422		GRANITE QUARRY	NC	28072	410 S HEDDELL AVE	033 244	8.11
BRINK PAUL EDWARD		140 BEULAH LN		SALISBURY	NC	28146-8234	140 BEULAH LN	629A114	1.33
BRINKLEY WILLIAM MCCALL JR	BRINKLEY PATRICIA RECTOR	6135 BRINGLE FERRY RD		SALISBURY	NC	28146	6135 BRINGLE FERRY RD	619 018	3 420.47
BRITTAIN WALTER EDWIN		625 ACORN OAKS DR		SALISBURY	NC	28146	625 ACORN OAKS DR	417C196	16.60
BROADWAY HAROLD LEONARD		529 S LITTLE TEXAS RD		KANNAPOLIS	NC	28083	215 E 30TH ST	156 099	5.59
BROOKDALE SENIOR LIVING INC	SALISBURY GARDENS	% PROP TAX DEPT	6737 W WASHINGTON ST STE 2300	MILWAUKEE	WI	53214-5650	2201 STATESVILLE BLVD	164533	35.46
BROOKS JAMES MONROE		4310 CAUBLE RD		SALISBURY	NC	28144	4310 CAUBLE RD	310 147	1.83
BROWN BARRY KEITH		310 CAROLINA BLVD		SALISBURY	NC	28146	310 CAROLINA BLVD	069 095	6.76
BROWN BRIAN L & WF	BROWN ANGELITA N	770 YATES RD		SALISBURY	NC	28146	1105 CHATHAM LN	404A042	2.53
BROWN CHRISTOPHER J	GRANITE TIRE & ALIGNMENT	PO BOX 735		GRANITE QUARRY	NC	28072	145 S SALISBURY AVE	164544	3.11
BROWN DEANNA		504 KENT TER NW		MARIETTA	GA	30064	645 GATTON RD	273 058	2.72
BROWN ERIC LYNN		9999 OLD BEATTY FORD RD		ROCKWELL	NC	28138-9498	PERSONAL PROPERTY	990757	10.61
BROWN GEORGE HENRY		3105 BROWN RD		MOUNT ULLA	NC	28125	7060 US 601 HWY	306 038	7.84
BROWN JOHN O &	BROWN CAREY M TRUSTEES	PO BOX 447		CLEVELAND	NC	27013	0 SCHOOL ST	252 018	1.90
BROWN KEN & WF	BROWN NANCY	1571 DIAMOND LAKE RD		GLASTONBURY	CT	06033	0 SUNSET POINTE DR	606H061	6.12
BROWN LAWN CARE & TRASHOUT INC	% JOHNNY ERIC BROWN	2219 KENWOOD DR		KANNAPOLIS	NC	28083	2219 KENWOOD DR	170880	8.89
BROWN MARTHA ANN RUSSELL		PO BOX 221		WELCOMBE	NC	27374	518 WOODLAND DR	363A097	5.67
BROWN MICHAEL W & WF	BROWN SHARON A	1080 LAKE DR		CHINA GROVE	NC	28023	0 LAKE DR	130C750	23.98
BROWN MYRNA BRINDLE		2620 FINGER ST		KANNAPOLIS	NC	28081	2620 FINGER ST	249B132	2.62
BROWN ROSALYN L		1110 CELEBRATION DR		SALISBURY	NC	28144	1110 CELEBRATION DR	068C006	18.23
BROWN SHIRLEY E		709 SUNSET DR		SALISBURY	NC	28147-9175	0 AMBER DR	611112	1.50
BROWN SHIRLEY E		709 SUNSET DR		SALISBURY	NC	28147-9175	0 SUNSET DR	611168	1.17
BROWN SHIRLEY E		709 SUNSET DR		SALISBURY	NC	28147-9175	709 SUNSET DR	611086	6.47
BROWNLEE CORRINA S		709 TANGLEWOOD DR		SALISBURY	NC	28144	709 TANGLEWOOD DR	029 059	9.35
BRYANT JAMES C & WF	BRYANT PATTY ANN	885 GIN RD		GOLD HILL	NC	28073	0 GIN RD	370 030	3.38
BRYANT ROBERT &	HEGARTY DENISE	1083 SHINVILLE RD		CLEVELAND	NC	27013	0 CLEARVIEW RD	276 060	4.06
BURCHETTE CHARLIE JAMES & WF	BURCHETTE MAYBELL	111 W KETCHIE ST		CHINA GROVE	NC	28023	111 W KETCHIE ST	102 063	3.09
BURCHETTE FRED FOLGER SR		155 HALLMARK ESTATES DR		SALISBURY	NC	28147	155 HALLMARK ESTATES DR	478 109	1.12
BURCHETTE JOYCE ELAINE		1175 BURCHETTE DR		ROCKWELL	NC	28138-7841	1179 BURCHETTE DR	381 034	5.48
BURGDOFF DUANE K & WF	BURGDOFF PATRICIA A	1855 SHUE RD		CHINA GROVE	NC	28023	1855 SHUE RD	111A021	3.61
BURK-ALLEN PROPERTIES LLC		3032 GREENVIEW PL		FULLERTON	CA	92835-0000	1009 CEDAR VILLAGE TRL	463C326	13.37
BURLESON DEWEY DUKE JR & WF	BURLESON LILLIE M	16320 STOKES FERRY RD		RICHFIELD	NC	28137	16320 STOKES FERRY RD	549 008	5.00
BURLESON LUCILLE Y		1265 KEFLEY RD		SALISBURY	NC	28147	2275 ODDIE RD	624 030	3.92
BURNETT PROMOTIONS LLC		6670 MOORESVILLE RD		SALISBURY	NC	28147	6670 MOORESVILLE RD	173072	4.12
BURNETT ROSE	BURNETT ROSE	605 CORDOVA CT		SALISBURY	NC	28146	605 CORDOVA CT	403G225	46.74
BURNETTE ALICE P		1655 7TH ST		SALISBURY	NC	28144	1655 7TH ST	323 040	14.17
BURNS LARRY L & WF	BURNS LYNDA D	2885 PARKS RD		SALISBURY	NC	28147	0 PARKS RD	826 028	2.68
BURNS LARRY L & WF	BURNS LYNDA D	2885 PARKS RD		SALISBURY	NC	28147	2885 PARKS RD	826 012	8.57
BURNS LARRY L & WF	BURNS LYNDA D	2885 PARKS RD		SALISBURY	NC	28147	4101 STATESVILLE BLVD	334 168	7.87
BURRIS ALICE JOHNSON		1009 COZY LN		CHINA GROVE	NC	28023	1009 COZY LN	133 181	15.76
BURRIS CLAUDE JACKSON JR		6210 OLD BEATTY FORD RD		ROCKWELL	NC	28138-7636	3640 LINN AVE	133A074	2.38
BURRIS CLAUDE JACKSON JR		6210 OLD BEATTY FORD RD		ROCKWELL	NC	28138-7636	3650 LINN AVE	133A273	2.33
BURRIS CLAUDE JACKSON JR	A CUT ABOVE LAWN CARE	6210 OLD BEATTY FORD RD		ROCKWELL	NC	28138-7636	6210 OLD BEATTY FORD RD	164600	1.10
BURRIS HERBERT ALEXANDER	BURRIS BARBARA BELK	360 SWINK AVE		SALISBURY	NC	28147-8377	360 SWINK AVE	480 051	6.46
BUSH JUSTIN SCOTT	C/O LARRY LAWRENCE BUSH	101 EDEN DR		SALISBURY	NC	28147-7787	141 EDEN DR	306 050	1.10
BUSH LARRY		101 EDEN DR		SALISBURY	NC	28147	101 EDEN DR	306 049000002	3.64
BUSHER NORTH AMERICA INC		105 MOTORSPORTS RD		MOORESVILLE	NC	28115	105 MOTORSPORTS RD	167040	2.08
BUTNER CHARLES I		170 READING RD		SALISBURY	NC	28147	170 READING RD	479A053	9.51
BUTTS JOSEPH PRESTON		PO BOX 1364		ROCKWELL	NC	28138-1364	0 MORGAN RD	521 038	2.77
BUTTS JOSEPH PRESTON		PO BOX 1364		ROCKWELL	NC	28138-1364	2430 MORGAN RD	521 048	1.69
BYRD TIMOTHY RAY		2635 LOWER PALMER RD		SALISBURY	NC	28146-6509	290 CLEARBROOK DR	356 172	9.18
C T HARRIS IMAGING INC		PO BOX 562		SALISBURY	NC	28145-0562	450 WHITE FARM RD	164655	2.11
CABRERA ELISA E		163 BIRKDALE DR		SALISBURY	NC	28144	1802 DARBY PL	063B003	9.13
CABRERA LEONARDO LOPEZ & WF	DE LOPEZ MARGARITA SEGOWIA	6240 WRIGHT RD		KANNAPOLIS	NC	28081	6240 WRIGHT RD	249B393	6.21
CAGE JANE O TRUSTEE		625 W JACCARD PL		JOPLIN	MO	64801	0 N DEPOT ST	251 012	3.48
CAGE JANE O TRUSTEE		625 W JACCARD PL		JOPLIN	MO	64801	0 N DEPOT ST	251 131	3.48
CALDWELL PAPER & PACKAGING CO		PO BOX 218		SALISBURY	NC	28145-0218	2200 OLD WILKESBORO RD	164668	1.47
CALM HOLDINGS LLC		113 N MAIN ST		SALISBURY	NC	28144	111 N MAIN ST	105482	58.77
CAMPBELL CHARLIE RAYMOND		2810 COUNTRYSIDE DR		KANNAPOLIS	NC	28081	2810 COUNTRYSIDE DR	249B227	7.07
CAMPBELL CHARLIE RAYMOND & WF	CAMPBELL LOUISE P	2810 COUNTRYSIDE DR		KANNAPOLIS	NC	28081	6657 ROBERTS DR	246 217	2.08
CAMPBELL DOROTHY CALDWELL		412 S INSTITUTE ST		SALISBURY	NC	28144-4024	412 INSTITUTE ST	008 053	1.30
CANNON GEORGE DAVID & WF	CANNON SUSAN	4013 GARDNER ST	PO BOX 324	FAITH	NC	28041-0324	4013 GARDNER ST	412 131	28.11
CANNON SHEILA DAWN		170 CANNON RD		SALISBURY	NC	28147	170 CANNON RD	457 064	5.47
CANUPP ELIZABETH M		8020 WOODLEAF RD		WOODLEAF	NC	27054	8020 WOODLEAF RD	813 024	7.88
CAPANO AMIE T & HUS	CAPANO JARED R	440 OLD US 80 HWY		GOLD HILL	NC	28071	440 OLD US 80 HWY	369 100	4.98
CAPANO JARED RICHARD		440 OLD US 80 HWY		GOLD HILL	NC	28071	203 CARABELLE CIR	326A173	2,021.27
CAPITAL PROPERTY FUND LTD		PO BOX 8161		ZANESVILLE	OH	43702	1100 E 11TH ST	151 352	15.39
CAROLAN RONALD F & WF	CAROLAN PATRICIA M	205 LAURA SPRINGS DR		SALISBURY	NC	28246-0000	205 LAURA SPRINGS DR	0650229	21.74
CAROLINA AIRCRAFT INC	% GEORGE JOHNSON	1060 PTI DR		GREENSBORO	NC	27409-9469	380 AIRPORT RD	470 001000025	8.30
CAROLINA AVIONICS GROUP LLC	ATTN GARY O JENKINS	3650 AIRPORT LOOP		SALISBURY	NC	28147-8921	3650 AIRPORT LOOP RD	164730	11.63
CAROLINA FARM CREDIT		SALISBURY BRANCH OFFICE	PO BOX 1305	SALISBURY	NC	28145	2225 BROWN RD	223 047	20.41

CAROLINA FARM CREDIT		PO BOX 100285		COLUMBIA	SC	29202-3285	2635 PHIFER RD	726 032	193.67
CAROLINA FIRE SPRINKLER INSPEC		5657 GOLDFISH RD		CHINA GROVE	NC	28023	5657 GOLDFISH RD	164751	1.53
CAROLINA QUARRIES INC	ATTN M ROCK	560 GRANITEVILLE RD		GRANITEVILLE	VT	05654	805 HARRIS GRANITE RD	164774	5.21
CAROLINA QUARRIES INC	PIEDMONT QUARRIES LOCATION	ATTN M ROCK	560 GRANITEVILLE RD	GRANITEVILLE	VT	05654	DEER TRACK RD	164775	3.57
CARTER FAYE B		5910 MOORESVILLE RD		SALISBURY	NC	28147	5910 MOORESVILLE RD	768 046	18.28
CARTER JOHN E JR		353 HOWARD LN		HAMPSTEAD	NC	28443	O CARTER HILL RD	437A021	1.09
CARTER JOHN E JR		353 HOWARD LN		HAMPSTEAD	NC	28443	3220 PHANIEL CHURCH RD	437A008	3.93
CARTER LILA W &	CARTER TOI Y TRUSTEES	9317 FRIARS RD		BETHESDA	MD	20817-2308	O JOE SUMMERS RD	803B060	1.01
CARTER LILA W &	CARTER TOI Y TRUSTEES	9317 FRIARS RD		BETHESDA	MD	20817-2308	O JOE SUMMERS RD	803B061	1.80
CARTER TIFFANY POOLE	CARTER BRANDON	612 N CALDWELL ST		SALISBURY	NC	28144	612 N CALDWELL ST	006 266	22.97
CARTNER CARL GORDON & WF	CARTNER EVELYN N	412 GARNER DR		SALISBURY	NC	28146	412 GARNER DR	403F016	34.03
CASCADE		PO BOX 15035		CHANDLER	AZ	85244	6165 BRINGLE FERRY RD	619 121	6.57
CASCADE	BOONE SHERRY LEE TRUSTEES	PO BOX 15035		CHANDLER	AZ	85244	790 STONER MORGAN RD	050 019	12.93
CASPER LLOYD OLIVER & WF	CASPER CAROL M	3033 CEMETARY DR		SALISBURY	NC	28146	3013 CEMETERY DR	412 061G	9.50
CASTOR CLARENCE ALEXANDER		4650 HIGHWAY 152 E		ROCKWELL	NC	28138	O CASTOR RD	426 081	1.86
CASTOR CLARENCE ALEXANDER	CASTOR PHYLLIS ROGERS	4650 HIGHWAY 152 E		ROCKWELL	NC	28138	4650 E NC 152 HWY	426 001	4.78
CASTRO ROGELIO		542 FALLS LN		KANNAPOLIS	NC	28081	542 FALLS LN	154C028	31.13
CAT SCALE COMPANY	ATTN PROP TAX DEPT	395 W IOWA 80 RD		WALCOTT	IA	52773-8571	1105 PEELER RD	164832	2.28
CATERPILLAR FINANCIAL SRV CORP	ATTN TAX DEPARTMENT	2120 WEST END AVE		NASHVILLE	TN	37203-5251	306 E NC 152 HWY (AT I-85 BRIDGE)	172137	73.41
CATERPILLAR INC	ATTN CAESAR JACKSON GLOBAL TAX	100 NE ADAMS ST		PEORIA	IL	61629-4295	6701 STATESVILLE BLVD	164836	3.28
CATHERINE B LAWS DDS PLLC DBA	CAROLINA DENTISTRY AND DENTURES	3090 E HWY 27		LINCOLNTON	NC	28092	1010 MOORESVILLE RD	175101	9.08
CATHERINE LAWS DDS PLLC		1010 MOORESVILLE RD		SALISBURY	NC	28147	1010 MOORESVILLE RD	061 263	88.07
CAUBLE JOHN FRANKLIN JR		165 FLEETWOOD DR		SALISBURY	NC	28146	165 FLEETWOOD DR	624 042	6.46
CAUTHEN TERRY & WF	CAUTHEN DOROTHY RUTH	109 PINEVIEW CIR		SALISBURY	NC	28144	109 PINEVIEW CIR	308 159	5.67
CAVIN JAMES L		1001 LAURA AVE		KANNAPOLIS	NC	28083	1001 LAURA AVE	151 220	11.22
CAVIN L JOE &	CAVIN MICHAEL A	2360 MORGAN RD		GOLD HILL	NC	28071	2340 MORGAN RD	525 004000001	27.00
CAWA SALVADOR	CAWA MAUREEN	5648 LANDALE CT NW		CONCORD	NC	28027	510 OAK ST	362 306	20.09
CAWA SALVADOR	CAWA MAUREEN	5648 LANDALE CT NW		CONCORD	NC	28027	520 OAK ST	362 064	45.66
CERTIFIED TITLE CORPORATION		11459 CROWN HILL DR, SUITE M		OWINGS MILLS	MD	21117	7535 OLD BEATTY FORD RD	431 055	2,347.46
CFR REALTY INC		10000 BOSTIAN FISHER RD		ROCKWELL	NC	28138	1531 S MAIN ST	014 413	47.79
CHAMBERS GARLAND CORRELL SR		300 MESSNER ST		SALISBURY	NC	28144	302 MESSNER ST	005 096	14.10
CHANDELLE FARMS LLC		565 TREXLER LOOP		SALISBURY	NC	28144	611 MOCKSVILLE AVE	164891	1.98
CHAPMAN KEVIN & WF	BEGA DONNA	202 E 14TH ST		SALISBURY	NC	28144	O N LEE ST	007 134	2.81
CHARITY CYNTHIA		1460 BATTERY HILL DR		RICHMOND	VA	23231	O LONG FERRY RD	054 00601	2.97
CHASTAIN GARY LEE & WF	CHASTAIN TERESA HART	6223 CHAMAR CIR		KANNAPOLIS	NC	28081	O CHERISH LN	138 074	6.86
CHAVEZ ESTEBAN & WF	CHAVEZ LUZ MARIA	1385 SAW RD		CHINA GROVE	NC	28023	1385 SAW RD	236 028	3.01
CHERRY JAMES RONALD & WF	CHERRY CHARLOTTE C	154 ADRIAN RD		SALISBURY	NC	28146	154 ADRIAN RD	632A057	8.73
CHILDRESS LINDA FURR &	FURR MICHAEL E	100 TIMBROOKE WAY		EASLEY	SC	29642	2515 CANNON FARM RD	244C221	1.07
CHINA GROVE CHURCH OF GOD		413 N FRANKLIN ST		CHINA GROVE	NC	28023	O KIMBALL RD	119 111	4.37
CHINA GROVE CHURCH OF GOD		413 N FRANKLIN ST		CHINA GROVE	NC	28023	O KIMBALL RD	119 052	11.17
CHINA GROVE DRUG CO INC		112 S MAIN ST		CHINA GROVE	NC	28023	112 S MAIN ST	164937	1.39
CHINA GROVE WFB LLC		525 W 28TH ST		MIAMI BEACH	FL	33140	125 N MAIN ST	102 099	18.46
CHINA GROVE WFB LLC		525 W 28TH ST		MIAMI BEACH	FL	33140	125 N MAIN ST	102 100	78.63
CHRISTIAN DENNIS KYLE		1526 BUFFALO ST		KANNAPOLIS	NC	28081-9534	1526 BUFFALO ST	249E061	1.75
CHRISTIE RALPH EUGENE SR & WF	CHRISTIE PEGGY MURLEY	1120 CHRISTIE FARM RD		SALISBURY	NC	28147-8122	O BARRINGER RD	454 015	2.73
CHRISTIE RALPH EUGENE SR & WF	CHRISTIE PEGGY MURLEY	1120 CHRISTIE FARM RD		SALISBURY	NC	28147-8122	1120 CHRISTIE FARM RD	316 026	8.24
CHRISTY DARYL G &	CHRISTY JEFFREY R TRUSTEES	120 BOST STREET		MOORESVILLE	NC	28115-0000	120 BOST ST	2271027	14.62
CHRISTY RAYMOND H	CHRISTY GAY NELL	310 DOTS CIR		CHINA GROVE	NC	28023	310 DOTS CIR	100 042	13.89
CINQUEMANI LORI	% ANTHONY LOUIS CINQUEMANI III	PO BOX 824		GRANITE QUARRY	NC	28072	O JOHN MORGAN RD	527 102	7.01
CINQUEMANI LORI		PO BOX 824		GRANITE QUARRY	NC	28072	PERSONAL PROPERTY	995085	1.15
CISNEY PAULE & WF	CISNEY KRISTY P	346 MORLAN PARK RD		SALISBURY	NC	28146-6044	346 MORLAN PARK RD	065 074A	15.52
CITY ELECTRIC SUPPLY CO	ATTN DARREN SMITH	PO BOX 13507		GREENSBORO	NC	27415-3507	1901 N MAIN ST	164995	3.51
CITY ELECTRIC SUPPLY COMPANY		PO BOX 130206		DALLAS	TX	75313	1901 N MAIN ST	160 168	15.57
CITY ELECTRIC SUPPLY COMPANY		PO BOX 130206		DALLAS	TX	75313	1903 N MAIN ST	160 169	11.53
CITY ELECTRIC SUPPLY COMPANY	ATTN DARREN SMITH	PO BOX 13507		GREENSBORO	NC	27415-3507	1935 S MAIN ST	164996	2.16
CITY ELECTRIC SUPPLY COMPANY		PO BOX 130206		DALLAS	TX	75313	2307 S MAIN ST	061 254	39.14
CJ PROPERTIES		740 DEER LAKE RUN		SALISBURY	NC	28146	1323 MEADOWBROOK CIR	326A12701	97.51
CJ PROPERTIES OF SALISBURY LLC		740 DEER LAKE RUN		SALISBURY	NC	28146	1323 MEADOWBROOK CIR	326A12701	1,087.52
CKEZEPIS LAW PLLC		16745 BIRKDALE COMMONS PKWY #C		HUNTERSVILLE	NC	28078	O CENTENARY CHURCH RD	572 034	13.58
CKX INC	ATTN CHRIS KELLER	483 SWANDELL DR		MOUNT ULLA	NC	28125	483 SWANDELL FARM RD	164999	1.41
CLARK PAMELA JO		3104 GRANDEUR DR		SALISBURY	NC	28146	PERSONAL PROPERTY	177339	5.71
CLAWSON CHAD ALAN	CLAWSON ALISON HOFFNER	815 KETCHIE RD		MOUNT ULLA	NC	28125	815 KETCHIE RD	550 014	20.53
CLEVELAND HENRY JUNIOR & WF	CLEVELAND ALICE VIRGINIA G	5340 FOSTER RD		WOODLEAF	NC	27054	5340 FOSTER RD	709 116	5.60
CLINE DAVID W & WF	CLINE SANDRA R	1145 DIAL ST		KANNAPOLIS	NC	28083-8309	1145 DIAL ST	133A169	2.20
CLINE HOLLY D		350 LOG BARN RD		SALISBURY	NC	28146-0000	350 LOG BARN RD	412B178	7.76
CLINE JEFFREY MARK & WF	CLINE SUSAN B	255 BROKEN PINES LN		MOORESVILLE	NC	28115-6780	140 CROSS MEADOW LN	231 023	1.11
CLINE WILLIAM GRADY JR		530 PINEWOOD AVE		SALISBURY	NC	28146	530 PINEWOOD AVE	057A078	7.56
CLONINGER FORD INC		PO BOX 1788		SALISBURY	NC	28145-1788	511 JAKE ALEXANDER BLVD S	165028	170.72
CLONINGER INVESTMENTS INC		PO BOX 1788		SALISBURY	NC	28145-1788	511 S JAKE ALEXANDER BLVD	060 122	885.10
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	O BRAMBLE TR	307D271	1.23
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	O BRAMBLE TR	307D274	1.23
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	O BRAMBLE TR	307D275	1.23
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	O BRAMBLE TR	307D276	1.23
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	O BURLISON PT	8176020	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	O BURLISON PT	8176030	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1060 KNOX FARMS BLVD	8176040	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	111 BRAMBLE TR	307D278	1.23

CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1111 KNOX FARM BLVD	8176004	13.96
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	112 WHITE BRANCH LN	8176038	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1122 KNOX FARMS BLVD	8176039	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1133 KNOX FARMS BLVD	8176042	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1153 KNOX FARMS BLVD	8176043	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	117 JANELLE DR	8176041	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	117 WHITE BRANCH LN	8176034	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1175 KNOX FARMS BLVD	8176044	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	121 BRAMBLE TR	307D277	1.23
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1235 KNOX FARMS BLVD	8176046	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1238 KNOX FARMS BLVD	8176033	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	124 ELEANOR DR	8176045	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1259 KNOX FARMS BLVD	8176047	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1260 KNOX FARMS BLVD	8176032	2.76
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1267 KNOX FARMS BLVD	8176048	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1275 KNOX FARMS BLVD	8176049	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1283 KNOX FARMS BLVD	8176050	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1315 KNOX FARMS BLVD	8176051	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1320 KNOX FARMS BLVD	8176023	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1347 KNOX FARMS BLVD	8176021	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	135 BURLESON PT	8176024	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	1358 KNOX FARMS BLVD	8176022	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	141 WHITE BRANCH LN	8176035	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	144 WHITE BRANCH LN	8176037	1.84
CMH HOMES INC	ATTN RETAIL PROP DEPT 300-354	PO BOX 9790		MARYVILLE	TN	37802	1606 W JAKE ALEXANDER BLVD	450 056	118.63
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	161 WHITE BRANCH LN	8176036	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	166 BURLESON PT	8176029	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	181 BURLESON PT	8176025	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	184 BURLESON PT	8176028	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	197 BURLESON PT	8176026	1.84
CMH HOMES INC		5000 CLAYTON RD		MARYVILLE	TN	37804-0000	198 BURLESON PT	8176027	1.84
CNC7 LLC	SONIC DRIVE IN #4332	ATTN PROPERTY TAX DEPT	7003 CHADWICK DR STE 101	BRENTWOOD	TN	37027-5288	2894 N CANNON BLVD	165041	2.19
CNC7 LLC	SONIC DRIVE IN #4504	ATTN PROPERTY TAX DEPT	7003 CHADWICK DR STE 101	BRENTWOOD	TN	37027-5288	935 W INNES ST	165040	4.40
CNC7 LLC	SONIC DRIVE IN #5523	ATTN PROPERTY TAX DEPT	7003 CHADWICK DR STE 101	BRENTWOOD	TN	37027-5288	940 W MAIN ST	165042	2.41
COALSON JOHN R	COALSON FRANCES A	3645 THIRD CREEK CHURCH RD		CLEVELAND	NC	27013	3645 THIRD CREEK CHURCH RD	259 008	10.02
COBB BRADEN RAFFERTY		1340 ROGERS RD		CHINA GROVE	NC	28023	1340 ROGERS RD	428 095	16.03
COFFMAN SCOTT	LONG MICHAEL	230 S TRYON ST UNIT 1302		CHARLOTTE	NC	28202	O BRINGLE FERRY RD	012 1550000001	2.88
COFFMAN SCOTT	LONG MICHAEL	230 S TRYON ST UNIT 1302		CHARLOTTE	NC	28202	O BRINGLE FERRY RD	012 1550000002	6.22
COGGIN NANCY E		405 KLUMAC RD		SALISBURY	NC	28144-6727	405 KLUMAC RD	017 108	9.29
COLE ANGELA KAY		1788 FLAT CREEK CHURCH RD		RICHFIELD	NC	28137	1788 FLAT CREEK CHURCH RD	530C048	1.33
COLEMAN RICHARD E ETAL		11546 201ST ST		SAINT ALBANS	NY	11412	O JOE SUMMERS RD	803B115	1.69
COLLEGE BARBECUE LLC	% JAMES EARL OWENS JR	117 STATESVILLE BLVD		SALISBURY	NC	28144-2311	117 STATESVILLE BLVD	173913	9.21
COLLETT TOD A		300 S IREDELL AV		SPENCER	NC	28159	300 S IREDELL AVE	033 261	6.66
COLLINS LARRY WAYNE		220 ROSEMONT AVE		KANNAPOLIS	NC	28081-2536	220 ROSEMONT AVE	156 375	1.94
COLLINS MICHAEL G & WF	COLLINS ROXANNE I	1445 WETMORE RD		WOODLEAF	NC	28079	1445 WETMORE RD	809 066	8.74
COMPRESSED AIR SYSTEMS		245 FORBES AVE		SALISBURY	NC	28147	245 FORBES AVE	470 063	119.45
COMPRESSED AIR SYSTEMS INC	GREGG ORR & SHAUN ORR	245 FORBES AVE		SALISBURY	NC	28147-6930	245 FORBES AVE	165088	18.92
COMPTON BRIAN & WF	COMPTON PATIENCE	250 PARKS FIELD DR		KANNAPOLIS	NC	28081	250 PARKS FIELD DR	249A177	1,803.26
CONTE ADAM JEFFREY		3285 STOKES FERRY RD		SALISBURY	NC	28146	3285 STOKES FERRY RD	066 026	3.92
CONTRERA ULTRA BROADBAND LLC	% MARVIN F POER & CO	PO BOX 52427		ATLANTA	GA	30355	PERSONAL PROPERTY	178352	238.21
COOK AUTUMN &	STEWART MICHAEL	705 WHITE CRANE RD		SALISBURY	NC	28146	705 WHITE CRANE RD	611 050	30.41
COOK BETTY H		514 W MILL ST		LANDIS	NC	28088	514 W MILL ST	106 00601	7.27
COOK DENNIS EUGENE		177 DETON PARK LN		ROCKWELL	NC	28138-5628	PERSONAL PROPERTY	178003	1.94
COOKE HARRY R & WF	COOKE PATRICIA M	133 CANTEBERRY DR		SALISBURY	NC	28144	O CANTEBERRY DR	325C349	5.00
COOKE HARRY R & WF	COOKE PATRICIA M	133 CANTEBERRY DR		SALISBURY	NC	28144	O CANTEBERRY DR	325C347	6.76
COOKE HARRY R & WF	COOKE PATRICIA M	133 CANTEBERRY DR		SALISBURY	NC	28144	133 CANTEBERRY DR	325C348	48.64
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	O SECOND ST	027 036	99.28
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1006 W STOKES ST	114008	1,330.26
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	101 DANA DR	468A087	2,389.73
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1022 N MAIN ST	003 271	1,044.26
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1040 FARM CREEK RD	359E037	805.70
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1050 FOREST OAKS DR	355B047	1,353.06
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1050 MILL WHEEL DR	4058008	2,117.27
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	10663 COOL SPRINGS RD	805 012	2,495.11
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1097 WOOD CREEK CIR	424C053	2,069.11
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	110 GARNER DR	4030000	3,320.35
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1128 BEAGLE RUN	619B145	961.03
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	113 ENGLISH OAK LN	129I002	2,226.03
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1205 N JACKSON ST	003 245	2,860.36
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1219 PANTHER POINT RD	505 030	1,586.36
CORELOGIC		PO BOX 9202		COPPELL	TX	75019	12315 OLD BEATTY FORD RD	379 142	1,488.51
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	134 PATTON LN	246 00501	461.31
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1346 KEYSTONE DR	472E164	1,755.87
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1719 CHANTILLY LN	063A026	1,718.78
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	201 MILLER CHAPEL RD	467 178	93.68
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	20660 OLD BEATTY FORD RD	547 053	48.60
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	219 ENGLISH OAK LN	129F009	2,197.05

CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	2211 BROOKSIDE AVE	160 073	1,164.53
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	229 MILL CREEK CIR	813A009	1,029.68
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	2403 E INNES ST	065 041	2,999.53
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	2504 WIND SWEPT WAY	376 072	143.57
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	2510 OLD US 70 HWY	269 046	2,336.30
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	2755 WRIGHT AVE	467A046	640.44
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	285 TREXLER LOOP	324D008	1,107.46
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	2903 VALE AVE	156 010	894.11
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	304 S MCCOY RD	331 142	1,859.95
CORELOGIC		PO BOX 9203		COPPELL	TX	75019-9208	3070 WOODLEAF BARBER RD	254 013	1,860.10
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	326 N BEAVER ST	133 184	1,821.24
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	402 LOCUST ST	152 143	500.00
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	455 BONAVENTURE DR	463L033	209.66
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	514 HELIG AVE	014 033	1,437.62
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1608 N JUNIPER ST	149 338	1,089.44
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1645 UPRIGHT RD	758 050	2,813.98
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	1705 WHITE CRANE RD	611 050	2,051.56
CORELOGIC		PO BOX 9202		COPPELL	TX	75019-9208	18014 GEORGIA AVE	246A089	530.00
CORELOGIC INC		3001 HACKBERRY RD		IRVING	TX	75063-0156	1210 COMMUNITY LN	519 033	1,751.08
CORL CAROL CHILDRESS		1252 HENDERSON GROVE CHURCH RD		SALISBURY	NC	28147	425 BEAVER LOOP	126 118	1.58
CORL RACHEL HOFFMAN		2280 LIBERTY RD		GOLD HILL	NC	28071	2280 LIBERTY RD	523 087	2.66
CORL RACHEL HOFFMAN		2280 LIBERTY RD		GOLD HILL	NC	28071	720 PAN HANDLE RD	522 034	16.91
CORNELISON PAUL WAYNE & WF	CORNELISON LELA	345 HOLIDAY DR		SALISBURY	NC	28146-7578	345 HOLIDAY DR	5008428	4.76
CORPENING CLAUDE LENARD	C/D JUANITA SHECK	PO BOX 1367		WEST BABYLON	NY	11704	809 WHITE ROCK AVE	649 096	9.36
CORRELL AMANDA C	CORRELL BYRON K	185 HAWKBRIDGE LN		SALISBURY	NC	28146	O COLTON LN	415 056	1.40
CORRIDOR INVESTMENTS LLC		2137 DILWORTH RD EAST		CHARLOTTE	NC	28203	308 N SALISBURY AVE	648 068	342.58
CORRIHER ALAN JAMES		503 STEVENS ST		CHINA GROVE	NC	28023	PERSONAL PROPERTY	997213	1.76
CORRIHER BENNETT WHERRY	CORRIHER HELEN CONRAD	13011 MOORESVILLE RD		MOUNT ULLA	NC	28125	PERSONAL PROPERTY	997231	11.64
CORRIHER BILLY RAY		PO BOX 665		ROCKWELL	NC	28138-0665	PERSONAL PROPERTY	173740	1.05
CORRIHER EVERETTE F		120 TAMARAC SHORES DR		SALISBURY	NC	28146-3537	PERSONAL PROPERTY	997308	1.64
CORRIHER GLENN R		1140 BRANDON SCOTT LN		CHINA GROVE	NC	28023	1140 BRANDON SCOTT LN	129A018	13.87
CORRIHER PATRICIA M		1720 CORRIHER SPRINGS RD		CHINA GROVE	NC	28023	1720 CORRIHER SPRINGS RD	227 003	22.85
CORRIHER SHIRLEY OVERCASH		640 CANNON FARM RD		CHINA GROVE	NC	28023	O CANNON FARM RD	131 303	2.39
COSTNER LAW OFFICE		NC/SC REAL ESTATE TRUST	10125 BERKELEY PLACE DR	CHARLOTTE	NC	28262	427 CANNON ST	368 139	15.60
COSTNER LAW OFFICE PLLC		10125 BERKELEY PLACE DR		CHARLOTTE	NC	28262	1097 WOOD CREEK CIR	424C053	31.51
COSTNER LAW OFFICE PLLC		10125 BERKELEY PLACE DR		CHARLOTTE	NC	28262	1608 SANDHILL OAK CT	1290022	1,811.08
COSTNER LAW OFFICE PLLC		10125 BERKELEY PLACE DR		CHARLOTTE	NC	28262	1760 BRIGGS RD	457 013	9.86
COSTNER LAW OFFICE PLLC		10125 BERKELEY PLACE DR		CHARLOTTE	NC	28262	312 SETTLERS GROVE LN	405E017	2.03
COSTNER LAW OFFICE PLLC		10125 BERKELEY PLACE DR		CHARLOTTE	NC	28262	426 DRAKE LN	403J007	3,031.07
COSTNER LAW OFFICE, PLLC		10125 BERKELEY PLACE DR		CHARLOTTE	NC	28262	1205 KENLY ST	012 092	7.05
COSTNER LAW OFFICE, PLLC		10125 BERKELEY PLACE DR		CHARLOTTE	NC	28262	203 E 22ND ST	161 016	14.85
COTTINGHAM ROBERT MONROE JR		310 HAVEN TRL		CHINA GROVE	NC	28023	310 HAVEN TRL	1148209	2.30
COUGHENOUR WALTER PRESTON &	COUGHENOUR PATRICIA BEAM	230 GARDEN LN		SALISBURY	NC	28146-2302	180 GARDEN LN	413A121	1.40
COZART JOHNNY CLAYTON & WF	COZART BEJUNDA BERNHARDT	185 BIG CEDAR DR		MOORESVILLE	NC	28115	O W NC 152 HWY	228 016	455.76
COZART JOHNNY CLAYTON & WF	COZART BEJUNDA BERNHARDT	185 BIG CEDAR DR		MOORESVILLE	NC	28115	185 BIG CEDAR DR	232 013	4,471.16
CRABTREE BILLIE D & WF	CRABTREE ELAINE B	595 MAGGIE LN		CHURCH POINT	LA	70525	5736 TURNER DR	2498332	2.63
CRAIG CLYDE RONALD & WF	CRAIG SHEREE KIM	416 S ROWAN AVE		SPENCER	NC	28159	O S ROWAN AVE	033 373	2.68
CRANFORD CHARLES		625 SHORE ACRES RD		SALISBURY	NC	28146	PERSONAL PROPERTY	177533	1.52
CRANFORD MARY ELIZABETH		8521 FALLS OF NEUSE RD		RALEIGH	NC	27615	O OLD CONCORD RD	403 063	4.28
CRANFORD MATTHEW DR & WF	CRANFORD DONNA	3027 BRANSFORD RD		AUGUSTA	GA	30909	224 BLUFF LN	612B018	7.69
CRIDER WILLIAM NORMAN & WF	CRIDER BERNICE K	170 MONTEGO LN		SALISBURY	NC	28147-8585	170 MONTEGO LN	754A110	1.01
CRONQUIST JANA REEVES		1915 LONDON RD		MOORESVILLE	NC	28115	1915 LONDON RD	216 045	5.02
CROSSPOINT OF GASTONIA INC	GNC STORE #6115	2627 TRALEE DR		GASTONIA	NC	28056-7566	243 FAITH RD	165269	2.49
CROWDER MARGARET		519 HUNTINGTON RD		COLONIAL HEIGHTS	VA	23834	PERSONAL PROPERTY	178613	169.61
CROWELL CHARLOTTE EDWARDS		455 ATWELL RD		MOUNT ULLA	NC	28125	106 HIDDEN CREEK CIR	326E011	26.41
CULP CHARLES B &	LASSETTER JILL D	1404 SAFRIT RD		SALISBURY	NC	28146	1404 SAFRIT RD	417 01003	6.46
CULP GREGORY CHARLES		628 MULBERRY LN		SALISBURY	NC	28146-8380	126 N MAIN ST	102557	14.98
CULP GREGORY CHARLES		628 MULBERRY LN		SALISBURY	NC	28146-8380	PERSONAL PROPERTY	998632	1.26
CUMMINS ARCHER WILLIAM		10906 N OAKLEAF AVE		TAMPA	FL	33612	105 RICE ST	156 129	16.51
CUNNINGHAM ANDREW WILLIAM		811 N MERIAH ST		LANDIS	NC	28088-1046	811 N MERIAH ST	130 089A	1,367.82
CUNNINGHAM JAMES HUGH III		121 CRUSE LN		SALISBURY	NC	28146-8863	121 CRUSE LN	418 079	8.96
CURLEE HARRY LEE		345 PHANIEL CHURCH RD		ROCKWELL	NC	28138	345 PHANIEL CHURCH RD	428 059	1.70
CURRIE ARTHUR RAY		2521 SCOTT ST		KANNAPOLIS	NC	28083	O SCOTT ST	145A037	2.76
CURRY ZORAH FABER		219 CHESAPEAKE DR		SALISBURY	NC	28147	219 CHESAPEAKE DR	451A297	13.72
CUSTOM GOLF CART SUPPLY INC		1735 HELIG RD		SALISBURY	NC	28146	990 VANDERBUILT DR	478 265	51.00
CVA SALISBURY LLC	COLONIAL VILLAGE APARTMENTS	PO BOX 8770		FAYETTEVILLE	NC	28304	231 D AVE	165315	31.20
D MART INC	ATTN MOHAMED DARWISH	9709 COCKERHAM LN		HUNTERSVILLE	NC	28078-2736	1600 S MAIN ST	165324	19.74
D MART INC		9709 COCKERHAM LN		HUNTERSVILLE	NC	28078	1600 S MAIN ST	014 349	49.68
DABBS CHARLES L		2423 BERKSHIRE DR		SALISBURY	NC	28146	2423 BERKSHIRE DR	065E369	15.97
DAHIR FOOTWEAR LLC	SPORTRAX	PO BOX 98348		RALEIGH	NC	27624	1030 FREELAND DR	175717	1.05
DALE CAROLYN MILLER & HS	DALE BRUCE	% JOHN B MILLER	435 PHIFER RD	CLEVELAND	NC	27013-9653	435 PHIFER RD	259 024	4.20
DANCY PAMELA L		265 SHEPPARD PLANT RD		CHINA GROVE	NC	28023	265 SHEPPARD PLANT RD	121B031	7.67
DANIELS LORRAINE B		1314 LINCOLN RD APT 204		SALISBURY	NC	28147-0000	1115 N LONG ST	052 005	5.33
DARNELL SCOTT ANDREW & WF	DARNELL CATHERINE LORELEI	129 CHASE DR		SALISBURY	NC	28147	129 CHASE DR	467C017	15.38
DARWICH ALI		417 OAKMONT LN		WAXHAW	NC	28173	O N MAIN ST	156 132	8.79
DARWICH ALI		417 OAKMONT LN		WAXHAW	NC	28173	O N MAIN ST	156 362	8.79
DAUGHERTY JERRY DAVID		1865 DAUGHERTY RD		CHINA GROVE	NC	28023	1865 DAUGHERTY RD	147 100	19.33

DAUGHERTY JERRY DAVID		1865 DAUGHERTY RD		CHINA GROVE	NC	28023	1975 DAUGHERTY RD	135A108	4.93
DAUGHERTY JERRY DAVID		1865 DAUGHERTY RD		CHINA GROVE	NC	28023	PERSONAL PROPERTY	999336	1.00
DAVID MILLER REALTY &	INVESTMENTS INC	1640 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28083	2802 CLEMONT AVE	156 371	1.46
DAVIDSON KEITH DOUGLAS SR		124 QUEENS LN		FRANKLIN	VA	23851-2700	0 LONG BOW RD	307B057	4.56
DAVIDSON LEO		1400 S SALISBURY AVE		SPENCER	NC	28159	180 GARDEN LN	411A01904	7.55
DAVIDSON LUCILLE M EDWARDS		9 POST OAK PL		SALISBURY	NC	28147	9 POST OAK PL	329C217	11.43
DAVIS & DAVIS ATTORNEYS AT LAW	PC	215 N MAIN ST		SALISBURY	NC	28144-4305	215 N MAIN ST	165368	7.88
DAVIS BERNIE J & WF	DAVIS STACEY B	1695 HOBSON RD		CLEVELAND	NC	27013	1695 HOBSON RD	734 055	8.48
DAVIS CAROL TED & WF	DAVIS NANCY	516 SPRING GARDEN AVE		KANNAPOLIS	NC	28081	516 SPRING GARDEN AVE	245C12704	9.17
DAVIS CURTIS BOLT		514 SPRING GARDEN AV		KANNAPOLIS	NC	28081-0000	507 CARTER ST	245C335	6.48
DAVIS DALE D & WF	DAVIS HERMINE Z	1018 EVANS CT		CHINA GROVE	NC	28023	1018 EVANS CT	137B035	9.39
DAVIS DANA PAULETTE		2320 GRACE CHURCH RD		SALISBURY	NC	28147	2320 GRACE CHURCH RD	476 070	2.19
DAVIS DIANNE BOYD		172 WILLIFORD RD		MOORESVILLE	NC	28115	0 EDMISTON RD	575 023	1.55
DAVIS GARY L CPA PA		640 STATESVILLE BLVD STE 1		SALISBURY	NC	28144-2215	640 STATESVILLE BLVD	165376	18.18
DAVIS JOYCE LUCILLE		1928 BONNIE LN		CHARLOTTE	NC	28213	0 LAUREL ST	012 051	3.03
DAVIS JOYCE LUCILLE		1928 BONNIE LN		CHARLOTTE	NC	28213	526 E FISHER ST	019 114	18.91
DAVIS REBA LANLEY		PO BOX 192		CLEVELAND	NC	27013	208 E MAIN ST	251 086	30.93
DAVIS REBECCA W	% MARY PHILLIPS	704 PINEHURST ST		SALISBURY	NC	28144	510 S SHAVER ST	019A060	4.25
DAVITA		PO BOX 2037		TACOMA	WA	98401	111 DORSETT DR	332A064	125.60
DAY JUANITA R		270 LINDA ST		SALISBURY	NC	28146	270 LINDA ST	423A122	6.58
DB MASTER FINANCE LLC	% BELL - SCHWARTZ	PO BOX 9141		CANTON	MA	02021	715 W JAKE ALEXANDER BLVD	061A201	51.88
DDSM PROPERTIES LLC		727 BENDIX DR	PO BOX 1639	SALISBURY	NC	28145-1639	727 BENDIX DR	165392	16.74
DEAL ELBOYD & WF	DEAL SHELIA DAVIS	437 E 22ND ST		KANNAPOLIS	NC	28083	437 E 22ND ST	161 062	35.02
DEAL ENTERPRISES INC	DEAL LISA B	205 LENTZ RD		CHINA GROVE	NC	28023	205 LENTZ RD	124 065	4.30
DEAL ERIC LEONARD		350 SAW RD		CHINA GROVE	NC	28023	350 SAW RD	234 099	21.33
DEAL GREGORY ALAN		230 BASIL RD		CHINA GROVE	NC	28023	PERSONAL PROPERTY	999962	3.30
DEAL HOYLE ERIC & WF	DEAL ERMA G	320 ROBIN RD		CHINA GROVE	NC	28023	240 ROBIN RD	138 02000001	3.39
DEAL HOYLE ERIC & WF	DEAL ERMA G	320 ROBIN RD		CHINA GROVE	NC	28023	320 ROBIN RD	138 023	7.22
DEAL JEFFREY A		255 GALLIMORE RD		SALISBURY	NC	28147-9598	255 GALLIMORE RD	454 066	2.66
DEAL JOYCE PARKS		7950 WRIGHT RD		KANNAPOLIS	NC	28081	0 WRIGHT RD	247 121	3.29
DEAL MELVIN B & WF	DEAL LINDA V	2695 HILL TOP DR		SALISBURY	NC	28147	2695 HILL TOP DR	2096003	21.07
DECADENT MIXES LLC		232 RICHMOND RD		SALISBURY	NC	28144	343 FAITH RD UNIT 12	178012	1.19
DEFELICE LEONARD M		121 BOARDWALK LN		LEXINGTON	NC	27292	0 RIVER COUNTRY RD	611 121	2.07
DEI MANAGEMENT LLC DBA	DEI RACING LLC	PO BOX 330		MOORESVILLE	NC	28115-0330	206 PERFORMANCE RD	172240	6.03
DELASHMUTT THOMAS H		1130 S GEORGE MASON DR		ARLINGTON	VA	22204	0 WOODLEAF RD	312 066	4.93
DENNING DAVID TILDON		175 BROWN ACRES RD		SALISBURY	NC	28146-9263	PERSONAL PROPERTY	100418	9.12
DENNING DAVID TILDON		175 BROWN ACRES RD		SALISBURY	NC	28146-9263	PERSONAL PROPERTY	100418	13.46
DEPENDABLE DEVELOPMENT INC		2649 BREKONRIDGE CENTRE DR		MONROE	NC	28110-0000	0 OVERCUP CT	129Q007	3.79
DEPENDABLE DEVELOPMENT INC		2649 BREKONRIDGE CENTRE DR		MONROE	NC	28110-0000	635 SPENCER LN	154D007	1.86
DETGEN HELEN I		316 GARNER DR		SALISBURY	NC	28146	316 GARNER DR	403F012	14.35
DF WIRELESS BETA LLC		6316C OLD SUGAR CREEK RD		CHARLOTTE	NC	28269	519 JAKE ALEXANDER BLVD W	171778	4.60
D'HAPPART AMANDA &	D'HAPPART CAROLYN	8451 CLOVERFIELD DR		KANNAPOLIS	NC	28081-8380	8451 CLOVERFIELD DR	248 129	2.76
DIAL TIMOTHY BUTLER & WF	DIAL BRITTANY G	8865 SMITH RD		KANNAPOLIS	NC	28081	8865 SMITH RD	243 215	5.77
DILLON SARAH HARRIS		115 BIRKDALE DR		SALISBURY	NC	28144	115 BIRKDALE DR	325F344	10.70
DIMMETT RANDALL KENTON	DIMMETT SHARRONA LYNN	347 BEULAH LN		SALISBURY	NC	28146	347 BEULAH LN	629 190	5.24
DINE BRANDS		450 N BRAND BLVD		GLENDALE	CA	91203	275 BENDIX DR	059 1200001	44.23
DINE BRANDS	ATTN. TAX DEPT	450 N BRAND BLVD		GLENDALE	CA	91203	275 BENDIX DR	059 1200002	130.83
DINKLER CONNIE L		1310 N SALISBURY AVE		SALISBURY	NC	28144	1310 N SALISBURY AVE	046 014	1,198.56
DISCOUNT TIRE CO OF NC INC	DISCOUNT TIRE STORE	DEPT 2800-NC25	20225 N SCOTSDALE RD	SCOTSDALE	AZ	85255-6456	505 JAKE ALEXANDER BLVD W	165512	16.90
DJR RENTALS LLC		425 EL CAMINO DR		SALISBURY	NC	28146-0000	501 VANCE AVE	017 074	7.16
DJR RENTALS LLC		425 EL CAMINO DR		SALISBURY	NC	28146-0000	721 S JACKSON ST	015 211	7.60
DJR RENTALS LLC		425 EL CAMINO DR		SALISBURY	NC	28146-0000	803 CEDAR ST	024 02601	7.05
DOBY COTY NELSON & WF	DOBY ALLISON KAY	2635 PHIFER RD		CLEVELAND	NC	27013	2635 PHIFER RD	726 032	2.95
DODSON PATRICIA KAY		1250 RAINCY RD		SALISBURY	NC	28146	1250 RAINCY RD	355 041	42.61
DOERING DONALD P & WF	DOERING JENNIFER J	3024 KERN DR		SALISBURY	NC	28147	3024 KERN DR	326B234	50.35
DONALDSON DOUGLAS NATHAN	DONALDSON PENNY BROCK	2131 BERTHA ST		KANNAPOLIS	NC	28083-3023	914 MCKNIGHT ST	153 010	4.34
DONALDSON HELEN		2131 BERTHA ST		KANNAPOLIS	NC	28083-3023	2131 BERTHA ST	158 303	10.13
DOUGLAS HOWARD L & WF	DOUGLAS WENDY W	110 LOG BARN RD		SALISBURY	NC	28146	110 LOG BARN RD	412B252	4.82
DOUGLAS TOMMY R & WF	DOUGLAS MARGARET L	165 LUCERNE LN		SALISBURY	NC	28144	165 LUCERNE LN	330A055	5.06
DOWER JANE RIDGELL ETAL		309 W MAIN ST		LINCOLNTON	NC	28092-0000	0 OLD UNION CHURCH RD	054A015	2.64
DREXEL GEORGE	DREXEL MARIAN D	790 FOSTER RD		CLEVELAND	NC	27013	790 FOSTER RD	256 010	27.84
DRINKARD MICHAEL T & WF	DRINKARD GAIL S	PO BOX 922		SALISBURY	NC	28145	1111 HILLCREST RIDGE DR	066D056	17.37
DRY AGNES H & HUS	DRY BOBBY LEE	32701 CULP RD		GOLD HILL	NC	28071	885 ST MATTHEWS CHURCH RD	510 166	10.19
DRYE DARREL WAYNE		32701 DUKEMONT ST		SALISBURY	NC	28146	1210 DUKEMONT ST	410 085	5.90
DRYE JOHNNY L	DRYES BACKHOE SERVICE	1484 CANNON ST		ROCKWELL	NC	28138	1484 CANNON ST	171944	1.85
DRYE RAYMOND DALE		9126 STOKES FERRY RD		SALISBURY	NC	28146-5541	PERSONAL PROPERTY	101580	1.90
DS SERVICES OF AMERICA INC		2300 WINDY RIDGE PKWY SE 500	STE 500N	ATLANTA	GA	30339	PERSONAL PROPERTY	165592	1.26
DUBEAU BRUNO LEON &	DUBEAU NICOLE ALICE TRUSTEES	2307 CENTERGROVE RD		KANNAPOLIS	NC	28083-0000	302 W 13TH ST	159 143	8.94
DUBEAU BRUNO LEON &	DUBEAU NICOLE ALICE TRUSTEES	2307 CENTERGROVE RD		KANNAPOLIS	NC	28083-0000	402 E 12TH ST	150 080	16.04
DUCK ARCADE		1012 MOORESVILLE RD		SALISBURY	NC	28147	1012 MOORESVILLE RD	177778	4.54
DUFFELL FRANCES BROWN		290 SHANNON BEAR DR		SALISBURY	NC	28146-9748	290 SHANNON BEAR DR	414 116	2.28
DUFFELL STEVEN L & WF	DUFFELL DONNA T	1110 CHALK MAPLE RD		CHINA GROVE	NC	28023	1110 CHALK MAPLE RD	138 049	10.07
DUFFY ROBSON M & WF	DUFFY BARBARA E	365 SPICEWOOD LN		SALISBURY	NC	28147-8899	365 SPICEWOOD LN	464B072	6.81
DUNAWAY BENJAMIN	DUNAWAY BENJAMIN H & EDWARD L	225 CRESCENT RD		ROCKWELL	NC	28138	0 HIGH ROCK RD	540 080	1.33
DUNCAN JEFFREY BRYAN	DUNCAN BARBARA JEAN	1480 ROCKWELL RD		ROCKWELL	NC	28138	120 TRYON DR	426C101	3.27
DUNCAN JEFFREY BRYAN	DUNCAN BARBARA JEAN	1480 ROCKWELL RD		ROCKWELL	NC	28138	1750 ROCKWELL RD	376A008	10.58
DURA-BAR METAL SERVICES	DIV OF CHARTER DURA-BAR INC	770 CEDAR SPRINGS RD		SALISBURY	NC	28147-9252	770 CEDAR SPRINGS RD	165613	10.63

DWIGGINS HOYLE W & WF	DWIGGINS MARY C	2405 BROOKSIDE AVE		KANNAPOLIS	NC	28081	0 BROOKSIDE AVE	160 246	3.74
DWIGGINS HOYLE W & WF	DWIGGINS MARY C	2405 BROOKSIDE AVE		KANNAPOLIS	NC	28081	2405 BROOKSIDE AVE	160 026	8.09
DWV REAL PROPERTY LLC		20729 RIO ORO DR		CORNELIUS	NC	28031-6709	1024 N TITAN DR	451E021	100.00
E3 ENTERPRISES LLC		PO BOX 414		SPENCER	NC	28159	5370 E NC 152 HWY	426 052	1.82
EABH PROPERTIES LLC		7 PINE TREE RD		SALISBURY	NC	28144-0000	0 KARRI LN	481 007	32.21
EABH PROPERTIES LLC		7 PINE TREE RD		SALISBURY	NC	28144-0000	5850 BERTIE AVE	481 006	26.15
EALY ANNIE VERDELL		1216 OLD PLANK RD		SALISBURY	NC	28144	216 WEANT ST	026 115	3.61
EARNHARDT EDDIE D & WF	EARNHARDT DIANE	213 BROOK ST		SALISBURY	NC	28146-8823	213 BROOK ST	608B090	4.10
EARNHARDT EDDIE D & WF	EARNHARDT DIANE	213 BROOK ST		SALISBURY	NC	28146-8823	PERSONAL PROPERTY	102387	1.33
EARNHARDT STEVEN A & WF	EARNHARDT JANAN W	760 GLEN LAKE CT		MT PLEASANT	SC	29464	0 BRIGGS RD	455 062	7.45
EATON MERRITT		482 CANA RD		MOCKSVILLE	NC	27028-5702	130 ERWIN TEMPLE CHURCH RD	172348	1.33
ECF FUNDING LLC		PO BOX 26		NORTHBROOK	IL	60065	220 W RITCHIE RD	176316	6.22
ECLIPSE SENIOR LIVING INC		5885 MEADOWS RD	#500	LAKE OSWEGO	OR	97035	1915 MOORESVILLE RD	178013	28.25
ECLIPSE SENIOR LIVING INC		5885 MEADOWS RD	STE 500	LAKE OSWEGO	OR	97035	1915 MOORESVILLE RD	460 157	198.78
EFIRD DARRELL		1740 MILLER RD		CHINA GROVE	NC	28023	1830 DAUGHERTY RD	147 067	47.35
ELDER JAMES RAY		134 DEWBERRY LN		STATESVILLE	NC	28625	2280 REDMON DR	275 017	7.34
ELLER GARRY LEE & WF	ELLER CLAUDINE MINTON	2360 CRESCENT RD		SALISBURY	NC	28146-0303	2360 CRESCENT RD	420 189	6.28
ELLER JULIA W HEIRS		315 FREEZE MEADOWS RD		CHINA GROVE	NC	28023	315 FREEZE MEADOW RD	221A101	10.73
ELLER KENNETH ARNOLD		1270 SIDNEY DR		SALISBURY	NC	28147-8239	1270 SIDNEY DR	472A094	4.14
ELLER MARTHA BROWN		3950 FISH POND RD		SALISBURY	NC	28146-8054	3950 FISH POND RD	617 040	9.14
ELLER TRANSPORT LLC		8475 WOODLEAF RD		WOODLEAF	NC	27054-9322	8475 WOODLEAF RD	165724	4.48
ELLIOTT DELORES A		1203 ARDEN RD		SALISBURY	NC	28144	1203 ARDEN RD	326A08903	7.80
ELLIS MICHAEL E & WF	ELLIS BRENDA C	P.O. BOX 1231		MOORESVILLE	NC	28115-7321	280 MEADOW LN	228B100	1.85
ELLISON DEBRA HARRIS		109 MANOR DR		SALISBURY	NC	28144-8638	109 MANOR DR	061A154	8.35
ENERPHASE INDUSTRIAL SOLUTIONS	DBA AIR FLOW	203 AERO CT		GREENSBORO	NC	27409-9771	1850 POWELL RD	165740	2.14
ENGLAND DONALD LEON	ENGLAND ROSALIE SAFREED	151 CADE LN		KANNAPOLIS	NC	28081	151 CADE LN	248 198	3.49
EQUITY NATIONAL TITLE		317 IRON HORSE WAY	SUITE 301	PROVIDENCE	RI	02908	101 DAVIES CIR	267 094	1,597.68
EQUITY TRUST CO		1 EQUITY WAY		WESTLAKE	OH	44145	509 OAK ST	362 074	10.04
ERVIN DANA MARK & WF	ERVIN LINDA H	6340 YOUNT DR		SALISBURY	NC	28147	6340 YOUNT DR	755 036	4.32
ESPINOZA TOMAS		240 HALLMARK CIR		SALISBURY	NC	28147	240 HALLMARK CIR	478 152	1.05
ESQUER SHIRLEY STIREWALT & HS	ESQUER MICHAEL ANTHONY	1164 CIRCLE DR		CHINA GROVE	NC	28023	0 CIRCLE DR	135A092	1.67
ESTEP GAIL K		PO BOX 587		MT JULIA	NC	28125	1210 OAK BREEZE DR	214 021	3.11
EUDY DARYL B & WF	EUDY AUDREY K	2835 GRACE CHURCH RD		SALISBURY	NC	28147	2835 GRACE CHURCH RD	479B022	24.21
EUDY HUGH SIDNEY TRUSTEE	% GINA G EUDY	2356 WINTERBURY CT		DENVER	NC	28037-0000	0 N MAIN ST	064 146	1.10
EUDY HUGH SIDNEY TRUSTEE	% GINA G EUDY	2356 WINTERBURY CT		DENVER	NC	28037-0000	939 N MAIN ST	064 105	7.61
EURY DEBORAH JEAN ROWLAND		280 ROWLAND LN		SALISBURY	NC	28146	260 ROWLAND LN	354A115	1.32
EURY DEBORAH ROWLAND		280 ROWLAND LN		SALISBURY	NC	28146	280 ROWLAND LN	354A044	2.16
EURY JEFFREY CHARLES &	EURY TAMMY SMITH	6430 GOLDFISH RD		KANNAPOLIS	NC	28081	6430 GOLDFISH RD	146 090	8.34
EVANS SHARONDA D	EVANS SHARONDA DIANNE	11 POST OAK PL		SALISBURY	NC	28147	413 E BROAD ST	024 192	2.39
EVELYN B FOWLER		903 MOCKSVILLE AVE		SALISBURY	NC	28144	0 HENDERSON GROVE CHURCH RD	407 115	12.72
EVERHART LINDA FAYE		125 SCALEY BARK DR		SALISBURY	NC	28147-7440	401 OAK ST	026 181	1.58
EZFLOW LP		4 BUSINESS PARK RD		OLD SAYBROOK	CT	06475	1030 CORPORATE CENTER DR	174289	207.64
F&M BANK		221 N MAIN ST		SALISBURY	NC	28144	105 HEMLOCK DR	329C204	1,625.74
F&M BANK	RUSSELL JANET G	221 N MAIN ST		SALISBURY	NC	28144	3430 E RIDGE RD	322 080	822.18
FAGAN JOY BEAVER & HUS	FAGAN WILLIAM A TRUSTEES	345 BANYAN DR		MAITLAND	FL	32751	0 SANDY CREEK LN	419 260	1.02
FAGAN JOY BEAVER & HUS	FAGAN WILLIAM A TRUSTEES	345 BANYAN DR		MAITLAND	FL	32751	290 SANDY CREEK LN	419 04001	5.72
FAGGART CAROLYN F		2830 DAUGHERTY RD		CHINA GROVE	NC	28023	2830 DAUGHERTY RD	127 071	7.52
FAIRWAY		4750 S BILTMORE LANE		MADISON	WI	53718	0 CHINA GROVE HWY	361 053	157.21
FAIRWAY		4750 S BILTMORE LANE		MADISON	WI	53718	1814 WOODSBIDGE DR	058L118	35.63
FAIRWAY		4750 S BILTMORE LANE		MADISON	WI	53718	231 SUNFISH TER	509A207	6.37
FAIRWAY		4750 S BILTMORE LANE		MADISON	WI	53718	3645 AMITY HILL RD	553 012	34.39
FAIRWAY		4750 S BILTMORE LANE		MADISON	WI	53718	5 BEAUREGARD DR	043A054	100.93
FAIRWAY		4750 S BILTMORE LANE		MADISON	WI	53718	562 ARROW POINT LN	249I009	48.13
FAIRWAY MORTGAGE		4750 S BILTMORE LANE		MADISON	WI	53718	1085 HIGHLAND CREEK DR	463H008	12.63
FAIRWAY MORTGAGE		4750 S BILTMORE LANE		MADISON	WI	53718	125 WENDOVER DR	450B002	1.70
FAIRWAY MORTGAGE		4750 S BILTMORE LANE		MADISON	WI	53718	422 IREDELL AVE	033 249	1.87
FAIRWAY MORTGAGE		4750 S BILTMORE LANE		MADISON	WI	53718	4440 HAMPTON RD	310 203	14.08
FAIRWAY MORTGAGE CO		4750 S BILTMORE LANE		MADISON	WI	53718	110 OHARA DR	319B133	15.39
FAIRWAY MORTGAGE CO		4750 S BILTMORE LANE		MADISON	WI	53718	355 PLEASANT VILLAGE LN	113 098	25.91
FALLIN SAMUEL GRAYSON & WF	FALLIN AMANDA HART	175 GODBEY RD		SALISBURY	NC	28147	175 GODBEY RD	824 056	16.58
FARRELL TERRY LANE	FARRELL CONNIE T	7132 NC HIGHWAY 801 S		MOCKSVILLE	NC	27028-6736	PERSONAL PROPERTY	104576	431.87
FAULKENBERRY JAMES C &	FAULKENBERRY MELANI B	10821 MCCAMIE HILL PL		CONCORD	NC	28025	0 EMERALD BAY DR	503B005	4.24
FAUST BANKS A		1242 MITCHELL AVE		STATESVILLE	NC	28677	0 BEAR POPLAR DR	275 001	3.30
FAUST JAMES Y ATTORNEY AT LAW		111 WEST FISHER STREET		SALISBURY	NC	28144	406 SILLS DR	065D203	38.46
FAY SERVICING		901 CORPORATE CENTER DR		POMONA	CA	91768	0 GASKEY RD	469 045000001	1,061.22
FEAMSTER LENA HEIRS	% LINDA STOCKTON	410 YORK RD		SALISBURY	NC	28147	0 YORK RD	453 074000001	3.66
FEZOR CATHERINE	FEZOR KAREN D	825 LONG FERRY RD		SALISBURY	NC	28144	825 LONG FERRY RD	052 081	22.09
FERGUSON HAYES HAWKINS & DEMAY		PO BOX 444		CONCORD	NC	28026-0444	2512 JOYCE ST	145A028	19.55
FERNANDO JAYANGANI SILVA		1300 LARCHMONT PL APT 206		SALISBURY	NC	28144	1300 LARCHMONT PL	335A002H	7.13
FERRON MOLLIE HEIRS	% JACQUELINE C STEELE	3 STEWART LN		FLEMINGTON	NJ	08822	0 KRIDER ST	250 077	1.41
FESPERMAN BRUCE ALAN		380 GARDEN LN		SALISBURY	NC	28146	380 GARDEN LN	411A026	1.89
FESPERMAN FLORENCE F		160 WACCAMAW DR		SALISBURY	NC	28146	160 WACCAMAW DR	601 091	1.99
FESPERMAN RACHEL HILL		180 PINE NEEDLE TRL		SALISBURY	NC	28146-5563	890 ST MATTHEWS CHURCH RD	510 058	3.99
FIDELITY NATIONAL TITLE INSURANCE CO	LIMITED PARTNERSHIP	399 STURGES AVENUE		MANSFIELD	OH	44903	2201 STATESVILLE BLVD	331 086	519.04
FIFIELD LEE STRONG		117 CIRCLE DR		SALISBURY	NC	28144-0000	117 CIRCLE DR	006 044	30.66
FIFTH THIRD BANK NA	ATTN ROANLS WRIGHT	MD1090R9	38 FOUNTAIN SQUARE PLAZA	CINCINNATI	OH	45263-0001	139 S CENTRAL AVE	165896	8.43
FILE FRANKLIN B & WF	FILE LAURIE B	335 S COLT RD		SALISBURY	NC	28146-2541	335 S COLT RD	502 046	7.37

FILE JOYCE ELLEN		4875 PLEASANT PLACE RD		SALISBURY	NC	28147	4875 PLEASANT PLACE RD	408 062	2.14
FINCHER NANCY A		33689 RIDGE ST		ALBEMARLE	NC	28001	820 WILLIAMS STORE RD	548 001	29.27
FINE FRAME GALLERY INC		105 S MAIN ST		SALISBURY	NC	28144-4941	105 S MAIN ST	165910	1.67
FINNEY JERRY & WF	FINNEY JUDY	140 EDEN PARK DR		CHINA GROVE	NC	28023	140 EDEN PARK DR	221A032	2.85
FINNEY JUDY S		140 EDEN PARK DR		CHINA GROVE	NC	28023	1150 PANTHER POINT RD	504 003	6.27
FIRST BANK		101 N SPRING ST	ATTN DENISE CHITON MTG 4TH FLR	GREENSBORO	NC	27401	795 ARROW POINT LN	249J007	390.94
FIRST BANK-MORTGAGE DEPT		101 N SPRING ST 4TH FLR		GREENSBORO	NC	27401	500 WEAVER DR	221 159	3,253.68
FIRST FEDERAL		320 EAST MAIN ST		LINCOLNTON	NC	28092	1415 MILLER RD	110 071	28.96
FIRST FEDERAL		320 EAST MAIN ST		LINCOLNTON	NC	28092	150 CLOUD TOP LN	215 120	47.72
FIRST FEDERAL		320 EAST MAIN ST		LINCOLNTON	NC	28092	16731 MOORESVILLE RD	214 008	21.98
FIRST NATIONAL BANK OF AMERICA		REAL ESTATE LOAN	PO BOX 980	EAST LANSING	MI	48826	345 HICKORY HILL RD	309 136	48.00
FISHER KATHERINE		195 BONANZA DR		SALISBURY	NC	28144	195 BONANZA DR	330 320	345.13
FISHER ROAD LLC		8930 FISHER RD		ROCKWELL	NC	28138-0000	0 CHINA GROVE HWY	361 053	658.21
FLEHARTY MARVIN MARTIN & WF	FLEHARTY SONYA DELORES	2170 WYATT GROVE CHURCH RD		RICHFIELD	NC	28137	WYATT GROVE CHURCH RD	517 022	3.49
FLEMING & WILLIAMS LLP		284 S MAIN ST		MOCKSVILLE	NC	27028	11805 COOL SPRINGS RD	732 021	1,125.93
FLEMING AYANA DESTINY		645 SHANNON DR		SALISBURY	NC	28144	0 SHANNON DR	322A094	142.68
FLEMING JOHN DIXON JR		3304 WINGED FOOT DR		SALISBURY	NC	28144	3304 WINGED FOOT DR	326J028	18.79
FLETCHER JEAN WRIGHT		728 KLUMAS RD APT 266D		SALISBURY	NC	28144	0 COLEY RD	354 174	1.72
FLOWE PATRICIA BRADSHAW		545 OLD BRADSHAW RD		SALISBURY	NC	28147	545 OLD BRADSHAW RD	456 152	34.70
FOLLETT HIGHER EDUCATION GRP	% MARVIN F POER & CO	PO BOX 802206		DALLAS	TX	75380-2206	PERSONAL PROPERTY	155893	3.52
FOLMAR DENISE		104 PERFORMANCE RD		MOORESVILLE	NC	28115-9514	104 PERFORMANCE RD	167356	14.55
FOREST VIEW OF ROWAN LLC		203 N ROSE AVE		KANNAPOLIS	NC	28083-3536	400 FOREST VIEW DR	243E012	2.84
FORTSON DIESEL REPAIR INC	ATTN CARL D FORTSON	200 MONTCLAIR DR		SALISBURY	NC	28144	200 MONTCLAIR DR	366021	2.26
FORTSON FREIGHT SYSTEMS		200 MONTCLAIR DR		SALISBURY	NC	28144-8720	200 MONTCLAIR DR	366022	2.17
FORTUNE COURTWARD INC	CHINA GARDEN	11737 STATESVILLE BLVD		CLEVELAND	NC	27013	11737 STATESVILLE BLVD	166023	1.42
FOSTER DOUG M		8752 OVERCASH RD		CONCORD	NC	28027	1550 CHALK MAPLE RD	138 009	2.41
FOSTER GRADON THOMAS & WF	FOSTER TRILBY DIANE	110 CHIPPEWA TRL		CHINA GROVE	NC	28023	PERSONAL PROPERTY	106046	86.30
FOSTER MEREDITH EUGENE & WF	FOSTER EDNA HAZEL	123 HICKORY LANE		BATAVIA	OH	45103	230 BEULAH LN	629A074	1.82
FOSTER PERRY JACKSON & WF	FOSTER LOIS M	313 CROWELL LN		KANNAPOLIS	NC	28146	313 CROWELL LN	609C050	8.23
FOULK STEVEN CARL		2118 ENGLEWOOD ST		KANNAPOLIS	NC	28083	PERSONAL PROPERTY	174398	1.29
FOUNTAIN RODNEY NIXON & WF	FOUNTAIN KATHY WILMOTH	201 DOE RIDGE DR		CLEVELAND	NC	27013-9623	201 DOE RIDGE DR	266A028	7.70
FOUTZ DANIEL R & WF	FOUTZ DENISA P	206 W 14TH ST		SALISBURY	NC	28144	206 W 14TH ST	004 046	12.78
FOWLER LANNY D & WF	FOWLER JO S	2550 EMANUEL CHURCH RD		ROCKWELL	NC	28138	2550 EMANUEL CHURCH RD	381 037	20.68
FOX BRIAN R & WF	FOX JENNIFER M	401 WAKE DR		SALISBURY	NC	28144	401 WAKE DR	3258232	9.33
FOX RENA T	FOX CRYSTAL DAWN R	3067 LONG FERRY RD		SALISBURY	NC	28146-8450	PERSONAL PROPERTY	106292	9.95
FRANKLIN BENJAMIN JR		814 EMERALD BAY DR		SALISBURY	NC	28146	PERSONAL PROPERTY	106477	3.11
FRANNY MCCARRAN PLUMBING	CONSTRUCTION INC	685 CENTENARY CHURCH RD		MOUNT ULLA	NC	28125	685 CENTENARY CHURCH RD	174381	3.70
FRASIER MICHAEL K & WF	FRASIER JESSICA I	439 LANDIS OAK WAY		LANDIS	NC	28088	439 LANDIS OAK WAY	129J002	28.87
FREEMAN RUSSELL		350 RIVERWALK DR		SALISBURY	NC	28146-5024	350 RIVERWALK DR	646B006	48.77
FREEZE JAMES L SR		6635 LONG BRANCH RD		SALISBURY	NC	28147	0 LONG BRANCH RD	754A085	1.72
FREEZE JAMES L SR		6635 LONG BRANCH RD		SALISBURY	NC	28147	6635 LONG BRANCH RD	754A063	5.04
FRESENIUS USA MANUF	RENAL THERAPIES 105497	3850 N CAUSEWAY BLVD	SUITE 300	METAIRIE	LA	70002	1607 N MAIN ST	178077	1.42
FRICK TAD G		255 DUNNS MOUNTAIN CHURCH RD		SALISBURY	NC	28146	255 DUNNS MOUNTAIN CHURCH RD	066 073	5.01
FULGHUM MARLON WAYNE		1421 5TH ST		STATESVILLE	NC	28677-7162	0 CEDAR TREE CIR	566 070	1.66
FULLER ROGER DALE		806 PINE GROVE DR		WAYNESBORO	PA	17268	2500 JOHNSON ST	245A118	11.48
FURR CAROLYN A & HS	FURR RONNIE M	1020 MT HOPE CHURCH RD		SALISBURY	NC	28146	1020 MT HOPE CHURCH RD	416 171	18.26
FURR TRAVIS BRENT		1045 BELL RIDGE CT		ROCKWELL	NC	28138	0 RICHFIELD RD	546 030	1.20
GAGNIER MICHAEL JOHN		134 GRAY BARN DR		TROUTMAN	NC	28166	102 DOGWOOD DR	320 101	9.33
GAINES JODY J & WF	GAINES DINAH G	3540 MT HOPE CHURCH RD		SALISBURY	NC	28146	3540 MT HOPE CHURCH RD	422 007	15.27
GAJEWSKI DANIEL JOSEPH	GAJEWSKI SUSAN KAY	135 MILES DR		SALISBURY	NC	28147	135 MILES DR	463 202	6.57
GALLIMORE JOE L & WF	GALLIMORE BARBARA	PO BOX 309		ROCKWELL	NC	28138	10700 US 52 HWY	371 075	2.73
GALVAN JUAN CARLOS		10602 BARVAS ST		CHARLOTTE	NC	28262-0000	709 PEARL AVE	351 470	15.59
GALVAN JUAN CARLOS & GALVIN JAMES B & ETAL	GALVAN MARIA	10602 BARVAS ST		CHARLOTTE	NC	28262	206 E LIBERTY ST	101 067	9.08
GARDEN OF EDEN PROPERTIES LLC		9712 ALDERSGATE RD		ROCKVILLE	MD	20850	0 HOLLY AVE	331 015	2.02
GARDNER ERIC A		523 S MAIN ST		SALISBURY	NC	28144	0 EDGEWOOD DR	333 079	7.39
GARDNER ERIC AUSTIN & WF	GARDNER SHARON ELMORE	2050 BARGER RD		SALISBURY	NC	28146	1019 GANITT ST	413 030A	4.24
GARDNER ERIC AUSTIN & WF	GARDNER SHARON ELMORE	2050 BARGER RD		SALISBURY	NC	28146	0 CLIFF EAGLE RD	419 253	1.37
GARDNER ERIC AUSTIN & WF	GARDNER SHARON ELMORE	2050 BARGER RD		SALISBURY	NC	28146	0 CLIFF EAGLE RD	419 251	1.61
GARDNER JERRY M & WF	GARDNER DONNIE	804 E 22ND ST		SALISBURY	NC	28146	0 CLIFF EAGLE RD	419 252	1.61
GARDNER JERRY M & WF	GARDNER DONNIE	804 E 22ND ST		KANNAPOLIS	NC	28083	0 E 22ND ST	140 036	1.08
GARDNER STEPHEN CRAIG JR	GARDNER INTERIORS	830 POWELL ST APT 1		KANNAPOLIS	NC	28083	804 E 22ND ST	140 157	4.73
GARIBALDI DENNIS		5913 TRED AVON CT		CHINA GROVE	NC	28023	3709 FAITH RD	166127	1.55
GARRETT JO ANN KESTER		5913 TRED AVON CT		SAN FRANCISCO	CA	94108	225 GRAY HAWK DR	372D013	31.36
GARRETT JO ANN KESTER		1019 ADDOR ST		CHARLOTTE	NC	28226-0000	3340 OLD MOCKSVILLE RD	321 043	3.04
GARRIGUES BRADFORD C	HU AMY QING	104 GRANITE LN		CHARLOTTE	NC	28226-0000	3360 OLD MOCKSVILLE RD	321 042	1.69
GARY D MORGAN CPA FA		280 CLEARFIELD DR		PORT HUENEME	CA	93041	313 W FISHER ST	010 087	27.46
GATHINGS EDITH S		270 DEREK DR		SALISBURY	NC	28115	280 CLEARFIELD DR	243A101	13.46
GAULT LARRY GENE & WF	GAULT LOUISE HILL	165 BROWN ACRES RD		MOORESVILLE	NC	28146	270 DEREK DR	420B097	13.35
GEDEMER NORBERT J JR & WF	GEDEMER CAROLYN R	PO BOX 52693		SALISBURY	NC	28146	165 BROWN ACRES RD	623 227	4.20
GEORGE ARNOLD EUREL		PO BOX 52693		DURHAM	NC	27717	0 CHILDERS RD	560 004	9.59
GEORGE ARNOLD EUREL		PO BOX 52693		DURHAM	NC	27717	0 LUMBERGER RD	553 007	2.90
GEORGE ARNOLD EUREL		PO BOX 52693		DURHAM	NC	27717	0 LUMBERGER RD	553 001	3.30
GETTYS RANDALL SCOTT	GETTYS RANDALL SCOTT	307 S ROWAN AVE		SPENCER	NC	28159	307 S ROWAN AVE	033 386	14.18
GIBBONS MOTORSPORTS SOUTH INC		311 PERFORMANCE RD		MOORESVILLE	NC	28115-9592	311 PERFORMANCE RD	166193	4.25
GIBBY CRYSTAL		165 TREX RD		ROCKWELL	NC	28138-9643	165 TREX RD	428 158	7.22
GISSLER RANDALL W & WF	GISSLER MARTHA JO	PO BOX 236		FAITH	NC	28041	410 BINDER MOUNTAIN RD	355 120	8.28

GILLIAM MARION GOUTHIT		1025 LAKE FORD RD		SALISBURY	NC	28146	1025 LAKE FORD RD	610 002	19.36
GLADDEN TERRY		522 S CLAY ST		SALISBURY	NC	28144	1714 N LONG ST	007 165	38.41
GLASPY JAY ALLEN		1255 HOLLYWOOD AVE		PLAINFIELD	NJ	07060	0 RANKIN RD	561 051	3.22
GLEN WOOD COMPANY DBA	WOOD BROTHERS RACING	21 PERFORMANCE DR		STUART	VA	24173-4000	703 PERFORMANCE DR	171342	36.12
GLORIA DEL LUTHERAN CH		1908 STATESVILLE BLVD		SALISBURY	NC	28144	1824 STATESVILLE BLVD	327 021	20.95
GMRI INC	OLIVE GARDEN 1792	1/2 RYAN LLC DEPT 715	PO BOX 4900	SCOTTSDALE	AZ	85261	1792 1425 KLUMAC RD	166224	14.95
GOBBEL CARL J & WF	GOBBEL DOROTHY S	506 7TH ST		SPENCER	NC	28159	506 7TH ST	033 396	1.21
GOBBEL CARL J & WF	GOBBEL DOROTHY S	506 7TH ST		SPENCER	NC	28159	506 7TH ST	033 215	5.88
GOBBLE JOHN FRANKLIN		4680 LEONARD RD		SALISBURY	NC	28146-2445	4680 LEONARD RD	606 022	5.52
GOLDHORN GARY J & WF	GOLDHORN NORMA E	425 AIRPARK DR		MOORESVILLE	NC	28115	425 AIRPARK DR	215 076	10.48
GOODLETT WILLIAM A & WF	GOODLETT MARGARET C	790 YOUNG RD		SALISBURY	NC	28144	0 YOUNG RD	304 167	1.35
GOODMAN ANNIE J		340 JACKSON FARM LN		SALISBURY	NC	28146	340 JACKSON FARM LN	625 126	1.36
GOODMAN CARL EUGENE		335 HARTMAN RD		SALISBURY	NC	28146	335 HARTMAN RD	56101304	8.97
GOODMAN GREER N & WF	GOODMAN FLO S	1070 MAINSAIL RD		SALISBURY	NC	28146-9417	0 MAINSAIL RD	612 230	1.36
GOODMAN GREER N & WF	GOODMAN FLO S	1070 MAINSAIL RD		SALISBURY	NC	28146-9417	1070 MAINSAIL RD	612 186	1.40
GOODMAN GREER N & WF	SIDES SUSAN	1070 MAINSAIL RD		SALISBURY	NC	28146-9417	1070 MAINSAIL RD	612 156	29.62
GOODMAN GREER N TRUSTEE		1070 MAINSAIL RD		SALISBURY	NC	28146	0 ROWAN MILL RD	460 043	1.54
GOODMAN GREER N TRUSTEE		1070 MAINSAIL RD		SALISBURY	NC	28146	0 ROWAN MILL RD	460 04805	1.70
GOODMAN GREER N TRUSTEE		1070 MAINSAIL RD		SALISBURY	NC	28146	1219 ROWAN MILL RD	460 041	6.40
GOODMAN GREER N TRUSTEE		1070 MAINSAIL RD		SALISBURY	NC	28146	1718 3RD ST	014 095	1.28
GOODMAN RANDALL G & WF	GOODMAN CHRISTINE S	2454 HANKS CHAPEL RD		PITTSBORO	NC	27312	685 RIBELIN RD	513 001	4.41
GOODMAN SCOTTIE DWAYNE		457 FAITH FARM RD		SALISBURY	NC	28146-9315	158 N BELLWOOD RD	359G014	2.72
GOODMAN VERA GRAY		350 HOMER CORRIHER RD		CHINA GROVE	NC	28023	350 HOMER CORRIHER RD	131A01503	4.49
GOODMAN WILEY RAYMER JR		2040 CORRIHER SPRINGS RD		MOORESVILLE	NC	28115-7304	2040 CORRIHER SPRINGS RD	219 017	17.88
GOODMAN WILEY RAYMER JR		2040 CORRIHER SPRINGS RD		MOORESVILLE	NC	28115-7304	PERSONAL PROPERTY	109427	3.00
GOODNIGHT LARRY WAYNE JR		294 VARIETY LN		ELLERBORO	NC	28040	175 MCSHAG DR	245A266	2.13
GOODNIGHT LARRY WAYNE JR		294 VARIETY LN		ELLERBORO	NC	28040	195 MCSHAG DR	245A273	10.08
GOODRICH BETTY REID	GOODRICH ROBIN LOUIS	600 REID RD		ROCKWELL	NC	28138	600 REID RD	373 019	5.64
GORDON JOHN LIVING TRUST		5162 CANTANIA CT		SAINT CLOUD	FL	34771	1030 KEYSTONE DR	472C041	15.53
GORDON JOHN R		5162 CANTANIA CT		SAINT CLOUD	FL	34771	175 AUDREY LN	469A025	10.69
GORDON MARGARET A	ATTN: TAX DEPT	1340 HAMLET AVE		CLEARWATER	FL	33756	105 FAITH RD	059 1200003	11.18
GRAEBER CHARLES LUTHER		105 SNEAD CT		SALISBURY	NC	28144	105 SNEAD CT	326I001	80.43
GRAEBER CLARA N ETAL		1/2 ALBERT AERON NEELY	580 CORRIHER GRAVEL RD	CHINA GROVE	NC	28023	0 CORRIHER GRAVEL RD	482A026	3.85
GRAEBER CLARA N ETAL		1/2 ALBERT AERON NEELY	580 CORRIHER GRAVEL RD	CHINA GROVE	NC	28023	0 NEELYTOWN RD	482A034	1.60
GRAEBER CLARA NEELY ETAL	1/2 ALBERT AERON NEELY	580 CORRIHER GRAVEL RD		CHINA GROVE	NC	28023	235 NEELYTOWN RD	482A003	9.80
GRAHAM BONNIE B		315 HONEYCUTT RD		SALISBURY	NC	28144-9016	315 HONEYCUTT RD	322 126	4.33
GRAHAM MARCELLE SEAGRAVES	1/2 KELLY DEJESUS	111 RAY DR		CHINA GROVE	NC	28023	214 SWINK ST	102 095	3.46
GRAHAM WYATT FLOYD JR		1980 SLOAN RD		MOUNT ULLA	NC	28125	0 SLOAN RD	569 002	76.31
GRANT C CARY & WF	GRANT SANDRA W	1300 LARCHMONT PL APT 701		SALISBURY	NC	28144-2217	1300 LARCHMONT PL	335A701	17.13
GRAY JOHN LINDSEY & WF	GRAY PECOLIA P	4120 RIVER SHORE RD		PORTSMOUTH	VA	23703	0 HART RD	804 006	1.84
GRAYCE FARMS LLC		213 MAPLE ST		CLEVELAND	NC	27013-0000	0 MOUNTAIN RD	255 004	6.69
GREATER CHARLOTTE SPORTSMEN		PO BOX 5339		MOORESVILLE	NC	28117	0 GODBEY RD	825 050	7.97
GREBLE LAVINA WEAVER		180 BIRD HAVEN LN		RICHFIELD	NC	28137	0 ORCHARD RD	516 015	5.50
GREBLE LAVINA WEAVER		180 BIRD HAVEN LN		RICHFIELD	NC	28137	180 BIRD HAVEN LN	516 014	23.37
GREENE NINA		175 DELAWARE AVE		FREEPORT	NY	11520	411 GRANT ST	026 14001	1.34
GREY BEND ENTERPRISES LLP		1046 JADE ST		WOODLEAF	NC	27054-0000	105 W NEWTON ST	035 142	29.46
GREYSTONE SALON LLC	KLUMAC RD LOCATION	1321 KLUMAC RD		SALISBURY	NC	28147	1321 KLUMAC RD	178344	7.23
GRIDLEY MARK DELBERT	GRIDLEY DIANE ORMAN	285 COLEY RD		SALISBURY	NC	28146-9933	285 COLEY RD	354 060	12.88
GRIFFIN CATHY SHOAF		1705 BENJAMIN DR		SALISBURY	NC	28146-7071	1705 BENJAMIN DR	058C362	16.23
GRIFFIN MARKETING GROUP INC	ROBINS THOMAS C	3955 S MAIN ST STE 102		SALISBURY	NC	28144-6754	905 S MAIN ST	166367	14.26
GRIFFIN NORRIS		PO BOX 280111		BROOKLYN	NY	11228-0111	1011 BRYCE AVE	012 257	14.06
GRIFFITH THOMAS MICHAEL		640 BRADSHAW RD		MOUNT ULLA	NC	28125	PERSONAL PROPERTY	110677	1.17
GRIMES JEFFREY C & WF	GRIMES WENDY R	1475 FIELDCREST DR		SALISBURY	NC	28146	1475 FIELDCREST DR	355A093	23.26
GRIMM DAVID EUGENE		1916 GLENWOOD ST		KANNAPOLIS	NC	28083	0 COOPER RD	209 005	4.54
GRIMSTEAD WILLIAM MICHAEL		19903 SCANMAR LN		CORNELIUS	NC	28031	0 AIRPORT LOOP	470 001000019	1.05
GRIZZARD GAYNELLE P TRUSTEE		303A OCEAN HOUSE SOUTHGATE	11188 TURTLE BEACH RD	N PALM BEACH	FL	33408	0 HEILIG RD	403 195	5.57
GRIZZARD JAMES M	GRIZZARD MARY K	323 SNOWSHOE LN		DURANGO	CO	81301-0000	777 CHAFFIN RD	707 005	4,520.48
GROVE MOTOR COMPANY INC		PO BOX 519		CHINA GROVE	NC	28023	1580 N MAIN ST	117 133	9.95
GRUNDAHL MARK WAYNE & SPOUSE	GRUNDAHL SHARON RUTH	6769 GOODMAN LAKE RD		SALISBURY	NC	28146	6769 GOODMAN LAKE RD	606D003	26.34
GRYDER ROBERT E & WF	GRYDER RUTH M	270 TED LN		SALISBURY	NC	28146	270 TED LN	411A03001	1.94
GULLEDGE DALE		2725 N NC 153 HWY		CHINA GROVE	NC	28023	2725 NC 153 HWY	235 051	5.26
GURLEY KRISTOPHER K & WF	GURLEY KRISTINE E	511 MARTIN CIR		KANNAPOLIS	NC	28081	394 FISHER FARM CT	1208075	5.95
H L RUTH III PA		PO BOX 2087		CONCORD	NC	28026	610 N WALNUT ST	149 333	1,207.28
H M ELLIOTT INC	CUSTOM PRECISION COATINGS	387 PITT RD		MOORESVILLE	NC	28115-6777	387 PITT RD	166392	6.84
H&B OF GLEN MILLS LLC	H&B MARKET	11799 STATESVILLE BLVD		CLEVELAND	NC	27013-9419	11799 STATESVILLE BLVD	166395	1.30
H&B REALTY OF GLEN MILLS LLC		11799 STATESVILLE BLVD		CLEVELAND	NC	27013-9419	11799 STATESVILLE BLVD	265 040	122.44
H.L. RUTH III PA		PO BOX 2087		CONCORD	NC	28026	404 W STOKES ST	1188089	969.51
HAGEN ERNESTINE		140 N HIGHTOP LN		CHINA GROVE	NC	28023	140 HIGHTOP LN	111A027	3.29
HAGER JANET LUDWIG		7853 STILLWATER DR		SHERRILLS FORD	NC	28673	0 MOORESVILLE RD	460 171	1.26
HAGER JANET LUDWIG		7853 STILLWATER DR		SHERRILLS FORD	NC	28673	0 OVERBROOK DR	460 027	1.35
HAGER JANET LUDWIG		7853 STILLWATER DR		SHERRILLS FORD	NC	28673	0 OVERBROOK DR	460 172	1.38
HAGER JANET LUDWIG		7853 STILLWATER DR		SHERRILLS FORD	NC	28673	1813 MOORESVILLE RD	460 018	3.71
HAGER MICKIE B		1155 MECKLENBURG HWY		MOORESVILLE	NC	28115-7816	8014 GEORGIA AVE	246A089	264.10
HAIR BEATRICE MIRIAM	HAIR RANDY	333 CROWELL LN		SALISBURY	NC	28146	333 CROWELL LN	609C051	27.15
HALL BETTY L &	HALL CHAD	155 ROCKY POINT		CLEVELAND	NC	27013	155 ROCKY PT	258 016	2.42
HALL MARGIE B		207 SILLS DR		SALISBURY	NC	28146	207 SILLS DR	065D274	11.94
HALL ROBERT FRANKLIN III		5 SEA DUNES TERR		ORMOND BEACH	FL	32176	265 SHORE ACRES RD	640A042	13.47

HALL TERRESA HARRIETT		6 AGGIE CT		GREENSBORO	NC	27401	0 RIDENHOUR RD	324 116	1.09
HALL TRUDY C		114 RIDGE CREEK CT		SALISBURY	NC	28147	114 RIDGE CREEK CT	4590233	1,817.86
HAMMONDS MARY CAUBLE		205 E 27TH ST		KANNAPOLIS	NC	28083	0 E 27TH ST	162 025	5.27
HAMMONDS MARY CAUBLE		205 E 27TH ST		KANNAPOLIS	NC	28083	205 E 27TH ST	162 116	8.56
HAMRICK WILLIAM DAVID & WF	HAMRICK DEBRA C	222 NESBIT DR		SALISBURY	NC	28147	222 NESBIT DR	461A091	22.89
HAMRICK WILLIAM DAVID & WF	HAMRICK DEBRA C	222 NESBIT DR		SALISBURY	NC	28147	611 N SALISBURY AVE	036 049	9.47
HANKIN & PACK, PLLC		2820 SELWYN AVE., SUITE 315		CHARLOTTE	NC	28209	119 E 31ST ST	156 0878	635.82
HANNON PAUL T		471 PEPPERSTONE DR		SALISBURY	NC	28146	471 PEPPERSTONE DR	403K006	22.03
HAPPY DAY CHILD DEV CTR INC		710 S MAIN ST		LANDIS	NC	28088-1722	710 S MAIN ST	166455	1.60
HARDIN SYLVIA S &	LUMSDEN SANDRA ARLENE	415 ROSS ST		CHINA GROVE	NC	28023	415 ROSS ST	118C143	14.08
HARDIN EARNEST DONALD JR	PAYLESS AUTO SALES	PO BOX 266		ROCKWELL	NC	28138-0000	7669 HWY 52	166467	47.77
HARDING PEGGY A		430 GOODWIN RD		SALISBURY	NC	28146	428 GOODWIN RD	428 03101	7.00
HARDING PEGGY S		430 GOODWIN RD		SALISBURY	NC	28146	440 GOODWIN RD	428 083	9.80
HARKEY JEFFERY CLARK	HARKEY JANET L	1010 CHINA GROVE RD		CHINA GROVE	NC	28023	1010 CHINA GROVE RD	134 116	11.29
HARKEY PAULINE R		613 E RIDGE AVE		LANDIS	NC	28088	503 E RICE ST	108 091	3.48
HARLAN ELLEN K &	HARLAN VALERIE ANN	124 SCHOOL LN		SPRINGFIELD	PA	19064	4060 WOODLEAF RD	317 013	3.04
HARRINGTON CHARLES R SR & WF	HARRINGTON TERESA A	553 SUNSET POINTE DR		SALISBURY	NC	28146	553 SUNSET POINTE DR	606H050	48.56
HARRINGTON GAYNELLE		2607 S MAIN ST		CONCORD	NC	28027	2935 SHUPING MILL RD	433 022	13.97
HARRINGTON LINDSAY C & WF	HARRINGTON PAMELA G	2008 SHERWOOD ST		KANNAPOLIS	NC	28081	2008 SHERWOOD ST	245D250	4.36
HARRIS BRENDA KINLEY		6304 MOORESVILLE RD		SALISBURY	NC	28147-7669	6304 MOORESVILLE RD	768 051	29.78
HARRIS CHARLES H JR & WF	HARRIS JOAN W	128 GLENDOWER DR		SALISBURY	NC	28144	128 GLENDOWER DR	325C184	56.64
HARRIS WILLIAM F JR		PO BOX 3991		WILMINGTON	NC	28406	712 HOLMES ST	006 16101	4.66
HARRISON DAVID A	HARRISONS RV PARTS	12129 OLD CONCORD RD		ROCKWELL	NC	28138-6618	12129 OLD CONCORD RD	166493	1.91
HARRY MARSH LAW	ALLMAN PATTY C	10550 INDEPENDENCE POINTE PKWY	SUITE 302	MATTHEWS	NC	28105	406 S YADKIN AVE	032 041	15.16
HARTZ RENTALS LLC		9224 EAGLES RIDGE DR		TALLAHASSEE	FL	32312	504 W 21ST ST	155 186	7.72
HASKELL HARDWARE INC	HASKELL MARK	1450 PINNACLE WAY DR		LANDIS	NC	28088-1946	916 SPRINKLER DR	166508	1.36
HATHAWAY LEVIE C SR		230 TIMBER RIDGE DR		LEXINGTON	NC	27292-9708	370 ALAN CIR	472A019	3.97
HATHAWAY LEVIE C SR		230 TIMBER RIDGE DR		LEXINGTON	NC	27292-9708	420 ALAN CIR	472A059	4.05
HAWKINS JOHN B & WF	HAWKINS JOHNNIE O	12520 COOL SPRINGS RD		CLEVELAND	NC	27013-0000	12370 COOL SPRINGS RD	731 023	2.77
HAWKINS JOHN B & WF	HAWKINS JOHNNIE O	12520 COOL SPRINGS RD		CLEVELAND	NC	27013-0000	12520 COOL SPRINGS RD	731 032	4.74
HAWKINS JOHN B & WF	HAWKINS JOHNNIE O	12520 COOL SPRINGS RD		CLEVELAND	NC	27013-0000	809 E RYDER AVE	133 142	8.53
HAY SCOTT & WF	HAY CAROL	1210 CRANEVIEW RD		SALISBURY	NC	28146	PERSONAL PROPERTY	113382	1.00
HAYES BRUCE		1209 S RAILROAD ST		SALISBURY	NC	28144	1209 S RAILROAD ST	017 160	396.33
HAYNES CLED BASINGER		5720 HIGHWAY 152 E		ROCKWELL	NC	28138	5720 E NC 152 HWY	427 002	1.63
HAYNES LARRY STEWART		PO BOX 21		CHINA GROVE	NC	28023	365 PAIGE DR	209 142	4.53
HAYNES MARTHA SMALL		507 8TH ST		SPENCER	NC	28159	507 8TH ST	031 034	9.98
HBD/THERMOID INC		5200 UPPER METRO PL STE 110		DUBLIN	OH	43017-5378	110 THERMOID WAY	166526	35.85
HBD/THERMOID INC		5200 UPPER METRO PL STE 110		DUBLIN	OH	43017-5378	110 THERMOID WAY	166526	39,076.38
HEALTHCARE MANAGEMENT CONSLTS	INC	PO BOX 729		SALISBURY	NC	28145-0729	650 STATESVILLE BLVD	166528	7.81
HEATH BILLY LANE & WF	HEATH CAROLYN R	115 BEECHWOOD DR		SALISBURY	NC	28147	115 BEECHWOOD DR	769B046	10.34
HEGLAR DONALD RAY & WF	HEGLAR FRANCES	2407 N MAIN ST		KANNAPOLIS	NC	28081-2447	0 HEGLAR ST	124 016	2.85
HEGLAR DONALD RAY & WF	HEGLAR FRANCES	2407 N MAIN ST		KANNAPOLIS	NC	28081-2447	0 SUMMIT AVE	160 234	2.51
HEGLAR DONALD RAY & WF	HEGLAR FRANCES	2407 N MAIN ST		KANNAPOLIS	NC	28081-2447	2407 N MAIN ST	160 044	10.00
HEILIG GLENN MORRIS JR & WF	HEILIG DEBORAH S	1165 KEPLY RD		SALISBURY	NC	28147-8456	PERSONAL PROPERTY	113778	5.01
HEILIG HAROLD I		516 S MLK JR AVE		SALISBURY	NC	28144	516 S MARTIN LUTHER KING JR AVE	019 480	10.79
HELLARD FRED A LOUISE		295 LAKESIDE DR		SALISBURY	NC	28146	0 LAKESIDE DR	610A023	1.55
HELLARD FRED A LOUISE		295 LAKESIDE DR		SALISBURY	NC	28146	295 LAKESIDE DR	610A024	3.09
HELMS JOHN ERIC & WF	HELMS KIMBERLY CAMPBELL	452 CROOKED CREEK LN		CHINA GROVE	NC	28023	2202 BAYLOR AVE	161 072	11.31
HELMS PHILLIP SCOTT &	HARTLEY SABRINA HELMS	340 HOMER CORRIHER RD		CHINA GROVE	NC	28023	240 HOMER CORRIHER RD	131A176	3.68
HELTON AGNES W		510 E 23RD ST		KANNAPOLIS	NC	28083	510 E 23RD ST	161 061	3.34
HENDERSHOT FRANCES M		230 WESTFIELD DR		CLEVELAND	NC	27013	230 WESTFIELD DR	260 040	2.53
HENLEY JENNIFER		1250 SCERCY RD		CHINA GROVE	NC	28023	PERSONAL PROPERTY	114301	30.14
HENMAN VIRGINIA C		585 SETTLERS GROVE LN		SALISBURY	NC	28146	534 S MARTIN LUTHER KING JR AVE	019 511	20.77
HERGE CHARLES EDWARD		7913 OLD CONCORD RD		SALISBURY	NC	28146	7913 OLD CONCORD RD	423 196	13.73
HESS PHYLLIS ASH		7730 POP BASINGER RD		ROCKWELL	NC	28138	7730 POP BASINGER RD	358 064	5.47
HEWITT C.D. & WF	HEWITT JANET H	115 N GREENBRIAR RD		STATESVILLE	NC	28625	0 HEWITT RD	262 020	1.18
HH&B OF SALISBURY LLC	EAST COAST WINGS & GRILL	211 FAITH RD		SALISBURY	NC	28146	211 FAITH RD	166589	1.04
HICKS STEVEN B & WF	HICKS DONNA L	335 CHESTERFIELD AVE		NASHVILLE	TN	37212	102 RICE ST	156 065	11.26
HILDEBRAND SHIRLEY J		1275 HILDEBRAND RD		SALISBURY	NC	28147	0 HILDEBRAND RD	751 046	1.02
HILDEBRAND SHIRLEY J		1275 HILDEBRAND RD		SALISBURY	NC	28147	0 HILDEBRAND RD	751 045	1.17
HILDEBRAND SHIRLEY J		1275 HILDEBRAND RD		SALISBURY	NC	28147	0 HILDEBRAND RD	751 009	1.27
HILDEBRAND SHIRLEY J		1275 HILDEBRAND RD		SALISBURY	NC	28147	1275 HILDEBRAND RD	751 007	17.68
HILL CAROLYN B TRUSTEE		115 FOREST PARK DR		THOMASVILLE	NC	27360	715 N LEE ST	011 258	6.11
HILL CAROLYN B TRUSTEE		115 FOREST PARK DR		THOMASVILLE	NC	27360	725 N LEE ST	011 403	17.42
HILL COREY J & WF	HILL KRISTA L	420 CAMELOT DR		SALISBURY	NC	28144	507 E CEMETERY ST	016 052	1.52
HILL WILLIAM S		209 MCKENDREE RD		MOORESVILLE	NC	28117-6642	420 MAHALEY AVE	002 05101	11.68
HILLARD CHARLES DANIEL		160 PINE HILL RD		SALISBURY	NC	28144	160 PINE HILL RD	320 048	14.95
HILTON JEREMY SCOTT		126 GOAT TRL		CHINA GROVE	NC	28023	126 GOAT TR	133B177	3.06
HINMAN SIDNEY JOHNSON	HINMAN INGRID PARSONS	105 OHARA DR		SALISBURY	NC	28147-8721	105 OHARA DR	319B119	5.72
HINSON JARRED BRANT & WF	HINSON ASHLY W	1251 WEATHERBY DR		SALISBURY	NC	28146	0 LUTHER BARGER RD	629 241	2.88
HINSON PATRICIA GRYSER		140 JACKSON RD		SALISBURY	NC	28146	PERSONAL PROPERTY	177861	1.41
HINSON TRACY KEITH		2125 CHENAULT RD		CLEVELAND	NC	27013-8201	2125 CHENAULT RD	258 121	1.89
HIPP HARRY L JR	HIPP GEORGE	2102 WOODLEAF RD		SALISBURY	NC	28147	0 N JAKE ALEXANDER BLVD	327 119	120.02
HIPP HARRY L JR	HIPP GEORGE & HIPP JOHN	2102 WOODLEAF RD		SALISBURY	NC	28147	2030 WOODLEAF RD	327 030	68.62
HISTORIC NEELY SCHOOL	FOUNDATION INC THE	PO BOX 784		CHINA GROVE	NC	28023	0 NEELYTOWN RD	482A205	1.25
HISTORIC NEELY SCHOOL	FOUNDATION INC THE	PO BOX 784		CHINA GROVE	NC	28023	225 NEELYTOWN RD	482A004	1.85
HITCHCOX WILLIAM J & WF	HITCHCOX BRENDA L	7970 GEORGIA AVE		KANNAPOLIS	NC	28081	7970 GEORGIA AVE	246A148	12.32

HL RUTH III PA		PO BOX 2087		CONCORD	NC	28026	304 BARRINGER ST	350 04607	949.23
HOBBS FRANKLIN DELANO HEIRS		1/4 PAUL L HOBBS	208 W 19TH ST	KANNAPOLIS	NC	28081	208 W 19TH ST	160 2020003	6.93
HOBBS PHILLIP LYNN & WF	HOBBS SUSAN ROBINETTE	175 STONE MILL CIR		SALISBURY	NC	28146	208 W 19TH ST	160 2020001	13.87
HODGES KENNETH & WF	HODGES WANDA LYNN	1120 ELWYN DR		ROCKWELL	NC	28138	0 ROY CLINE RD	438 078	1.83
HODSDON CYNTHIA R		1135 BELL RIDGE RD		ROCKWELL	NC	28138	1135 BELL RIDGE CT	437 049	10.84
HOFFMAN DAVID ARTHUR & WF	HOFFMAN ANNE MELTON	312 KLUTTZ ST GO		SALISBURY	NC	28146	312 KLUTTZ ST	351 074	17.34
HOLLAND ANTHONY P	AIRPLANE LISTING ONLY	315 AIRPARK DR		MOORESVILLE	NC	28115-6968	MILLER AIRPARK	166670	1.59
HOLLAND JEROME & WF	HOLLAND NANCY ANN	2803 N MAIN ST		KANNAPOLIS	NC	28081	2803 N MAIN ST	156 058	13.33
HOLLAND TONY		315 AIRPARK DR		MOORESVILLE	NC	28115-6968	315 AIRPARK DR	215 068	27.98
HOLLEMAN ARTHUR A III & R	HOLLEMAN ROBIN E TRUSTEES	431 WALNUT ST PMB 8512		GREEN COVE SPRINGS	FL	32043	3650 W NC 152 HWY	120 143	3.52
HOLLER JAMES ASHLEY		PO BOX 3084		BOONE	NC	28607	3031 SCHOOL ST	412 022	1.98
HOLLY B CURRY	BARRIER MELISSA DEVITA	212 N STATE STREET		LEXINGTON	NC	27292	485 CRANFORD RD	605 013	16.23
HOLSHOUSER BETTY JEAN		11835 HIGHWAY 52		ROCKWELL	NC	28138	0 ST PETERS CHURCH RD	368 007	7.65
HOLSHOUSER BETTY JEAN		11835 HIGHWAY 52		ROCKWELL	NC	28138	11863 US 52 HWY	366 035	12.71
HOLSHOUSER BETTY JEAN		11835 HIGHWAY 52		ROCKWELL	NC	28138	435 BLACK RD	503 001	8.19
HOLSHOUSER BETTY JEAN		11835 HIGHWAY 52		ROCKWELL	NC	28138	450 ST PETERS CHURCH RD	368 0400000001	14.00
HOLSHOUSER BETTY JEAN		11835 HIGHWAY 52		ROCKWELL	NC	28138	620 ST PETERS CHURCH RD	368 070	11.59
HOLSHOUSER BILLY R		8645 CASTOR RD		SALISBURY	NC	28146	8645 CASTOR RD	420 075	10.38
HOLSHOUSER BOYCE JAY		4601 KAPLAN DR		RALEIGH	NC	27606-0000	3270 W INNES ST	320 030	7.54
HOLSHOUSER DAVID L & WF	HOLSHOUSER MELANIE M	108 KINGS POINT DR		SUFFOLK	VA	23434-0000	0 UPPER PALMER RD	633 010	1.65
HOLSHOUSER KEVIN EDWARD		220 MARION ST		ROCKWELL	NC	28138-9407	0 US 52 HWY	366A027	4.27
HOLSHOUSER KEVIN EDWARD & WF	HOLSHOUSER STEPHANIE SLOOP	220 MARION ST		ROCKWELL	NC	28138	0 ORCHARD RD	372 068	1.42
HOLSHOUSER REX Q & WF	HOLSHOUSER NORMA J	380 CRESCENT RD		ROCKWELL	NC	28138	380 CRESCENT RD	356 328	4.40
HOLSTEIN DAVID LEE		1550 KLUTTZ RD		SALISBURY	NC	28146	PERSONAL PROPERTY	173743	5.70
HOLT AMY GOODNOH		PO BOX 123		RICHFIELD	NC	28137-0123	15545 US 52 HWY	542A037	18.05
HOLT RICKY DARNELL		3720 FOREST VALLEY DR		WINSTON SALEM	NC	27105	622 E CEMETERY ST	016 153	1.51
HOME RUN PROPERTIES LLC		118 S MAIN ST # B		SALISBURY	NC	28144	200 S MAIN ST	101565	14.24
HOME RUN PROPERTIES LLC		118 S MAIN ST # B		SALISBURY	NC	28144	310 W HORAH ST	010 082	17.41
HOMETOWN LENDERS INC		350 THE BRIDGE STREET SUITE 200		HUNTSVILLE	ALABAMA	35806	627 ROWAN MILL RD	461A040	25.83
HONEYCUTT BARBARA JOYCE		7575 UNITY CHURCH RD		KANNAPOLIS	NC	28081-8555	0 UNITY CHURCH RD	248 091	1.00
HOOD ELIZABETH WELCH HEIRS		195 INDIAN TRL		SALISBURY	NC	28144	195 INDIAN TR	039 013	9.94
HOOKS THERMON L & WF	HOOKS SOPHIE U	PO BOX 451		OKABORO	NC	28129	3160 MILLER DR	475 015	1.56
HOOSIER SHIRLEY P		406 PORTER RD		SALISBURY	NC	28146	406 PORTER RD	401 059	2.81
HOPE CREST LLC		808-B LADY ST		COLUMBIA	SC	29201	1314 LINCOLNTON RD	166718	6.19
HOPE CREST LLC		808-B LADY ST		COLUMBIA	SC	29201	1314 LINCOLNTON RD	062 011	398.02
HORNE JOSEPH G &	SMITH LESLIE A	315 THIRD CREEK CHURCH RD		CLEVELAND	NC	27013	0 THIRD CREEK CHURCH RD	26680230000001	1.99
HORNE JOSEPH G &	SMITH LESLIE A	315 THIRD CREEK CHURCH RD		CLEVELAND	NC	27013	315 THIRD CREEK CHURCH RD	26680230000002	26.14
HORVATH MARTUN		710 CEDAR GLEN CIR		CLEVELAND	NC	27013	710 CEDAR GLEN CIR	263 002000025	6.76
HOSKINS ROAD PROPERTY LLC		506 N HOSKINS RD		CHARLOTTE	NC	28216-0000	0 HARKEY AVE	155 157	2.40
HOSKINS ROAD PROPERTY LLC		500 N HOSKINS RD		CHARLOTTE	NC	28216-0000	506 W 22ND ST	155 151	35.37
HOUGHTON STEPHANIE MICHELLE &	HOUGHTON JOSHUA KENT	195 CEMETERY CHURCH RD		MOUNT ULLA	NC	28125	PERSONAL PROPERTY	116765	1.39
HOULBROOK KRISTINA		8091 LONGBRIAR DR		KANNAPOLIS	NC	28083	8091 LONGBRIAR DR	248 146	4.70
HOUSTON RONALD E		1320 W SOMERVILLE AVE	APT 922	PHILADELPHIA	PA	19141	0 SERENITY DR	280 026	2.14
HOWARD CAROLE	HOWARD GEORGE C	122 COOL WIND DR		SALISBURY	NC	28146-0000	122 COOL WIND DR	359K028	11.32
HOWARD JAMES M & WF	HOWARD LINDA J	1407 BRITTLE CREEK DR		MATTHEWS	NC	28105	200 S CALDWELL ST	009 030	14.92
HOWARD MARGIE CLAYTON HEIRS		11880 COOL SPRINGS RD		CLEVELAND	NC	27013-9435	11870 COOL SPRINGS RD	732A021	28.93
HOWARD S IRVIN PA		PO BOX 1198		CONCORD	NC	28026	364 WELLINGTON ESTATES DR	138B015	16.38
HOWELL SOUTHEAST INVEST LLC		280 S BEVERLY DR STE 210		BEVERLY HILLS	CA	90212	958 W MAIN ST	357 290	406.53
HOYT LINDA M		145 ROCK OLIVE DR		ROCKWELL	NC	28138	145 ROCK OLIVE DR	386A024	571.82
HUANG JIAN WEI	NESBIT TIMOTHY LEE	111 KETCH COURT		MOORESVILLE	NC	28117	1410 E COLONIAL DR	335 083	26.76
HUFFMAN JONATHAN C DOS		304 STATESVILLE BLVD		SALISBURY	NC	28144-2316	304 STATESVILLE BLVD	166759	10.64
HUGHES JOHN S IV & WF	KOERNER JENNIFER L	1084 SUNSET POINTE DR		SALISBURY	NC	28146	0 SUNSET POINTE DR	606H099	3.39
HUGHES WILLIAM DUSTY & WF	HUGHES NANCY	1145 MCCAMESS RD		SALISBURY	NC	28146-2231	1145 MCCAMESS RD	053 025	28.38
HUIE HOMER G		190 DOVE LN		SALISBURY	NC	28147	190 DOVE LN	462 198	34.93
HUIE HOMER GWYN & WF	HUIE MAXINE C	190 DOVE LN		SALISBURY	NC	28147	0 DOVE LN	462 187	1.73
HUNTER & CHANDLER LAW GROUP PLLC		10800 SIKES PLACE SUITE 105		CHARLOTTE	NC	28277	1209 S MAIN ST	014 424	1,244.87
HURST HUGH WILLIAM & WF	HURST JANIE O	600 RICE FARM RD		SALISBURY	NC	28147	600 RICE FARM RD	457 061	1.17
HUTCHENS LAW FIRM		PO BOX 2505		FAYETTEVILLE	NC	28302	1202 S CLAIBORNE ST	650B076	2,367.20
HUTCHENS LAW FIRM		PO BOX 2505		FAYETTEVILLE	NC	28302	201 TUMBLEWEED DR	417 373	8.40
HUTTO DONALD BRIAN		179 PINE VALLEY DR		STANLEY	NC	28164	298 FLOWERING TREE LN	3788017	10.17
HUTTO SANDRA SEAY	HUTTO DONALD LEE	179 PINE VALLEY DR		STANLEY	NC	28164	1060 ROGUE CT	2494037	7.64
HUYNH CUC THI	AVALON NAILS	122 AVALON DR STE D		SALISBURY	NC	28146-7023	122 AVALON DR	166781	2.76
HYLTON WILLIAM LEE		680 BRIGGS RD		SALISBURY	NC	28147	PERSONAL PROPERTY	173073	1.00
ICHIBAN JAPANESE STEAK HSE INC		1005 KLUMAC RD		SALISBURY	NC	28147-9083	1005 KLUMAC RD	166796	1.09
IDE MARK		6308 MARBELLA BLVD		APOLLO BEACH	FL	33572	603 LINCOLNTON RD	013 138	32.79
IGLESIAS MARIA Z		1027 LAUREN GLEN DR		CHINA GROVE	NC	28023	1027 LAUREN GLEN DR	114F010	3.51
IHOP RESTAURANTS LLC	IHOP-4423	1/4 DUCHARME,MCMLLEN & ASSOC	PO BOX 80615	INDIANAPOLIS	IN	46280	105 FAITH RD	173972	11.20
INGERSOLL RAND		800-A BEATY ST		DAVIDSON	NC	28036	6701 STATESVILLE BLVD	165033	67.06
INSPIRE CLOSING SERVICES		420 ROUSER RD	SUITE 500	MOON TOWNSHIP	PA	15108	617 LAKE DR	357C214	20.62
INSPIRE CLOSING SERVICES LLC	MEHRTENS BRENDA	420 ROUSER RD STE 500		MOON TOWNSHIP	PA	15108	228 AUTUMN CHAPEL DR	467C140	17.85
IRON EAGLE AVIATION LLC	AIRCRAFT ONLY	ATTN AMIT PATEL	110 STONE RIDGE DR	SALISBURY	NC	28146	ROWAN COUNTY AIRPORT	166881	4.15
ISAACSON CAROLYN C		PO BOX 62		LANDIS	NC	28088	100 LADY LN	13000000	4.04
ISAOMA A OKONMAH DDS MPH PA	ALPHA FAMILY & COSMETIC DENTIS	PO BOX 2525		SALISBURY	NC	28145-2525	408 STATESVILLE BLVD	166893	7.50
ITC LAND LLC	SALISBURY BUSINESS CENTER	301 S MAIN ST STE 102		SALISBURY	NC	28144	301 S MAIN ST	166895	33.05
IWP OF ROWAN LLC		PO BOX 22		MISENHEIMER	NC	28109	270 PAUL RD	365B053	8.85
J & E LAND HOLDING COMPANY LLC		PO BOX 400		DAVIDSON	NC	28036	554 SETTLERS GROVE LN	405F015	3.05
J ALAN RUTHERFORD CPA PA		225 N MAIN ST STE 302		SALISBURY	NC	28144-4364	225 N MAIN ST	166905	1.39

J J'S CONSTRUCTION CO INC		PO BOX 400		ROCKWELL	NC	28138-0400	1480 ROCKWELL RD	166916	3.59
J&J HUFFMAN PROPERTIES LLC		304 STATESVILLE BLVD		SALISBURY	NC	28144	304 STATESVILLE BLVD	001135	16.92
JACKSON ANGELA M		PO BOX 147		WOODLEAF	NC	27054-0147	2265 NEEDMORE RD	800022	5.86
JACKSON JEFFREY TOD	IRP TAGS ONLY	2050 GHEEN RD		SALISBURY	NC	28147-9752	PERSONAL PROPERTY	118554	2.19
JACKSON RANDY S & WF	JACKSON CYNTHIA	3155 MORGAN RD		GOLD HILL	NC	28071	3155 MORGAN RD	520038	4.61
JACKSON SANDRA DYSON		4760 PLEASANT PLACE		SALISBURY	NC	28147	420 BALFOUR DR	461A152	4.17
JACOBS ANGELA DENISE		122 W CENTERVIEW ST		CHINA GROVE	NC	28023	122 W CENTERVIEW ST	102114	14.12
JACOBS GEORGE GRAY & WF	JACOBS FRANCES	205 W CENTERVIEW ST		CHINA GROVE	NC	28023	205 W CENTERVIEW ST	10211901	14.74
JAMES JIMMY DWAYNE		2050 ORGAN CHURCH RD		ROCKWELL	NC	28138	2046 ORGAN CHURCH RD	374C087	4.23
JAMES RICKY L & WF	JAMES REBECCA B	885 CAMPBELL RD		CHINA GROVE	NC	28023	885 CAMPBELL RD	236121	2.42
JAMES Y FAUST ATTORNEY AT LAW		125 E COUNCIL STREET		SALISBURY	NC	28144	0 KIMBALL LOOP	130349	3.48
JAMES Y FAUST ATTORNEY AT LAW		111 WEST FISHER STREET		SALISBURY	NC	28144	427 WILLOW RD	329C253	27.47
JAMES Y FAUST ATTY		125 E COUNCIL ST		SALISBURY	NC	28144	1318 WASHINGTON LN	158048	932.41
JAMES Y FAUST ATTY AT LAW PLLC		111 WEST FISHER ST		SALISBURY	NC	28144	1015 COPPERGATE DR	201A005	10.28
JARRETT ROBERT DEAN JR		52914 HWY 385		HOLYOKE	CO	80734	0 E EARNHARDT ST	028154	1.60
JARRETT ROBERT DEAN JR		52914 HWY 385		HOLYOKE	CO	80734	0 HILL ST	026301	1.13
JENKINS DELLA S		1620 PEACH ORCHARD RD		SALISBURY	NC	28146	1620 PEACH ORCHARD RD	406A030	6.62
JETER RUBY ANN		626 RIVERSIDE DR APT 20D		NEW YORK	NY	10031	0 BEAGLE CLUB RD	620069	4.97
JEWELL JAMES M & WF	JEWELL BETTY P	3124 COLD SPRINGS RD E		CONCORD	NC	28025	111 DEPOT ST	364042	3.95
JIANGSU ROYAL HOME USA INC		13451 SOUTH POINT BLVD		CHARLOTTE	NC	28273	501 S MAIN ST	108121	60.66
JIMENEZ EVA	REYES DENISE	475 EL CAMINO DR		SALISBURY	NC	28146-6710	120 EMMA RD	207073	2.43
JIMENEZ-RUIZ JOSE ANGEL & WF	JIMENEZ ELIZABETH ANNE	255 FADING D FARM RD		SALISBURY	NC	28144	255 FADING D FARM RD	310333	21.45
JINA PROPERTIES LLC	SHULER APARTMENTS	319 TRAPPERS RIDGE DR		ROCKWELL	NC	28138	PERSONAL PROPERTY	167006	1.03
JOBLING ANDREA M		5403 AMERICAN BEAUTY CT		HOUSTON	TX	77041	0 S DEERFIELD CIR	306A077	3.25
JOBLING ANDREA M		5403 AMERICAN BEAUTY CT		HOUSTON	TX	77041	0 S DEERFIELD CIR	306A078	3.25
JOHANNA SUCHMAN		7481 CROSSING PL		LEWIS CENTER	OH	43035	165 HILLTOP LN	216076	127.38
JOHN S SLOOP LLC		175 VINEYARD DR		MOORESVILLE	NC	28117	0 BROWN RD	572004	3.77
JOHNNYS BAR-B-QUE INC		8640 HWY 52		ROCKWELL	NC	28138	8640 HWY 52 ROCKWELL	167022	2.82
JOHNSON BETTY HOLSHOUSER		9485 CASTOR RD		SALISBURY	NC	28146	9485 CASTOR RD	421068	2.71
JOHNSON BETTY HOLSHOUSER		9485 CASTOR RD		SALISBURY	NC	28146	9585 CASTOR RD	421192	2.16
JOHNSON CONCRETE CO (72820)		PO BOX 1037		SALISBURY	NC	28145-1037	PERSONAL PROPERTY	167026	1.65
JOHNSON CONTROLS SECURITY SOLUTIONS LLC		PO BOX 5006		BOCA RATON	FL	33431	700 S LONG ST	178243	1.36
JOHNSON CONTROLS SECURITY SOLUTIONS LLC		PO BOX 5006		BOCA RATON	FL	33431	PERSONAL PROPERTY	175992	2.29
JOHNSON DANIEL W & WF	JOHNSON TERESA G	2511 JOHNSON ST		KANNAPOLIS	NC	28081	2511 JOHNSON ST	245A058	2.03
JOHNSON DERRICK LEE & WF	JOHNSON ERICA ANGUZZA	350 MIKE DR		SALISBURY	NC	28147-8208	PERSONAL PROPERTY	119413	1.01
JOHNSON DONALD WORTH SR & WF	JOHNSON SANDRA	407 S ZION ST		LANDIS	NC	28088	550 SLOOT ST	121C05301	9.81
JOHNSON FRANCIS & WF	JOHNSON REGINA R	PO BOX 2395		SALISBURY	NC	28145	2412 MOORESVILLE RD	459229	9.49
JOHNSON HERMAN WILLIE		305 AIRPORT RD		KANNAPOLIS	NC	28081	PERSONAL PROPERTY	176856	1.21
JOHNSON KENNETH JAMES		5828 LOWER STONE CHURCH RD		ROCKWELL	NC	28138-7230	PERSONAL PROPERTY	119523	2.26
JOHNSON LARRY J & WF	JOHNSON REBECCA A	114 REDBIRD LN		ROCKWELL	NC	28138	114 REDBIRD LN	635A076	14.82
JOHNSON LAURA J	JOHNSON JAMES	2820 GREENLEAF RD		CLOVER	SC	29710	0 LENTZ RD	127075	24.38
JOHNSON STALEY SR		917 CUB ST		KANNAPOLIS	NC	28081	917 CUB ST	155135	16.26
JOHNSTONE ROBERT KEITH & WF	JOHNSTONE KELLY NICOLE	1144 FOREST OAKS DR		SALISBURY	NC	28146	0 KLUTTZ RD	355033	14.36
JONES ARTHUR R & WF	JONES CONNIE R	540 ACORN OAKS DR		SALISBURY	NC	28146	550 ACORN OAKS DR	417C275	2.46
JONES CHILDERS DONALDSON & WEBB PLLC	ILC	PO BOX 3010		MOORESVILLE	NC	28117	0 PERFORMANCE RD	239084	1.03
JONES CHILDERS DONALDSON & WEBB PLLC	% NAN GENZMAN	PO BOX 3010		MOORESVILLE	NC	28117	702 PERFORMANCE RD	239083	41.78
JONES MICHAEL		1496 ROY LOPP RD		LEXINGTON	NC	27292-0000	508 S WHITEHEAD AVE	033084	6.19
JONES MICHAEL RICHARD		810 OLD STONE HOUSE RD		SALISBURY	NC	28146	810 OLD STONE HOUSE RD	609007	36.01
JONES MORRIS ROOSEVELT		4455 MOUNT HOPE CHURCH RD		SALISBURY	NC	28146-7793	4455 MT HOPE CHURCH RD	419266	6.56
JONES PATRICK O & RONDA P	FARM EQUIPMENT	8659 WRIGHT RD		KANNAPOLIS	NC	28081-8995	8659 WRIGHT RD	167058	48.43
JONES PATRICK ORLAND		8659 WRIGHT RD		KANNAPOLIS	NC	28081-8995	PERSONAL PROPERTY	120180	25.18
JONES SHARON RENE		176 TULIP LANE		GILBERTSVILLE	PA	19525	626 S ELLIS ST	009313	14.17
JONES SHAWN D		3720 FAITH RD		SALISBURY	NC	28146	3580 FAITH RD	404010	4.09
JOSEY CARL ALEXANDER		4470 STOKES FERRY RD		SALISBURY	NC	28146	4520 STOKES FERRY RD	617013	100.00
JOYCE G RATLEY	BALL MARY ANN	1233 WATERFORD DR		LINCOLNTON	NC	28092	1402 SPRING MEADOW DR	8158011	2.03
JUMPER EDNA GRIMES		522 W COUNCIL ST		SALISBURY	NC	28144-4214	522 W COUNCIL ST	006327	4.95
JUNG ALLEN I & WF	JUNG MARY E	119 LANCELOT RD		SALISBURY	NC	28147	119 LANCELOT RD	468B050	28.48
JUSIC SAJMA		1102 RAVENWOOD CT		SALISBURY	NC	28147	1102 RAVENWOOD CT	615912	1,690.17
K K A ARCHITECTURE INC.		118 E COUNCIL ST		SALISBURY	NC	28144-5074	118 E COUNCIL ST	167084	1.05
KANNAPOLIS CH OF GOD TRUSTEES		2211 W A ST		KANNAPOLIS	NC	28081	0 CORRIHER ST	132157	14.02
KANNAPOLIS SPRINKLER CO INC	%MR RONALD E WILHELM	PO BOX 8105		LANDIS	NC	28088-8105	913 SPRINKLER DR	167099	9.03
KANNAPOLIS-WEST A STREET	CHURCH OF GOD	2211 W A ST		KANNAPOLIS	NC	28081	0 W 5TH ST	1320140000002	15.51
KANNAPOLIS-WEST A STREET	CHURCH OF GOD	2211 W A ST		KANNAPOLIS	NC	28081	2211 W A ST	1320140000001	6.82
KARRIKER JOHN M & WF	KARRIKER RENAE S	283 KARRIMONT RD		MOORESVILLE	NC	28115	0 CORRIHER GRANGE RD	228178	51.52
KARRIKER JOHN M & WF	KARRIKER RENAE S	283 KARRIMONT RD		MOORESVILLE	NC	28115	283 KARRIMONT RD	228177	1,911.42
KARRIKER LAND MANAGEMENT LLC		325 DEAL RD		MOORESVILLE	NC	28115-0000	0 DOGWOOD DR	248010	1.32
KARRIKER LAND MANAGEMENT LLC		325 DEAL RD		MOORESVILLE	NC	28115-0000	0 WOODSMAN LN	239007	1.40
KARRIKER LAND MANAGEMENT LLC		325 DEAL RD		MOORESVILLE	NC	28115-0000	285 DEAL RD	234027	8.78
KARRIKER LAND MANAGEMENT LLC		325 DEAL RD		MOORESVILLE	NC	28115-0000	315 DEAL RD	234026	12.09
KARRIKER LAND MANAGEMENT LLC		325 DEAL RD		MOORESVILLE	NC	28115-0000	325 DEAL RD	234098	3.43
KARRIKER LAND MANAGEMENT LLC		325 DEAL RD		MOORESVILLE	NC	28115-0000	7830 W NC 152 HWY	232011	3.72
KARRIKER PRATT RAY	FARM EQUIPMENT	325 DEAL RD		MOORESVILLE	NC	28115-9568	315 DEAL RD	173398	2.93
KARRIKER VERONA B		885 GREENFIELD RD		CHINA GROVE	NC	28023	311 WESTVIEW ST	160071	17.36
KAUFMANN JOSEPH JOHN & WF	KAUFMANN JESSIE MATARAZZO	2211 SUMMIT AVENUE		KANNAPOLIS	NC	28081	2211 SUMMIT AVE	160259	20.19
KEENER GAITHER M JR & WF	KEENER BEVERLY B	1744 BRAWLEY SCHOOL RD		MOORESVILLE	NC	28117	0 LOWDER RD	454032	1.63
KEENER GAITHER M JR & WF	KEENER BEVERLY B	1744 BRAWLEY SCHOOL RD		MOORESVILLE	NC	28117	5860 SHERRILLS FORD RD	455030	20.19
KEENER JOSEPH E		260 VARNADORE RD		SALISBURY	NC	28146	1005 TIMBER RUN DR	066D025	41.73

KEENER PHYLLIS DIANE		1005 TIMBER RUN DR		SALISBURY	NC	28146	PERSONAL PROPERTY	707790	1.00
KEENER TREE SERVICE LLC	KEENER COMMUNICATIONS	930 PEBBLE POINT RD		SALISBURY	NC	28146	930 PEBBLE POINT RD	167125	1.02
KEITH-PERRY LLC		PO BOX 20250		RALEIGH	NC	27619	523 N ELLIS ST	006386	33.28
KELLER ADAM JONATHAN	KELLER NAOMI	4980 HILTON LAKE RD		KANNAPOLIS	NC	28083	804 ALMA AVE	149069	511.75
KELLER JERRY		PO BOX 441		MT MOURNE	NC	28123	1118 GATEWAY DR	2300036	46.65
KELLY JAMES JACOB & WF	KELLY ELIZABETH REYNOLDS	1645 MICHELLE DR		KANNAPOLIS	NC	28083-8153	O TROUTMAN RD	146068	2.29
KELLY JAMES JACOB & WF	KELLY ELIZABETH REYNOLDS	1645 MICHELLE DR		KANNAPOLIS	NC	28083-8153	1660 MICHELLE DR	146088	2.70
KENNEDY JOSHUA MATTHEW	KENNEDY ALISH S	506 E RICE ST		LANDIS	NC	28088-1841	PERSONAL PROPERTY	121325	3.08
KENSINGTON VANGUARD NATL LAND	GAURIN ROBIN	ESCROW ACCOUNT	39 WEST 37 ST 3RD FL	NEW YORK	NY	10018	802 GEORGIA OAK LN	129N001	296.69
KEPLEY KATHLEEN LINGLE		2080 SHERRILLS FORD RD		SALISBURY	NC	28147	2080 SHERRILLS FORD RD	459024	3.38
KEPLEY ROBERT W JR &	RUMMAGE RONDA KEPLEY	7530 HIGHWAY 152 E		ROCKWELL	NC	28138	O E NC 152 HWY	361102	2.84
KESLER JOHN R TRUSTEE &	KESLER CATHERINE H TRUSTEE	PO BOX 652		FAITH	NC	28041-0652	225 BINDER MOUNTAIN RD	355095	8.93
KETCHIE FRANK & WF	KETCHIE JANE	180 WILLIAM DR		SALISBURY	NC	28146	O WILLIAM DR	6168024	1.66
KETCHIE MARK ALLEN		1375 QUARRY RD		WOODLEAF	NC	27054-0351	1375 QUARRY RD	812051	2.11
KETNER LEEBERT M		1030 ORGAN CHURCH RD		SALISBURY	NC	28146	ORGAN CHURCH RD	388117	6.76
KETNER LEEBERT N		1030 ORGAN CHURCH RD		SALISBURY	NC	28146	1030 ORGAN CHURCH RD	388116	8.62
KEY ROMA T		510 W BLUME ST		LANDIS	NC	28088-1006	510 W BLUME ST	107011	1.45
KICINSKI POLISH PRIDE TRUCKIN		2960 MONTANA DR		KANNAPOLIS	NC	28081-7305	2960 MONTANA DR	167181	19.63
KIKER JEFFREY LEE		133 E COUNCIL ST		SALISBURY	NC	28144-5019	O MEADOW ST	033404	13.43
KILBYS FLOREST INC		814 N MAIN ST		KANNAPOLIS	NC	28081-1132	814 N MAIN ST	167187	1.97
KIMBALL ROBERT G & WF	KIMBALL PHYLLIS K	1624 BELLEVUE RD		SALISBURY	NC	28144	1624 BELLEVUE RD	327089	8.76
KINDLEY-MARTIN TERRI R		4973 FOLLANSBEE RD		WINSTON SALEM	NC	27127	280 SAILBOAT DR	5008357	1.56
KING BOBBY CARROLL		7290 DUNNMON DR		KANNAPOLIS	NC	28081-9303	7290 DUNNMON DR	2491079	7.62
KIRCHEVSKAYA LARISA & SPOUSE	KIRCHEVSKIY VYACHESLAV	1156 ST PETERS CHURCH RD		GOLD HILL	NC	28071	1156 ST PETERS CHURCH RD	367028	6.31
KIRK ELLEN Q		500 MITCHELL AVE		SALISBURY	NC	28144-6247	500 MITCHELL AVE	013348	10.07
KIRKLAND'S STORES INC #951	ATTN TAX DEPT	1170 COUNTRY STROLL LN		BRENTWOOD	TN	37027-0000	125 TINGLE DR	167210	9.03
KIRKMAN JOHN GILBERT & WF	KIRKMAN JANICE M	144 PUTNEY CT		MOORESVILLE	NC	28115-6768	1170 COUNTRY STROLL LN	227A025	5.85
KISER JAMES BRYANT		7570 SHERRILLS FORD RD		SALISBURY	NC	28147	PERSONAL PROPERTY	177550	1.15
KISTLER LILLIAN MILLER		2220 FOSTER RD		SALISBURY	NC	28147	7570 SHERRILLS FORD RD	754035	20.97
KLING GILBERT J &	PADGETT AMY C	185 NAPIER RD		CLEVELAND	NC	27013-9080	2220 FOSTER RD	730015	3.20
KLUTTZ DARRYL T		185 NAPIER RD		CARTHAGE	NC	28327	161 DARRYLS DR	359012	3.03
KLUTTZ DARRYL T		185 NAPIER RD		CARTHAGE	NC	28327	8298 FISHER DR	359137	1.81
KLUTTZ DARRYL TIMOTHY		185 NAPIER RD		CARTHAGE	NC	28327-8965	162 DARRYLS DR	359062	2.73
KLUTTZ MARGARET K		22 VIEW POINTE RD		PROSPERITY	SC	29127	O OLD UNION CHURCH RD	054A012	2.64
KLUTTZ ROBERT T & WF	KLUTTZ LISA H	300 THOMPSON RD		SALISBURY	NC	28147	O THOMPSON RD	820043	36.22
KLUTTZ-ELLISON ROBIN M		305 S LINK AVE		SALISBURY	NC	28144	O GOODSON RD	314093	2.44
KNIPP LAW OFFICE		REAL ESTATE TRUST IOLTA ACCT	8221 VILLAGE HARBOR DR	CORNELIUS	NC	28031-3706	O OLD BEATTY FORD RD	140007	5.21
KNIPP LAW OFFICE		8221 VILLAGE HARBOR DR		CORNELIUS	NC	28031	107 W VANCE ST	101024	25.69
KNIPP LAW OFFICE		8221 VILLAGE HARBOR DR		CORNELIUS	NC	28031	116 EDZELL DR	065H144	2,017.23
KNIPP LAW OFFICE		8221 VILLAGE HARBOR DR		CORNELIUS	NC	28031-3706	1712 BRINGLE FERRY RD	057802301	7.03
KNIPP LAW OFFICE		8221 VILLAGE HARBOR DR		CORNELIUS	NC	28031	245 CAUBLE STOUT CIR	625137	1,307.00
KNIPP LAW OFFICE		REAL ESTATE TRUST IOLTA	8221 VILLAGE HARBOR DR	CORNELIUS	NC	28031-3706	802 GRACE AVE	151259	9.91
KNIPP LAW OFFICE		REAL ESTATE TRUST IOLTA	8221 VILLAGE HARBOR DR	CORNELIUS	NC	28031-3706	808 OVAL ST	148138	11.53
KNIPP LAW OFFICE PLLC		8221 VILLAGE HARBOR DR		CORNELIUS	NC	28031-3706	O BRINGLE FERRY RD	057802302	1.84
KNIPP LAW OFFICE PLLC		8221 VILLAGE HARBOR DR		CORNELIUS	NC	28031-3706	O MAHALEY RD	607023	1.34
KNIPP LAW OFFICE PLLC		8221 VILLAGE HARBOR DR		CORNELIUS	NC	28031-3706	1110 CRAVEN AVE	150067	16.64
KNIPP LAW OFFICE PLLC		REAL ESTATE TRUST IOLTA ACCT	8221 VILLAGE HARBOR DR	CORNELIUS	NC	28031-3706	165 CLOVERDALE DR	414011	15.85
KNIPP LAW OFFICE		REAL ESTATE TRUST IOLTA	8221 VILLAGE HARBOR DR	CORNELIUS	NC	28031-3706	O GIN RD	381042	42.84
KNOOTZ & SMITH ATTORNEYS		PO DRAWER 1067		SALISBURY	NC	28145	1224 LANDSDOWN DR	4508013	7.31
KNOTT BARRY W & WF	KNOTT CYNTHIA F	145 CENTENARY CHURCH RD		MOUNT ULLA	NC	28125	135 CENTENARY CHURCH RD	576018	11.55
KNOTT BARRY W & WF	KNOTT CYNTHIA F	145 CENTENARY CHURCH RD		MOUNT ULLA	NC	28125	145 CENTENARY CHURCH RD	576036	15.36
KNOX GEORGE H & WF	KNOX WILLIE E	3685 WOODLEAF BARBER RD		CLEVELAND	NC	27013	3685 WOODLEAF BARBER RD	269077	14.46
KNOX HILL FARM		550 KNOX RD		CLEVELAND	NC	27013-8817	550 KNOX RD	167253	24.39
KNOX JACOB LAMB &	KNOX DANIEL LUKE TRUSTEES	550 KNOX RD		CLEVELAND	NC	27013	O AMITY HILL RD	278002	1.93
KNOX JACOB LAMB &	KNOX DANIEL LUKE TRUSTEES	550 KNOX RD		CLEVELAND	NC	27013	O KNOX RD	27900301	2.01
KNOX JACOB LAMB &	KNOX DANIEL LUKE TRUSTEES	550 KNOX RD		CLEVELAND	NC	27013	O KNOX RD	279018	2.40
KNOX JACOB LAMB &	KNOX DANIEL LUKE TRUSTEES	550 KNOX RD		CLEVELAND	NC	27013	3850 AMITY HILL RD	553002	3.93
KNOX JACOB LAMB &	KNOX DANIEL LUKE TRUSTEES	550 KNOX RD		CLEVELAND	NC	27013	555 KNOX RD	279015	8.81
KNOX ROBERT H III & WF	KNOX KAREN I	550 KNOX RD		CLEVELAND	NC	27013	550 KNOX RD	279004	9.44
KNOX-CORDERO YOLANDA G TRUSTEE		4463 CENTRAL AV		CHARLOTTE	NC	28205	324 W HARRISON ST	015131	6.91
KOERNER JENNIFER I		1084 SUNSET POINTE DR		SALISBURY	NC	28146	1084 SUNSET POINTE DR	606H100	42.11
KOLAYA LINDA I		113 MARSHDALE AV SW		CONCORD	NC	28025	1201 JACKSON ST	151484	12.52
KOONS KATRINA PEELER		5348 CHANDLEY FARM CIR		CENTREVILLE	VA	20120	O OLD UNION CHURCH RD	054A006	2.63
KOONITZ & SMITH - ATTY		PO DRAWER 1067		SALISBURY	NC	28145	7601 BRINGLE FERRY RD	643081	10.71
KOONITZ BRIAN MICHAEL		1250 LIZZIE LN		SALISBURY	NC	28147-6753	PERSONAL PROPERTY	123173	1.71
KOONITZ CHRISTY SNYDER & HUS	KOONITZ JOSHUA GREY	2525 SOUTH RIVER CHURCH RD		WOODLEAF	NC	27054	2525 SOUTH RIVER CHURCH RD	708061	2.42
KOONITZ RICHARD EARL		209 PINE BARK CT		SIMPSONVILLE	SC	29680	8635 SHERRILLS FORD RD	756001	4.25
KOTLARZ RYSZARD & WF	KOTLARZ VICKIE M	470 CLEARFIELD DR		MOORESVILLE	NC	28115	470 CLEARFIELD DR	243A089	17.56
KRAUS MARK T & WF	KRAUS CHARITY F	135 BREN LN		SALISBURY	NC	28147-9425	495 HOPE HILL RD	306166	10.18
KREPS SHARON H &	HEIN STEVEN F	1220 GLENWOOD AV		SALISBURY	NC	28146-0000	1220 GLENWOOD AVE	057A103	7.29
KUNKLE JASON M & WF	KUNKLE DANICA L	1165 LAWING DR		CHINA GROVE	NC	28023	1165 LAWING DR	130255	39.88
LA MARA GROUP LLC	LOS ARCOS MEXICAN RESTAURANT	ATTN PROPERTY TAX	1311 KLUMAC RD STE 1-G	SALISBURY	NC	28147-9086	1311 KLUMAC RD	167302	1.00
LA MURPH'S	LA MURPHS FINE COOKING	1532 W INNES ST		SALISBURY	NC	28144	1532 W INNES ST	168069	2.62
LAIL GARY WAYNE		6625 TESPERMAN RD		ROCKWELL	NC	28138-9343	PERSONAL PROPERTY	123630	3.64
LAMB DAVID		131 BELLE CHASE DR		LEXINGTON	SC	29072	O HACKETT ST	051073	5.38
LAMBERT DENNIS J & WF	LAMBERT SUSANNE	PO BOX 5950		CONCORD	NC	28027	680 SHEPPARD PLANT RD	121224	1.55
LAMBERT MARK RENE & WF	LAMBERT MYRA B	1590 N ENOCHVILLE AVE		CHINA GROVE	NC	28023	1590 N ENOCHVILLE AVE	243164	2.79

LAMBETH BUENA STILL		1004 BLENHEIM DR	RALEIGH	NC	27612	418 LANTZ AVE	001 050	18.41
LANCASTER ABNA A		700 W MONROE ST	SALISBURY	NC	28144-5214	420 S CRAIGE ST	009 221	2.72
LANCASTER TROTTER & POE PLLC		4430 PARK RD	CHARLOTTE	NC	28209	1080 COLDWATER ST	133A104	11.12
LANCASTER TROTTER & POE PLLC		4430 PARK RD	CHARLOTTE	NC	28209	255 NEFFA DR	330 060	2,363.97
LANCASTER TROTTER & POE		4430 PARK RD	CHARLOTTE	NC	28209	2485 FIELDCREST DR	355A079	16.42
LANCE KIM LMFT	A SAFE PLACE COUNSELING	1620 S MLK JR AVE STE 104	SALISBURY	NC	28144-5595	1620 S MLK AVE	167140	1.01
LANDESMAN THOMAS G SR TRUSTEE		1337 SPRING MEADOW DR	WOODELEAF	NC	27054-0000	1337 SPRING MEADOW DR	815B023	3.20
LANG TERESA RUSSELL		485 LUCY LAKE RD	WOODELEAF	NC	27054	485 LUCY LAKE RD	808 021	5.69
LANKFORD NORMA P		11385 COOL SPRINGS RD	CLEVELAND	NC	27013	11365 COOL SPRINGS RD	722 007	4.27
LANNING BETTY		180 HUNTER ST	SALISBURY	NC	28144	180 HUNTER ST	048 049	5.35
LANTER EDWARD PORTER & WF	LANTER ROSE M BOYD	931 FAITH RD	SALISBURY	NC	28146-6006	PERSONAL PROPERTY	134113	1.15
LATHAM JOAHN K MACDONALD & HUS	LATHAM ROY T	7362 GRAVEL HILL RD	DENTON	NC	27239	DN ENOCHVILLE AVE	243 177	1.96
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	OBRYCE AVE	012 050	1.05
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1004 E 22ND ST	140 201	16.96
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	2012 N RIDGE AVE	150 265	16.73
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	103 WINONA AVE	249D058	15.84
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1060 OLD US 70 HWY	827 016	29.27
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	110 S MILFORD DR	333 084	24.78
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1101 OPEN ST	133 277	12.87
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1102 GRACE AVE	151 119	23.35
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1110 BRYCE AVE	012 049	23.25
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1115 HARTMAN AVE	321A221	7.78
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1125 PHILLIP ST	464C300	13.84
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1267 POPLAR GLEN DR	143B016	17.95
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1282 MEADOWCREEK DR	224 039	10.27
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1400 PARK AVE	057A143	23.70
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1410 PEACH ORCHARD RD	406 006	12.60
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1435 JULIUS DR	463M041	18.91
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1444 KEYSTONE DR	472E169	25.47
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1903 CENTRAL DR	158 378	26.04
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	1931 AIRPORT RD	468 163	9.89
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	210 VINEYARD DR	406A044	21.61
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	220 CHEROKEE LN	453A088	13.43
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	2539 SCOTT ST	145A103	23.68
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	303 AIRPORT RD	156 293	22.10
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	327 EDGEWOOD PARK CT	129B033	23.05
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	345 GOLD KNOB RD	630 063	15.22
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	3750 LONG FERRY RD	605 058	14.83
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	400 LOCUST ST	152 142	9.97
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	409 N MERIAH ST	107 026A	24.57
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	440 WESTEN ACRES DR	2494015	9.28
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	4605 OLD CONCORD RD	411A032	11.15
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	603 E 23RD ST	161 031	16.39
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	607 PINWOOD AVE	057A13304	21.35
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	610 S VALLEY ST	106 205	13.68
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	6805 OLD CONCORD RD	418 043	20.92
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	817 CRANE CREEK RD	058 115	31.64
LATINO COMMUNITY CREDIT UNION		PO BOX 25279	RALEIGH	NC	27611	911 N JUMPER ST	149 192	18.37
LAW OFFICES OF KEVIN LINK		1 BUFFALO AVE NW STE 3305	CONCORD	NC	28025	1010 CEDAR CREEK RD	140B182	683.91
LAW OFFICES OF KEVIN LINK		1 BUFFALO AVE NW STE 3305	CONCORD	NC	28025	1063 WESTLAKE DR	141B103	50.33
LAW OFFICES OF KEVIN LINK		1 BUFFALO AVE NW STE 3305	CONCORD	NC	28025-0000	1106 CASTLEBROOK DR	415B042	1,386.72
LAW OFFICES OF KEVIN LINK		1 BUFFALO AVE NW STE 3305	CONCORD	NC	28025-0000	135 SPRING ESTATES CIR	419 160	2,378.39
LAW OFFICES OF KEVIN LINK		1 BUFFALO AVE NW STE 3305	CONCORD	NC	28025-0000	362 FOXCRESS DR	479I028	1,150.22
LAW OFFICES OF KEVIN LINK		1 BUFFALO AVE NW STE 3305	CONCORD	NC	28025-0000	420 EUDY RD	129 002	1,007.96
LAXTON JERRY WAYNE & WF	LAXTON NANCY GENTRY	203 11TH ST	SPENCER	NC	28159	203 11TH ST	030 033	5.51
LAZY S RANCH		15100 MOORESVILLE RD	MOORESVILLE	NC	28115	0 JONES RD	573 018	1.85
LAZY S RANCH INC		15100 MOORESVILLE RD	MOORESVILLE	NC	28115-7245	15100 HWY 150 E	167365	20.45
LEACH JOSEPHINE		PO BOX 664	CHINA GROVE	NC	28023	0 PINE RIDGE RD	128 08102	1.23
LEAN ON ME INVEST PROP LLC		PO BOX 4146	SALISBURY	NC	28145-4146	425 REYNOLDS ST	070 033	10.55
LEAZER G W		8415 W NC 152 HWY	MOORESVILLE	NC	28115-4213	8375 W NC 152 HWY	232 002	5.54
LEAZER G W		8415 W NC 152 HWY	MOORESVILLE	NC	28115-4213	8415 W NC 152 HWY	232 046	5.86
LEAZER G W		8415 W NC 152 HWY	MOORESVILLE	NC	28115-4213	880 WILKINSON RD	231 007	6.29
LEAZER HARRY		403 BROOK ST	SALISBURY	NC	28146	307 BROOK ST	608B093	51.42
LEAZER HARRY B & WF	LEAZER SHIRLEY	307 BROOK ST	SALISBURY	NC	28146-8825	132 W LAFAYETTE ST	011 097	10.59
LEBEN RYAN IRA TRUST FBO		6825 LA JOLLA BLVD	LA JOLLA	CA	92037	455 RIMER RD	421 076	19.09
LEDFORD CYNTHIA B & HS	LEDFORD BILLY G	415 NEWPORT DR	SALISBURY	NC	28144	415 NEWPORT DR	300A031	5.84
LEE HYOUNG KEUN		214 KENDRA DR SW	CONCORD	NC	28025	1750 N MAIN ST	115 024	3.76
LEE PENNIE STEEN		255 WADE DR	CHINA GROVE	NC	28023	255 WADE DR	126 108	552.95
LEFEVERS PATRICIA RUFFY		301 SILLS DR	SALISBURY	NC	28146	301 SILLS DR	065D187	26.63
LEFKO DAVID W & WF	LEFKO CATHERINE F	PO BOX 355	FAITH	NC	28041	0 SCHOOL ST	412 334	1.13
LEINO AUSTIN M		322 E COUNCIL ST 2B	SALISBURY	NC	28144	322 E COUNCIL ST	010B010	19.44
LENT ROBERT H & WF	LENT NANCY L	98 ONEIDA ST	ONEONTA	NY	13820-2126	255 KELLY DR	401 105	2.19
LENT ROBERT H & WF	LENT NANCY L	98 ONEIDA ST	ONEONTA	NY	13820-2126	255 KELLY DR	401 104	4.53
LENTZ CHARLES H & WF	LENTZ CAROL S	3385 PHANIEL CHURCH RD	ROCKWELL	NC	28138	0 PHANIEL CHURCH RD	435 031	3.31
LENTZ CHARLES H & WF	LENTZ CAROL S	3385 PHANIEL CHURCH RD	ROCKWELL	NC	28138	3385 PHANIEL CHURCH RD	435 021	19.11
LEON EDGAR	LEON CLAUDIA	1088 WILDFLOWER LN	SALISBURY	NC	28147	0 OLD CONCORD RD	414 060	25.53
LEON MARTHA GARCIA		101 W 18TH ST	KANNAPOLIS	NC	28081	PERSONAL PROPERTY	175262	46.40

LEONARD GARY RAY & WF	LEONARD KATHY L	104 8TH ST	SPENCER	NC	28159	104 8TH ST	032 103	5.31
LEONARD PHIL K & WF	LEONARD KITTY D	1461 NEW BOWERS RD	LEXINGTON	NC	27292	15225 US 52 HWY	542 025	10.09
LERETA LLC		1123 PARK VIEW DR	COVINA	CA	91724	0 MCCREARY ST	155 164	170.89
LERETA LLC		1123 PARK VIEW DR	COVINA	CA	91724	221 HILLCREST PL	002 184	1,532.81
LERETA LLC	MORRISON ROSALEE HART	1123 PARK VIEW DR	COVINA	CA	91724	525 LONG FERRY RD	521022	200.86
LEWIS JAMES M & WF	LEWIS POLLY A	730 DUKEVILLE RD	SALISBURY	NC	28146	730 DUKEVILLE RD	6502035	8.36
LEWIS JOHNNY HOWARD		104 S BALDWIN AVE UNIT EXT	SPENCER	NC	28159-1615	0 BALDWIN AVE	033 052	1.29
LI ZHEN KAI	NEW CHINA ONE RESTAURANT	2134 STATESVILLE BLVD	SALISBURY	NC	28147-1410	2134 STATESVILLE BLVD	167437	2.18
LICATA MARIE	LICATA MARIE A	5425 CREEKWOOD DR	SALISBURY	NC	28147-9665	0 WEAVER RD	210 015	8.65
LIDL US OPERATIONS LLC		3500 S CLARK ST	ARLINGTON	VA	22202-0000	975 W JAKE ALEXANDER BLVD	062 066	123.94
LIESMAN THOMAS DAN		12150 STOKES FERRY RD	GOLD HILL	NC	28071	12150 STOKES FERRY RD	527 028	7.93
LIGHTY JOAN MARIE		913 E 25TH ST	KANNAPOLIS	NC	28083-8719	313 E 25TH ST	162 057	1.77
LINGLE JOHNNY G		2235 SHERRILLS FORD RD	SALISBURY	NC	28147-0000	0 SHERRILLS FORD RD	459 139	4.95
LINGLE OSCAR KENNETH & WF	LINGLE BEVERLY S	13180 COOL SPRINGS RD	CLEVELAND	NC	27013	13180 COOL SPRINGS RD	723 025	8.08
LINKER M NEEL		1611 OAKRIDGE FARM HWY	MOORESVILLE	NC	28115	105 CLOUD TOP LN	215A052	25.09
LINKER MARTIN NEEL TRUSTEE		1611 OAKRIDGE FARM HWY	MOORESVILLE	NC	28115	18504 MOORESVILLE RD	215 102	9.93
LINKER RONNIE LINN		220 PANFISH LN	SALISBURY	NC	28146-7530	220 PANFISH LN	509A211	1.12
LINTON GEORGE WILLIAM JR HEIRS		951 ASHBY ST	KANNAPOLIS	NC	28081-2172	0 ASHBY ST	149 01005	1.11
LIONS SHARE CREDIT UNION		850 HARRISON RD	SALISBURY	NC	28147	850 HARRISON RD	167464	3.86
LIPE JAMES WILLIAM & WF	LIPE THELMA	PO BOX 77	LANDIS	NC	28088	0 W RICE ST	1308116	1.29
LITAKER BLAKELEY C		309 GOLDSTON ST	KANNAPOLIS	NC	28081	307 GOLDSTON ST	148 201	4.92
LITAKER BLAKELEY C		309 GOLDSTON ST	KANNAPOLIS	NC	28081	309 GOLDSTON ST	148 172	4.69
LITTLE JAMES D & WF	LITTLE SANDRA K	2825 MICHELLE DR	KANNAPOLIS	NC	28083	1825 MICHELLE DR	146 065	2.13
LIVENGOOD BENNY & WF	LIVENGOOD CAROLYN	1265 KEPLY RD	SALISBURY	NC	28147	270 RIDGELAND DR	258 063	7.53
LIVENGOOD BENNY & WF	LIVENGOOD CAROLYN	1265 KEPLY RD	SALISBURY	NC	28147	290 FORD RD	334 304	13.94
LIVENGOOD BENNY LEE & WF	LIVENGOOD CAROLYN B	1265 KEPLY RD	SALISBURY	NC	28147	1265 KEPLY RD	314 026	13.27
LIVENGOOD CAROLYN BURLESON	LIVENGOOD BENNY LEE	1265 KEPLY RD	SALISBURY	NC	28147	680 RIDGELAND DR	258 076	1.92
LIVENGOOD GEORGE LEO SR & WF	LIVENGOOD PATRICIA T	8280 UNITY CHURCH RD	KANNAPOLIS	NC	28081	8280 UNITY CHURCH RD	247 056	4.94
LIVENGOOD TANGULIA ANN &	LIVENGOOD LLOYD WAYNE JR	140 COUNTRY VILLAGE DR	SALISBURY	NC	28147	127 COUNTRY VILLAGE DR	755 184	2.18
LO JIMMY & WF	XIONG BLIA	845 WOODWAY DR	CONCORD	NC	28025	0 BOUNDARY ST	027 0440000002	1.15
LO JIMMY & WF	XIONG BLIA	845 WOODWAY DR	CONCORD	NC	28025	0 BOUNDARY ST	027 0440000001	1.89
LOMARTIRE REALTY TRUST		150 LAKEFRONT DR	SALISBURY	NC	28146	LAKEFRONT DR	502A015	3.45
LOMAX BOBBY A & WF	LOMAX BETTY	1653 WILTSHIRE RD	SALISBURY	NC	28144	1653 WILTSHIRE RD	333 046	18.88
LOMAX JUNIA PENDERGRASS		255 LARGE AVE	ROCKWELL	NC	28138	255 LARGE AVE	357D2154	1.65
LONG JERRY WAYNE SR		1135 COLDWATER ST	KANNAPOLIS	NC	28083	1135 COLDWATER ST	133A243	10.44
LONG LAFAYETTE J SR & WF LONG KATHY S &	LONG ROBERT	4218 LESTER HILL CT	CHARLOTTE	NC	28269-0000	0 ROBINSON RD	052 129	4.71
LONGO THOMAS JOHN & WF	LONGO JEAN LYNNE	1120 JOY ST	SALISBURY	NC	28147	1120 JOY ST	467B134	5.00
LONG'S DRUG'S GENERAL DISBURSEMENT		10604 COURSEY BLVD	BATON ROUGE	LA	70816	1431 W INNES ST	167796	2.81
LOONEY LOIS		PO BOX 186	CLEVELAND	NC	27013	407 W MAIN ST	252 033	31.80
LOPEZ ANDRES BERMUDEZ		365 KNIGHT FARM RD	CHINA GROVE	NC	28023	365 KNIGHT FARM RD	245 332	2.75
LOPEZ ANDRES BERMUDEZ & WF	NUNEZ CINTHIA VILLA	404 E 21ST ST	KANNAPOLIS	NC	28083	404 E 21ST ST	161 121A	16.29
LORA BELLE BABY LLC		221 S MAIN ST	SALISBURY	NC	28144-4943	115 N MAIN ST	167523	2.02
LORECK KEVIN L & WF	REAMER CORNELIA A	10004 BRANCH VIEW CT	SILVER SPRING	MD	20903	217 W MARSH ST	015 188	8.64
LOTT JAMES J & WF	LOTT BRENDA K	1157 KINGSTON DR	KANNAPOLIS	NC	28083	0 E HENDERSON ST	026 295	1.54
LOTTI KATHRYN VICTORIA & HUS	LOTTI TED JEROME	643 6TH AV	NEW HYDE PARK	NY	11040	215 ANN ST	071 055	7.64
LOUELLA M CAUBLE HEIRS	% BRENDA HATLEY	365 GODBEY RD	SALISBURY	NC	28147	2640 STATESVILLE BLVD	329 048	6.51
LOVE LLC		5348 CHANDLEY FARM CIR	CENTREVILLE	VA	20120	165 BIRCHWOOD DR	356D11202	2.10
LOVE LLC		5348 CHANDLEY FARM CIR	CENTREVILLE	VA	20120	175 BIRCHWOOD DR	356D266	2.10
LOVE ROGER DALE		10889 CAMERON LN	MIDLAND	NC	28107	0 N MAIN ST	160 262	1.04
LOVE ROGER DALE		10889 CAMERON LN	MIDLAND	NC	28107	0 N MAIN ST	156 119	3.52
LOVE ROGER DALE		10889 CAMERON LN	MIDLAND	NC	28107	2436 N MAIN ST	160 182	1.82
LOVE ROGER DALE		10889 CAMERON LN	MIDLAND	NC	28107	2438 N MAIN ST	160 195	1.92
LOVE ROGER DALE & WF	LOVE TAMARA L	10889 CAMERON LN	MIDLAND	NC	28107-4724	212 FALCON RIDGE RD	423 138	4.44
LOVELL INEZ		190 GOSHEN BLVD	WOODLEAF	NC	27054	190 GOSHEN BLVD	803B079	3.12
LOWE GRACE &	LOWE ANDREW SCOTT	1210 W RIDGE RD	SALISBURY	NC	28144-0000	1346 W RIDGE RD	319 084	9.07
LOWE GRACE &	LOWE ANDREW SCOTT	1210 W RIDGE RD	SALISBURY	NC	28144-0000	1210 W RIDGE RD	319 087	10.33
LOWERY ALLAN B & WF	LOWERY GRACE E	1011 MOSS AVE	KANNAPOLIS	NC	28081	1011 MOSS AVE	149 180	9.36
LUCKADOO HEATHER JORDAN	LUCKADOO JOSEPH SCOTT	610 WHITE CRANE RD	SALISBURY	NC	28146	610 WHITE CRANE RD	611C003	8.57
LUDWICK JOHN DANIEL		350 MOUNT VERNON RD	WOODLEAF	NC	27054	PERSONAL PROPERTY	174439	1.14
LUNSFORD DAVID LUTHER		2193 TRAIL AV	KANNAPOLIS	NC	28081-0000	2193 TRAIL AVE	249D079	13.49
LUTZEL BROADWAY & ASSOCIATES		3440 TORINGDON WAY STE 308	CHARLOTTE	NC	28277	2255 BRADSHAW RD	212 014	1,083.99
LUTZEL BROADWAY & ASSOCIATES		3440 TORINGDON WAY STE 308	CHARLOTTE	NC	28277	3615 MAGNOLIA DR	322 150	478.10
LYERLY HARRIET ROSE		7520 US HIGHWAY 52	SALISBURY	NC	28146	7520 US 52 HWY	356 087	6.18
MABRY JOSEPH MICHAEL JR	AIRPLANE LISTING ONLY	114 IRON GATE CIR	MOORESVILLE	NC	28117-5518	MID-CAROLINA REGIONAL AIRPORT	172522	59.33
MABRY ZACHARY	AIRPLANE LISTING ONLY	114 IRON GATE CIR	MOORESVILLE	NC	28117	MID-CAROLINA REGIONAL AIRPORT	175209	6.45
MAHALEY JOHN R & WF	MAHALEY JUDY A	607 W RIDGE AVE	LANDIS	NC	28088	607 W RIDGE AVE	130B141	41.57
MAHALEY JOHN REID		607 W RIDGE AVE	LANDIS	NC	28088-1232	PERSONAL PROPERTY	127704	11.25
MAHAR ROZENA HOLDER		1146 ARCHER FARM DR	SALISBURY	NC	28144	1146 ARCHER FARM DR	304A175	19.28
MANUEL ASHLEY SHANE		630 BRIARCREEK DR	SALISBURY	NC	28146-5510	0 BRIAR CREEK DR	632 020	2.31
MARIE LICATA		5425 CREEKWOOD DR	SALISBURY	NC	28147	426 E DIVISION AVE	029 037	10.17
MARJEL TANI	PALMS CAFE	1609 W INNES ST	SALISBURY	NC	28144	1609 W INNES ST	176569	276.08
MARK L MCGUIRE PA		PO BOX 67	THOMASVILLE	NC	27361	1406 N CHURCH ST	004 044	13.75
MARK W BYRD AGENCY INC		425 FAITH RD	SALISBURY	NC	28146-7009	425 FAITH RD	167631	1.00
MARLEY JODIE H		613 CORDOVA CT	SALISBURY	NC	28146	613 CORDOVA CT	403G227	14.85
MARLOWE THOMAS STANLEY		516 LORNA ST	CHARLOTTE	NC	28205-0000	200 W 20TH ST	160 184	10.49
MARTIN GINGER H		3692 SUMMER HAVEN DR	SHERRILLS FORD	NC	28673	0 CHENAULT RD	258 006	5.14
MARTIN HAZEL ORREN		2002 LINDA AVE	KANNAPOLIS	NC	28083	2002 LINDA AVE	161 187	11.33

MARTIN JASON C & WF	MARTIN TENEKA M	170 HOUE RD		CLEVELAND	NC	27013	0 HOUE RD	702 023	7.13
MARTIN JASON C & WF	MARTIN TENEKA M	170 HOUE RD		CLEVELAND	NC	27013	275 HOUE RD	702 024	7.93
MARTIN KATHY KNOX	MARTIN ALLEN	355 CARLYLE KNOX RD		MOUNT ULLA	NC	28125	0 BROWN RD	567 037	10.06
MARTIN KATHY KNOX	MARTIN ALLEN	355 CARLYLE KNOX RD		MOUNT ULLA	NC	28125	355 CARLYLE KNOX RD	567 031	41.82
MARTIN LOWELL ANDERSON JR		125 OAK CREEK DR		ROCKWELL	NC	28138-6775	PERSONAL PROPERTY	128305	1.13
MARTIN MALCOLM D & WF	MARTIN RAMONA G	550 FOX HOLLOW LN		SALISBURY	NC	28146-9000	PERSONAL PROPERTY	128306	5.17
MARTIN MICHAEL J & WF	MARTIN DORMA L	137 PROCTOR DR		SALISBURY	NC	28147	137 PROCTOR DR	328C082	5.28
MARTIN TAMARA GREENE		610 S VANCE ST		LANDIS	NC	28088	610 S VANCE ST	131A042	2.43
MARTINRAY HOLDINGS LLC		114 MORLAKE DR STE 103		MOORESVILLE	NC	28117	2850 BRADSHAW RD	213 032	4.92
MATLOCK JONATHAN M & WF	MATLOCK STACY H	825 GREENHILL RD		MOCKSVILLE	NC	27028	360 CATTISH RD	505 040	3.44
MATLOCK JONATHAN M & WF	MATLOCK STACY H	825 GREENHILL RD		MOCKSVILLE	NC	27028	PERSONAL PROPERTY	128663	2.60
MATLOCK RANDY E		502 W RIDGE AVE		LANDIS	NC	28088	1810 LINDA AVE	161 147	3.22
MATLOCKS USED CARS & PARTS INC		2681 HEART DR		CLAREMONT	NC	28610-8715	16055 COOL SPRINGS RD	167692	55.68
MATTHEWS JEFFREY ALAN & WF	MATTHEWS GLORIA M	185 WATERFORD DR		SALISBURY	NC	28147	185 WATERFORD DR	4648233	13.71
MAULDIN ANTHONY ANN		1630 SAW RD		CHINA GROVE	NC	28023	1630 SAW RD	244 051	1.86
MAULDIN TIMOTHY LANE		117 BARRIER LN		SALISBURY	NC	28146-9485	PERSONAL PROPERTY	128752	12.50
MAULT JAMES STEPHEN JR & WF	MAULT CORINNE S	430 DRAKE LANE		SALISBURY	NC	28146	0 PATTERSON ST	123A145	1.79
MAX-LIFE LLC	% CHARLES D TAYLOR JR	PO BOX 2128		SALISBURY	NC	28145-2128	185 PEELER RD	167704	15.37
MAXX ENTERPRISES LLC		PO BOX 575		INDIAN TRAIL	NC	28079	913 CEDAR ST	024 219	14.30
MAYES JEANNETTE LONG		202 W 15TH ST		SALISBURY	NC	28144	202 W 15TH ST	004 04901	23.67
MCALLISTER TERESA K &	MCALLISTER DELORES R	250 KENT RD		SALISBURY	NC	28147	250 KENT RD	4648075	20.04
MCCALL TERESA JO		8254 SMITH RD		KANNAPOLIS	NC	28081-8532	8254 SMITH RD	246 185	6.84
MCCALLUM PERRY LAVOSSE		1054 BURKESWAY DR		SALISBURY	NC	28146-8670	PERSONAL PROPERTY	128956	35.58
MCCLENNON LESLIE D		1460 BATTERY HILL DR		RICHMOND	VA	23231	0 NEW JERSEY DR	050 00201	1.21
MCCORKLE MARY L		1185 COOPER RD		SALISBURY	NC	28147	0 COOPER RD	209 098	1.77
MCCORKLE MARY L		1185 COOPER RD		SALISBURY	NC	28147	1185 COOPER RD	209 023	5.30
MCCRANN KELLY C ETAL		33 ROYAL DORNOCH LN		PINEHURST	NC	28374	0 BOYDEN RD	013 252	1.53
MCCRABEY GREG N & WF	MCCRABEY LORI L	210 CIMMARON CIR		KANNAPOLIS	NC	28081	210 CIMMARON CIR	247 144000001	2.06
MCDANIEL CHAD L & WF	MCDANIEL RENEE M	9181 BRINGLE FERRY RD		SALISBURY	NC	28146	9181 BRINGLE FERRY RD	644 050	53.99
MCDANIEL CHAD LEE		9181 BRINGLE FERRY RD		SALISBURY	NC	28146	PERSONAL PROPERTY	172406	1.71
MCDANIEL CHAD MICHAEL	MCDANIEL TIFFANY SCHENK	930 UNION CHURCH RD		SALISBURY	NC	28146-1556	UNION CHURCH RD	616 027	1.65
MCDANIEL DAVID BRADLEY & WF	MCDANIEL KATIE	1640 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28083-0000	115 N 210N ST	107 143	12.99
MCDANIEL DAVID BRADLEY & WF	MCDANIEL KATIE	1640 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28083-0000	345 CANNON FARM RD	131 153	7.35
MCDANIEL GLEN DALE	MCDANIEL PAMELA GRAHAM	229 STAGE COACH TRL		CLEVELAND	NC	27013	0 REDMON RD	271 012	2.49
MCDANIEL GLEN DALE	MCDANIEL PAMELA GRAHAM	229 STAGE COACH TRL		CLEVELAND	NC	27013	0 REDMON RD	271 023	8.96
MCDANIEL GLENN DALE	MCDANIEL PAMELA GRAHAM	229 STAGE COACH TRL		CLEVELAND	NC	27013	229 STAGE COACH TR	271 022	33.77
MCDANIEL GLENN DALE & WF	MCDANIEL PAMELA GAIL	229 STAGECOACH TRL		CLEVELAND	NC	27013	0 REDMON RD	271 007	1.97
MCDANIEL GLENN DALE & WF	MCDANIEL PAMELA GAIL	229 STAGECOACH TRL		CLEVELAND	NC	27013	214 STAGE COACH TR	271 011	8.13
MCDANIEL NORA JEAN CORBETT &	MCDANIEL JERRY DEAN	101 ORCHARD RD		ROCKWELL	NC	28138	101 ORCHARD RD	372 105	2.13
MCDONNELL & ASSOCIATES		2442 DEVINE ST		COLUMBIA	SC	29205	1125 WINDING CREEK RD	4048096	1.83
MCDUFFIE KATHY PURSER		425 EASTLAND DR		SALISBURY	NC	28146	425 EASTLAND DR	630 210	9.70
MCGINNIS TRACY		526 E 20TH ST		KANNAPOLIS	NC	28083	526 E 20TH ST	161 10401	478.01
MCILWAINE ALTA MAE		5754 OLVERA AVE		SAN DIEGO	CA	92114	0 SHERRILLS FORD RD	459 092	2.41
MCKENZIE ALICE V		13 GOLD HILL CIR		SALISBURY	NC	28146	13 GOLD HILL CIR	071 159	1,421.87
MCKNIGHT LUCILLE S		2080 N MAIN ST		CHINA GROVE	NC	28023	2080 N MAIN ST	115 015	2.42
MCLAUGHLIN MARION P & HUSB	MCLAUGHLIN JOHN H	108 WILLOWOOD DR		SALISBURY	NC	28146	108 WILLOWOOD DR	058A220	40.73
MCKNAUGHT & CLEMENTS PLLC	INVESTMENTS INC	101TA TRUST ACCOUNT	19721 BETHEL CHURCH RD STE 101A	CORNELIUS	NC	28031	503 KIMBALL ST	152 175	1.74
MCNEELY JAMES AARON ETAL		528 MAHALEY AV		SALISBURY	NC	28144	0 BRADSHAW RD	219 022	2.14
MCNEELY JAMES AARON ETAL		528 MAHALEY AV		SALISBURY	NC	28144	0 BRADSHAW RD	211 006	9.49
MCNEELY JAMES AARON ETAL		528 MAHALEY AV		SALISBURY	NC	28144	0 CALDWELL RD	206 021	2.97
MCRAE KEITH LANE		8610 SMITH RD		KANNAPOLIS	NC	28081-8536	8610 SMITH RD	243 181	15.63
MDI SOLUTIONS LLC		760 CHOATE RD		SALISBURY	NC	28146	760 CHOATE RD	176383	1.13
MEACHAM ANN G		1312 FAITH RD		SALISBURY	NC	28146	1312 FAITH RD	064 035	3.91
MEASMER BILLY ROBERT & WF	MEASMER MARY JANE	1125 PATTERSON ST		CHINA GROVE	NC	28023	1125 PATTERSON ST	123A024	12.30
MEDLEY BILLY RAY & WF	MEDLEY NORMA JEAN	% HISTORIC ROCKWELL FOUNDATION	PO BOX 35	ROCKWELL	NC	28138	0 E MAIN ST	362 228	3.40
MEEL LAW FIRM		10130 MALLARD CREEK RD, STE. 300		CHARLOTTE	NC	28262	520 CHAROLAIS DR	606B038	112.37
MEGINNIS WILLIAM PETER	MEGINNIS ANNIKA COLETTE	720 POTNECK RD		SALISBURY	NC	28147-0000	0 FOXWOOD LN	302A085	39.88
MEGINNIS WILLIAM PETER	MEGINNIS ANNIKA COLETTE	720 POTNECK RD		SALISBURY	NC	28147-0000	0 FOXWOOD LN	302A086	39.88
MEGINNIS WILLIAM PETER	MEGINNIS ANNIKA COLETTE	720 POTNECK RD		SALISBURY	NC	28147-0000	0 FOXWOOD LN	302A087	39.88
MEGINNIS WILLIAM PETER	MEGINNIS ANNIKA COLETTE	720 POTNECK RD		SALISBURY	NC	28147-0000	0 FOXWOOD LN	302A088	39.88
MEGINNIS WILLIAM PETER	MEGINNIS ANNIKA COLETTE	720 POTNECK RD		SALISBURY	NC	28147-0000	0 POTNECK RD	302A070	92.03
MEGINNIS WILLIAM PETER	MEGINNIS ANNIKA COLETTE	720 POTNECK RD		SALISBURY	NC	28147-0000	0 POTNECK RD	302A071	92.03
MEGINNIS WILLIAM PETER	MEGINNIS ANNIKA COLETTE	720 POTNECK RD		SALISBURY	NC	28147-0000	720 POTNECK RD	302A072	1,480.91
MELTON JOHNNY VICTOR	C/O DAVID CRISP	2113 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28083	615 N JUNIPER ST	149 212	8.12
MENG WILLIAM M	PRESTIGE PRESSURE WASH	225 DOUGLAS ST		SALISBURY	NC	28144-7127	225 DOUGLAS ST	167830	3.12
MEREDITH DONNA ELAINE		350 SAPONA DR		SALISBURY	NC	28146	0 SAPONA DR	500A183	1.23
MEREDITH DONNA ELAINE		350 SAPONA DR		SALISBURY	NC	28146	0 SPORTSMAN DR	500A107	2.68
MEREDITH THOMAS A & WF	MEREDITH ROSE MARY	350 SAPONA DR		SALISBURY	NC	28146	350 SAPONA DR	500A023	11.87
MERIDIAN BRICK	% MS JUDY LAWS BORAL BRICKS	PO BOX 1957		AUGUSTA	GA	30903	0 LEONARD RD	602 061	1,319.46
MERRITT LAW		1610 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28083	112 LLOYD ST	020 118	3.96
MERRITT LAW		1610 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28083	290 CRESS LOOP RD	479A060	8.51
MERRITT LAW		1610 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28083	3006 OLD CONCORD RD	407 062	10.19
MERRITT LAW		1610 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28083	405 W RIDGE AVE	106 142	2,131.94
MERRITT LAW		1610 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28083	605 W RYDER AVE	1306283	9.68
MERRITT LAW		1610 DALE EARNHARDT BLVD		KANNAPOLIS	NC	28083	805 S LONG ST	024 228	8.55
MERRITT WILLIAM L & WF	MERRITT BECKY P	713 SALISBURY ST		CHINA GROVE	NC	28023	713 SALISBURY ST	101 06804	11.15
MERRITT-INNES INC		PO BOX 102		SALISBURY	NC	28145	0 W INNES ST	021 161	14.34

MERYLY BELVERD REVOCABLE	TRUST	147 OVERBROOK DR NE	CONCORD	NC	28025	279 BRIDLEWOOD DR	385A002	2.28
MERYLY BELVERD REVOCABLE	TRUST	147 OVERBROOK DR NE	CONCORD	NC	28025	755 BRIDLEWOOD DR	385A013	2.28
MESSICK WILLIAM KENT		3655 SAINT PETERS CHURCH RD	SALISBURY	NC	28146	PERSONAL PROPERTY	173173	1.60
METCALF MARTHA CARTER		902 WRIGHT AVE	KANNAPOLIS	NC	28083	902 WRIGHT AVE	158 108	14.11
METCALFE WILLIAM CLYDE		9120 BRINGLE FERRY RD	SALISBURY	NC	28146	PERSONAL PROPERTY	177412	2.81
MICHELLE NANCE	NANCE MICHELLE BARNETTE	240 KENT RD	SALISBURY	NC	28147-7877	PERSONAL PROPERTY	135025	13.27
MID CAROLINA BUILDERS LLC		420 WOODSON RD	GOLD HILL	NC	28071	0 SIDES RD	356A280	2.40
MID CAROLINA ELECTRICAL INC	ANTOSEK JOSEPH F JR	PO BOX 1826	SALISBURY	NC	28145-1826	980 VANDERBILT	167855	4.43
MIDDLETON JACKIE HOWARD		135 WILLOW LEAF CT	KANNAPOLIS	NC	28081-7303	PERSONAL PROPERTY	131001	1.02
MILES CLYDE EUGENE & WF	MILES CONNIE CROMER	120 ELEX CIR	CHINA GROVE	NC	28023	120 ELEX CIR	244 172	3.77
MILLER BERTIE HEIRS		36 PARNELL W JONES	AUGUSTA	GA	30909	0 RAMSUER DR	482 014	1.72
MILLER BOBBY L & WF	MILLER KIMBERLY F	325 LAUREL VALLEY WAY	SALISBURY	NC	28144-0000	325 LAUREL VALLEY WAY	326F011	86.32
MILLER CHRISTINE LOUISE &	ELLER JOEY PAUL	120 DIXON DR	SALISBURY	NC	28146	110 DIXON DR	630A248	16.84
MILLER GLENN E &	MILLER LINDA L	122 PARK ST	CHINA GROVE	NC	28023	122 PARK ST	102 073	7.07
MILLER GLENN EDWARD		PO BOX 495	CHINA GROVE	NC	28023	202 PARK ST	102 074	10.65
MILLER HENRY FRANKLIN & WF	MILLER KAREN SLOAN	10130 UNITY CHURCH RD	MOORESVILLE	NC	28115-7365	PERSONAL PROPERTY	131414	39.80
MILLER HOWARD	MILLER LOIS	2970 HOPE VALLEY RD	WINSTON SALEM	NC	27106	0 MOORESVILLE RD	215 065	67.23
MILLER HOWARD		2970 HOPE VALLEY RD	WINSTON SALEM	NC	27106	0 MOORESVILLE RD	215 065	93.79
MILLER JAMES JEFFREY & WF	MILLER MARTHA W	855 OLD CRESS RD	SALISBURY	NC	28147	0 OLD CRESS RD	110 066	1.57
MILLER JAMES JEFFREY & WF	MILLER MARTHA W	855 OLD CRESS RD	SALISBURY	NC	28147	0 OLD CRESS RD	110 083	1.70
MILLER JUDY LEE		2930 LONG FERRY RD	SALISBURY	NC	28146	2930 LONG FERRY RD	602 036	7.28
MILLER ROBERT & WF	MILLER DONNA	2495 NC HWY 152 E	CHINA GROVE	NC	28023	2495 E NC 152 HWY	423 085D	39.22
MILLER ROBERT ALAN		2495 E NC 152 HWY	CHINA GROVE	NC	28023	PERSONAL PROPERTY	173183	3.36
MILLER RUBY C		130 PAIGE DR	SALISBURY	NC	28147-7699	130 PAIGE DR	209 131	7.63
MILLER SHIRLEY SILVER		420 GAITHER DR	SALISBURY	NC	28146	420 GAITHER DR	607 042	59.06
MILLS JAMIE	SHEETS JAMIE M	PO BOX 198	FAITH	NC	28041	1026 CHURCH ST	413 011	13.98
MILLS ROBERT L JR & WF	MILLS SANDRA B	1570 POOLE RD	SALISBURY	NC	28146	1570 POOLE RD	641 085	5.64
MISENHEIMER BLANCH O		4180 LONG FERRY RD	SALISBURY	NC	28146	4180 LONG FERRY RD	605A024	8.86
MISENHEIMER KRISTEN MARIE		422 E 23RD ST	KANNAPOLIS	NC	28083	422 E 23RD ST	161 055	6.18
MISENHEIMER MARVIN EUGENE & WF	MISENHEIMER SUE R	1480 GOLD KNOB RD	SALISBURY	NC	28146-8170	1480 GOLD KNOB RD	633 027	18.57
MISENHEIMER VELYE R		435 RIMER RD	SALISBURY	NC	28146	435 RIMER RD	421 099	5.70
MISENHEIMER WILLIAM C JR		1868 WILLIAMS RD	FORT MILL	SC	29715	0 ROCKWELL RD	371 088	12.65
MITCHELL THOMAS J		204 E HALL ST	SALISBURY	NC	28144	229 W D AVE	061 040	130.61
MONNICH THEODORE F & WF	MONNICH CARLA S	300 W MARSH ST	SALISBURY	NC	28144-5346	7727 OLD CONCORD RD	423 303	1.98
MONTEDONICO PAMELA A		409 W KIRK ST	CHINA GROVE	NC	28023	409 KIRK ST	104 138	93.57
MONTER MAXIMO SOTO		4687 RAINBOW DR	KANNAPOLIS	NC	28081-0000	270 SLOOP ST	121C05901	7.07
MOODY DAVID WAYNE		1050 MILL WHEEL DR	SALISBURY	NC	28146	1050 MILL WHEEL DR	405B008	32.24
MOODY DAVID WAYNE		1050 MILL WHEEL DR	SALISBURY	NC	28146	1070 MILL WHEEL DR	405B007	2.17
MOON HANNAH NOEL		519 WINECOFF SCHOOL RD	CONCORD	NC	28027	2409 MCGILL ST	245A185	5.98
MOORE BOBBY EUGENE & WF	MOORE BRENDA	PO BOX 252	ROCKWELL	NC	28138	211 BROWN ST	362 024D	12.47
MOORE BOBBY EUGENE & WF	MOORE BRENDA	PO BOX 252	ROCKWELL	NC	28138	360 PALMER CIR	365 084	36.25
MOORE PHILIP U	BROWN TONI A	9210 NC 152 HWY W	MOORESVILLE	NC	28115	PERSONAL PROPERTY	132884	332.03
MOORE TAMARA A		330 BOXER LN	CLEVELAND	NC	27013	1210 AMITY HILL RD	265 010	13.33
MOORESVILLE DRAGWAY	MOTORSPORTS PARK LLC	1255 WILKINSON RD	MOORESVILLE	NC	28115	1255 WILKINSON RD	173075	1.29
MOOSE HENRY JR		3015 BESSEMER CITY RD	BESSEMER CITY	NC	28016	1560 CRANWELL DR	558B039	2.62
MORENO SAMUEL JUON		704 BARONS RIDGE RD C1	KANNAPOLIS	NC	28081-2283	PERSONAL PROPERTY	133170	2.88
MORENO SAMUEL JUON & WF	CRUZBACILLO-GREGORIO MARIA DE LA	704 BARONS RIDGE RD C-1	KANNAPOLIS	NC	28081-2283	141 CRAWFORD ST	018 184	10.81
MORGAN BARBARA J	LARRY MORGAN	267 RAVENWOOD LN	LEXINGTON	NC	27292	916 N MAIN ST	101 080	2.27
MORGAN BETTY JEAN PARHAM		420 CROMER RD	SALISBURY	NC	28146-7160	0 ELLEN ST	359 078	1.08
MORGAN BETTY JEAN PARHAM		420 CROMER RD	SALISBURY	NC	28146-7160	420 CROMER RD	423 071	16.82
MORGAN BETTY JEAN PARHAM		420 CROMER RD	SALISBURY	NC	28146-7160	PERSONAL PROPERTY	175730	1.38
MORGAN CHARLIE WAYNE	BROWN BONNIE	380 SIDES RD	SALISBURY	NC	28146-6904	380 SIDES RD	356 048	28.45
MORGAN RALPH B HEIRS		240 CAMELOT RD	SALISBURY	NC	28146	0 US 52 HWY	623 049	7.98
MORGAN RALPH B HEIRS		240 CAMELOT RD	SALISBURY	NC	28146	796 WHITE ROCK AVE	623 273	17.87
MORGAN TOMMIE CRUTCHFIELD &	MORGAN WILLIAM V	1201 WESTBURY DR	MOBILE	AL	36609	0 HIGH ROCK RD	526 004	4.17
MORGAN TOMMIE CRUTCHFIELD &	MORGAN WILLIAM V	1201 WESTBURY DR	MOBILE	AL	36609	0 HIGH ROCK RD	526 007	11.65
MORRIS BARRY A & WF	MORRIS WANDA J	2215 KENWOOD DR	KANNAPOLIS	NC	28081	2215 KENWOOD DR	245D238	4.03
MORRIS CHRISTOPHER WAYNE		249 FAIRHAVEN DR	SALISBURY	NC	28146-7442	PERSONAL PROPERTY	133648	2.75
MORRIS GEORGE EDWARD & WF	MORRIS BRENDA K	908 CIRCLE ST	KANNAPOLIS	NC	28081-9330	908 CIRCLE ST	155 021	14.59
MORRIS THOMAS PHILLIP & WF	COOPER REBECCA H	40752 MOUNTAIN CREEK RD	NEW LONDON	NC	28227	0 REEVES ISLAND RD	546 049	3.60
MORRIS TIMOTHY EUGENE	MORRIS SABRA HAYES	1140 FALLS DR	CHINA GROVE	NC	28023	1140 FALL DR	236 068	2.44
MORRIS TONY EUGENE & WF	MORRIS JUNE B	7660 CRESTWOOD DR	KANNAPOLIS	NC	28081	7660 CRESTWOOD DR	249A109	5.40
MORRISON DONALD RICHARD		144 ANDERSON RD	SURGOINSVILLE	TN	37873	0 COOL SPRINGS RD	723 066	1.04
MORRISON LAW LLP		TRUST ACCOUNT	CONCORD	NC	28025	235 ROSEMAN RD	481 002	6.50
MORROW CONNIE JOYCE	C/O LARRY LAWRENCE BUSH	101 EDEN DR	SALISBURY	NC	28147	101 HOPE HILL RD	306 049000001	1.95
MORROW LONNIE		4306 STONEDALE DR	GREENSBORO	NC	27406	1020 LEGION CLUB RD	353A019	2.48
MORROW RHONDA DENISE		716 WELDON LN	SALISBURY	NC	28146	716 WELDON LN	403C162	853.30
MORTGAGE CONNECT LP		260 AIRSIDE DR	MOON TOWNSHIP	PA	15108	815 BROOKFIELD CIR	416A158	21.75
MORTGAGE CONNECT, LP		260 AIRSIDE DR	MOON TOWNSHIP	PA	15108	325 CASTLEGATE WAY	136B020	2,603.92
MORTGAGE INFORMATION SERVICES INC		4877 GALAXY PKY, SUITE I	CLEVELAND	NC	44128	1075 MILLBROOK RD	225 065	42.09
MORTGAGE INFORMATION SVCS		CITI ESCROW ACCT	CLEVELAND	OH	44128	1080 RAVEN BROOK WAY	352 079	130.07
MOSS DANIEL J & WF	MOSS SHAREE E	7481 PRESCOTT LN	LAKE WORTH	FL	33467	0 HINSDALE AVE	558A069	4.64
MOSS LEONARD NOLAN JR & WF	MOSS BARBARA	167 NORTHCREST DR	KANNAPOLIS	NC	28081-7963	167 NORTHCREST ST	2498179	861.09
MOTLEY THOMAS JAMES III		485 BAYMOUNT DR	SALISBURY	NC	28144	226 N YADKIN AVE	035 094	3.93
MULKERN PROPERTIES LLC		178 US ROUTE ONE	FALMOUTH	ME	04105	703 PERFORMANCE RD	239 074	24.26
MULTI STATE ESCROW		AVENUE 365 LENDER SERVICE	FORT WASHINGTON	PA	19034	135 TROTTERS LN	371B145	30.51
MULTI STATE ESCROW ACCT		AVENUE 354 LENDER SERVICES LLC	FORT WASHINGTON	PA	19034	113 ENGLISH OAK LN	129I002	222.60

MULTI STATE ESCROW ACCT		AVENUE 365 LENDER SERVICES LLC	1100 VIRGINIA DR SUITE #130	FORT WASHINGTON	PA	19034	2510 AIRPORT RD	467B099	106.66
MURDOCK BARBARA ANN		2836 EMMANUEL CHURCH RD		CONOVER	NC	28613-9134	265 CHILDERS RD	563 029	8.22
MURPHY LEONA		286 RIVERSIDE DR		PORT REPUBLIC	NJ	08241	2226 KENWOOD DR	2450256	10.37
MURPHY ANDREW		28 BAYONNE AVE		CENTRAL ISLIP	NY	11722	5885 BRINGLE FERRY RD	174251	1.31
MURPHY GEORGIA S		8445 CABIN HILL RD		TALLAHASSEE	FL	32311	O JOHN RAINEY RD	463 032	1.52
MYERS CHRIS EUGENE		1050 KESTREL CT		SALISBURY	NC	28147	1050 KESTREL CT	825 038	30.54
MYERS JEFFREY EUGENE		215 WOODSMANS LN		MOORESVILLE	NC	28115	215 WOODSMAN LN	240 048	4.17
MYERS JUDY R		110 PRESTWICK CT		SALISBURY	NC	28146	110 PRESTWICK CT	058F476	33.82
MYERS NOLIE HONEYCUTT		2022 TOWNVIEW DR		KANNAPOLIS	NC	28081	1467S COOL SPRINGS RD	718 007	6.51
MYERS NOLIE HONEYCUTT		2022 TOWNVIEW DR		KANNAPOLIS	NC	28081	2022 TOWNVIEW DR	249E088	10.30
MYERS SEPTIC TANK CO INC		1882 BRIGGS RD		SALISBURY	NC	28147-9550	1882 BRIGGS RD	168101	26.90
MYERS SUE ELLEN TRUSTEE		13 MAPLE DR		ASHEVILLE	NC	28805	O BYRD RD	403 033	1.41
N KANN UNITED METHODIST CH		1309 N MAIN ST		KANNAPOLIS	NC	28081	O N MAIN ST	159 168	1.85
N KANN UNITED METHODIST CH		1309 N MAIN ST		KANNAPOLIS	NC	28081	O N MAIN ST	159 167	5.91
NAILE LOUISE JOHNSON		152 MOORE HAVEN DR		SALISBURY	NC	28147	152 MOORE HAVEN DR	768A076	13.26
NANCE & OVERBEY		214 E INNES ST		SALISBURY	NC	28144	102 CARABELLE CIR	326A191	35.31
NANCE & OVERBEY		214 E INNES		SALISBURY	NC	28144	109 BRADFORD DR	623A186	10.21
NANCE & OVERBEY		214 E INNES ST		SALISBURY	NC	28144	1231 MAXWELL ST	003 139	35.98
NANCE & OVERBEY		214 E INNES ST		SALISBURY	NC	28144	1650 THIRD CREEK CHURCH RD	257 002	296.09
NANCE & OVERBEY		214 E. INNES ST.		SALISBURY	NC	28144	2050 MARINA POINTE RD	606J006	32.94
NANCE & OVERBEY		214 E INNES ST		SALISBURY	NC	28144	255 BONAVENTURE DR	463K046	10.19
NANCE & OVERBEY		214 E INNES ST		SALISBURY	NC	28144	309 W MARSH ST	015 157	50.16
NANCE & OVERBEY		214 E INNES ST.		SALISBURY	NC	28144	402 PINECROFT LN	036A112	12.46
NANCE & OVERBEY		214 E INNES ST		SALISBURY	NC	28144	902 REID RD	373 027	9.42
NANCE & OVERBEY PLLC		214 E INNES STREET		SALISBURY	NC	28144	1515 ARBOR DR	332 075	27.50
NANCE & OVERBEY LLC		214 E INNES STREET		SALISBURY	NC	28144	2103 W INNES ST	001 007	24.35
NANCE & OVERBEY PLLC		214 E INNES STREET		SALISBURY	NC	28144	103 CEDAR CIR	468 173	570.26
NANCE & OVERBEY PLLC		214 E INNES STREET		SALISBURY	NC	28144	234 GRANITE LN	110A043	18.83
NANCE & OVERBEY PLLC		214 E INNES STREET		SALISBURY	NC	28144	90 ARABIAN LN	326B214	306.32
NANCE & OVERBEY PLLC		214 E INNES ST		SALISBURY	NC	28144	108 TREETOP CT	329C352	2.51
NANCE & OVERBEY PLLC		214 E INNES ST		SALISBURY	NC	28144	1089 LIZZIE LN	207E024	36.37
NANCE & OVERBEY PLLC		REAL ESTATE 101A TRUST	214 E INNES ST	SALISBURY	NC	28144	115 6TH ST	032 109	30.94
NANCE & OVERBEY PLLC		214 E INNES ST		SALISBURY	NC	28144	154 LILLY AVE	021 187	23.81
NANCE & OVERBEY PLLC		214 E INNES ST		SALISBURY	NC	28144	1544 PADDOCK CIR	431C025	25.63
NANCE & OVERBEY PLLC		214 E INNES ST		SALISBURY	NC	28144	220 CASTLE KEEP RD	618A063	20.23
NANCE & OVERBEY PLLC		214 E INNES ST		SALISBURY	NC	28144-0000	308 N MILFORD DR	326 D19A	35.94
NANCE & OVERBEY PLLC		214 E INNES ST		SALISBURY	NC	28144	355 N FISHERMANS LN	509A049	299.53
NANCE & OVERBEY PLLC		214 E INNES ST		SALISBURY	NC	28144	405 ORBISON RD	212 075	1,752.56
NANCE & OVERBEY PLLC		214 E INNES ST		SALISBURY	NC	28144	530 SPORTSMAN DR	500A112	23.52
NANCE & OVERBEY		214 E INNES ST		SALISBURY	NC	28144	1814 MORNINGSIDE LN	058I012	25.28
NANCE & OVERBEY		214 E INNES ST		SALISBURY	NC	28144	355 VINEYARD DR	406A007	5.39
NANCE & OVERBEY		214 E INNES ST.		SALISBURY	NC	28144	809 CRANE CREEK RD	058 206	30.09
NANCE & OVERBEY		214 E INNES ST		SALISBURY	NC	28144	1063 BLUEBERRY RD	207H022	40.12
NATIONSTAR MORTGAGE LLC		3001 HACKBERRY DR		IRVING	TX	75063	820 BYRD RD	404 150	1,403.40
NAVA OLGA G		1088 WILDFLOWER LN		SALISBURY	NC	28147	1088 WILDFLOWER LN	221C005	13.05
NEELY MELODY J & HUS	NEELY HAROLD SCOTT	866 HENKEL RD		STATESVILLE	NC	28677	O MORGAN RD	520 030	3.18
NESBIT TIMOTHY L & WF	JUANG JIAN WEI	111 KETCH CT		MOORESVILLE	NC	28117-0000	145 WINTERLOCKEN RD	310A073	14.77
NESHAT REZA ALI		PO BOX 6263		IRVINE	CA	92616	301 HOWARD ST	361 056	2.20
NEW YORK AIR BRAKE LLX		748 STARBUCK AVE		WATERTOWN	NY	13601	115 SUMMIT PARK DR	402C007	677.19
NEWTON ROBERT LEE SR & WF	NEWTON CYNTHIA EARNHARDT	315 CRESCENT HEIGHTS DR		SALISBURY	NC	28146-9600	315 CRESCENT HEIGHTS DR	426B118	14.34
NGUYEN QUANG THANH		207 CARABELLE CIR		SALISBURY	NC	28144	207 CARABELLE CIR	326A175	11.01
NICHOLS ARNETTA	% ARNETTA N CORPREW	2112 T STREET NW		AUBURN	WA	98201	O BARBOUR ST	025 011	1.40
NO WAY JOSE'S INC		ATTN VIRGINIA OR JOSE AYALA	303 S MAIN ST	CHINA GROVE	NC	28023	303 S MAIN ST	168207	7.35
NORRIS CODY L & WF	NORRIS TERRY K	190 FRY ST		CHINA GROVE	NC	28023	186 FRY ST	244B110	10.45
NORTHGATE CHURCH		1255 W RIDGE RD		SALISBURY	NC	28147	209 S LONG ST	019 073	3.13
NORWOOD ARMSTRONG & STOKES		2133 SOUTHDEND DR STE 108		CHARLOTTE	NC	28203	625 W BANK ST	009 141	2,252.23
NORWOOD ARMSTRONG & STOKES PLLC		2133 SOUTHDEND DR STE 108		CHARLOTTE	NC	28203	304 WILDWOOD DR	058A333	24.00
NOVAK LOUIS T		501 8TH ST		SPENCER	NC	28159	501 8TH ST	031 035	24.77
NULL ALLEN WAYNE		219 CEDARWOOD DR		SALISBURY	NC	28147	221 N YADKIN AVE	035 157	18.40
NUNN SAM AKERS III		2105 FOWLER ST		KANNAPOLIS	NC	28083	2105 FOWLER ST	144A02204	2.32
ODDIE EDNA INEZ		2240 BARGER RD		SALISBURY	NC	28146	2220 BARGER RD	625 053	6.94
ODDIE ROBERT LEON		2890 ODDIE RD		SALISBURY	NC	28146	O ODDIE RD	624 002	19.97
ODDIE ROBERT LEON		2890 ODDIE RD		SALISBURY	NC	28146	2890 ODDIE RD	624 103	8.10
ODDIE ROBERT LEON		2890 ODDIE RD		SALISBURY	NC	28146	5420 STOKES FERRY RD	618 004	9.77
OH SE MIN & WF	OH SONIA O	111 POLO DR		SALISBURY	NC	28144	111 POLO DR	325D408	64.32
OH SE MIN & WF	OH SONIA O	111 POLO DR		SALISBURY	NC	28144	1701 W INNES ST	021 100	32.64
OKAFOR ANTHONY		4403 PAULA DR		WINSTON SALEM	NC	27127	1319 STANDISH ST	173639	1.20
OLIPHANT JOHN LEWIS & WF	OLIPHANT NEDDA B	113 DEXTER ST		KANNAPOLIS	NC	28081	O DEXTER AVE	249C067A	1.24
OLIPHANT JOHN LEWIS & WF	OLIPHANT NEDDA B	113 DEXTER ST		KANNAPOLIS	NC	28081	O DEXTER AVE	249C130	2.30
OLIPHANT JOHN LEWIS & WF	OLIPHANT NEDDA B	113 DEXTER ST		KANNAPOLIS	NC	28081	113 DEXTER AVE	249C067	11.07
OLIVERA JUAN FERNANDO & WF	VAZQUEZ AMANDA OLIVERA	2005 MOOSE RD		KANNAPOLIS	NC	28083	2005 MOOSE RD	158 326	4.85
ONEILL GARY MICHAEL		1240 PATTERSON RD		SALISBURY	NC	28147	1240 PATTERSON RD	200 044	21.94
ORBISON PATTY JEAN	PHILLIPS DANA CHRISTOPHER	105 MORROWFIELD PL		FMOUNT ULLA	NC	28125	105 MORROWFIELD PL	564 029	22.23
OSAKWE CYRIL & WF	OSAKWE DOROTHY	5144 PARKGLEN AVE		LOS ANGELES	CA	90043	36 KNOX ST	018 036	7.94
OSBORNE MILDRED I		182 RYAN ST		SALISBURY	NC	28144	O S MARTIN LUTHER KING JR AVE	018 209	2.88
OSBORNE MILDRED I		182 RYAN ST		SALISBURY	NC	28144	182 RYAN ST	018 067	9.04
OUSLEY JOHN CRAIG	OUSLEY JENNIFER ANN	PO BOX 303		GRANITE QUARRY	NC	28072	O PARK AVE	350 041	3.74

OUTBACK STEAKHOUSE OF FL LLC	OUTBACK STEAKHOUSE #3461	% DUCHARME, MCMILLEN & ASSOC	PO BOX 80615	INDIANAPOLIS	IN	46280	1020 E INNES ST	168294	13.35
OVERCASH ANGIE RUTH		1960 CANNON STREET EXT		ROCKWELL	NC	28138	1960 CANNON ST	372 119	1.90
OVERCASH MARK LYNN		315 UPPER OVERCASH AVE		CHINA GROVE	NC	28023	315 UPPER OVERCASH AVE	246 181	7.29
OVERCASH MYRA LONDON		8515 WRIGHT RD		KANNAPOLIS	NC	28081	8515 WRIGHT RD	247 007	6.40
OVERCASH RANDY D & WF	OVERCASH CHERYL T	160 COOL CREEK LN		MOUNT ULLA	NC	28125	0 COOL CREEK LN	5638012	1.22
OVERCASH W STEVE	OVERCASH BETSY H	425 BECK RD		SALISBURY	NC	28144	425 BECK RD	309 049	20.00
OVERCASH WALTER STEPHEN SR &	OVERCASH BETSY H TRUSTEES	425 BECK RD		SALISBURY	NC	28144	0 BECK RD	309 146	1.80
OWENS DAVID LEON & WF	OWENS PENNY C	1820 RIVER RD		RICHFIELD	NC	28137-9745	1820 RIVER RD	515 006	11.16
OWENS JILL & HS	OWENS PAUL T	1740 PHANIEL CHURCH RD		ROCKWELL	NC	28138	1740 PHANIEL CHURCH RD	431 066	7.52
P & F FARMS INC		PO BOX 517		SALISBURY	NC	28145-0517	400 P & F FARM RD	168321	2.76
P & G SECURITY GUARD INC		277 BURKHEAD LN		DENTON	NC	27239	134 N LEE ST	105548	25.99
P M G RESEARCH INC	PMG RESEARCH OF SALISBURY LLC	4505 COUNTRY CLUB RD STE 110		WINSTON SALEM	NC	27104	410 MOCKSVILLE AVE	168327	13.71
PACE JACOB ROBERT		1300 LARCHMONT PL APT 310		SALISBURY	NC	28144	310 LARCHMONT PL	335A0031	10.69
PAC-VAN INC		9155 HARRISON PARK CT		INDIANAPOLIS	IN	46215-2108	775 AIRPORT RD	168332	20.00
PAGE HEATHER NICOLE &	PAGE WILLIE MARVIN	335 HOWARD ST		ROCKWELL	NC	28138	385 HOWARD ST	372 047	2.22
PALILLO JACOB J		18611 STARCREEK DR		CORNELIUS	NC	28031	0 SCOTLAND LN	628 159	2.11
PALMER DEVELOPMENT CO LLC		3645 BROOKS LN		TERRELL	NC	28682	0 PALMER DR	357 365	9.81
PAPAGEORGIOU JONATHAN L	PAPAGEORGIOU DANIELLE E	#373	349 COPPERFIELD BLVD NE STE L	CONCORD	NC	28025-2432	605 TROUTMAN RD	146 161	4.90
PAPAGEORGIOU JONATHAN L &	PAPAGEORGIOU DANIELLE E	605 TROUTMAN RD		ROCKWELL	NC	28138	1154 CHOW DR	146 140	1.09
PARADIGM PROPERTIES OF	SALISBURY LLC	108 BUCKINGHAM PL		SALISBURY	NC	28144	2440 STATESVILLE BLVD	329 0440002	9.45
PARADIGM PROPERTIES OF SALISBURY LLC		108 BUCKINGHAM PL		SALISBURY	NC	28144	108 BUCKINGHAM PL	325C368	20.50
PARKER GAS CO INC T/A	RAPID XCHANGE	PO BOX 159		NEWTON GROVE	NC	28366	1086 GATEWAY DR	168370	2.43
PARKER MAKAYLA ETAL		162 BIRTWICK RD		ROCKWELL	NC	28138	645 CRESCENT RD	358 023	3.70
PARKER SUSAN J		199 EDEN PARK DR		CHINA GROVE	NC	28023	199 EDEN PARK DR	221A055	4.08
PARKLAND VENTURES INC		4600 COX RD STE 400		GLEN ALLEN	VA	23060	0 MAJOLICA RD	451 049000001	48.59
PARKLAND VENTURES INC	OAKLAND MEADOWS MHP	4600 COX RD STE 400		GLEN ALLEN	VA	23060	MAJOLICA RD	168243	24.51
PARNELL JEFFERY B & WF	PARNELL CHRISTIE L	2020 WYATT'S GROVE CHURCH RD		RICHFIELD	NC	28137	2030 WYATT GROVE CHURCH RD	518 016	7.40
PARTEE MARIE A		1309 W HORAH ST		SALISBURY	NC	28144-3921	1309 W HORAH ST	005 160	19.19
PATS Y DORI LLC		1450 PINNACLE WAY DR		LANDIS	NC	28088-0000	2908 N MAIN ST	156 08101	114.68
PATTERSON JOSEPHINE SIMMONS		3518 WOODVIEW DR		HIGH POINT	NC	27265	0 NEEDMORE RD	709 085	6.90
PATTERSON JOSEPHINE SIMMONS		3518 WOODVIEW DR		HIGH POINT	NC	27265	4755 NEEDMORE RD	709 105	4.61
PATTISON SIGN GROUP INC		555 ELLESMERE RD		TORONTO	CANADA	MIR	511 JAKE ALEXANDER	168412	2.70
PAUL M BOST TRUCKING CO INC		PO BOX 778		ROCKWELL	NC	28138-0278	150 PAUL RD	168414	1.21
PAWNEE LEASING CORP	% ADVANCED PROP TAX COMPLIANCE	1611 N INTERSTATE 35E STE 428		CARROLLTON	TX	75006-8616	9075 HWY 152 W	176409	1.22
PAYNE DONALD E		415 TROXLER RD		ROCKWELL	NC	28138	415 TROXLER RD	635 025	6.80
PAYNE LARRY A & WF	PAYNE ANN C	111 HOMESTEAD AV		KANNAPOLIS	NC	28081	111 HOMESTEAD AVE	249C055	11.30
PC LAW ASSOCIATES	NC IOLTA ATTORNEY TRUST	11610 N COMMUNITY HOUSE RD STE 200	11610 N COMMUNITY HOUSE RD STE 200	CHARLOTTE	NC	28277	850 KINGSTREE RD	618 081	726.73
PC LAW ASSOCIATES PLLC		11610 N COMMUNITY HOUSE RD	SUITE 200	CHARLOTTE	NC	28277	504 DOE RIDGE DR	2668022	1,987.40
PC LAW ASSOCIATES PLLC		11610 N COMMUNITY HOUSE RD STE 200		CHARLOTTE	NC	28277	639 GHEEN RD	311 087	183.47
PC LAW ASSOCIATES PLLC	NC IOLTA ATTY TRUST ACCT	11610 N COMMUNITY HOUSE RD	11610 N COMMUNITY HOUSE RD STE 200	CHARLOTTE	NC	28277	713 CANDLEWICK DR	460 116	123.12
PC LAW ASSOCIATES PLLC		11610 N COMMUNITY HOUSE RD	SUITE 200	CHARLOTTE	NC	28277	112 MAPLE RIDGE CIR	4791036	11.90
PC LAW ASSOCIATES PLLC		11610 N COMMUNITY HOUSE RD STE 200		CHARLOTTE	NC	28277	155 HAZELWOOD DR	365D061	1,519.30
PECORA WALTER & WF	PECORA KIMBERLY A	1107 MABLE AVE		KANNAPOLIS	NC	28083-2846	PERSONAL PROPERTY	138287	2.00
PEDDYCORD JACQUE C	PEDDYCORD JACQUELINE C	1010 RED OAK DR		ROCKWELL	NC	28138	1010 RED OAK DR	381A119	3.52
PEELER GEORGE A & WF	PEELER MILDRED K	PO BOX 512		GRANITE QUARRY	NC	28072	529 N MAIN ST	350 0070000001	70.24
PEELER JERRIE MILLER		225 BRADFORD DR		SALISBURY	NC	28146	225 BRADFORD DR	623A084	3.28
PERFECT ROSE THE LLC	MYERS ROBERT ANDREWS	302 E GLENVIEW DR		SALISBURY	NC	28147-8168	302 E GLENVIEW DR	168477	5.00
PERRELL ALICE BATES		1202 LANDSDOWN DR		SALISBURY	NC	28147	1202 LANDSDOWN DR	4508014	19.22
PETERS SHAWN THOMAS		5351 FAITH RD		SALISBURY	NC	28146-0365	1125 FLASH BULLET DR	4228127	7.23
PETERS SHAWN THOMAS		5351 FAITH RD		SALISBURY	NC	28146-0365	PERSONAL PROPERTY	138933	2.24
PETERSEN JOYCE J		590 LONG BOW RD		SALISBURY	NC	28144-1228	590 LONG BOW RD	307B065	2.04
PETHEL BRANSON A &	PETHEL CARMEN W	185 SCOTLAND LN		SALISBURY	NC	28146	185 SCOTLAND LN	628 137	10.98
PETHEL BRANSON A &	PETHEL CARMEN W	185 SCOTLAND LN		SALISBURY	NC	28146	195 SCOTLAND LN	628 136	1.12
PETHEL FRANCES R		610 SHUPING MILL RD		SALISBURY	NC	28146-0000	610 SHUPING MILL RD	426 111	36.29
PETHEL JUDY GAIL		1260 PATTERSON RD		SALISBURY	NC	28147	1260 PATTERSON RD	200 020	6.47
PETREA LYNETTE C		2405 VALE AVE		KANNAPOLIS	NC	28081	2405 VALE AVE	160 00103	4.84
PHARR DAVID JR		17 COBB LN APT C		MIDDLETOWN	NY	10940	1023 LOCKE ST	013 035	2.68
PHARR ROBERT REECE & WF	PHARR SUSAN BROWN	136 BIRKDALE DR		SALISBURY	NC	28144	136 BIRKDALE DR	325F331	38.87
PHILIPS MARVIN WISEMAN		250 BEEHIVE DR		CLEVELAND	NC	27013	250 BEEHIVE DR	718 057	2.00
PHM MORTGAGE SERVICES		PO BOX 5452		MT LAUREL	NJ	08054	115 W PARK DR	3881090	1,010.98
PHM MORTGAGE SERVICES		PO BOX 5452		MT LAUREL	NJ	08054	1595 N LONG ST	521063	241.19
PHILLIPS BARRON BLAIR & WF	PHILLIPS SUZANNE COX	664 MILLBRIDGE RD		CHINA GROVE	NC	28023	664 MILLBRIDGE RD	226 075	45.75
PHILLIPS GLENN W JR & WF	PHILLIPS NANCY G	106 RUGBY RD		SALISBURY	NC	28144	106 RUGBY RD	325E009	70.37
PHILLIPS JACK H &	PHILLIPS LINDA S	337 MAPLE RIDGE CIR		SALISBURY	NC	28147	337 MAPLE RIDGE CIR	4791022	4.21
PHILLIPS LINDA HARTMAN		225 LOG BARN RD		SALISBURY	NC	28146	225 LOG BARN RD	412B192	13.49
PHILLIPS PERCELLA HAGER		1118 COOL BREEZE LN		CHINA GROVE	NC	28023	1118 COOL BREEZE LN	112 155	7.36
PHILLIPS ROBERT J ET AL & WF	PHILLIPS GAIL M	C/O PHILLIPS ROBERT JR	120 SOUTHEAST AVE	KANNAPOLIS	NC	28083	607 E 13TH ST	159 367	13.85
PHILLIPS ROBERT J ET AL & WF	PHILLIPS GAIL M	C/O PHILLIPS ROBERT JR	120 SOUTHEAST AVE	KANNAPOLIS	NC	28083	650 E 14TH ST	159 366	11.92
PHILLIPS RODGER DALE		1010 CEDAR CREEK RD		KANNAPOLIS	NC	28083-9115	PERSONAL PROPERTY	139368	1.25
PICKETT THOMAS JOHNSON	WEHRL-PICKETT KAREN SUE	103 SAINT JOHNS DR		SALISBURY	NC	28144	103 ST JOHNS DR	304 069	25.85
PIEDMONT BRICK SALES LLC		PO BOX 2128		SALISBURY	NC	28145	1225 CHUCK TAYLOR LN	177882	5.79
PIEDMONT EXCAVATING, LLC		245 WESTFIELD DR		CLEVELAND	NC	27013-8979	245 WESTFIELD DR	172450	2.06
PIEDMONT STRUCTURAL CO		1432 N LEE ST		SALISBURY	NC	28144-3716	1432 N LEE ST	168562	3.29
PIERCE ELIZABETH HOPE		PO BOX 1306		ROCKWELL	NC	28138	510 CAL MILLER RD	363 092	7.06
PINE RECREATION CLUB CORP	ATTN TREASURER	PO BOX 1656		MOORESVILLE	NC	28115-1656	9055 CALDWELL RD	206A023	60.34
PINNACLE INDEPENDENT RX INC		1402 N CANNON BLVD		KANNAPOLIS	NC	28083	1402 N CANNON BLVD	168576	9.53
PINYAN BUDDY J & WF	PINYAN SYLVIA A TRUSTEES	608 MITCHELL AVE		CHINA GROVE	NC	28023	211 ROSS ST	101 214	3.37

PINYAN BUDDY J & WF	PINYAN SYLVIA A TRUSTEES	608 MITCHELL AVE		CHINA GROVE	NC	28023	320 KNOLLWOOD DR	646A049	7.16
PINYAN BUDDY J & WF	PINYAN SYLVIA A TRUSTEES	608 MITCHELL AVE		CHINA GROVE	NC	28023	804 RAILROAD AVE	101 129	5.29
PITMAN LINDA ANN		955 LONG FERRY RD		SALISBURY	NC	28144-0000	961 LONG FERRY RD	052 084	12.24
PITTARD J B JR		PO BOX 332		LANDIS	NC	28088-0332	1100 PITTARD ST	132 106	6.54
PITTARD J B JR		PO BOX 332		LANDIS	NC	28088-0332	935 S KIMMONS ST	132 151	2.47
PITTARD J B JR		904 S VALLEY ST		LANDIS	NC	28088	PERSONAL PROPERTY	178220	1.36
PITTARD LISA		904 S VALLEY ST		LANDIS	NC	28088	904 S VALLEY ST	132 165	24.74
PITTMAN JUDY	PITTMAN DONALD	407 S CHURCH ST		SALISBURY	NC	28144	407 S CHURCH ST	010 188	20.18
PLEASANTS TIMOTHY R & WF	PLEASANTS DIANE	2350 LEONARD RD		SALISBURY	NC	28146-2478	0 LEONARD RD	601 060	1.25
PLUMB CENTS LLC	ATTN STEPHEN M BANKER	PO BOX 1163		CHINA GROVE	NC	28023	508 S MAIN ST	168611	3.57
PLYLER DALE E		414 ROWAN MILL RD		SALISBURY	NC	28147-0000	414 ROWAN MILL RD	461A021	18.73
PLYLER WILLIAM HAROLD & WF	PLYLER LOIS SCOTT	6545 PLYLER RD		KANNAPOLIS	NC	28081-8793	6545 PLYLER RD	2498050	4.89
PLYLER WILLIAM HAROLD & WF	PLYLER LOIS SCOTT	6545 PLYLER RD		KANNAPOLIS	NC	28081-8793	6549 PLYLER RD	2498362	2.36
PMB CONSTRUCTION COMPANY		150 PAUL RD		ROCKWELL	NC	28138-8705	150 PAUL RD	175202	56.53
POLLY FISHER RENTALS LLC		PO BOX 191		MOCKSVILLE	NC	27028-0000	975 RAINEY RD	355 142	1.32
POLLY FISHER RENTALS LLC		PO BOX 191		MOCKSVILLE	NC	27028-0000	985 RAINEY RD	355 034	1.74
POOLE CLIFFORD L & WF	POOLE HAZEL K TRUSTEES	7448 SPRING VILLAGE DR APT 507		SPRINGFIELD	VA	22150	0 BEAGLE CLUB RD	619 022	8.14
POOLE CLIFFORD L & WF	POOLE HAZEL K TRUSTEES	7448 SPRING VILLAGE DR APT 507		SPRINGFIELD	VA	22150	0 PROVIDENCE CHURCH RD	627 046	8.13
POOLE CLIFFORD L & WF	POOLE HAZEL K TRUSTEES	7448 SPRING VILLAGE DR APT 507		SPRINGFIELD	VA	22150	0 PROVIDENCE CHURCH RD	627 050	8.94
POOLE ERIC DEAN		14935 OLD BEATTY FORD RD		GOLD HILL	NC	28071	0 OLD BEATTY FORD RD	382 036	2.14
POOLE ERIC DEAN		14935 OLD BEATTY FORD RD		GOLD HILL	NC	28071	14935 OLD BEATTY FORD RD	382 024	11.43
POOLE ERIC DEAN		14935 OLD BEATTY FORD RD		GOLD HILL	NC	28071	PERSONAL PROPERTY	140147	1.37
POOLE JANICE GAIL		1078 SAGEWOOD LN		SALISBURY	NC	28146-0000	1078 SAGEWOOD LN	422E184	16.10
POPE RANDY J	GRANITE AUTO REPAIR SOUTH	610 CRESCENT RD		ROCKWELL	NC	28138-7514	610 CRESCENT RD	168631	1.54
POSTON WILLIAM MASON &WF	POSTON KATHLEEN R	4861 SHADY GROVE RD		MEMPHIS	TN	38117-0000	0 SLOOP RD	574 062	1.15
POTEAT THOMAS DANIEL & WF	POTEAT LISA S	1402 LUDWICK HEIGHTS LN		SALISBURY	NC	28147	1402 LUDWICK HEIGHTS LN	062 013	20.74
POWELL JAMES H JR & WF	POWELL SYLVIA	513 W 22ND ST		KANNAPOLIS	NC	28081	513 W 22ND ST	155 137	7.26
POWELL ZACHARY R		705 POWELL RD		WOODLEAF	NC	27054-0000	0 LAUREN LN	630A048	1.33
POWELL ZACHERY RYAN		705 POWELL RD		WOODLEAF	NC	27054-9662	315 RENSHAW FORD RD	708 041	1.72
POWELL ZACHERY RYAN		705 POWELL RD		WOODLEAF	NC	27054-9662	705 POWELL RD	708 085	1.68
POWER CURBERS COMPANIES		727 BENDIX DR		SALISBURY	NC	28145	809 N LONG ST	174213	1.62
POWERS WILLIAM CRAIG		385 HACKETT ST		SALISBURY	NC	28144	PERSONAL PROPERTY	171464	2.98
PP&I LLC		77 MCCACHERN BLVD STE 2		CONCORD	NC	28025-0000	0 MOOSE RD	145 225	1.37
PP&I LLC		77 MCCACHERN BLVD STE 2		CONCORD	NC	28025-0000	0 MOOSE RD	145 227	1.37
PP&I LLC		77 MCCACHERN BLVD STE 2		CONCORD	NC	28025-0000	0 MOOSE RD	145 224	1.40
PP&I LLC		77 MCCACHERN BLVD STE 2		CONCORD	NC	28025-0000	0 MOOSE RD	145 228	18.86
PP&I LLC		77 MCCACHERN BLVD STE 2		CONCORD	NC	28025-0000	1311 N JUNIPER ST	159 393	5.16
PPG ARCHITECTURAL FINISHES INC	GLIDDEN PRO PAINT CTR #0053	% TAX ADMINISTRATION DEPT	ONE PPG PLACE	PITTSBURGH	PA	15272-5400	1333 KLUMAC RD	168671	8.56
PRAECHTL JAMES RONALD	PRAECHTL GAYLE MELANIE	4055 FISH POND RD		SALISBURY	NC	28146	4055 FISH POND RD	617 149	7.06
PRAXAIR	ATTN TAX DEPARTMENT	10 RIVERVIEW DR		DANBURY	CT	06810	1709 JAKE ALEXANDER BLVD	176177	322.04
PRESUTTI LINDA J		PO BOX 1046		NEW YORK	NY	10018	18 KERSHAW CT	042 047	61.51
PRG CONSTRUCTION LLC	% PATRICK D MORRISON	PO BOX 136		SPENCER	NC	28159-0136	125 A FIFTH ST SPENCER	168690	2.49
PRICE MARGARET FAYE		6860 LONG BRANCH RD		SALISBURY	NC	28147	6860 LONG BRANCH RD	754 067	3.66
PRICE PRISCILLA WILSON		3708 MAGGIE LANEY DR		CHARLOTTE	NC	28216	0 GLENN FAUST RD	263 062	1.60
PRIETO BROTHERS CORPORATION		419 B PEACH ORCHARD RD		SALISBURY	NC	28147-8325	419 PEACH ORCHARD RD	168698	9.14
PRINCE OF PEACE LUTH CHURCH		3070 NC HWY 152 E		SALISBURY	NC	28146	0 E NC 152 HWY	423 0170102	17.09
PROPST JAMES RAY		975 LONG BOW RD		SALISBURY	NC	28144-1237	975 LONG BOW RD	3078054	2.73
PROVINDER HALL IV LLC		301 MISSION ST 29C		SAN FRANCISCO	CA	94105	508 N US 29 HWY	124 071	88.47
PRUETTE JIAN W		509 BARRINGER ST		SALISBURY	NC	28146	509 BARRINGER ST	350 131	19.70
PSCL&E HOLDINGS LLC		1432 N LEE ST		SALISBURY	NC	28144	1432 N LEE ST	007 202	75.82
PSCL&E HOLDINGS LLC		1432 N LEE ST		SALISBURY	NC	28144-3716	1432 N LEE ST	168730	235.12
PUBLICOM INC		PO BOX 4546		ROANOKE	VA	24015-0546	PERSONAL PROPERTY	168732	1.05
PURO DELBERT W & WF	PURO DIANE M	1544 E BROAD ST #127		STATESVILLE	NC	28625-0000	625 COOK RD	555 001	27.44
QUADIENT LEASING USA INC FKA MAILFINANCE INC	ATTN TAX DEPT	478 WHEELERS FARMS RD		BRIDGEPORT	CT	06461-9105	PERSONAL PROPERTY	167586	1.56
QUIMBY PAUL CHARLES JR &WF	QUIMBY RUTH BOWER	325 REGENCY RD		SALISBURY	NC	28147-8867	225 REGENCY RD	4648180	24.07
R & D FLIGHT SERVICES LLC	AIRPLANE LISTING	ATTN SEAN IAN MALONE	611 MOCKSVILLE AVE	SALISBURY	NC	28144-2705	ROWAN COUNTY AIRPORT	168758	8.63
R & K TRUCKING	EDGAR EFREN LEON GARCIA	1088 WILDFLOWER LN		SALISBURY	NC	28147-5674	1088 WILDFLOWER LN	168759	9.83
RABON BILLY CLIFFORD & WF	RABON SCHARLENE R	2550 7TH ST		SALISBURY	NC	28144	2550 7TH ST	324 153	19.62
RALPH BAKERS SHOES		428 N MAIN ST		SALISBURY	NC	28144	905 S JACKSON ST	015 260	20.47
RAMOS FERMIN BARRERA &	HERNANDEZ FIDEL BARRERA	410 QUAIL POINTE DR		SALISBURY	NC	28147	410 QUAIL POINTE DR	22100000	7.95
RAMSEY SCOTT D & WF	RAMSEY SUZANNE MARGUERITE	15704 MOORESVILLE RD		MOORESVILLE	NC	28115	0 MOORESVILLE RD	576 065	1.22
RAMSEY SCOTT D & SUZANNE M	FARM EQUIPMENT	15704 MOORESVILLE RD		MOORESVILLE	NC	28115-6925	15704 MOORESVILLE RD	168800	1.62
RAMZAN ARNOLD & WF	RAMZAN ROSALIND W	PO BOX 503		GRANITE QUARRY	NC	28072	140 IRBY LN	6238197	6.13
RAPER GARRY WAYNE & WF	RAPER DEBORAH E	1910 STREWALT RD		CHINA GROVE	NC	28023	109 RUTLEDGE ST	244 147	10.79
RARE HOSPITALITY INTL INC	LONGHORN STEAKHOUSE #5249	% RYAN LLC DEPT 400	PO BOX 460369	HOUSTON	TX	77056	1371 KLUMAC RD	168807	10.40
RAYMOND SHIRLEY AGNER		1375 SHIVE RD		SALISBURY	NC	28146	3155 POOLE RD	644 117	9.74
RCTC 2012 4780473		NA		NA			190 FORSAKEN DR	127A06203	5.71
RCTC 2018 704930		NA		NA			425 EL CAMINO DR	174416	7.19
RCTC 2021 PREPAY	455A085	NA		NA			295 GRAYSON DR	455A085	27.44
RCTC 326E100		NA		NA			110 POND VIEW DR	326E100	2,195.08
RCTC 463B177		NA		NA			191 E CHAMBLEE DR	463B177	643.63
READ DANIEL BRIGHAM & WF	READ JANET M	502 AMESBURY DR		MOUNT ULLA	NC	28125	502 AMESBURY DR	558A014	13.28
RECREATIONAL VENTURES INC T/A	COURT ONE	ATTN TAX DEP	59 CRAFTSMAN DR	YOUNGSVILLE	NC	27596-8783	303 SALISBURY AVE	168829	1.49
RED EYE DESIGNS INC		305 PIT RD		MOORESVILLE	NC	28115	305 PIT RD	168832	4.85
REDZEPOVIC JUSUF & WF	REDZEPOVIC NASIHA	410 SPRING OAK DR		SALISBURY	NC	28147	410 SPRING OAK DR	478 050	12.74
REEDER STEVEN LLOYD		1131 LIGHTHOUSE WAY		SALISBURY	NC	28146-5609	PERSONAL PROPERTY	142439	1.66
REEDER STEVEN LLOYD & WF	REEDER ANNETTA H	1131 LIGHTHOUSE WAY		SALISBURY	NC	28146	0 LAKE POINTE LN	644 170	8.36

REEDER STEVEN LLOYD & WF	REEDER ANNETTA H	1131 LIGHTHOUSE WAY		SALISBURY	NC	28146	1131 LIGHTHOUSE WAY	644 133	54.47
REESE JUDITH GARNETT		8323 RITTENHOUSE CIR		CHARLOTTE	NC	28270	PERSONAL PROPERTY	142455	1.19
REEVES MARILYN C		917 BRIGHTON DR		KANNAPOLIS	NC	28087	322 CORRIHER HEIGHTS AVE	121A09701	8.65
REHAK FRANK J III & WF	REHAK LORRAINE P	10000 BOSTIAN FISHER RD		ROCKWELL	NC	28138	2025 CHANTILLY LN	063C228	22.63
REHAK FRANK J III & WF	REHAK LORRAINE P	10000 BOSTIAN FISHER RD		ROCKWELL	NC	28138	475 LAKE POINTE LN	644 138	60.83
REHAK FRANK J III & WF	REHAK LORRAINE P	10000 BOSTIAN FISHER RD		ROCKWELL	NC	28138	580 CATFISH RD	505 051	13.94
REBSOME SUSAN M		417 OLD TULIP FARM RD		SALISBURY	NC	28147	417 OLD TULIP FARM RD	317A052	4.20
REISSNER WILLIAM M JR		2517 FOX FIRE DR		SALISBURY	NC	28147	2517 FOX FIRE DR	461B180	3.66
REMER LLC		1303 WRENWOOD CT		SALISBURY	NC	28146-8685	3023 S MAIN ST	461A134	16.00
REPUBLIC SERVICES INC	ALLIED WASTE SERVICE OF SALISB	PO BOX 29246		PHENIX	AZ	85038-9246	PERSONAL PROPERTY	168887	8.73
RESIDENTIAL GARBAGE INC		PO BOX 808		GRANITE QUARRY	NC	28072	9181 BRINGLE FERRY RD	168888	6.80
RESTAURANT BRAND INTL	ATTN PROPERTY TAX	% RYAN	PO BOX 460189	HOUSTON	TX	77056-0000	824 E INNES ST	016 239	2.89
REYES JORGE L & WF	REYES DENISE	425 EL CAMINO DR		SALISBURY	NC	28146-6710	737 HEILIGTOWN RD	052 102	6.75
REYES SUYAPA	OCHOA LUIS	721 LATHROP ST		NAPA	CA	94558-0000	1500 PARKVIEW CIR	002 177	25.70
REYNOLDS ALAN GREY	FARM EQUIPMENT	490 MCKNIGHT RD		CHINA GROVE	NC	28023	230 MCKNIGHT RD	168898	1.51
REYNOLDS DAVID C		1550 WESTBROOK CT #6433		RICHMOND	VA	23227	0 HENDERSON GROVE CHURCH RD	400 0310011	4.04
REYNOLDS HAROLD THOMAS & WF	REYNOLDS CYNTHIA T	3535 OLD UNION CHURCH RD		SALISBURY	NC	28146	3535 OLD UNION CHURCH RD	607 050	4.17
REYNOLDS ROBERT MICHAEL		3863 MANDARIN WOODS DR S		JACKSONVILLE	FL	32223	0 S SALISBURY AVE	649 102	1.51
RHYNE JAMES M & WF	RHYNE ANNE C	550 LAKESIDE DR		STATESVILLE	NC	28677	3910 CHENAULT RD	725 007	8.25
RIBELIN DANELLE RAE		332 SURVEYORS DR		SALISBURY	NC	28146	332 SURVEYORS DR	511 016	6.65
RICE BETTY JO		5601 MEADOW RUN		KNIGHTDALE	NC	27545	0 RICE FARM RD	457 057	1.20
RICH RYAN KEVIN & WF	RICH ALICE SIMMONS	340 RICHMOND RD		SALISBURY	NC	28144	340 RICHMOND RD	041 127	33.41
RICHARDSON ROBERT	RICHARDSON PHYLLIS BRANHAM	1007 CLARKSVILLE CAMPGROUND RD		MONROE	NC	28112-9508	220 WINTERLOCKEN RD	310A059	4.47
RICHMOND CHRISTOPHER EUGENE		2680 RED CEDAR RD		MOORESVILLE	NC	28115	260 RED CEDAR RD	228C008	1,499.77
RICOH USA INC	% THE ALBANO GROUP	PO BOX 3850		MANCHESTER	NH	03105-3850	PERSONAL PROPERTY	168919	4.62
RILEY JO ANN &	PAYNE ROBIN JACKSON	7 GOLD HILL CIR		SALISBURY	NC	28146	7 GOLD HILL CIR	071 160	10.64
RINTALA KARLA MARIE		5620 NC HWY 152 E		ROCKWELL	NC	28138-1018	5620 E NC 152 HWY	426 115	1.19
RIOS SENEN & HUS	RODRIGUEZ LUIS A	2110 GRUBB FERRY RD		SALISBURY	NC	28144	2110 GRUBB FERRY RD	323 01201	14.76
RITCHIE HARRY L & WF	RITCHIE TONI M	7733 FREEZE RD		KANNAPOLIS	NC	28081	7733 FREEZE RD	249A032	7.44
ROANE GREGORY T & WF	ROANE MONICA P	245 CASTLE KEEP RD		SALISBURY	NC	28146	245 CASTLE KEEP RD	618A057	5.73
ROBERT M CRITZ PA	INC	PO BOX 745		CONCORD	NC	28026-0745	2248 TULLY MORE DR	132C068	10.67
ROBERT M CRITZ PA	SCEARCE LISA B CO-TRUSTEES	PO BOX 745		CONCORD	NC	28026-0745	300 S MAIN ST	420 001	23.55
ROBERTS OXYGEN COMPANY INC		7564 STANDISH PL STE 100		ROCKVILLE	MD	20855-2766	VARIOUS	168962	9.44
ROBERTS YORKE A	% WILLIAM ROBERTS	2019 CASTLE GLEN DR		RICHMOND	VA	23236	0 ROBERTS ST	129A061	1.68
ROBINETTE RALPH E & WF	ROBINETTE SHIRLEY B	1110 GRIST MILL RUN		SALISBURY	NC	28146	1110 GRIST MILL RUN	405C112	26.02
ROBINSON GARY LYNN	ROBINSON GLENDA KLUTTZ	830 PARKS RD		SALISBURY	NC	28146-1193	830 PARKS RD	422 021	4.50
ROBINSON VONDA KAY		5465 WOODLEAF RD		SALISBURY	NC	28147	5465 WOODLEAF RD	313 027	3.18
ROBINSON CONTRACTING INC		1315 GRAHAM WOODS DR		MOUNT ULLA	NC	28125	1315 GRAHAM WOODS DR	178448	1.42
RODELLI LORITA I		515 W STOKES ST		CHINA GROVE	NC	28023	515 W STOKES ST	118B110	13.69
ROGERS CECILIA		1851 ROSEMONT ST		SALISBURY	NC	28144	1851 ROSEMONT ST	61200506	24.10
ROJAS FRANCISCO MARIA & WF	ROJAS FLORIDEMIA NODARSE	1070 LUCKY LN		SALISBURY	NC	28146	1070 LUCKY LN	632B005	9.92
ROLLANS SAMUEL ASHLEY		2120 GRAHAM RD		MOUNT ULLA	NC	28125	1180 COOPER RD	209 093	596.08
ROLLANS SAMUEL ASHLEY		2120 GRAHAM RD		MOUNT ULLA	NC	28125	130 LILLIAN CIR	769A051	9.17
ROLLANS SAMUEL ASHLEY		2120 GRAHAM RD		MOUNT ULLA	NC	28125	1965 RANKIN RD	560 029	23.09
ROLLINS R MICHAEL	ROLLINS JANIE R	322 LAUREL VALLEY WAY		SALISBURY	NC	28144	322 LAUREL VALLEY WAY	326F008	400.10
ROMAN ANGEL A GALLARDO		315 ALAN CIR		SALISBURY	NC	28146	1223 GLENWOOD AV	591027	1,898.47
ROSA THOMAS & WF	ROSA KAREN E	1239 LITTLE MILL RD		FRANKLINVILLE	NJ	08322	0 LONG FERRY RD	606 067	2.26
ROSA THOMAS & WF	ROSA KAREN E	1239 LITTLE MILL RD		FRANKLINVILLE	NJ	08322	0 MIDDLE OAK DR	606 034	2.26
ROTHROCK ARNOLD GENE	ROTHROCK SAMUEL T	715 SE 25TH ST		OKECHOBEE	FL	34974	0 ROTHROCK RD	367 015	2.25
ROUNDPOINT MRTG		PO BOX 19409		CHARLOTTE	NC	28219-9409	8480 CASTOR RD	419 269	40.44
ROUSIS DIMITRIOS		348 WEBSTER PL		CHARLOTTE	NC	28209	210 W 21ST ST	16015302	24.98
ROUSIS INC		2800 N CANNON BLVD		KANNAPOLIS	NC	28083	2801 ALEXANDER AVE	162 106	32.33
ROWAN AUTO AND SPEED SHOP LLC	ATTN JEFF YOST	355 EFIRD RD		GOLD HILL	NC	28071	355 EFIRD RD	166451	1.12
ROWAN AUTO REPAIR INC		625 N MAIN ST		SALISBURY	NC	28144	625 N MAIN ST	176657	1.02
ROWAN DRUG INC T/A	MEDICINE SHOP THE	1357 W INNES ST		SALISBURY	NC	28144-3101	1357 W INNES ST	169048	11.87
ROWAN GRANITE QUARRY INC		1128 ATHENS HWY	PO BOX 100	ELBERTON	GA	30635-0100	3025 ARTZ RD	169051	32.84
ROWAN GRANITE QUARRY INC		1493 CROSSTIE DR NE	PO BOX 100	ELBERTON	GA	30635	3025 ARTZ RD	419 026	71.72
ROWAN MUTUAL FIRE INS CO		426 S MAIN ST		SALISBURY	NC	28144	426 S MAIN ST	010 194	21.90
ROYCE APPAREL INC		408 LONG MEADOW DR		SALISBURY	NC	28147	408 LONG MEADOW DR	171817	2.98
RRB INC DBA	RED RIVER BULLETS	164 VALLEYMIST LN		MOORESVILLE	NC	28117	6285 SHERRILLS FORD RD	171839	2.35
RT PROPERTY MANAGEMENT LLC		176 ANSON DR		CHINA GROVE	NC	28023	107 CAROLYN RD	476B093	1.39
RT PROPERTY MANAGEMENT LLC		176 ANSON DR		CHINA GROVE	NC	28023	408 W HILLSIDE DR	114C064	4.73
RT PROPERTY MANAGEMENT LLC		176 ANSON DR		CHINA GROVE	NC	28023	415 W HILLSIDE DR	114C076	5.35
RTO NATIONAL	%TAX DEPT	104 MAULDIN RD		GREENVILLE	SC	29605	VARIOUS (MAY CHG EACH YEAR)	169107	4.94
RUDISILL MARY H		13755 HIGHWAY 52		GOLD HILL	NC	28071	0 US 52 HWY	540 001	15.48
RUDISILL MARY H		13755 HIGHWAY 52		GOLD HILL	NC	28071	13755 US 52 HWY	540 104	18.00
RUDISILL MARY H		13755 HIGHWAY 52		GOLD HILL	NC	28071	13775 US 52 HWY	540 105	17.28
RUDISILL MARY H		13755 HIGHWAY 52		GOLD HILL	NC	28071	180 DEW LN	540 106	2.94
RUDISILL MARY H		13755 HIGHWAY 52		GOLD HILL	NC	28071	265 DEW LN	540 107000001	2.93
RUDISILL MARY H		13755 HIGHWAY 52		GOLD HILL	NC	28071	PERSONAL PROPERTY	145154	1.06
RUEHLEN PROPERTIES LLC		PO BOX 1570		FAYETTEVILLE	NC	28302	2211 S MAIN ST	061 055	84.96
RUFF JANET BANKER & HUS	RUFF MICHAEL	110 BEE TREE LN		SALISBURY	NC	28144	110 BEE TREE LN	322 238	3.90
RUMMAGE WILLIAM CLYDE & WF	RUMMAGE GLINDA DANIEL	335 SPRING LAKE LN		GOLD HILL	NC	28071	345 SPRING LAKE LN	382 030	14.75
RUSSELL DON R & WF	RUSSELL DORIS T	2175 MARY ST		CHINA GROVE	NC	28023	2175 MARY ST	128A006A	5.34
RUSSELL LUCY C		905 HOLMES ST		SALISBURY	NC	28144-3235	905 HOLMES ST	006 024	6.22
RUTLAND JAMES CAIN		198 ETHEL LN	PO BOX 633	CHINA GROVE	NC	28023	0 ETHEL LN	115 142	1.44
RYAN ION & WF	RYAN ELAINE	2184 HANOVER HILL RD		WELLSVILLE	NY	14985	608 E CAMPBELL AVE	403C142	7.96

RYAN TAX COMPLIANCE SERVICES LLC		16220 N SCOTTSDALE RD STE 450		SCOTTSDALE	AZ	85254	1300 W INNES ST	002 251	73.19
RYAN TAX COMPLIANCE SERVICES LLC		16220 N SCOTTSDALE RD STE 450		SCOTTSDALE	AZ	85254	1371 KLUMAC RD	0600005	94.54
RYAN TAX COMPLIANCE SERVICES LLC		16220 N SCOTTSDALE RD STE 450		SCOTTSDALE	AZ	85254	1425 KLUMAC RD	0600006	132.35
RYAN TAX COMPLIANCE SERVICES LLC		16220 N SCOTTSDALE RD STE 450		SCOTTSDALE	AZ	85254	866 W JAKE ALEXANDER BLVD	062 051	70.28
RYAN TAX COMPLIANCE SERVICES LLC		16220 N SCOTTSDALE RD STE 450		SCOTTSDALE	AZ	85254	PERSONAL PROPERTY	178136	20.17
S A SLOOP HEATING & AIR INC		PO BOX 8145		LANDIS	NC	28088-8145	705 W RYDER AVE	169183	7.01
SABO JAMES MARK	SABO REBECCA L	8814 RED RD		ROCKWELL	NC	28138	8814 RED RD	361 085	8.72
SAFRIT DANIEL G & WF	SAFRIT RACHEL W	2580 ORGAN CHURCH RD		ROCKWELL	NC	28138	0 ORGAN CHURCH RD	378 005	4.15
SAFRIT RACHEL WATT		2580 ORGAN CHURCH RD		ROCKWELL	NC	28138	2580 ORGAN CHURCH RD	378 035	8.15
SAINT JOHN THE BAPTIZER		10612 D PROVIDENCE RD STE 211		CHARLOTTE	NC	28277	8228 PARK EDWARDS RD	249 023	8.56
SALERNO RICHARD J & WF	SALERNO ANNE B	1103 WELLINGTON HILLS CIR		SALISBURY	NC	28147	1103 WELLINGTON HILLS CIR	3278086	6.31
SALISBURY CHIROPRATIC P.C.	% DR DAVID D. GODWIN	2907 S MAIN ST		SALISBURY	NC	28147-7903	2907 S MAIN ST	169229	1.02
SALISBURY LAND LLC		PO BOX 911		MOUNTAIN CITY	TN	37683	1831 JAKE ALEXANDER BLVD W	178481	1.80
SALISBURY LEHN K & WF	SALISBURY BETTY H	PO BOX 341		CLEVELAND	NC	27013	305 N DEPOT ST	251 130	11.91
SALISBURY PSYCHIATRIC ASSOC PC		427 W INNES ST		SALISBURY	NC	28144-4232	427 W INNES ST	169253	4.31
SALISBURY SOLAR LLC		1435 BEDFORD AVE		PITTSBURG	PA	15219	0 STOKES FERRY RD	617 141	27.20
SALISBURY TUTORING ACADEMY		818 CORPORATE CIR		SALISBURY	NC	28147	818 CORPORATE CIR	060 131	63.85
SALISBURY TUTORING ACADEMY LTD		818 CORPORATE CIR		SALISBURY	NC	28147-9006	818 CORPORATE CIR	169261	1.27
SALOW LAURA M	SALOW ROBERT	2023 ROSEMONT ST		SALISBURY	NC	28144	2023 ROSEMONT ST	61200809	23.17
SALSHACK LLC	SHUCKIN SHACK OYSTER BAR	118 N MAIN ST		SALISBURY	NC	28144	118 N MAIN ST	170922	14.72
SALVATORE EMILY C		2 HORSESHOE CT		KISSIMMEE	FL	34743	620 DREAM LN	610 033	5.78
SAMANTHA H TERRES PLLC	POWER ANGIE P	16501-D NORTH CROSS DR		HUNTERSVILLE	NC	28078	2202 WOODCREST DR	2450326	2,268.47
SAMS ROBERT G & WF	SAMS PEGGY	1185 W PARK DR		ROCKWELL	NC	28138-8449	1185 W PARK DR	388 027	32.87
SAMS ROBERT G & WF	SAMS PEGGY	1185 W PARK DR		ROCKWELL	NC	28138-8449	PERSONAL PROPERTY	146062	1.65
SANDRA BROCCOLI		280 PINCREST DR		COPPERHILL	TN	37317	10440 BRINGLE FERRY RD	508 023	7.04
SAPP CHARLES BRUCE & WF	SAPP SHARON B	1125 JACKSON RD		SALISBURY	NC	28146-0336	1125 JACKSON RD	420 136	18.78
SARTAIN JOHNNY R &	SARTAIN RAIE J	8720 DOGWOOD DR		KANNAPOLIS	NC	28081-8587	220 WILDLIFE ACCESS RD	530A017	3.47
SARTAIN JOHNNY RAY		8720 DOGWOOD DR		KANNAPOLIS	NC	28081	0 DOGWOOD DR	249 119	2.67
SARTAIN WATSON ODELL JR & WF	SARTAIN ELIZABETH L	8720 DOGWOOD DR		KANNAPOLIS	NC	28081-8587	8720 DOGWOOD DR	248 131	2.93
SATTERWHITE JERRY & BRYAN C	S & S ENTERPRISES	7431 GEORGE HILDEBRAN RD		HICKORY	NC	28602-8529	401 ELM ST GO	169293	3.67
SBA SITES INC		8051 CONGRESS AVE STE 100		BOCA RATON	FL	33487	464 DAN RIDGE LN	425 135	5.48
SBC FARMHOUSE LLC		1808 TRIPLETT RD		MT ULLA	NC	28125	15725 MOORESVILLE RD	214 082	24.42
SCHIAPPA TERESA		PO BOX 1493		STEBURNVILLE	OH	43952	1460 S MAIN ST	129 001	494.75
SCHLACHTER KAREN ANNE		1822 CHANTILLY LN		SALISBURY	NC	28146	145 HAZEL ST	163 018	3.33
SCHMITT ERWIN A		4960 FISH POND RD		SALISBURY	NC	28146	0 FISH POND RD	624 074	2.09
SCHMUCKER NATHAN		290 FOUR LAKES DR		CLEVELAND	NC	27013-8996	PERSONAL PROPERTY	174462	1.01
SCHMUCKER NATHAN JAMES		290 FOUR LAKES DR		CLEVELAND	NC	27013-0000	290 FOUR LAKES DR	263C041	3.22
SCHWEIZER BILL		3050 SHUE RD		SALISBURY	NC	28147	3050 SHUE RD	478 271	1.64
SCOTT RAYMOND B & WF	SCOTT JUNE H	213 EASTWOOD DR		SALISBURY	NC	28146	213 EASTWOOD DR	058A299	6.64
SCOTT THOMAS MAYRS JR & WF	SCOTT DEBRA L	170 DEVON DR		SALISBURY	NC	28147	170 DEVON DR	464B067	8.52
SCOTT WILLIAM CLAY		330 SLOOP ST		CHINA GROVE	NC	28023	330 SLOOP ST	121C059	2.51
SCOTT WILLIAM CLAYTON	SCOTT KAREEN PEPE	330 SLOOP ST		CHINA GROVE	NC	28023	230 SLOOP ST	121B060	3.26
SDH CHARLOTTE LLC		110 VILLAGE TRL STE 215		WOODSTOCK	GA	30188	300 SETTLERS GROVE LN	405E016	3.05
SDH CHARLOTTE LLC		110 VILLAGE TRL STE 215		WOODSTOCK	GA	30188	429 OAK BROOK DR	064G012	3.86
SEALS SCOTTY		1330 HIGH ROCK RD		GOLD HILL	NC	28071	PERSONAL PROPERTY	146936	246.21
SEALS SCOTTY		1330 HIGH ROCK RD		GOLD HILL	NC	28071	PERSONAL PROPERTY	146936	285.46
SEARLES LOTTIS S	% REBECCA WALKER	105 1ST ST		CHINA GROVE	NC	28023	160 MYRTLE GOODMIGHT RD	117 152	1.48
SECU		PO DRAWER 25279		RALEIGH	NC	27611	246 S ENOCHVILLE AVE	2498297	9.63
SELF HELP CREDIT UNION	SALISBURY BRANCH	301 W MAIN ST		DURHAM	NC	27701	2146 STATESVILLE BLVD	165945	7.91
SELF HELP CREDIT UNION		301 W MAIN ST		DURHAM	NC	27701	2146 STATESVILLE BLVD	331C136	131.33
SELLE ALICE		309 BRANTLEY DR		HARTSVILLE	SC	29550	0 OLD CONCORD RD	414 082	3.10
SERVICELINK LLC ESCROW TRUST ACCT		1355 CHERRINGTON PKWY		MOON TOWNSHIP	PA	15108	215 ZANA LN	131 274	24.48
SERVIS ONE INC		314 S FRANKLIN ST		TITUSVILLE	PA	16354	1730 SECOND ST	014 210A	19.97
SETZER CHARLES ROBERT JR	SETZER MARY ELIZABETH	418 KERR MILL RD		MOUNT ULLA	NC	28125	0 KERR MILL RD	771 018	2.00
SHADY GROVE BAPT CH TRUSTEES		220 SHADY GROVE CHURCH RD		MOUNT ULLA	NC	28125	0 SHADY GROVE CHURCH RD	550 053	6.34
SHADY GROVE BAPTIST CHURCH		PO BOX 427		EAST SPENCER	NC	28039	111 CORRELL ST	026 226	1.58
SHADY GROVE BAPTIST CHURCH		PO BOX 427		EAST SPENCER	NC	28039	521 S LONG ST	026 009	1.88
SHADY GROVE BAPTIST CHURCH		PO BOX 427		EAST SPENCER	NC	28039	705 S LONG ST	024 070	14.67
SHALLO FADI & WF	MUSTAFA OLLA	2600 ALBATROSS LN		STALLINGS	NC	28104-3429	234 SETTLERS GROVE LN	4 05E+13	3.05
SHANDS SADIE S		1637 N MONROE ST		BALTIMORE	MD	21217	0 ADOLPHUS RD	421 090	3.16
SHARONVIEW FEDERAL CREDIT UNION		1081 RED VENTURES DR		FORT MILL	SC	29707	0 N MAIN ST	012 228	17.94
SHARONVIEW FEDERAL CREDIT UNION		1955 SHARONVIEW WAY		INDIAN LAND	SC	29707	403 N MAIN ST	011 227	54.46
SHARONVIEW FEDERAL CU		1955 SHARONVIEW WAY		INDIAN LAND	SC	29707	374 CORNELIUS RD	362A003	1,534.49
SHAVER DONNELL ETAL		1145 JOEL ST		CHINA GROVE	NC	28023	1145 JOEL ST	131 280	25.10
SHAVER WOOD PRODUCTS INC		14440 STATESVILLE BLVD		CLEVELAND	NC	27013	14434 STATESVILLE BLVD	261 0020001	34.73
SHAVER WOOD PRODUCTS INC		14440 STATESVILLE BLVD		CLEVELAND	NC	27013	14440 STATESVILLE BLVD	261 016	151.48
SHAVER WOOD PRODUCTS INC		14440 STATESVILLE BLVD		CLEVELAND	NC	27013-8791	14440 STATESVILLE BLVD	169372	347.42
SHEESLEY BYRON M &	SHEESLEY BETH	7950 STOKES FERRY RD		SALISBURY	NC	28146	7950 STOKES FERRY RD	631 090	45.73
SHEETS STEVEN E & WF	SHEETS PAMELA W	239 SHEETS LN		MOORESVILLE	NC	28115	239 SHEETS LN	227 058	6.39
SHEHAN CHARLES		130 SCALEY BARK DR		SALISBURY	NC	28144-0000	130 SCALEY BARK DR	334 249	1.43
SHELBY PETHEL & HUDSON		633 002	122 N LEE STREET	SALISBURY	NC	28144	0 GOLD KNOB RD	633 002	2.52
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	0 WOOD DUCK RUN	611 107	4.11
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	1001 LOWER STONE CHURCH RD	371 078	73.85
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	106 SUMMERLEIGH ST	351A015	35.67
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	1076 DEAL RD	237 103	28.56
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	116 W LYERLY ST	350 098	2.27
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	120 DOVE MEADOW DR	4518244	11.81

SHELBY PETHEL & HUDSON		PO BOX 664	915 N MAIN ST	GRANITE QUARRY	NC	28072	123 COLEY RD	354 170	13.87
SHELBY PETHEL & HUDSON		122 N LEE STREET		SALISBURY	NC	28144	128 HELLIG AVE	014 266	7.65
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	150 LANNING DR	618 019	15.09
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	2 SHIVES ST	018 032	15.06
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	206 FORREST DR	459A055	13.70
SHELBY PETHEL & HUDSON		122 N LEE STREET		SALISBURY	NC	28144	2651 POOLE RD	640C048	14.48
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	600 TROUTMAN DR	146 098	31.45
SHELBY PETHEL & HUDSON		6131 MEADOW LN		SALISBURY	NC	28147	6315 MEADOW LN	482B176	21.24
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	812 WESLEY DR	058 173	71.32
SHELBY PETHEL & HUDSON PA		122 N LEE STREET		SALISBURY	NC	28144	125 SHARON CT	058 301	50.36
SHELBY PETHEL & HUDSON PA		122 N LEE STREET		SALISBURY	NC	28144	0 SARAZEN WAY	326L018	6.09
SHELBY PETHEL & HUDSON PA		122 N LEE STREET		SALISBURY	NC	28144	1029 S CRUMP CIR	803B111	457.63
SHELBY PETHEL & HUDSON PA		122 N LEE STREET		SALISBURY	NC	28144	221 W VANCE ST	118B077	7.83
SHELBY PETHEL & HUDSON PA		122 N LEE STREET		SALISBURY	NC	28144	420 CRESCENT RD	356 106	11.20
SHELBY PETHEL & HUDSON PA		122 N LEE STREET		SALISBURY	NC	28144	565 RIVERWALK DR	646B011	36.11
SHELBY PETHEL & HUDSON PA		122 N LEE ST		SALISBURY	NC	28144	0 EMERALD BAY DR	503B004	8.48
SHELBY PETHEL & HUDSON PA		122 N LEE STREET		SALISBURY	NC	28144	106 ST PAULS CHURCH RD	405 057	17.19
SHELBY PETHEL & HUDSON PA		122 N LEE ST		SALISBURY	NC	28144	110 LAKEFRONT DR	502A001	5.17
SHELBY PETHEL & HUDSON PA		122 N LEE STREET		SALISBURY	NC	28144	1114 OVERHILL RD	324F064	33.13
SHELBY PETHEL & HUDSON PA		122 N LEE ST		SALISBURY	NC	28144	1580 LIBERTY RD	523 038	16.18
SHELBY PETHEL & HUDSON PA		122 N LEE STREET		SALISBURY	NC	28144	350 BROOK CIR	334C079	4.21
SHELBY PETHEL & HUDSON PA		122 N LEE ST		SALISBURY	NC	28144	565 DEER LAKE RUN	614 179	21.71
SHELBY PETHEL & HUDSON		122 N LEE ST		SALISBURY	NC	28144	817 MITCHELL AVE	0613001E	16.38
SHELBY PETHEL AND HUDSON PA		122 N LEE ST		SALISBURY	NC	28144	219 ENGLISH OAK LN	129F009	33.46
SHELBY PETHEL AND HUDSON PA		122 N LEE ST		SALISBURY	NC	28144	0 RIBELIN RD	508 018	1.14
SHELBY PETHEL AND HUDSON PA		122 N LEE ST		SALISBURY	NC	28144	1215 KINGSWAY DR	618B007	3.51
SHELBY PETHEL AND HUDSON PA		122 N LEE ST		SALISBURY	NC	28144	2060 RIBELIN RD	502 062	15.60
SHELBY PETHEL AND HUDSON, PA		122 N LEE ST		SALISBURY	NC	28144	115 W PARK DR	3881090	10.26
SHELBY PETHEL HUDSON		122 N LEE ST		SALISBURY	NC	28144	0 FIBER ACRES A ST	272C092	1.02
SHELBY PETHEL HUDSON		122 N LEE ST		SALISBURY	NC	28144	135 WESMINSTER CT	406B141	3.67
SHELBY PETHEL HUDSON		122 N LEE ST		SALISBURY	NC	28144	415 FIBER ACRES A ST	272C095	13.71
SHELBY PETHEL HUDSON PA		122 N LEE ST		SALISBURY	NC	28144	0 FIBER ACRES A ST	272C073	1.20
SHELL JASON MICHAEL		176 ANSON DR		CHINA GROVE	NC	28023	176 ANSON DR	112C150	14.28
SHEPARD LAW PLLC		8520 CLIFF CAMERON DR STE 450		CHARLOTTE	NC	28269	1879 WOODBRIDGE DR	05BLO97	2,053.48
SHEPARD LAW PLLC		8520 CLIFF CAMERON DR STE 450		CHARLOTTE	NC	28269	508 KIRK ST	104 149	1,492.98
SHERMAN JOHN MARTIN	SHERMAN TONYA DEARTH	145 MIRACLE DR		SALISBURY	NC	28146-7031	145 MIRACLE DR	629A218	1.01
SHERILL CARLYLE	SHERILL APRIL	PO BOX 599		MOUNT ULLA	NC	28125	3080 CENTENARY CHURCH RD	566 117	50.59
SHERILL JACOB D		1530 E GENESEE ST APT 305		SYRACUSE	NY	13210	0 FLAT ROCK RD	121 161	1.48
SHERILL PAUL W & WF	SHERILL HELEN L	166 DUSTY FARM RD		MOORESVILLE	NC	28115-7407	166 DUSTY FARM RD	227 051	3.61
SHIVE JONATHAN LYNN T/JA	SOUTHERN ROOTS LANDSCAPING & DE	380 CHEVY AVE		SALISBURY	NC	28146-8729	380 CHEVY AVE	169405	4.08
SHIVES DAVID J		3014 W BAY COURT AVE		TAMPA	FL	33611	0 SURRATT DR	323A053	1.25
SHOAF JAMES C & WF	SHOAF CATHY E	480 DOWN YONDER DR		SALISBURY	NC	28144	480 DOWN YONDER DR	310 221	29.69
SHOE CARNIVAL INC	ATTN TAX DEPT	7500 E COLUMBIA ST		EVANSVILLE	IN	47715	1435 KLUMAC RD	169415	17.40
SHORT CHANDRA FINK		935 BALFOUR QUARRY RD		SALISBURY	NC	28146	935 BALFOUR QUARRY RD	353 144	8.99
SHORT WINNELL BROWN HEIRS		PO BOX 2114		SALISBURY	NC	28145	300 CHARLES ST	038 04401	7.02
SHOWFETY KEVIN J DDS MSD PA		1607 OLD CONCORD RD		SALISBURY	NC	28146-1354	1607 OLD CONCORD RD	169420	1.34
SHEWESBURY CHARLES M & WF	SHEWESBURY SANDRA L	2380 RITCHIE RD		CHINA GROVE	NC	28023	219 MARGARET CT	236 108	2.46
SHUE ADAM TYLER & WF	SHUE KAYLEE ELIZABETH	PO BOX 21		FAITH	NC	28041	MT HOPE CHURCH RD	419 265	8.96
SHULTZ TAMMY ANN		9815 SAM FURR RD J-225		HUNTERSVILLE	NC	28078	280 ELLIS ROAD LOOP	321A037	4.02
SHUTT TOMMY LYNN & WF	SHUTT VIVIAN M	PO BOX 2		FAITH	NC	28041-0002	1270 KLUTTIZ RD	354 177	1.14
SID TOOL CO INC	MSC INDUSTRIAL SUPPLY CO INC	525 HARBOUR PLACE DR		DAVIDSON	NC	28036-7444	10210 STATESVILLE BLVD	169440	2.56
SIDES DEWEY LEE		214 MORLAN PARK RD		SALISBURY	NC	28146	214 MORLAN PARK RD	065C210	14.89
SIDES EDWIN RAY		2645 DAUGHERTY RD		CHINA GROVE	NC	28023	2625 DAUGHERTY RD	127 152	2.77
SIDES LARRY E & WF	SIDES LUANNE C	325 KIMBALL RD		CHINA GROVE	NC	28023	325 KIMBALL RD	123B111	5.66
SIGEL ROBERT EUGENE JR		151 QUAIL MEADOW LN		SALISBURY	NC	28146-8416	PERSONAL PROPERTY	149103	1.05
SIMMONS LINDA DONALDSON		106 W 1ST ST		LANDIS	NC	28088	106 W 1ST ST	108 158	5.41
SIMMONS ONZIO EUGENE		4670 NEEDMORE RD		CLEVELAND	NC	27013	4670 NEEDMORE RD	709 018	100.00
SIMMONS RODNEY DALE		4080 STOKES FERRY RD		SALISBURY	NC	28146	4080 STOKES FERRY RD	067 028	14.22
SIMS GARY W &	SIMS BONITA WITHAM	350 HIDDEN HUT RD		SALISBURY	NC	28147	350 HIDDEN HUT RD	464E276	19.12
SIMS WALTER L & WF	SIMS DONNA C	2612 THUNDERBIRD DR		SIERRA VISTA	AZ	85650	124 CORRELL ST	024 092	7.66
SINK DONALD RAY	SINK APRIL BURRIS	2535 OLD UNION CHURCH RD		SALISBURY	NC	28146	2535 OLD UNION CHURCH RD	054B018	1,872.66
SIS BRO VENTURES LLC		3251 MEARS DR		FLORENCE	SC	29501	608 E 10TH ST	150 295	5.20
SKINNY WHEELS BIKE SHOP	PHILLIPS MELINDA F	111 W INNES ST		SALISBURY	NC	28144	109 W INNES ST	102545	29.18
SKINNY WHEELS BIKE SHOP LLC	ATTN ERIC P PHILLIPS	111 W INNES ST		SALISBURY	NC	28144	111 W INNES ST	169477	3.72
SKIPAT ENTERPRISES LLC		320 S MACARTHUR AVE		PANAMA CITY	FL	32401	908 S YADKIN AVE	031 160	16.31
SLADE FELIX HEIRS	% SARI & ROSALIND RAMZAN	PO BOX 503		GRANITE QUARRY	NC	28072	113 MITCHELL ST	026 206	1.65
SLOOP MARY W	FARM EQUIPMENT	1925 BACK CREEK CHURCH RD		MOUNT ULLA	NC	28125	0 BROWN RD	567 001	19.51
SLOOP MAX CONRAD	SLOOP GAIL SMITH	791 EBENEZER RD		KANNAPOLIS	NC	28083	0 EBENEZER RD	343 136	1.05
SLOOP MAX CONRAD		791 EBENEZER RD		KANNAPOLIS	NC	28083	791 EBENEZER RD	143 080	38.85
SLOOP SUSAN BONDS		6070 OLD BEATTY FORD RD		ROCKWELL	NC	28138	PERSONAL PROPERTY	175592	1.83
SMALL THOMAS EDWARD		165 ST STEPHENS CHURCH RD		GOLD HILL	NC	28071	PERSONAL PROPERTY	174540	1.43
SMALL THOMAS EDWARD HEIRS		165 ST STEPHENS CHURCH RD		GOLD HILL	NC	28071	180 BAPTIST CHURCH RD	369 103	11.51
SMALL THOMAS MOYLE	SMALL A G	165 ST STEPHENS CHURCH RD		GOLD HILL	NC	28071	175 ST STEPHENS CHURCH RD	383 028	4.89
SMALL THOMAS MOYLE		165 ST STEPHENS CHURCH RD		GOLD HILL	NC	28071	185 ST STEPHENS CHURCH RD	383 015	4.50
SMALL THOMAS MOYLE &	SMALL SHERRI ANNE	165 ST STEPHENS CHURCH RD		GOLD HILL	NC	28071	0 BAPTIST CHURCH RD	369 097	2.72
SMALL THOMAS MOYLE &	SMALL AMANDA	165 ST STEPHENS CHURCH RD		GOLD HILL	NC	28071	160 ST STEPHENS CHURCH RD	383 014	23.33
SMITH ADA MAE		1922 ROSEMONT ST		SALISBURY	NC	28144	1922 ROSEMONT ST	61200911	23.59

SMITH DARRELL M & WF	SMITH DEBRA R	3845 SHUE RD		SALISBURY	NC	28147	3785 SHUE RD	473 004	13.91
SMITH DARRELL M ETAL		3845 SHUE RD		SALISBURY	NC	28147	0 SHUE RD	473 024	2.62
SMITH DARRELL M ETAL		3845 SHUE RD		SALISBURY	NC	28147	2770 SHUE RD	478 179	10.20
SMITH DARRELL M ETAL		3845 SHUE RD		SALISBURY	NC	28147	3845 SHUE RD	473 016	15.34
SMITH DEBORAH SHAVER		PO BOX 356		ROCKWELL	NC	28138	565 SPORTSMAN DR	500A156	9.52
SMITH HOWARD	SMITH JUANITA	8215 CASTOR RD		SALISBURY	NC	28146	8215 CASTOR RD	420 187	2.30
SMITH JAY HARRELL JR		904 KIMBERLY LN		KANNAPOLIS	NC	28083-3076	PERSONAL PROPERTY	150236	1.48
SMITH JERRY JOSEPH		3315 RIVER RD		RICHFIELD	NC	28137-9772	3315 RIVER RD	5308036	4.27
SMITH JO NELL FISHER		6907 SMOKE CREST DR		KERNERSVILLE	NC	27284	0 FISHER RD	360 056	4.16
SMITH JO NELL FISHER		6907 SMOKE CREST DR		KERNERSVILLE	NC	27284	0 FISHER RD	360 188	9.90
SMITH JOAN B		1160 DEAL RD		MOORESVILLE	NC	28115	1180 DEAL RD	237 018010002	2.57
SMITH KELLY MORGAN		295 COYOTE TRL		SALISBURY	NC	28144	0 COYOTE TRL	310C244	2.00
SMITH KELLY MORGAN		295 COYOTE TRL		SALISBURY	NC	28144	0 COYOTE TRL	310C243	2.35
SMITH MARTY LANE		1320 ZION CHURCH RD		GOLD HILL	NC	28071	1270 ZION CHURCH RD	369 040	4.80
SMITH MARTY LANE		1320 ZION CHURCH RD		GOLD HILL	NC	28071	1320 ZION CHURCH RD	369 054	10.20
SMITH R SCOTT		326 N BEAVER ST		LANDIS	NC	28088	326 N BEAVER ST	133 184	27.73
SMITH RANDALL SCOTT		326 N BEAVER ST		LANDIS	NC	28088	0 S MAIN ST	477 033	42.63
SMITH RANDALL SCOTT	DAWSON JUDITH SMITH	326 N BEAVER ST		LANDIS	NC	28088	235 GRACE CHURCH RD	477 063	20.19
SMITH RANDALL SCOTT & WF	SMITH LARA P	326 N BEAVER ST		LANDIS	NC	28088	0 N BEAVER ST	133 221	7.29
SMITH WILLIAM RONALD & WF	SMITH LORETTA AUSTIN	3020 OLD UNION CHURCH RD		SALISBURY	NC	28146-7928	3020 OLD UNION CHURCH RD	607 006	5.50
SMITH WILLIAM RUFUS & WF	SMITH MICKY D	1147 BARRINGER RD		SALISBURY	NC	28147-9511	1145 BARRINGER RD	454 127	3.67
SMYRE MARY LOUISE	SMYRE BETTY R	107 SCOTT RD		SALISBURY	NC	28146	107 SCOTT RD	067 014	3.21
SNEED STEPHEN R & WF	SNEED LEAH M	725 DEAL RD		MOORESVILLE	NC	28115	725 DEAL RD	237B082	209.23
SNIDER RICHARD NOLAN		725 DREAM LN		SALISBURY	NC	28146-1443	725 DREAM LN	610 036	17.25
SNOW BENEFITS GROUP INC		107 DORSETT DR		SALISBURY	NC	28144-2285	107 DORSETT DR	169562	1.47
SNYDER JEAN T HEIRS		3180 FOSTER RD		CLEVELAND	NC	27013	3180 FOSTER RD	723 014	1.80
SOLIDIFI TITLE & CLOSING LLC		NC COLTA ATTORNEY TRUST ACCOUNT	88 SILVA LANE	MIDDLETOWN	RI	02842	102 HENDREN LN	266A053	1,596.24
SOLIDIFI TITLE & CLOSING LLC		88 SILVA LN		MIDDLETOWN	RI	02842	514 DAUGHERTY RD	129 159	1,607.17
SONOCO RECYCLING LLC	ATTN TAX DEPT B04	1 N 2ND ST		HARTSVILLE	SC	29550-3300	300 E HENDERSON ST	169570	3.48
SOTO LAW PLLC		1808 EAST BLVD		CHARLOTTE	NC	28203	1346 KEYSTONE DR	472E164	26.74
SOTO LAW PLLC		1808 EAST BLVD		CHARLOTTE	NC	28203	400 MAHALEY AVE	002 052	41.83
SOTO LAW PLLC		1808 EAST BLVD		CHARLOTTE	NC	28203	406 MAHALEY AVE	002 051	45.73
SOUTHEAST HYDROBLASTING INC		80 ACCESS RD		GASTON	SC	29053	1570 PINNACLE WAY DR	156C084	37.83
SOUTHEAST HYDROBLASTING INC		80 ACCESS RD		GASTON	SC	29053	1570 PINNACLE WAY DR	169581	87.82
SOUTHEAST PROMOTIONS LLC		475 JAKE ALEXANDER BLVD W STE 102 PMB 268		SALISBURY	NC	28147	850 JAKE ALEXANDER BLVD W	171661	1.27
SOUTHERN CLIPPERS INC T/A	GREAT CLIPS	1845 W COBBLESTONE LN		SAINT AUGUSTINE	FL	32092	259 FAITH RD	169585	3.41
SOUTHERN POWER COMPANY		241 RALPH MCGILL BLVD NE BIN 10081		ATLANTA	GA	30308	0 GODBEY RD	822 028	24.46
SOUTHERN POWER COMPANY		600 N 1857/15N-8198		BIRMINGHAM	AL	35203-0000	0 GODBEY RD	822 033	1.96
SOUTHERN POWER COMPANY		241 RALPH MCGILL BLVD NE BIN 10081		ATLANTA	GA	30308	0 NC 801 HWY	822 029	20.07
SOUTHERN POWER COMPANY		600 N 1857/15N-8198		BIRMINGHAM	AL	35203-0000	0 NC 801 HWY	822 034	6.55
SOUTHERN SCIENTIFIC	INSTRUMENTS INC	529 LAKE DR		SALISBURY	NC	28144	305 S WALNUT GO STREET	169597	2.23
SOYKA MICHAEL A & WF	SOYKA TERESA J	120 RENSHAW FORD RD		WOODLEAF	NC	27054-9519	120 RENSHAW FORD RD	708 084	31.35
SPEARS WILLIAM GAITHER		165 DELTA DOWNS LN		SALISBURY	NC	28144	0 DELTA DOWNS LN	321 118	1.86
SPEIGHT TIMOTHY S		375 SKYSAIL RD		SALISBURY	NC	28146	PERSONAL PROPERTY	171535	1.08
SPRINKLE PAUL EVERETTE		510 FOX HOLLOW LN		SALISBURY	NC	28146-9000	209 HONEYSUCKLE LN	411A02802	7.60
SPRY LAWRENCE RAY & WF	SPRY ANN O	2425 SAW RD		CHINA GROVE	NC	28023	2425 SAW RD	244 063	4.15
STACLEAN DIFFUSER COMPANY		PO BOX 1147		SALISBURY	NC	28145-1147	607 S LONG ST E SPENCER	169656	5.84
STAFFORD ROBERT C & WF	STAFFORD DOTIE L	318 E 19TH ST		KANNAPOLIS	NC	28083	318 E 19TH ST	159 186	4.43
STAG NC HOLDINGS LP	% STAG INDUSTRIAL INC	ONE FEDERAL ST 23RD FL		BOSTON	MA	02110-0000	990 CEDAR SPRINGS RD	471 003	798.52
STALEY JERRY W & WF	STALEY KAREN K	255 LIPE RD		TROUTMAN	NC	28166	560 CENTENARY CHURCH RD	576 025	5.86
STALLINGS JOHN J		1127 MT GALLANT RD		ROCK HILL	SC	29732	0 SURRATT DR	323A092	2.49
STALLINGS MEMORIAL BAPTIST CH		817 S MAIN ST		SALISBURY	NC	28144	847 S MAIN ST	015 407	19.72
STARNES GERALD WAYNE JR		302 CHAPEL ST		CHINA GROVE	NC	28023	PERSONAL PROPERTY	151922	1.09
STATE EMPLOYEES CREDIT UNION		MORTGAGE LENDING	P O DRAWER 25279	RALEIGH	NC	27611	0 MT MORIAH CHURCH RD	130 3630000002	1.62
STATE EMPLOYEES CREDIT UNION		PO BOX 25279		RALEIGH	NC	27611	1360 MT MORIAH CHURCH RD	130 3630000001	24.03
STATE EMPLOYEES CREDIT UNION		PO BOX 25279		RALEIGH	NC	27611	150 MACKENZIE CT	119B070	18.52
STATE EMPLOYEES' CREDIT UNION		CERTIFIED CHECK MRTG LENDING	PO DRAWER 25279	RALEIGH	NC	27611	215 W MONROE ST	015 182	42.39
STATE OF N. CAROLINA		C/O STATE PROPERTY OFFICE	1321 MAIL SERVICE CTR	RALEIGH	NC	27699-1321	101 LEXINGTON AVE	036 066	45.51
STATESVILLE BLVD LLC		PO BOX 1481		SALISBURY	NC	28145	1105 STATESVILLE BLVD	169703	3.13
STATESVILLE BLVD LLC		216 STATESVILLE BLVD		SALISBURY	NC	28144	1105 STATESVILLE BLVD	332 087	17.18
STEARNS BANK NA	% ADVANCED PROP TAX COMPLIANCE	1611 N INTERSTATE 35E STE 428		CARROLLTON	TX	75006-8616	1508 W INNES ST	173782	1.42
STEELE WILLIAM LOCKE & WF	STEELE JOANN W	PO BOX 5		CLEVELAND	NC	27013	1230 THIRD CREEK CHURCH RD	257 024	10.97
STEFFEN CAROLYN M		444 CHESTER ST APT 419		BIRMINGHAM	MI	48009	0 HEWITT RD	262 004	1.41
STEINER M FRANK		PO BOX 333		MOORESVILLE	NC	28115	255 ERVIN FARM RD	241 058	25.96
STELTZNER LAW PC		STELTZNER LAW PC NC REAL ESTATE	454 SOUTH ANDERSON RD STE 302	ROCK HILL	SC	29730	514 OAK FOREST LN	064H012	3.86
STEPHEN C HOLTON-HOLTON LAW FIRM		PO BOX 1124		LEXINGTON	NC	27293	811 4TH ST	033 065	15.76
STEVENSON JOSEPH M & WF	STEVENSON CHRISTINE B	125 ST MARKS DR		STOCKBRIDGE	GA	30281	0 BAINES DR	766 007	4.79
STEVENSON KATHY		315 GETER RD		WOODLEAF	NC	27054	315 GETER RD	803A078	4.95
STEWART CLAUDE D & WF	STEWART CATHY P	155 DUTCH CREEK RD		ROCKWELL	NC	28138	155 DUTCH CREEK RD	376A046	32.41
STEWART MAENETT	STEWART MAENETT J	309 E 11TH ST		KANNAPOLIS	NC	28083	0 E 11TH ST	150 211	3.05
STEWART MAENETT	STEWART MAENETT J	309 E 11TH ST		KANNAPOLIS	NC	28083	309 E 11TH ST	150 192	9.21
STIERWALT IRVIN L & WF	STIERWALT TERRY I	108 TANGLEWOOD DR		KANNAPOLIS	NC	28081	108 TANGLEWOOD DR	249B091	407.93
STILLER CHRISTINE T		4050 RICHFIELD RD		RICHFIELD	NC	28137	0 RICHFIELD RD	536 022	3.66
STIREWALT BROWNE FISHER		10404 OLD BEATTY FORD RD		ROCKWELL	NC	28138	10404 OLD BEATTY FORD RD	375 020	8.99
STIREWALT DOUGLAS W & WF	STIREWALT JENNIFER B	PO BOX 902		CHINA GROVE	NC	28023	4595 DAUGHERTY RD	423 288	8.16
STIREWALT RONNIE EDWARD		2015 BOSTIAN RD		CHINA GROVE	NC	28023	PERSONAL PROPERTY	152698	1.07
STIRLING DIANE		328 BEATEN PATH RD		MOORESVILLE	NC	28117	670 KEPLER RD	314 018	6.87

STOCKTON HENRY P & WF	STOCKTON OPAL M	119 PURITY LN	CLEVELAND	NC	27013	119 PURITY DR	264 019	9.47
STONER LINDA TREXLER		4215 RIDGE ST LOT 17	SALISBURY	NC	28147	PERSONAL PROPERTY	171764	1.08
STOTTMAN HAROLD & WF	STOTTMAN SHIRLEY	520 MEADOW LN	MOORESVILLE	NC	28115-7318	510 MEADOW LN	278B092	1.19
STOUT HEATING & AIR COND.G INC		4243 S MAIN ST	SALISBURY	NC	28147-9381	4243 S MAIN ST	169778	5.66
STOVALL WILBUR STEPHEN		406 E TAYLOR ST	LANDIS	NC	28088	406 E TAYLOR ST	109 170	4.28
STRATTON PHYLLIS P		1006 ARCHER ACRES DR	SALISBURY	NC	28147-5644	PERSONAL PROPERTY	153341	1.35
STRAUGHN WILLIAM R JR		790 GOODSON RD	SALISBURY	NC	28147-9492	780 GOODSON RD	334D090	17.63
STREAMS 3 LLC &	315 RAILROAD LLC	4668 HASTINGS PL	LAKE OSWEGO	OR	97035	315 RAILROAD ST	362 305	14.42
STRICKLAND BARBARA D		1705 SAFRIT RD	SALISBURY	NC	28146-0000	0 SAFRIT RD	417C192	2.46
STROUD STEVEN C & WF	STROUD TERESA	412 W KETCHIE ST	CHINA GROVE	NC	28023	412 W KETCHIE ST	118C051A	9.92
STUBBS DONALD E JR & WF	STUBBS CAROL A	330 LIBERTY RD	GOLD HILL	NC	28071	330 LIBERTY RD	540 004	13.66
STUMP LARRY DEAN & WF	STUMP LUCILLE ELLEN	601 AMESBURY DR	MOUNT ULLA	NC	28125	601 AMESBURY DR	558A082	309.19
STURGILL PEGGY J		PO BOX 1235	JEFFERSON	NC	28640	0 NEEDMORE RD	720 053	7.73
SUBER CALVIN	SUBER ALICE	701 S SPENCER AVE	SPENCER	NC	28159-2166	PERSONAL PROPERTY	153363	1.87
SUKURICA MUNIR	SUKURICA MUNIR	1629 W COLONIAL DR	SALISBURY	NC	28144	1629 W COLONIAL DR	335 073	1.10
SULLIVAN RHONDA & HUS	SULLIVAN FREDERICK D	485 GENEVA DR	ROCKWELL	NC	28138	485 GENEVA DR	438A047	7.88
SUMMERLIN JOE CABELL & WF	SUMMERLIN SANDRA WILEY	965 BASINGER RD	RICHFIELD	NC	28137-0000	965 BASINGER RD	532 049	9.52
SUNSET PHASE INC	JERSEY MIKES SUBS & SALADS	237 SUDLEY CIR	SALISBURY	NC	28144-2960	850 JAKE ALEXANDER BLVD W	169856	7.32
SUPERIOR WALLS SYSTEMS LLC	SUPERIOR WALLS OF NC	3570 S MAIN ST	SALISBURY	NC	28147-7909	3570 S MAIN ST	169880	2.10
SURRATT JOHN STEPHEN & WF	SURRATT ANN WOOD	PO BOX 26	SPENCER	NC	28159-0026	504 S SALISBURY AVE	032 129	17.87
SUSAN STAFFORD		903 MOCKSVILLE AVE	SALISBURY	NC	28144	0 HENDERSON GROVE CHURCH RD	407 014	87.27
SUTHERLAND KENNETH E		850 WILKINSON RD	MOORESVILLE	NC	28115-4269	850 WILKINSON RD	231 027	6.67
SUTTON ANITA ROSEANNE		7114 WINERY LN 2008	CHARLOTTE	NC	28227-8114	0 BRADY AVE	162 041	8.74
SUTTON ANITA ROSEANNE		7114 WINERY LN 2008	CHARLOTTE	NC	28227-8114	0 E 26TH ST	162 042	4.37
SUTTON ANITA ROSEANNE		7114 WINERY LN 2008	CHARLOTTE	NC	28227-8114	400 E 27TH ST	162 040	13.56
SWEATTS MACHINING INC	% KEVIN W SWEATT	PO BOX 750	EAST SPENCER	NC	28039	713 ANDREWS ST	169892	2.97
SWEET CAROLINA PROPERTY CORP		1060 OLD US HWY 70	SALISBURY	NC	28147	822 LINCOLN TON RD	013 130	43.31
SWEET KATHRYN P		PO BOX 274	FAITH	NC	28041	0 FRALEY ST	420 159	2.18
SWICEGOOD ELLEN SHELTON		729 SUNNYWOOD RD	NEWPORT NEWS	VA	23601	0 STATESVILLE BLVD	329 379	1.34
SWICEGOOD ELLEN SHELTON		729 SUNNYWOOD RD	NEWPORT NEWS	VA	23601	0 STATESVILLE BLVD	329 378	1.41
SWICEGOOD LINDA RUTH		1111 ROCK CUT RD	SALISBURY	NC	28147	0 HURLEY SCHOOL RD	453 014	2.64
SWICEGOOD LINDA RUTH		1111 ROCK CUT RD	SALISBURY	NC	28147	1111 ROCK CUT RD	453 013	17.95
SWICEGOOD PAPER CORP		PO BOX 1787	SALISBURY	NC	28145-1787	1305 F INNES ST	169896	1.37
SWINDELL VIRGINIA P		1320 PROVIDENCE CHURCH RD	SALISBURY	NC	28146	1320 PROVIDENCE CHURCH RD	620 015	5.45
T R C OF SALISBURY INC		PO BOX 969	YADKINVILLE	NC	27055	0 W 15TH ST	030 198	1.46
T R C OF SALISBURY INC		PO BOX 969	YADKINVILLE	NC	27055	201 W 16TH ST	030 206	1.65
TABOR ROBERT DEWAIN		244 TABOR DR	SALISBURY	NC	28144	235 TABOR DR	324A00903	5.36
TABOR ROBERT DEWAIN		244 TABOR DR	SALISBURY	NC	28144	244 TABOR DR	324A041	9.52
TALBOTT LESLIE A	TALBOTT LESLIE A	308 N SALISBURY AV	SPENCER	NC	28159	308 N SALISBURY AVE	035 177	28.34
TALLEY JOANN C		90 CORAL ST	ROCKWELL	NC	28138-9527	90 CORAL ST	422A103	12.02
TANNER MARY SPRY & HUS	TANNER WILLIAM E SR	2175 LIBERTY RD	GOLD HILL	NC	28071	0 LIBERTY RD	523 082	1.57
TANNER MARY SPRY & HUS	TANNER WILLIAM E SR	2175 LIBERTY RD	GOLD HILL	NC	28071	2375 LIBERTY RD	523 005	3.28
TARHEEL BEAGLE CLUB INC		290 FALLS AVE	GRANITE FALLS	NC	28630	725 WARP DR	717 004	33.11
TARHEEL SAFE & LOCK INC		412 W KETCHIE ST	CHINA GROVE	NC	28023	412 W KETCHIE ST	169972	2.10
TARLTON LLC		307 JACKSON PARK RD	KANNAPOLIS	NC	28081	0 JACKSON ST	150 137	3.35
TARLTON LLC		307 JACKSON PARK RD	KANNAPOLIS	NC	28081	307 JACKSON PARK RD	150 338	6.78
TATE LESLIE DANIEL	TATE KIMBERLY COLLINS	206 PARK ST	CHINA GROVE	NC	28023	206 PARK ST	102 076	8.53
TAYLOR & MARTIN ENTERPRISES INC		PO BOX 349	FREMONT	NE	68026-0349	350 AUCTION DR	409 047	204.60
TAYLOR BRUCE F	TAYLOR RUCE R	420 STEEPLCHASE TRL	SALISBURY	NC	28144	420 STEEPLCHASE TR	045A094	86.07
TAYLOR EARL G & WF	TAYLOR LISA S	1450 E RIDGE RD	SALISBURY	NC	28144-1269	14520 STATESVILLE BLVD	261 010	3.40
TAYLOR YETTA NICOLE		950 MAPLE AVE	SALISBURY	NC	28144-0000	217 W 13TH ST	007 01502	17.17
TDL PROPERTIES LLC		PO BOX 214	STATESVILLE	NC	28687-0214	1816 MOOSE RD	158 085	19.81
TEAL TRENA L &	PARKER MICHAEL	24404 NC 73 HWY	ALBEMARLE	NC	28003	15 WALNUT ST	164A081	11.33
TEODOROVICI RADU & WF	TEODOROVICI CAROLINE	830 DUNNS MOUNTAIN CHURCH RD	SALISBURY	NC	28146	0 DUNNS MOUNTAIN CHURCH RD	066 057	2.37
TEODOROVICI RADU & WF	TEODOROVICI CAROLINE	830 DUNNS MOUNTAIN CHURCH RD	SALISBURY	NC	28146	830 DUNNS MOUNTAIN CHURCH RD	066 058	2.64
T-FOUR LLC		1739 DALE EARNHARDT BLVD	KANNAPOLIS	NC	28083	W CHURCH ST	101 265	7.64
THAKKAR RAVI		1720 LOMBARDY CIR	CHARLOTTE	NC	28203	0 AIRPORT LOOP	470 001000056	3.35
THE DECLARATION OF LIVING TRUS	OF JOYCE BARRINGER BOST	4122 JOY LN	JACKSONVILLE	FL	32257-0000	2323 S MAIN ST	461 066	5.81
THE DEDICATED QUILTER LLC		1450 POWELL RD	WOODLEAF	NC	27054	1450 POWELL RD	175098	1.29
THE MEDICINE SHOPPE		1357 W INNES ST	SALISBURY	NC	28144	1357 W INNES ST	020 005	52.03
THE MERAKE GROUP INC	ATTN DONALD A KNOX JR	305 PEACE HAVEN DR	CHINA GROVE	NC	28023	305 PEACE HAVEN DR	170055	2.20
THE SHOAF LAW FIRM		TRUST ACCOUNT	RALEIGH	NC	27615	300 N YADKIN AVE	035 085	21.19
THE SMOKE PIT SALISBURY LLC DBA	THE SMOKE PIT	796 CONCORD PARKWAY N	CONCORD	NC	28027	115 E INNES ST	171346	2.47
THE TIN MAN I LLC	% CHARLES ROBERSON	710 S HIGHLAND AVE	LANDIS	NC	28088	423 LAFAYETTE ST	172182	5.88
THERMOID INC		5200 UPPER METRO PL STE 110	DUBLIN	OH	43017	0 RAILROAD ST	017 184	879.35
THERMOID INC		5200 UPPER METRO PL STE 110	DUBLIN	OH	43017	0 S OLD MAIN ST	014 451	399.79
THERMOID INC		5200 UPPER METRO PL STE 110	DUBLIN	OH	43017	110 THERMOID WAY	017 001	31,022.09
THERMOID INC		5200 UPPER METRO PL STE 110	DUBLIN	OH	43017	111 E C AVE	014 377	340.12
THERMOID INC		5200 UPPER METRO PL STE 110	DUBLIN	OH	43017	113 E C AVE	014 378	314.93
THERMOID INC		5200 UPPER METRO PL STE 110	DUBLIN	OH	43017	1805 S MAIN ST	014 375	399.79
THERMOID INC		5200 UPPER METRO PL STE 110	DUBLIN	OH	43017	1815 S MAIN ST	014 374	2,119.33
THERMOID INC		5200 UPPER METRO PL STE 110	DUBLIN	OH	43017	1820 S MARTIN LUTHER KING JR AVE	017 185	2,027.00
THIRD CREEK VINEYARDS LLC	DBA 3RD CREEK VINEYARDS	2145 THIRD CREEK CHURCH RD	CLEVELAND	NC	27013	2145 3RD CREEK CHURCH RD	173696	1.33
THOMAS & WEBBER PLLC		514 WILLIAMSON RD STE 431	MOORESVILLE	NC	28117	303 TREMONT DR	459A102	14.64
THOMAS & WEBBER PLLC		514 WILLIAMSON RD STE 431	MOORESVILLE	NC	28117	2211 BROOKSIDE AVE	160 073	17.73
THOMAS & WEBBER PLLC		514 WILLIAMSON RD STE 431	MOORESVILLE	NC	28117	268 LAUREL CREST DR	244E023	2.44
THOMAS & WEBBER PLLC		514 WILLIAMSON RD STE 431	MOORESVILLE	NC	28117	866 MORGAN RD	539 067	3.60

THOMAS HOWARD RANDOLPH & WF	THOMAS BRENDA KLUTTZ	2355 HILL TOP DR		SALISBURY	NC	28147	2355 HILL TOP DR	209 074	7.20
THOMAS JIMMY		245 KELLY DR		SALISBURY	NC	28147-0000	245 KELLY DR	401 103	6.39
THOMAS JOHN C		830 FAIRMONT AVE		SALISBURY	NC	28144	830 FAIRMONT AVE	013 027	13.13
THOMAS KAREN ELIZABETH &	SHARP RYAN EDWARD	255 AVIATION LN		GOLD HILL	NC	28071	255 AVIATION LN	543 098	6.31
THOMAS RACHEL JETER		PO BOX 372		ST THOMAS	VI	804	0 BEAGLE CLUB RD	620 066	4.88
THOMPSON MARY B	DAVIS C B	% CAROLYN R DAVIS	2560 SORRELL DR	FLORISSANT	MO	63033	0 CORRELL ST	026 240	1.05
THOMPSON MONICA BROOKS ETAL		885 BARNHARDT RD		CHINA GROVE	NC	28023	0 BARNHARDT RD	113 090	1.56
THOMPSON MONICA BROOKS ETAL		885 BARNHARDT RD		CHINA GROVE	NC	28023	0 BARNHARDT RD	113 004	2.03
THOMPSON MONICA BROOKS ETAL		885 BARNHARDT RD		CHINA GROVE	NC	28023	885 BARNHARDT RD	113 002	7.11
THOMPSON VERGIE KOHLER		195 EVENING DR		SALISBURY	NC	28147	195 EVENING DR	767A035	16.11
THOMPSON W HUGH &	THOMPSON MARY ELIZABETH	4913 QUAIL HOLLOW DR		RALEIGH	NC	27609-5450	0 NC 801 HWY	822 009	1.70
THRIVENI PIUS T		240 LAUREL VALLEY WAY		SALISBURY	NC	28144	240 LAUREL VALLEY WAY	326F001	34.23
THRIVENI PIUS T & WF	THRIVENI NICE P	240 LAUREL VALLEY WAY		SALISBURY	NC	28144	246 LAUREL VALLEY WAY	326F002	2.05
THURMOND DARRELL B		716 DARTY ST		KANNAPOLIS	NC	28081-9558	716 DARTY ST	155 0410000001	14.73
THURSTON THOMAS G III		209 SUDLEY CIR		SALISBURY	NC	28144-2960	PERSONAL PROPERTY	155312	1.83
TICKLE ROY MICHAEL & WF	TICKLE DIANNE H	3525 LINN AVE		KANNAPOLIS	NC	28083-9152	3525 LINN AVE	133A168	7.08
TIMIOS INC	JONES DIANE H	5716 CORSA AVE STE 102		WESTLAKE VILLAGE	CA	91362	1650 W NC 152 HWY	119A046	276.40
TIMIOS INC	BARROW NANCY	NC PROPERTY IOLTA CCOUNT	5716 CORSA AVE STE 102	WESTLAKE VILLAGE	CA	91362	320 DEER LAKE RUN	614 079	2,879.40
TNT FREIGHT DELIVERY & MOVING		400 W DAVIS ST		LANDIS	NC	28088	400 W DAVIS ST	132A01311	23.05
TOP TO BOTTOM TREE SERVICES LLC		3955 DEAL RD		MOORESVILLE	NC	28115-4267	PERSONAL PROPERTY	178438	1.34
TOWNSEND DONNA MAE		411 PARK AVE		GRANITE QUARRY	NC	28146	411 PARK AVE	350A152	9.74
TRACTOR SUPPLY COMPANY 463	% RYAN LLC	PO BOX 4900		SCOTSDALE	AZ	85261-4900	405 JAKE ALEXANDER BLVD S	170185	8.55
TRAN BICHHA THI		114 WEDGEFIELD DR		SALISBURY	NC	28147	0 OLD MOCKSLEY RD	307 018	8.97
TRAN LY THI		211 PERRY CLEAR ST		ORANGEBURG	SC	29115-0000	0 SUNSET POINTE DR	606H077	12.55
TREECE COLLEEN H		450 PLEASANT COVE RD		SALISBURY	NC	28146-0000	450 PLEASANT COVE RD	644B054	6.11
TREXLER INVESTMENTS LLC		3385 LIBERTY RD		GOLD HILL	NC	28071	0 PAN HANDLE RD	522 046	2.60
TREXLER INVESTMENTS LLC		3385 LIBERTY RD		GOLD HILL	NC	28071	0 ROTHROCK RD	367 013	1.78
TREXLER INVESTMENTS LLC		3385 LIBERTY RD		GOLD HILL	NC	28071	1115 LIBERTY RD	524 007	38.74
TREXLER JAMES WILLIAM		2440 LIBERTY RD		GOLD HILL	NC	28071	0 HILL RD	522 049	6.90
TREXLER JAMES WILLIAM	TREXLER CHRISTINA	2440 LIBERTY RD		GOLD HILL	NC	28071	2440 LIBERTY RD	522 027	71.41
TREXLER JAMES WILLIAM		2440 LIBERTY RD		GOLD HILL	NC	28071	265 LAKESHORE DR	509A086	8.09
TREXLER JAMES WILLIAM		2440 LIBERTY RD		GOLD HILL	NC	28071	9820 BRINGLE FERRY RD	502 003	19.04
TREXLER JOHN ALBERT JR		12390 HIGHWAY 52		GOLD HILL	NC	28071	0 ST PETERS CHURCH RD	368 008	2.64
TREXLER JOHN ALBERT JR & WF	TREXLER FRIEDA	12390 US 52 HWY		GOLD HILL	NC	28071	12390 US 52 HWY	368 043	1.70
TREXLER TRUCKING		3385 LIBERTY RD		GOLD HILL	NC	28071	2975 LIBERTY RD	521 016	22.23
TREXLER TRUCKING INC		3350 LIBERTY RD	PO BOX 352	GOLD HILL	NC	28071	0 LIBERTY RD	522 051000002	13.28
TREXLER TRUCKING INC		3350 LIBERTY RD	PO BOX 352	GOLD HILL	NC	28071	0 US 52 HWY	542 015	4.55
TREXLER TRUCKING INC		3350 LIBERTY RD	PO BOX 352	GOLD HILL	NC	28071	15880 US 52 HWY	542 014	22.08
TREXLER TRUCKING INC		3350 LIBERTY RD	PO BOX 352	GOLD HILL	NC	28071	3350 LIBERTY RD	170211	451.45
TREXLER WATSON THOMPSON & DUNN	CERTIFIED PUBLIC ACCOUNTANTS	219 STATESVILLE BLVD		SALISBURY	NC	28144-2313	219 STATESVILLE BLVD	170214	1.28
TRINITY CAR BROKERS LLC		2909 S MAIN ST		SALISBURY	NC	28147-0000	4170 TREXLER ST	407A048	1,361.38
TROYER ABE A JR & WF	TROYER MATTIE	295 JOE SUMMERS RD		WOODLEAF	NC	27054-0000	295 JOE SUMMERS RD	803B063	14.24
TROYER'S COUNTRY MARKET		4077 STATESVILLE BLVD		SALISBURY	NC	28147	4077 STATESVILLE BLVD	334 278	31.81
TRULL BOBBY GENE & WF	TRULL KIM SIMPSON	183 ROMANS RD		CHINA GROVE	NC	28023	183 ROMANS RD	126 087	4.77
TSB OF ROCKWELL INC DBA	ACE HARDWARE STORE	PO BOX 250		ROCKWELL	NC	28138-0250	229 E MAIN ST	170247	5.39
TUCKER ERVIN GILBERT		118 HAMMOCK LN	PO BOX 292	ATLANTIC	NC	28513-0000	0 SLOOP ST	121C187	1.25
TUCKER TIFFANY HARWOOD		1851 N US 29 HWY		SALISBURY	NC	28144-0000	1851 N US 29 HWY	047 025	10.85
TUFFORD MICHAEL E & WF	TUFFORD RHONDA A	324 PALMER CIRCLE		ROCKWELL	NC	28138	324 PALMER CIR	365 098	225.03
TURNER IUANITA		11704 MOORESVILLE RD		MOUNT ULLA	NC	28125	0 UPRIGHT RD	568 005	1.63
TURNER IUANITA		11704 MOORESVILLE RD		MOUNT ULLA	NC	28125	11630 MOORESVILLE RD	569 005	7.93
TURNER THOMAS FURR		11704 MOORESVILLE RD		MOUNT ULLA	NC	28125	11704 MOORESVILLE RD	569 007	26.19
TWIN FALLS REAL ESTATE LLC		123 CARRIAGE HOUSE DR		KANNAPOLIS	NC	28081	904 KELLER AVE	149 04702	16.44
UNDERCOFFLER THOMAS SCOTT		105 TAMMY RD		SALISBURY	NC	28147	0 TAMMY RD	476C131	1.40
UNDERCOFFLER THOMAS SCOTT		105 TAMMY RD		SALISBURY	NC	28147	105 TAMMY RD	476C132	6.04
UNITED REFRIGERATION INC	% TAX DEPARTMENT	11401 ROOSEVELT BLVD		PHILADELPHIA	PA	19154	1912 S MAIN ST	170307	7.08
UNTERREINER DEAN & WF	UNTERREINER NAOMI	128 HOLLY ST		SPENCER	NC	28159	128 HOLLY ST	036 011	1,539.51
UPRIGHT JEFFREY LYNN &	UPRIGHT RENEE MARTIN	620 DEAL RD		MOORESVILLE	NC	28115-0000	0 DEAL RD	237 094	2.25
USA WASTE MANAGEMENT RESOURCES LLC		720 EAST BUTTERFIELD ROAD		LOMBARD	IL	60148	204 BALFOUR QUARRY RD	352 033	49.13
USA WASTE MANAGEMENT RESOURCES LLC		720 EAST BUTTERFIELD ROAD		LOMBARD	IL	60148	1000 N LONG ST	052 180	120.83
USSERY LINDA KAY TROUTMAN		2140 RICHFIELD RD		RICHFIELD	NC	28137	2140 RICHFIELD RD	529 013	20.85
VANTAGE POINT TITLE		25400 US 19 NORTH STE 135		CLEARWATER	FL	33763	414 CANDLEWICK DR	460 074	6.94
VANTAGE POINT TITLE INC		25400 US 19 NORTH STE 135		CLEARWATER	FL	33763	322 CAMELOT DR	325C262	49.97
VANTAGE POINT TITLE INC		25400 US 19 N	SUITE 135	CLEARWATER	FL	33763	514 IDLEWOOD DR	325C170	30.25
VANTAGE POINT TITLE INC/WELLS FARGO BANK		25400 US 19 NORTH STE 135		CLEARWATER	FL	33763	520 JAYCEE ST	413 140	2,984.76
VARGAS YESENIA SOTO		94 GLEN RAE ST NW		CONCORD	NC	28025	122 MITCHELL ST	026 217	3.92
VARNER BETTY SHEEKS		114 TANGLEWOOD DR		KANNAPOLIS	NC	28081-7948	0 TANGLEWOOD DR	249B389	1.18
VARNER BETTY SHEEKS		114 TANGLEWOOD DR		KANNAPOLIS	NC	28081-7948	1010 MCKNIGHT ST	142 072	5.75
VARNER BETTY SHEEKS		114 TANGLEWOOD DR		KANNAPOLIS	NC	28081-7948	114 TANGLEWOOD DR	249B077	8.32
VARNER BETTY SHEEKS		114 TANGLEWOOD DR		KANNAPOLIS	NC	28081-7948	1309 DOVER ST	142 057	3.77
VAUGHAN KEITH A TRUSTEE		130 CAUBLE FARM RD		SALISBURY	NC	28147	130 CAUBLE FARM RD	464 023	7.17
VAUGHN KENDALL RAY		405 4TH ST		SPENCER	NC	28159	0 CAL KENNEDY RD	264 051	87.30
VERGARA ARTURO G & WF	VERGARA MARIA	439 MOON CIR		SALISBURY	NC	28147	439 MOON CIR	115A121	14.52
VERTEX CONSTRUCTION COMPANY LLC		721 CORPORATE CIRCLE		SALISBURY	NC	28147	721 CORPORATE CIR	060 143	67.31
VFS LEASING CO	ATTN TAX DEPT	% ADVANCED PROPERTY TAX COMPL	1611 N INTERSTATE 35E STE 428	CARROLLTON	TX	75006-8616	PERSONAL PROPERTY	170384	2.90
VILLAGE CAPITAL		901 CORPORATE CENTER DRIVE		POMONA	CA	91768	419 WILLOW RD	329B186	44.12
VL PROPERTIES LLC		836 UNION ST S		CONCORD	NC	28025-0000	707 LEAZER ST	154 055	11.21
VLS BUILDERS LLC		PO BOX 1041		SALISBURY	NC	28145-1041	1015 LONG CREEK LN	420D021	2.86

VO BAO CHAU		980 BLOOR ST		MISSISSAUGA	CANADA	ON L4Y2N	272 HURST DR	409 006	27.41
WAGG ON LLC		16335 RANGER TRL		HUNTERSVILLE	NC	28078	1125 HARTMAN AVE	321A220	2.88
WAGG ON LLC		16335 RANGER TRL		HUNTERSVILLE	NC	28078	1165 HARTMAN AVE	321A104	3.10
WAGG ON LLC		16335 RANGER TRL		HUNTERSVILLE	NC	28078	4320 CAUBLE RD	310 113	3.75
WAGG ON LLC		16335 RANGER TRL		HUNTERSVILLE	NC	28078	612 HAWKINSTOWN RD	324A029	2.88
WAGNER ERNEST F & WF	WAGNER JOYCE M	1725 RAINY RD		SALISBURY	NC	28146-8984	145 CLEARBROOK DR	356 169	1.85
WAGONER DONNIE E & WF	WAGONER SANDRA P	PO BOX 303		FAITH	NC	28041	574 EASTVIEW RD	420A09201	9.74
WALDEN ROBERT MMLTON & WF	WALDEN DORIS GOODMAN	255 OLD COUNTY RD		CLEVELAND	NC	27013	255 OLD COUNTY RD	554 007	2.75
WALDEN ROBERT MMLTON & WF	WALDEN DORIS GOODMAN	255 OLD COUNTY RD		CLEVELAND	NC	27013	265 OLD COUNTY RD	554 005	5.22
WALKER ROSEMARIE		255 TRAILS END LN		SALISBURY	NC	28146	0 HAPPY HOLLOW RD	423 310	5.74
WALLACE & GRAHAM PA		525 N MAIN ST		SALISBURY	NC	28144-4303	525 N MAIN ST	170478	154.05
WALLACE MONA LISA &	GRAHAM WILLIAM MARC	525 N MAIN ST		SALISBURY	NC	28144	0 N LEE ST	011 255	8.62
WALLER ALAN RAY & WF	WALLER ANNA CLARK	174 TRAVELLER LN		SALISBURY	NC	28146-3248	174 TRAVELLER LN	056 099	11.25
WALLER ALAN RAY & WF	WALLER ANNA CLARK	174 TRAVELLER LN		SALISBURY	NC	28146-3248	PERSONAL PROPERTY	158282	1.46
WALLER AUSTIN ALEXANDER		3185 BRINGLE FERRY RD		SALISBURY	NC	28146-9243	3735 BRINGLE FERRY RD	056 020	900.06
WALLER CHARLES S SR & WF	WALLER MARTHA T	% ALAN WALLER	174 TRAVELLER LANE	SALISBURY	NC	28146-3248	0 TRAVELLER LN	056 041	1.84
WALLER CHARLES S SR & WF	WALLER MARTHA T	% ALAN WALLER	174 TRAVELLER LANE	SALISBURY	NC	28146-3248	155 TRAVELLER LN	056 042	8.63
WAL-MART STORES INC		PO BOX 8050	MS 0555	BENTONVILLE	AR	72716-0555	323 S ARLINGTON ST	059A001	905.78
WALSER LAWRENCE O III TRUSTEE		809 BROOKMONT AVE		SALISBURY	NC	28146	809 BROOKMONT AVE	058 491	32.26
WALTER TONY DWIGHT		9510 UNITY CHURCH RD		MOORESVILLE	NC	28115-7261	9510 UNITY CHURCH RD	238 074	30.67
WALTERS BILLY FRANKLIN		8135 LONGBRIAR DR		KANNAPOLIS	NC	28081-8598	8135 LONGBRIAR DR	248 214	6.29
WALTERS BILLY FRANKLIN		8135 LONGBRIAR DR		KANNAPOLIS	NC	28081-8598	PERSONAL PROPERTY	158551	2.41
WALTERS DANIEL EDWARD		380 WORTHINGTON DR		MOUNT ULLA	NC	28125	PERSONAL PROPERTY	173680	7.53
WANNER LINDA JEAN	WANNER STEPHEN RICHARD	750 FOX HOLLOW LN		SALISBURY	NC	28146-1805	PERSONAL PROPERTY	158662	2.79
WARD CLARENCE C JR		112 HOOTS LN		STATESVILLE	NC	28625	107 W MAIN ST	251 077	15.27
WARD PETER DAMON	WARD TERESA WILLIAMS	103 PECAN LN		SALISBURY	NC	28146	103 PECAN LN	628 084	20.27
WARE JO ANN & LAUREN JO WARE	WARE CHRISTOPHER WAYNE	PO BOX 120		CLEVELAND	NC	27013-0120	1055 HOUSTON LN	280 040	1.60
WARFEL PAUL ARTHUR		204 ARROW POINT LN		DAVIDSON	NC	28036-7607	PERSONAL PROPERTY	158779	2.23
WARREN LORINE W		12111 SHADE VALLEY RD		GOLD HILL	NC	28071	12111 SHADE VALLEY RD	385 051	11.46
WATERVIEW INVESTMENTS LLC		488 PINEVILLE RD		STATESVILLE	NC	28677-2020	1474 TEETER FARMS DR	214A096	11.59
WATKINS DAVID BAXTER JR		1106 RED LINE RD		CHINA GROVE	NC	28023	1106 RED LINE RD	121 09901	37.98
WATSON CONNIA H JR &	WATSON ODELL A	3725 SUFFOLK ST		DURHAM	NC	27707	0 GIVENS ST	803B082	2.27
WDH HOLDINGS LLC		3106 LANVALE AVE		RICHMOND	VA	23230	1417 JAKE ALEXANDER BLVD	166116	43.52
WEAST ROBERT DEAN	WEAST ROBERT DEAN JR	335 GRAHAM RD		MOUNT ULLA	NC	28125	335 GRAHAM RD	568 011	16.33
WEAVER CHARLES L & WF	WEAVER PHYLLIS A ETAL	1918 CRESTMONT ST		KANNAPOLIS	NC	28081	1918 CRESTMONT AVE	155 059	7.12
WEBB BETTY FILE		1040 ROCKWELL RD		ROCKWELL	NC	28138	1040 ROCKWELL RD	376A011	15.63
WEDDINGTON DONALD BLAKE		1203 JACKSON ST		KANNAPOLIS	NC	28083	1203 JACKSON ST	151 383	8.26
WEDDINGTON PAUL BENARD HEIRS		160 SWEET HOME LN		KANNAPOLIS	NC	28081-8535	160 SWEET HOME LN	246 013	2.18
WELBORN KATHRYN VANDYKE		695 TIMBERLANE TRL		SALISBURY	NC	28147	695 TIMBERLANE TR	462 091	22.31
WELCH KENNETH JAMES		1222 PUMP STATION RD		KANNAPOLIS	NC	28081-8119	PERSONAL PROPERTY	159714	1.51
WELDE LEIF W & WF	GUSTOFSON DEBORAH A	855 E RIDGE RD		SALISBURY	NC	28144	1103 INLET POINTE RD	606H057	12.26
WELLS FARGO		PO BOX 10335		DES MOINES	IA	50303	9110 WRIGHT RD	242 114	157.11
WELLS FARGO BANK NA 108457	% RYAN LLC	PO BOX 2609		CARLSBAD	CA	92018-2609	1465 KLUMAC RD	170589	3.75
WELLS FARGO BANK NA 142241	% RYAN LLC	PO BOX 2609		CARLSBAD	CA	92018-2609	1300 W INNES ST	170592	14.29
WELLS FARGO BANK NA 142722	% RYAN LLC	PO BOX 2609		CARLSBAD	CA	92018-2609	517 JAKE ALEXANDER BLVD W	170594	1.52
WELLS FARGO BANK NA 143749	% RYAN LLC	PO BOX 2609		CARLSBAD	CA	92018-2609	866 JAKE ALEXANDER BLVD W	170595	15.33
WELLS FARGO REAL ESTATE		1 HOME CAMPUS		DES MOINES	IA	50328	110 ROWAN MILL RD	461A172	32.88
WELLS FARGO REAL ESTATE SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	140 DULIN AVE	417B147	734.88
WELLS FARGO REAL ESTATE SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	72 GOODMAN DR	463A054	68.06
WELLS FARGO REAL ESTATE TAX SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	0 SHANNON DR	322A273	57.07
WELLS FARGO REAL ESTATE TAX SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	112 WYNNDHAM WAY	462D034	5,865.14
WELLS FARGO REAL ESTATE TAX SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	130 CAMBRIDGE RD	464B088	1,176.67
WELLS FARGO REAL ESTATE TAX SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	155 RHODODENDRON DR	636 015	2.45
WELLS FARGO REAL ESTATE TAX SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	1650 W NC 152 HWY	119A046	2,367.54
WELLS FARGO REAL ESTATE TAX SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	2001 MOOSE RD	158 058A	1,382.80
WELLS FARGO REAL ESTATE TAX SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	806 N CRAIG ST	003 02701	1,786.49
WELLS FARGO REAL ESTATE TAX SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	809 CRANE CREEK RD	058 206	1,975.89
WELLS FARGO REAL ESTATE TX SERVICE		1 HOME CAMPUS		DES MOINES	IA	50328	554 SETTLERS GROVE LN	405F015	200.27
WELLS NATHAN A & WF	WELLS SARAH W	380 WOODBRIDGE DR		MOORESVILLE	NC	28115	0 DEAL RD	237 092	1.56
WESLEY RIDGE INC		3637 ALLEGHANY DR		RALEIGH	NC	27609-6309	0 LEGION CLUB RD	353F050	1.34
WESLEY RIDGE INC		3637 ALLEGHANY DR		RALEIGH	NC	27609-6309	0 QUARRY WAY	353F036	3.19
WEST ALAN L JR		512 SPRING GARDEN AV		KANNAPOLIS	NC	28081-0000	512 SPRING GARDEN AVE	245C12702	2.97
WESTCOR LAND TITLE INS		FLORIDA ESCROW	500 W GERMANTOWN PIKE STE 450	PLYMOUTH MEETING	PA	19462	352 CRESS SCHOOL RD	479D031	23.07
WESTCOR LAND TITLE INSURANCE CO		600 W GERMANTOWN PIKE STE 450		PLYMOUTH MEETING	PA	19462	403 E 17TH ST	159 220	34.63
WESTERN UNION FINANCIAL SVC		7001 E BELLEVUE AVE	STE 680	DENVER	CO	80237	PERSONAL PROPERTY	170625	2.33
WESTGATE COMPANIES LLC		120 S EAST AVE		KANNAPOLIS	NC	28083	1110 DAVIS ST	065 337	4.33
WESTGATE COMPANIES LLC		677 S CHAPEL ST		LANDIS	NC	28088	1305 N CANNON BLVD	159 284	21.67
WESTGATE COMPANIES LLC		120 S EAST AVE		KANNAPOLIS	NC	28083	5329 CAVIN LN	246 049E	2.10
WESTGATE COMPANIES LLC		120 S EAST AVE		KANNAPOLIS	NC	28083	5345 CAVIN LN	246 202	2.10
WESTRIDGE PLACE LLC	CLUB HOUSE EQUIP&OFFICE ETC	% WYNNFIELD PROPERTIES	PO BOX 395	JAMESTOWN	NC	27282-0395	100 DONNER DR	170626	7.05
WESTRIDGE PLACE LLC	%WYNNFIELD PROPERTIES	PO BOX 395		JAMESTOWN	NC	27282	100 DONNER DR	331 234	330.50
WESTRIDGE VILLAGE LLC		PO BOX 395		JAMESTOWN	NC	27282	0 ADMIRAL DR	331 236	227.22
WESTRIDGE VILLAGE LLC	OFFICE & OTHER EQUIP	5614 RIVERDALE DR		JAMESTOWN	NC	27282	201 DONNER DR	170627	3.24
WETTREICH DEBRA	WETTREICH DEBRA M	531 BIG INDIAN LOOP		MOORESVILLE	NC	28117	0 SHERILLS FORD RD	761 043	5.09
WETTREICH DEBRA	WETTREICH DEBRA M	531 BIG INDIAN LOOP		MOORESVILLE	NC	28117	3170 BEAR POPLAR RD	760 024	1.23
WHALEY WALTER W JR	WHALEY JEAN	110 DUTCH FARM RD		ROCKWELL	NC	28138	110 DUTCH FARM RD	376A026	31.72
WHITAKER DAVID EDWARD		20211 SAINT ANDREWS CT		OLYMPIA FIELD	IL	60461	311 RICE ST	156 193	5.83

WHITAKER GERALD D		3003 MOORESVILLE RD		SALISBURY	NC	28147	3003 MOORESVILLE RD	463A043	12.53
WHITE ARTHUR I		5940 ENOCHVILLE SCHOOL RD		KANNAPOLIS	NC	28081	0 ENOCHVILLE SCHOOL RD	243 207	3.00
WHITE DENNIS R & WF	WHITE LINDA M	11 PICKETT AVE		SPENCER	NC	28159	11 PICKETT AVE	043A046	51.49
WHITE RUBY MAE	% JOHN H WHITE	623 E 33RD PL		CHICAGO	IL	60616	0 HAWKINTOWN RD	324A028	2.21
WHITE RUBY MAE	% JOHN H WHITE	623 E 33RD PL		CHICAGO	IL	60616	620 HAWKINTOWN RD	324A027	9.28
WHITLEY NELLIE	WHITLEY NELLIE A	155 BUCCANEER CIR		SALISBURY	NC	28146	145 BUCCANEER CIR	601 105000001	1.25
WHITLEY RANDY COPE & WF	WHITLEY MARY ANN I	2324 STABLE RD		HILLSVILLE	VA	24343	150 GREEN GABLE LN	312D129	6.06
WIGGINS ERNEST A II		110 MELODY CT		CHINA GROVE	NC	28023	0 RAMSUE DR	482 009	2.22
WIGGINS KART SHOP INC		4010 NC 152 W		CHINA GROVE	NC	28023	4010 HWY 152 W	170670	4.12
WILHELM FARMS LLC		485 GOODNIGHT RD		SALISBURY	NC	28147	485 GOODNIGHT RD	170674	3.57
WILL FREDRICK		250 FLOWERING TREE LN		ROCKWELL	NC	28138	250 FLOWERING TREE LN	3788013	11.97
WILLIAMS BONNIE THOMASON		255 MT VERNON PARK RD		SALISBURY	NC	28147	255 MT VERNON PARK RD	318A022	7.62
WILLIAMS BOYCE II & WF	WILLIAMS MARY ELIZABETH	145 CABAGNOT LN		SALISBURY	NC	28144	0 CABAGNOT LN	307 257	1.70
WILLIAMS DIANNE W & HUS	WILLIAMS CARL R	2804 FINDLEY RD		STATESVILLE	NC	28625	16260 COOL SPRINGS RD	712 011	5.64
WILLIAMS ELLEN F ETAL		4701 ALLIANCE CHURCH RD		PLEASANT GARDEN	NC	27313	731 STAFFORD ESTATES DR	406C115	1.53
WILLIAMS ELLEN F ETAL		4701 ALLIANCE CHURCH RD		PLEASANT GARDEN	NC	27313	747 STAFFORD ESTATES DR	406C116	1.53
WILLIAMS JACKIE LEE	% JASON T WILLIAMS	8486 OAKLEY DR		ZACHARY	LA	70791	1046 HOLLAND RD	466A043	1.89
WILLIAMS MALINDA HOLTZCLAW		2891 SPRINGDALE AVE		KANNAPOLIS	NC	28081-2567	PERSONAL PROPERTY	161281	1.40
WILLIAMS SUSAN FRIES	WILLIAMS RONNIE DEAN	4130 OLD MOCKSVILLE RD		SALISBURY	NC	28144	4130 OLD MOCKSVILLE RD	308 110	6.43
WILLIS SARAH P		8903 CALTHORPE LANE		WAXHAW	NC	28173	738 S CHURCH ST	015 228	5.57
WILSON DALE A &	NELSON DARLENE R	1060 HIGHLAND CREEK DR		SALISBURY	NC	28147	1060 HIGHLAND CREEK DR	463H005	5.76
WILSON DENNIS JAMES		445 ALAN CIR		SALISBURY	NC	28147-8251	445 ALAN CIR	472A036	13.67
WILSON DONNA W &	WILSON SCOTT REED &	1525 ROGERS RD		CHINA GROVE	NC	28023	0 ROGERS RD	428 041	1.25
WILSON DONNA WINCHELL		1525 ROGERS RD		CHINA GROVE	NC	28023	1525 ROGERS RD	428 091	8.13
WILSON DORIS		275 UPRIGHT RD		MOUNT ULLA	NC	28125	275 UPRIGHT RD	721 011	44.42
WILSON THOMAS EUGENE JR & WF	WILSON DORIS A	275 UPRIGHT RD		MOUNT ULLA	NC	28125	525 UPRIGHT RD	568 014	2.77
WILSONS AUTO GLASS INC		6801 BEAVER RD		KANNAPOLIS	NC	28081-8981	6801 BEAVER LN	170714	1.40
WILSONS AUTO GLASS INC		6801 BEAVER RD		KANNAPOLIS	NC	28081-8981	272 ERVIN WOODS DR	249B485	21.11
WINECOFF DELIA ELIZABETH		1007 MOSS AVE		KANNAPOLIS	NC	28081	1007 MOSS AVE	149 009	15.11
WINECOFF JERRY RAY & WF	WINECOFF NANCY H	511 FAIRBLUFF AVE		SALISBURY	NC	28146-4711	1720 S MAIN ST	014 362	4.18
WINECOFF JERRY RAY & WF	WINECOFF NANCY H	511 FAIRBLUFF AVE		SALISBURY	NC	28146-4711	285 ROMANA DR	603 080	1.87
WINEKA MARK W & WF	WINEKA LINDSAY A	180 MCINTOSH LN		SALISBURY	NC	28147	180 MCINTOSH LN	463K007	8.44
WINSLOW THOMAS A & WF	WINSLOW KRISTIN B	2335 EMERY CIR		SALEM	VA	24353-1446	425 LONDON RD	214 071	11.51
WISDOM REALTY LLC		405 SHUPING MILL RD		SALISBURY	NC	28146-8942	1602 JAKE ALEXANDER BLVD	172132	15.56
WISE DONALD WAYNE		450 BROOK CIR		SALISBURY	NC	28147	0 BROOK CIR	334C103	1.60
WISE DONALD WAYNE		450 BROOK CIR		SALISBURY	NC	28147	0 BROOK CIR	334C272	2.00
WISE DONALD WAYNE		450 BROOK CIR		SALISBURY	NC	28147	465 BROOK CIR	334C188	1.40
WISE DONALD WAYNE		450 BROOK CIR		SALISBURY	NC	28147	505 BROOK CIR	334C187	1.40
WISE DONALD WAYNE		450 BROOK CIR		SALISBURY	NC	28147	515 BROOK CIR	334C186	2.00
WISE DONALD WAYNE		450 BROOK CIR		SALISBURY	NC	28147	525 BROOK CIR	334C185	1.00
WISE ROGER SCOTT		1035 DAUGHERTY RD		CHINA GROVE	NC	28023	1035 DAUGHERTY RD	134 102	39.87
WISE TANYA MELINDA		11869 TIMARU WAY		SAN DIEGO	CA	92128	150 JOHN RAINEY RD	463 0010004	1.00
WITHERS HAMILTON E	WITHERS SHARON B	6116 OXFORDSHIRE CT		RALEIGH	NC	27606	201 LANTZ AVE	001 089	26.66
WOFFORD ONA NELL & HS	WOFFORD LOUIS S	275 FOX RUN RD		SALISBURY	NC	28146-8325	4630 MT HOPE CHURCH RD	419 115	6.08
WOIMER ELIZABETH I		1442 JUDY LN		MONROEVILLE	PA	15146	0 BROWN RD	567 029	1.55
WOOD CHADWICK BYRON & WF	WOOD FARRAH SIZEMORE	125 STONE RIDGE DR		SALISBURY	NC	28146	0 STONE RIDGE DR	064C185	115.88
WOOD CHADWICK BYRON & WF	WOOD FARRAH SIZEMORE	125 STONE RIDGE DR		SALISBURY	NC	28146	125 STONE RIDGE DR	064C184	661.03
WOODIE JAMES HUBERT		PO BOX 135		LANDIS	NC	28088	3455 LINN AVE	133A089	10.23
WOODS WAYNE G & WF	WOODS JACQUELINE D ETAL	3715 SAGE DR		GREENSBORO	NC	27410	0 HAWKINTOWN RD	324 052	9.04
WOODSON SAYERS LAWTHER SHORT		PARROTT & ABRAMSON LLP	PO BOX 829	SALISBURY	NC	28144	0 DAVIES CIR	267 043	2.32
WOODSON SAYERS LAWTHER SHORT		PO BOX 829		SALISBURY	NC	28144	122 HIDDEN OAKS DR	634B055	3.83
WOODSON SAYERS LAWTHER SHORT		PARROTT & ABRAMSON LLP	PO BOX 829	SALISBURY	NC	28144	715 LAKE WRIGHT RD	120D009	34.92
WOODSON SAYERS LAWTHER SHORT		PO BOX 829		SALISBURY	NC	28144	770 LAKEVIEW RD	453 131	113.00
WOODSON SAYERS LAWTHER SHORT PARROTT & ABRAMSON		PO BOX 829		SALISBURY	NC	28144	112 MARKET ST	362 209	8.49
WOODSON SAYERS LAWTHER SHORT PARROTT & ABRAMSON		PO BOX 829		SALISBURY	NC	28144	240 MIDWAY DR	480 006	6.23
WOODSON SAYERS LAWTHER SHORT PARROTT & ABRAMSON		PO BOX 829		SALISBURY	NC	28144	604 CORDOVA CT	409G236	31.70
WOODSON, SAYERS, LAWTHER, SHORT, PARROTT & ABRAMSON		PO BOX 829		SALISBURY	NC	28144	140 S TITAN DR	451A262	13.39
WRIGHT EDWARD W & WF	WRIGHT RUTH C	2508 E INNES ST		SALISBURY	NC	28146	2508 E INNES ST	065 016	7.58
WU GUO WEI & WF	TAO PING PING	1725 LELA AV		CHARLOTTE	NC	28208-0000	130 OLE POINT LN	612A029	10.99
WU GUO WEI & WF	TAO PING PING	1725 LELA AV		CHARLOTTE	NC	28208-0000	335 HOLIDAY DR	500B461	4.33
WV LLC		3429 TRINITY CHURCH RD		CONCORD	NC	28027	5 MAIN ST	108 213	4.00
WYATT JERRY LEE & WF	WYATT DEBORAH PHILLIPS	127 THAYER CT		MOORESVILLE	NC	28115	0 DOE RIDGE DR	266A038	6.73
XIONG CHUE		5311 BIRCHLEAF LN		CLAREMONT	NC	28610	1427 MELROSE ST	017 045	2.58
XIONG SHOUA		2502 WIND SWEEP WAY		ROCKWELL	NC	28138	2502 WIND SWEEP WAY	376 071	8.51
XLONG PAO CHOUA		5311 BIRCHLEAF LN		CLAREMONT	NC	28610	0 6TH ST	033 137	4.85
XLONG PAO CHOUA		5311 BIRCHLEAF LN		CLAREMONT	NC	28610	703 5TH ST	033 135	10.87
YAMAHA MOTOR MANUFACTURING CO		1000 HIGHWAY 34 E		NEWNAN	GA	30265-1366	630 INDUSTRIAL AVE	170794	381.83
YANG CHUE YER	LAO KOUA	903 E 13TH ST		KANNAPOLIS	NC	28083	0 E TORBUSH DR	027 045	4.69
YANG CHUE YER & WF	LAO KOUA	903 E 13TH ST		KANNAPOLIS	NC	28083	903 E 13TH ST	151 00102	5.60
YATES GRADEN EUGENE		280 S CANNON BLVD		KANNAPOLIS	NC	28083	720 KLUTTZ ST	153 039A	7.53
YEATER GARY J &	YEATER JUDY B	1351 GLENFIELD DR		SALISBURY	NC	28147	1351 GLENFIELD DR	459F251	9.71
YOUNG JOANNA CHATHAM		153 LILLY AVE		SALISBURY	NC	28144	153 LILLY AVE	021 04801	22.89
YOUNG MATTHEW LLOYD		806 JET ST		KANNAPOLIS	NC	28081	800 JET ST	154 074	3.20
YOUNG MATTHEW LLOYD		806 JET ST		KANNAPOLIS	NC	28081	806 JET ST	154 078	24.88
YOUNG TERRY C		1126 WESTLAKE DR STE 450		KANNAPOLIS	NC	28081	1126 WESTLAKE DR	142B143	64.50
YOUNG TY		2424 WINFIELD ST		KANNAPOLIS	NC	28083	2424 WINFIELD ST	145 194	1,430.75
ZERGER JOHN & WF	ZERGER LAURIE	131 MALCOLM RD		SALISBURY	NC	28144	131 MALCOLM RD	326A136	10.33

ZIELINSKI THERESA	ZIELINSKI STEPHEN	12020 STOKES FERRY RD		GOLD HILL	NC	28071	12020 STOKES FERRY RD	170836	36.11
ZIMMERMAN NANCY JOHNSTON		15 OAK RD		SALISBURY	NC	28144	15 OAK RD	040 045	69.88
ZUIDEN LLC		1011 S CANNON BLVD		KANNAPOLIS	NC	28083	0 PIN OAK CT	129P007	249.82
								TOTAL:	\$ 340,484.24

Sonya Parnell

Tax Collector

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Shane Stewart, Assistant Planning Director
DATE: September 10, 2020
SUBJECT: Ratify Z 02-20

On September 8th, the Board of Commissioners voted unanimously to approve petition Z 02-20 establishing a CBI zoning designation for a 1.3 acre portion of Parcel ID 052-213 located at the corner of Long Ferry and Front Creek Road. Due to recent NC General Statue changes regarding remote meetings, boards must provide concerned citizens up to 24 hours to submit comments regarding rezoning requests. Planning staff have not received any comments after the board's public hearing on the 8th. If needed, previous public hearing documents are enclosed.

Consistent with other petitions, this decision can be ratified on the consent agenda.

ATTACHMENTS:

Description	Upload Date	Type
Staff Report	9/10/2020	Exhibit
GIS Map	9/10/2020	Exhibit
Meets & Bounds Map	9/10/2020	Exhibit
Applications	9/10/2020	Exhibit



REZONING PETITION: Z 02-20

Request: Rezone 1.3 AC portion to **CBI** previously located in Town of Spencer's ETJ

Parcel ID: p/o 052-213

Location: SW corner of Long Ferry (1200 Blk) and Front Creek Roads

Lot size: 4.05 AC.

Owners: James Epting Heirs

Applicant: Eddie Moore with McAdams

Watershed: None

Floodplain: None

Stormwater: NCDEQ PH II post construction

Existing Improvements: None. Formerly temporary concrete batch plant

BACKGROUND

In March of this year, the McAdams firm contacted the Planning Offices of Rowan County and the Town of Spencer to inquire about development standards on property located at the southwest corner of Long Ferry Rd. (1200 Block) and Front Creek Rd. partially located within both jurisdictions. The Town of Spencer agreed to release the 1.3 acre portion located within their Extra Territorial Jurisdiction (ETJ) allowing potential development to be exclusively reviewed by the county. On June 9th, Spencer's Board of Alderman voted to relinquish the Interstate Business (**IB**) zoned portion of Rowan County Tax Parcel 052-213 allowing the county to establish exclusive zoning jurisdiction on the property.

REQUEST

On behalf of the James Epting Heirs, Eddie Moore of the McAdams company is requesting to zone the western 1.3 acre portion of parcel 052-213 Commercial, Business, Industrial (**CBI**). This change would be consistent with petition Z 10-16 approved in 2016 which rezoned 2.75 acres from 85-ED-1 to CBI.

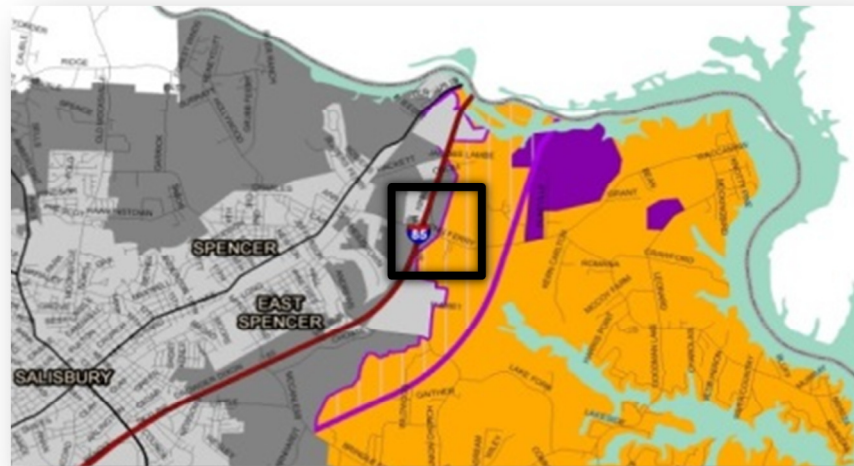
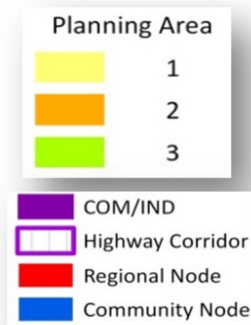
CONSISTENCY WITH THE DISTRICTS PURPOSE / INTENT

CBI – This zone allows for a wide range of commercial, business and light to medium industrial activities, which support both the local and / or regional economies. The CBI district is generally appropriate in areas identified by an adopted land use plan that recommend "highway business" along identified NC and US highways; community / regional / potential development

nodes; commercial corridors; and existing commercial areas. Areas served by public water / sewer represent significant public investment to foster tax base growth and employment opportunities for the citizens, which could be served through CBI designation. The CBI district may also exist or be created in an area other than listed in this subsection if the existing or proposed development is compatible with the surrounding area and the overall public good is served.

CONFORMITY WITH ADOPTED PLANS / POLICIES

- Located in Area 2 of the Eastern Area LUP generally defined as land adjacent to municipal jurisdictions and surrounding High Rock Lake.
- Located in the highway corridor overlay for I-85, which encourages commercial uses along this significant investment corridor.



COMPATIBILITY OF USES

MAJOR GROUP	INDUSTRY GROUP	Unzoned	CBI
Residential		N/A	Permitted
Construction		N/A	Permitted
Mining		N/A	Not Permitted
Manufacturing		N/A	Most Permitted
	"Heavy Impact Uses"	N/A	Not Permitted
Transp., Com., Elec. / Gas, & Sanitary Svc.		N/A	Most Permitted
Wholesale Trade		N/A	Permitted
Retail Trade		N/A	Permitted
Finance, Ins., & Real Est.		N/A	Permitted
Services		N/A	Permitted
	Misc. Amusement & Rec.	N/A	Permitted
Public Admin.		N/A	Permitted

Generalized Groupings:
Permitted: 100-75% Most: 75-50% Some: 50-25% Not Permitted: 25-0%

Source: Section 21-113 Table of Uses

CONDITIONS IN THE VICINITY

See Enclosed Map –

North

- Rushco gas station and convenience store at 1190 Long Ferry Rd (LFR).
- Duke Energy substation at 1220 LFR.

- Mix of residential uses on extremely long narrow lots along LFR frontage with wooded areas to the rear.

South

- Chewy distribution facility totaling 690,000 sq.ft. extending over 78 acres at 255 Front Creek Rd.

East

- Sharpe Transit trucking business at 1355 LFR part of 8 acre CBI zoned area.
- Salisbury-Rowan Utilities (SRU) water tower located at 1375 LFR.
- Mobi Lodge, a non-conforming manufactured home park zoned 85-ED-1 located at LFR and Allen Ln. totaling 83 acres.

West

- Duke Energy 150' transmission line right of way.
- Northbound off / on ramp to I-85 located 300 feet from the subject property.
- Town of Spencer ETJ zoned **IB**.

POTENTIAL IMPACT ON ROADS

Long Ferry Road SR 2120 –

- Classified as a major thoroughfare.
- Annual Average Daily Traffic (AADT) count collected in 2017 adjacent to the property estimate 5,500 vehicle trips along this section, which represents a historical high.
- Comprehensive Transportation Plan (CTP) estimates road capacity at 11,300 AADT.
- Recent development of the Chewy distribution center and the Duke Energy coal ash removal project at 795 Dukeville Rd. (1 2/3 mile east) will add a significant number of new trips along the road.
- Without a known use, it is difficult to estimate traffic counts. From speaking with NCDOT officials, Long Ferry Road access will most likely be restricted to right in / right out movements only.

Front Creek Road SR 2182 –

- Classified as an interstate service road.
- No traffic counts collected and no capacity projected.
- Other than Chewy and the subject parcel, this road serves only one other parcel (052-095).

POTENTIAL IMPACT ON UTILITIES

As best staff can discern without mapped utility data from SRU, public water is available along Long Ferry Road while public sewer extends along the south side of the Chewy facility.

POTENTIAL IMPACT ON SCHOOLS

N/A.

DECISION MAKING

In addition to the above criteria, sec. 21-362 (c) of the Zoning Ordinance indicates the primary question before the Planning Board in a rezoning decision is “whether the proposed change advances the public health, safety, or welfare as well as the intent and spirit of the ordinance.” Additionally, the board “shall not regard as controlling any advantages or disadvantages to the individual requesting the change but shall consider the impact of the proposed zoning change on the public at large.”

PROCEDURES

The Board of Commissioners must develop a statement of consistency describing whether its action is consistent with any adopted comprehensive plans and indicate why their action is reasonable and in the public interest. A statement analyzing the reasonableness of the decision is also necessary.

PUBLIC NOTICE

August 24th – Letters mailed to eight (8) adjacent property owners (within 100 feet of subject property).

August 21st – Sign posted on property.

August 24th & September 1st – Notices placed in *Salisbury Post*.

JULY 27 & 31, 2020 PLANNING BOARD MEETINGS

After receiving no public comment at either meeting, the Planning Board voted 6-0 to recommend approval based on the following statements:



Statement of Consistency

“Z 02-20 is consistent with the Eastern Area Land Use Plan and is reasonable and in the public interest based on the following: The proposed rezoning is consistent with the Eastern Land Use Plan and the I-85 corridor district, other adopted plans in the area, and the zoning district’s purpose and intent. CBI zoning is the preferred type of zoning for this area both currently and in the future. The larger portion of the property located in the county’s jurisdiction is also zoned CBI.”

Statement of Reasonableness

“In accordance with section 21-362(j) of the Zoning Ordinance and after due consideration the Board of Commissioners determine Z 02-20 to be reasonable and in the public interest based on the following: The request is compatible with Eastern Land Use Plan and the I-85 corridor

overlay district; the additional portion of the subject property is already zoned CBI; no objection by adjoining property owners.”

STAFF COMMENTS As a result of the ETJ relinquishment, and previous action taken on Z 10-16, extending the CBI district over the 1.3 acre remaining portion is the most appropriate designation and remains consistent with the land use plan.



Z 02-20: Eddie Moore for James Epting Heirs

County Zoning

RA	85-ED-1	AO
CBI	85-ED-2	CD

E. Spencer Zoning

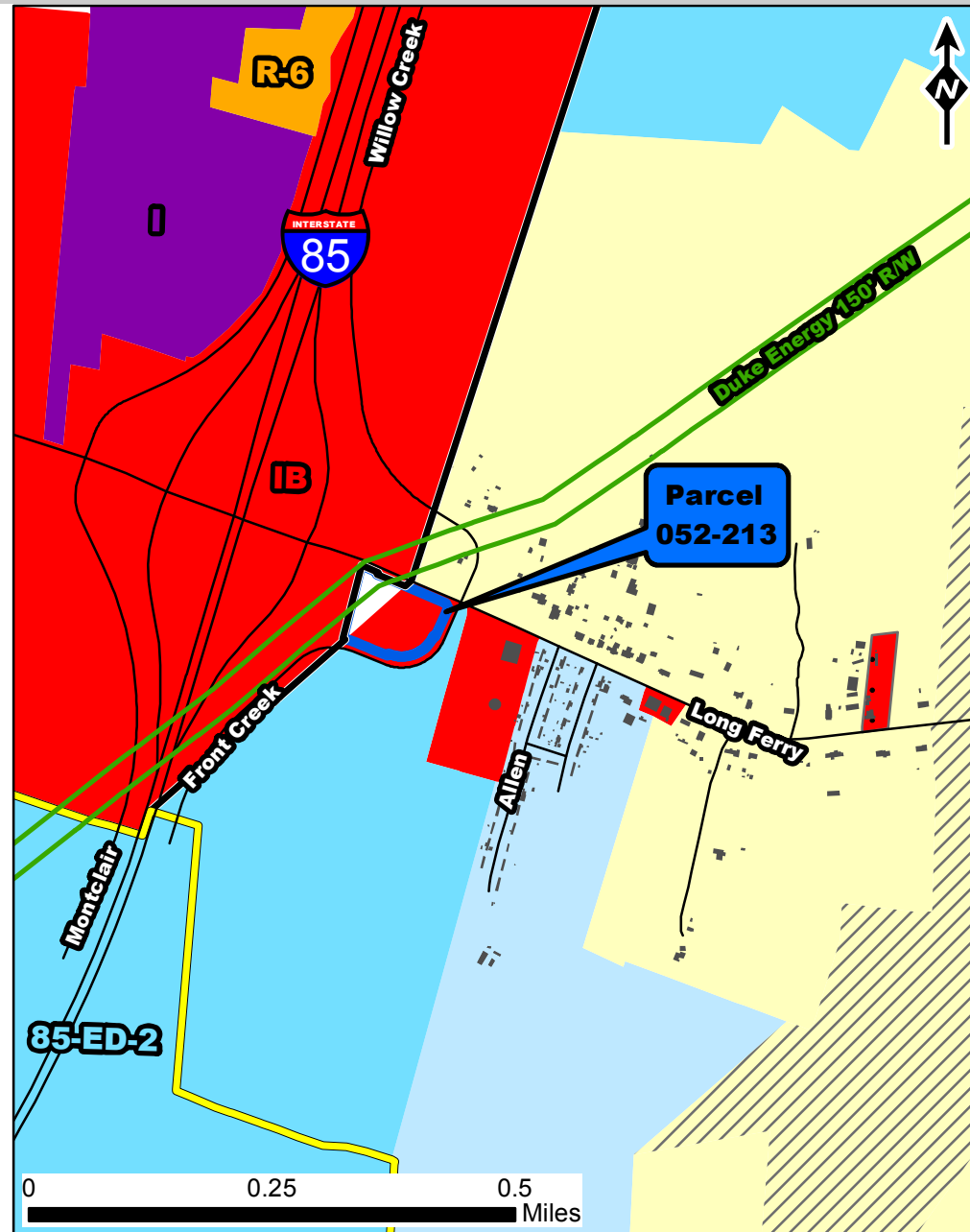
E. Spencer P&Z Boundary
85-ED-2

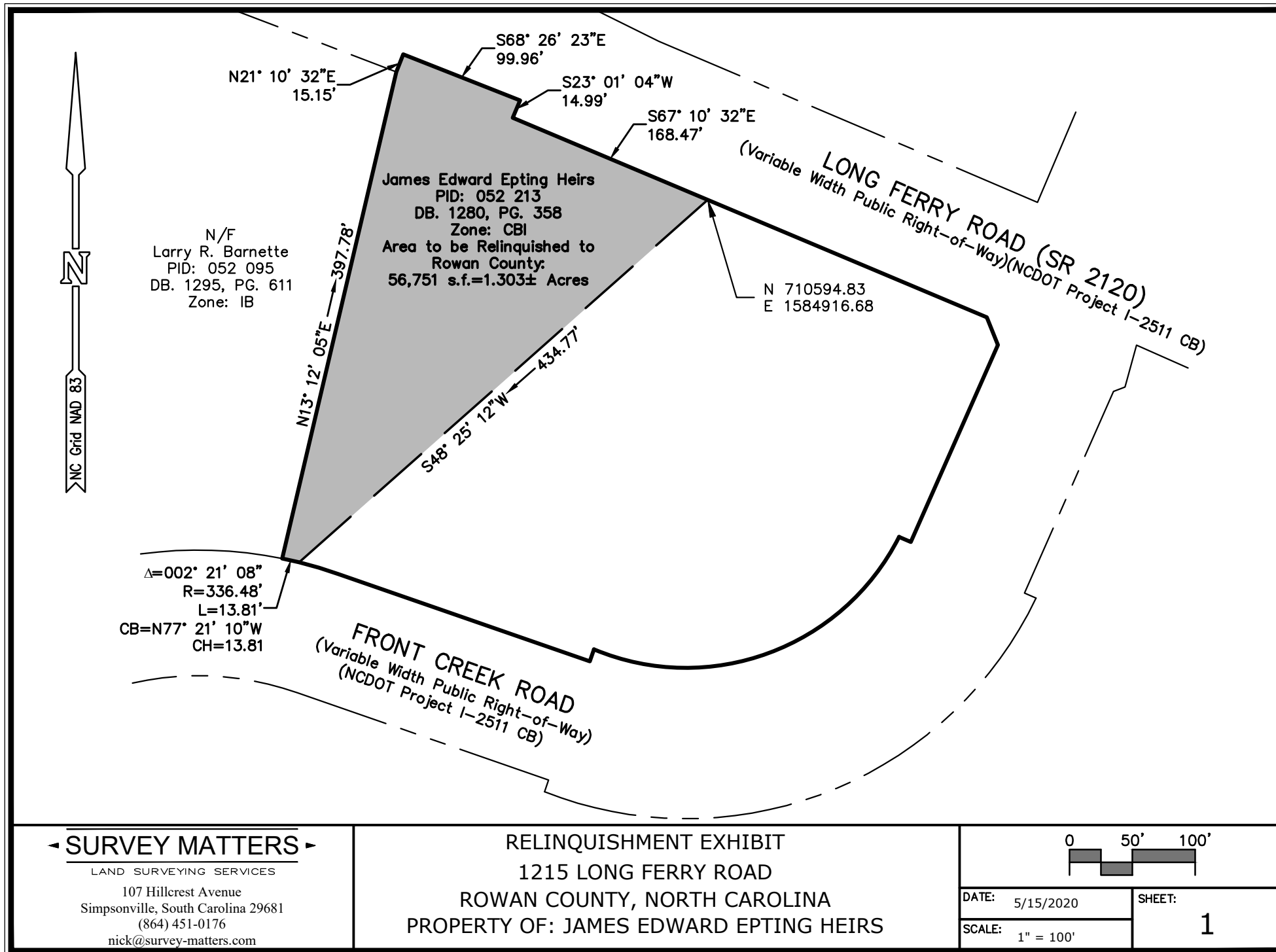
Spencer Zoning

Spencer P&Z Boundary		
I	IB	R-6

Site	Roads
Zoning Area	5285 Addresses
Parcels	Duke Energy Trans. Line
Buildings	Feb. / Mar. 18 Aerial

Prepared by Rowan County Planning & Development Department. July 16, 2020





RELINQUISHMENT AREA DESCRIPTION:

ALL THAT CERTAIN PIECE, PARCEL, OR TRACT OF LAND LYING AND BEING IN ROWAN COUNTY, NORTH CAROLINA, AND BEING MORE PARTICULARLY DESCRIBED AS FOLLOWS:

BEGINNING AT A POINT ON THE SOUTHERLY RIGHT-OF-WAY OF LONG FERRY ROAD (SR 2120)(VARIABLE WIDTH PUBLIC RIGHT-OF-WAY) HAVING NC GRID COORDINATES OF N 710,594.83, E 1,584,916.68; THENCE S48°25'12"W A DISTANCE OF 434.77 FEET TO A POINT, THENCE ALONG A COUNTER CLOCKWISE CURVE FOR 13.81 FEET HAVING A RADIUS OF 336.48 FEET A CHORD BEARING OF N77°21'10"W AND A CHORD DISTANCE OF 13.81 FEET TO A POINT, THENCE N13°12'05"E A DISTANCE OF 397.78 FEET TO A POINT, THENCE N21°10'32"E A DISTANCE OF 15.15 FEET TO A POINT, THENCE S68°26'23"E A DISTANCE OF 99.96 FEET TO A POINT, THENCE S23°01'04"W A DISTANCE OF 14.99 FEET TO A POINT, THENCE S67°10'32"E A DISTANCE OF 168.47 FEET TO THE POINT OF BEGINNING AND CONTAINING 56,751 S.F. OR 1.303 ACRES MORE OR LESS.



Rowan County Department of
Planning & Development
402 N. Main Street Suite 204
Salisbury, NC 28144
Phone (704) 216-8588
Fax (704) 638-3130
www.rowancountync.gov

Case # Z 02-20
Date Filed 6/15/20
Received By BB
Amount Paid \$300 #1485

Office Use Only

REZONING APPLICATION

OWNERSHIP INFORMATION:

Name: James Edward Epting Heirs

Signature: Andrea Epting Howell

Phone: 336-312-2847 Email: andreaeptingpowell@gmail.com

Address: 103 ELMWOOD TERRACE, GREENSBORO, NC 27408

APPLICANT / AGENT INFORMATION: Complete affidavit on back if non-owner

Name: Eddie Moore - McAdams (Agent for Applicant)

Signature: Eddie Moore

Phone: 704-724-3594 Email: emoore@mcadamsco.com

Address: 3430 Toringdon Way, Suite 110, Charlotte NC 28277

PROPERTY DETAILS:

Tax Parcel(s): Portion of 052 213 Size (sq.ft. or acres): +1.303 AC

Property Location: 1215 Long Ferry Road

Current Land Use: Vacant

Date Acquired: 11/17/2016 Deed Reference: Book 1280 Page 358

REQUEST DETAILS:

Existing Zoning District Spencer Requested Zoning District CBI

If requesting a conditional zoning district, list proposed use or uses:

N/A. Requesting CBI conventional zoning, since a majority of the site is currently zoned CBI.

Additional information enclosed restricting the conditional use district? Yes ☐ No ☒

Site plan containing information from sec. 21-52 enclosed? Yes ☐ No ☒

AFFIDAVIT OF OWNER

To be completed if applicant is not the property owner

I (We), ANDREA EPTING POWELL, owner(s) of the within described property do hereby request the proposed rezoning and hereby authorize the person listed below to act as my (our) duly authorized agent in this matter.

Signature(s): Andrea Epting Powell

Date: 6-10-2020

Name of Applicant / Agent: Eddie Moore - McAdams (Agent for Applicant)

Address: 3430 Toringdon Way, Suite 110, Charlotte NC 28277

Phone Number: 704-724-3594 emoore@mcadamscsco.com

IT IS UNDERSTOOD BY ALL PARTIES HERETO INCLUDING OWNER(S) & APPLICANT(S) / AGENT(S) THAT WHILE THIS APPLICATION WILL BE CAREFULLY CONSIDERED AND REVIEWED, THE BURDEN OF PROVIDING ITS NEED RESTS WITH THE ABOVE NAMED APPLICANT WHETHER OWNER, NON-OWNERS, OR OWNER'S AGENT.

STATE OF North Carolina COUNTY OF Guilford

I, Gloria P. Johnson, a Notary Public for said County and State, do hereby certify that Andrea Epting Powell personally appeared before me this day and acknowledged the due execution of the foregoing instrument.

My commission expires May 19, 20 24.

SEAL

GLORIA P. JOHNSON
Notary Public
Guilford County, North Carolina
My Commission Expires
May 19, 2024

OFFICIAL USE ONLY

1. Signature of Rezoning Coordinator: [Signature] 2. Planning Board
Courtesy Hearing: 07/27/20 3. Notifications Mailed: 07/16/20 4. Property Posted:
07/16/20 5. Planning Board Action: Approved 6 & 6 Denied 0 & 0 6. Board of Commissioners
Public Hearing: 09/08/20 7. Notifications Mailed: 08/24/20 8. Property Posted:
08/21/20 9. Dates Advertised: 1st 08/25/20 2nd 09/01/20 10. BOC Action: Approved
_____ Denied _____ 11. Date Applicant Notified: 1/1



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Fax (704) 638-3130
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Case # Z 02-20
Date Filed 6/15/20
Received By BB
Amount Paid \$300 #1485
Office Use Only

REZONING APPLICATION

OWNERSHIP INFORMATION:

Name: James Edward Epting Heirs

Signature: [Signature]

Phone: 404-983-7484

Email: JEEPING@GMAIL.COM

Address: 2970 RIVENMEADE DR., ATLANTA, GA

APPLICANT / AGENT INFORMATION: Complete affidavit on back if non-owner

Name: Eddie Moore - McAdams (Agent for Applicant)

Signature: [Signature]

Phone: 704-724-3594 Email: emoore@mcadamsco.com

Address: 3430 Toringdon Way, Suite 110, Charlotte NC 28277

PROPERTY DETAILS:

Tax Parcel(s): Portion of 052 213 Size (sq.ft. or acres): +1.303 AC

Property Location: 1215 Long Ferry Road

Current Land Use: Vacant

Date Acquired: 11/17/2016 Deed Reference: Book 1280 Page 358

REQUEST DETAILS:

Existing Zoning District Spencer Requested Zoning District CBI

If requesting a conditional zoning district, list proposed use or uses:

N/A. Requesting CBI conventional zoning, since a majority of the site is currently zoned CBI.

Additional information enclosed restricting the conditional use district? Yes ☐ No ☒

Site plan containing information from sec. 21-52 enclosed? Yes ☐ No ☒

AFFADAVIT OF OWNER

To be completed if applicant is not the property owner

I (We), JAMES EDWARD EPTING, JR. owner(s) of the within described property do hereby request the proposed rezoning and hereby authorize the person listed below to act as my (our) duly authorized agent in this matter

Signature(s): James Edward Epting Jr.

Date: 6-8-2020

Name of Applicant / Agent: Eddie Moore - McAdams (Agent for Applicant)

Address: 3430 Toringdon Way, Suite 110, Charlotte NC 28277

Phone Number: 704-724-3594 emoore@mcadamsco.com

IT IS UNDERSTOOD BY ALL PARTIES HERETO INCLUDING OWNER(S) & APPLICANT(S) / AGENT(S) THAT WHILE THIS APPLICATION WILL BE CAREFULLY CONSIDERED AND REVIEWED, THE BURDEN OF PROVIDING ITS NEED RESTS WITH THE ABOVE NAMED APPLICANT WHETHER OWNER, NON-OWNERS, OR OWNER'S AGENT.

STATE OF Georgia COUNTY OF Fulton

I, Quantavious Fletcher, a Notary Public for said County and State, do hereby certify that James Edward Epting Jr. personally appeared before me this day and acknowledged the due execution of the foregoing instrument.

My commission expires October 31, 2023.

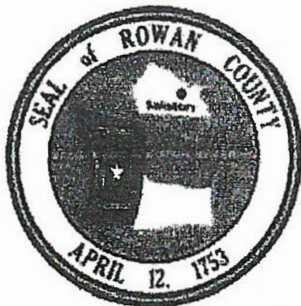
SEAL



QUANTAVIOUS FLETCHER
NOTARY PUBLIC
Fulton County, Georgia
My Commission Expires
October 31, 2023

OFFICIAL USE ONLY

1. Signature of Rezoning Coordinator: [Signature] 2. Planning Board
Courtesy Hearing: 07/27/20 3. Notifications Mailed: 07/16/20 4. Property Posted:
07/16/20 5. Planning Board Action: Approved 6 & 6 Denied 0 & 0 6. Board of Commissioners
Public Hearing: / / 7. Notifications Mailed: / / 8. Property Posted:
/ / 9. Dates Advertised: 1st / / 2nd / / 10. BOC Action: Approved
Denied 11. Date Applicant Notified: / /



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Case # Z 02-20
Date Filed 6/15/20
Received By BB
Amount Paid \$ 200 # 7485
Office Use Only

REZONING APPLICATION

OWNERSHIP INFORMATION:

Name: James Edward Epting Heirs

Signature: J. Collins

Phone: 803-243-4198 Email: LHoxCollins@gmail.com

Address: 308 Weymouth Dr. Greenville, SC 29615

APPLICANT / AGENT INFORMATION: Complete affidavit on back if non-owner

Name: Eddie Moore - McAdams (Agent for Applicant)

Signature: Eddie Moore

Phone: 704-724-3594 Email: emoore@mcadamsco.com

Address: 3430 Toringdon Way, Suite 110, Charlotte NC 28277

PROPERTY DETAILS:

Tax Parcel(s): Portion of 052 213 Size (sq.ft. or acres): +1.303 AC

Property Location: 1215 Long Ferry Road

Current Land Use: Vacant

Date Acquired: 11/17/2016 Deed Reference: Book 1280 Page 358

REQUEST DETAILS:

Existing Zoning District Spencer Requested Zoning District CBI

If requesting a conditional zoning district, list proposed use or uses:

N/A. Requesting CBI conventional zoning, since a majority of the site is currently zoned CBI.

Additional information enclosed restricting the conditional use district? Yes ☐ No ☒

Site plan containing information from sec. 21-52 enclosed? Yes ☐ No ☒

AFFIDAVIT OF OWNER

To be completed if applicant is not the property owner

I (We), Hope Collins, owner(s) of the within described property do hereby request the proposed rezoning and hereby authorize the person listed below to act as my (our) duly authorized agent in this matter.

Signature(s): McCollis

Date: 06/05/20

Name of Applicant / Agent: Eddie Moore - McAdams (Agent for Applicant)

Address: 3430 Toringdon Way, Suite 110, Charlotte NC 28277

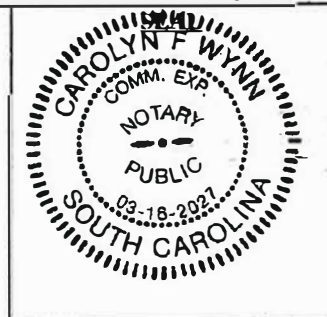
Phone Number: 704-724-3594 emoores@mcadamsco.com

IT IS UNDERSTOOD BY ALL PARTIES HERETO INCLUDING OWNER(S) & APPLICANT(S) / AGENT(S) THAT WHILE THIS APPLICATION WILL BE CAREFULLY CONSIDERED AND REVIEWED, THE BURDEN OF PROVIDING ITS NEED RESTS WITH THE ABOVE NAMED APPLICANT WHETHER OWNER, NON-OWNERS, OR OWNER'S AGENT.

STATE OF South Carolina COUNTY OF Greenville

I, Carolyn F Wynn a Notary Public for said County and State, do hereby certify that Hope Collins personally appeared before me this day and acknowledged the due execution of the foregoing instrument.

My commission expires 03/16, 20 27.



OFFICIAL USE ONLY

1. Signature of Rezoning Coordinator: [Signature] 2. Planning Board
Courtesy Hearing: 07/27/20 3. Notifications Mailed: 07/16/20 4. Property Posted:
07/16/20 5. Planning Board Action: Approved 6 & 6 Denied 0 & 0 6. Board of Commissioners
Public Hearing: / / 7. Notifications Mailed: / / 8. Property Posted:
/ / 9. Dates Advertised: 1st / / 2nd / / 10. BOC Action: Approved
Denied 11. Date Applicant Notified: / /



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www.rowancountync.gov

Case # Z 02-20
Date Filed 6/15/20
Received By BB
Amount Paid \$ 300 #1485
Office Use Only

REZONING APPLICATION

OWNERSHIP INFORMATION:

Name: James Edward Epting Heirs
Signature: Mandy Spencer
Phone: 803-243-1903 Email: mandyspencer14@gmail.com
Address: 1420 Fair Street, Camden, SC 29020

APPLICANT / AGENT INFORMATION: Complete affidavit on back if non-owner

Name: Eddie Moore - McAdams (Agent for Applicant)
Signature: Eddie Moore
Phone: 704-724-3594 Email: emoore@mcadamsco.com
Address: 3430 Toringdon Way, Suite 110, Charlotte NC 28277

PROPERTY DETAILS:

Tax Parcel(s): Portion of 052 213 Size (sq.ft. or acres): +1.303 AC
Property Location: 1215 Long Ferry Road
Current Land Use: Vacant
Date Acquired: 11/17/2016 Deed Reference: Book 1280 Page 358

REQUEST DETAILS:

Existing Zoning District Spencer Requested Zoning District CBI

If requesting a conditional zoning district, list proposed use or uses:

N/A. Requesting CBI conventional zoning, since a majority of the site is currently zoned CBI.

Additional information enclosed restricting the conditional use district? Yes ☐ No ☒

Site plan containing information from sec. 21-52 enclosed? Yes ☐ No ☒

AFFIDAVIT OF OWNER

To be completed if applicant is not the property owner

I (We), Amanda Spencer, owner(s) of the within described property do hereby request the proposed rezoning and hereby authorize the person listed below to act as my (our) duly authorized agent in this matter.

Signature(s): Amanda Sp

Date: 6/8/20

Name of Applicant / Agent: Eddie Moore - McAdams (Agent for Applicant)

Address: 3430 Toringdon Way, Suite 110, Charlotte NC 28277

Phone Number: 704-724-3594 emoore@mcadamsco.com

IT IS UNDERSTOOD BY ALL PARTIES HERETO INCLUDING OWNER(S) & APPLICANT(S) / AGENT(S) THAT WHILE THIS APPLICATION WILL BE CAREFULLY CONSIDERED AND REVIEWED, THE BURDEN OF PROVIDING ITS NEED RESTS WITH THE ABOVE NAMED APPLICANT WHETHER OWNER, NON-OWNERS, OR OWNER'S AGENT.

STATE OF SC COUNTY OF Kershaw

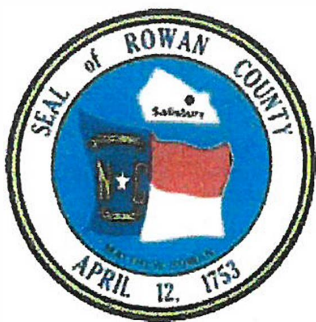
I, Zack Hornsby, a Notary Public for said County and State, do hereby certify that Amanda Spencer personally appeared before me this day and acknowledged the due execution of the foregoing instrument.

My commission expires 12-10, 2020.

SEAL

OFFICIAL USE ONLY

1. Signature of Rezoning Coordinator: [Signature] 2. Planning Board
Courtesy Hearing: 07/27/20 3. Notifications Mailed: 07/16/20 4. Property Posted:
07/27/20 5. Planning Board Action: Approved 6 & 6 Denied 0 & 0 6. Board of Commissioners
Public Hearing: / / 7. Notifications Mailed: / / 8. Property Posted:
/ / 9. Dates Advertised: 1st / / 2nd / / 10. BOC Action: Approved
Denied 11. Date Applicant Notified: / /



Rowan County Department of
Planning & Development
402 N. Main Street Suite 204
Salisbury, NC 28144
Phone (704) 216-8588
Fax (704) 638-3130
www.rowancountync.gov

Case # Z 02-20
Date Filed 6/15/20
Received By BB
Amount Paid \$ 300 #1485
Office Use Only

REZONING APPLICATION

OWNERSHIP INFORMATION:

Name: James Edward Epting Heirs JERRY J. TREVEY
Signature: [Signature]
Phone: 484-609-4240 Email: JLTREVEY2@gmail.com
Address: 4874 Myrtle Beach DR. Sebring FL 33872

APPLICANT / AGENT INFORMATION: Complete affidavit on back if non-owner

Name: Eddie Moore - McAdams (Agent for Applicant)
Signature: [Signature]
Phone: 704-724-3594 Email: emoore@mcadamsco.com
Address: 3430 Toringdon Way, Suite 110, Charlotte NC 28277

PROPERTY DETAILS:

Tax Parcel(s): Portion of 052 213 Size (sq.ft. or acres): +1.303 AC
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If requesting a conditional zoning district, list proposed use or uses:

N/A. Requesting CBI conventional zoning, since a majority of the site is currently zoned CBI.

Additional information enclosed restricting the conditional use district? Yes ☐ No ☒

Site plan containing information from sec. 21-52 enclosed? Yes ☐ No ☒

AFFIDAVIT OF OWNER

To be completed if applicant is not the property owner

I (We), JERRY J. TREVEY, owner(s) of the within described property do hereby request the proposed rezoning and hereby authorize the person listed below to act as my (our) duly authorized agent in this matter.

Signature(s): [Signature]

Date: 6-8-2020

Name of Applicant / Agent: Eddie Moore - McAdams (Agent for Applicant)

Address: 3430 Toringdon Way, Suite 110, Charlotte NC 28277

Phone Number: 704-724-3594 emoore@mcadamsco.com

IT IS UNDERSTOOD BY ALL PARTIES HERETO INCLUDING OWNER(S) & APPLICANT(S) / AGENT(S) THAT WHILE THIS APPLICATION WILL BE CAREFULLY CONSIDERED AND REVIEWED, THE BURDEN OF PROVIDING ITS NEED RESTS WITH THE ABOVE NAMED APPLICANT WHETHER OWNER, NON-OWNERS, OR OWNER'S AGENT.

STATE OF Virginia COUNTY OF Lynchburg

I, Christy S. Sandidge, a Notary Public for said County and State, do hereby certify that Jerry J. Trevey personally appeared before me this day and acknowledged the due execution of the foregoing instrument.

My commission expires 2-28, 2023.

SEAL

CHRISTY S SANDIDGE
NOTARY PUBLIC
Commonwealth of Virginia
Reg. #7505762
My Commission Expires Feb. 28, 2023

OFFICIAL USE ONLY

1. Signature of Rezoning Coordinator: [Signature] 2. Planning Board
Courtesy Hearing: 07/27/20 3. Notifications Mailed: 07/16/20 4. Property Posted:
07/16/20 5. Planning Board Action: Approved 6 & 6 Denied 0 & 0 6. Board of Commissioners
Public Hearing: / / 7. Notifications Mailed: / / 8. Property Posted:
/ / 9. Dates Advertised: 1st / / 2nd / / 10. BOC Action: Approved
Denied / / 11. Date Applicant Notified: / /

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

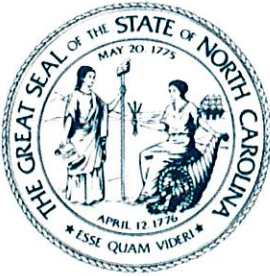
FROM: Scott Shelton, Vice President, Economic Development Commission
DATE: September 11, 2020
SUBJECT: Request to Execute Grant Documents - Innospec Project

Rowan County was awarded a \$300,000 Rural Building Reuse Grant by the State of North Carolina in support of Innospec's recent expansion at its facility in Spencer.

The Rowan EDC requests that the Board of Commissioners formally approve the attached Rural Building Reuse Grant contract documents, authorize their execution by the Chairman and submittal to the North Carolina Department of Commerce.

ATTACHMENTS:

Description	Upload Date	Type
Building Reuse Grant Contract Documents	9/11/2020	Cover Memo



ROY COOPER
Governor

ANTHONY M. COPELAND
Secretary

KENNY FLOWERS
Assistant Secretary

October 7, 2019

Mr. Greg Edds
Chairman, Board of County Commissioners
Rowan County
130 W. Innes Street
Salisbury, NC 28144

Re: Contract Agreement for Grant Number 2020-006-3201-2587; Your Signature and Reply is Requested
Project Title: "Innospec Active Chemicals/Project Special"

Dear Chairman Edds:

Enclosed for your review and signature is a complete set of contract documents required to finalize the grant award from the North Carolina Rural Infrastructure Authority. Below is a description of the documents enclosed along with an explanation of the signatures required for each document.

Document:	Document Description:	Signed By:
Grant Agreement	Contract: Outlines the terms of Grant Agreement between the Department of Commerce and the Unit of Local Government.	Highest Elected Official - Unit of Local Government ✓
Exhibit A	Scope of Services: Outlines the scope of the renovation/construction project.	No Signature Required ✓
Exhibit B	Payment Schedule: Outlines the process for the Unit of Local Government to request reimbursements from Department of Commerce.	No Signature Required ✓
Exhibit C	Reporting Schedule: Outlines the schedule of reports that are due from the Unit of Local Government to the Department of Commerce and when they are due.	No Signature Required ✓
Exhibit D	Closeout/Job Requirements: Outlines the process for the Unit of Local Government to report the creation and maintenance of jobs to the Department of Commerce.	No Signature Required ✓
Exhibit E	Legally Binding Commitment (LBC): Outlines terms and conditions of the Loan.	Highest Elected Official - Unit of Local Government and Legal Property Owner listed on the Deed.
Exhibit F	Promissory Note: Defines the repayment terms of the Loan in the event of default.	Legal Property Owner listed on the Deed.
Exhibit G	Limited Waiver of Confidentiality: Contains employment information reported to the Department of Commerce's Division of Employment Security.	Each Business involved in the project.
Exhibit H	Deed of Trust Documentation	Highest Elected Official - Unit of Local Government X

Execute these documents, scan a quality copy and return to my attention at rgpreports@nccommerce.com. If you have any questions or if I can be of any assistance, please contact me at (919) 814-4671 or nichole.gross@nccommerce.com.

Sincerely,

Nichole M. Gross
Grant Manager

Enclosure

The North Carolina Department of Commerce ("Commerce"), an agency of the State of North Carolina ("State"), enters into this Rural Economic Development Grant Agreement ("Grant Agreement") with **Rowan County** (the "Governmental Unit" and, together with Commerce, the "Parties").

WHEREAS, the North Carolina General Assembly ("General Assembly") has determined that it is the policy of the State to stimulate economic activity and to create new jobs for citizens of the State by providing matching grants or loans to specific local governmental units so as to productively reuse certain buildings and properties or expand rural health care facilities subject to the requirements of N.C.G.S. §§143B-472.127 and .128; and

WHEREAS, under N.C.G.S. §143B-472.128, the General Assembly created the North Carolina Rural Infrastructure Authority ("Rural Authority") to review applications for and, where appropriate, authorize such matching grants or loans, and, under N.C.G.S. §§143B-472.126 and .127, the General Assembly authorized Commerce to administer such grants or loans; and

WHEREAS, pursuant to N.C.G.S. §§143B-472.127 and .128, and based on the terms, conditions and representations in this Grant Agreement's Exhibits A (Scope of Project), Exhibit B (Payment Schedule), Exhibit C (Reporting Schedule), Exhibit D (Closeout Schedule/Job Requirements), Exhibit E (LBC), Exhibit F (Promissory Note) and Exhibit G (Waiver of Confidentiality ("Waiver")), the Rural Authority has approved a grant (the "Grant") to the Governmental Unit; and

WHEREAS, without limitation, the Rural Authority awarded the Grant: (1) based on the application filed by the Governmental Unit and any subsequent materials supporting the application that have been approved of by Commerce in writing, all of which are incorporated by reference herein; (2) based on the representation in the application that **Innospec Active Chemicals, LLC** (the "Owner") owns certain real property located at:

500 Hinkle Lane
Salisbury, NC 28144

in **Rowan County**, North Carolina (the "Property"); (3) based on Commerce's Grant requirements and guidelines, which are incorporated herein and which may be amended, modified or supplemented and applied accordingly to this Grant Agreement by Commerce in its sole discretion; and for (4) the creation and retention of certain jobs in the course of completing certain renovations/construction work at the Property (altogether, the "Project," as summarized in Exhibit A to this Grant Agreement).

NOW, THEREFORE, in consideration of the mutual promises and such other valuable consideration as set out herein, the Parties mutually agree to the following terms and conditions:

1. Scope of Program/Agreements to be Executed.

- (a). As conditions of the Grant Agreement:
 - i. The highest elected official of the Governmental Unit shall execute two originals of this Grant Agreement in its exact form (unless Commerce approves of a change to its terms in writing) and shall return one of them to Commerce;
 - ii. The Governmental Unit shall ensure that its highest elected official and a duly authorized representative of the Owner execute two originals of the Rural Economic Development Loan Agreement and Legally Binding Commitment ("LBC") in its exact form (unless Commerce approves of a change to its terms in writing) and shall return one such original to Commerce with the one executed original of the Grant Agreement;
 - iii. The Governmental Unit shall ensure with the Owner that every individual or entity that has any ownership interest in the real property which is the subject of the Project executes two originals of the Promissory Note attached as Exhibit F in its exact form and shall return one such original to Commerce with the one executed originals of the Grant Agreement; and
 - iv. Exhibit A refers to the entity (or entities, as applicable) required to create and maintain certain full-time new jobs ("New Jobs") to complete the Project as the "Company," the "Employer" and the "Business" (together and hereinafter, the "Business"). The Governmental Unit shall ensure that an authorized representative of each Business executes a Waiver of Confidentiality ("Waiver"), attached as Exhibit G, and shall return the original of any such Waiver to Commerce with the executed originals of the Grant Agreement. The Governmental Unit shall also ensure that any additional Business which becomes involved in the Project after the Grant Agreement is finalized executes a Waiver upon its involvement, the original of which the Governmental Unit shall promptly forward to Commerce.
- (b). The Governmental Unit shall provide Commerce with any information obtained pursuant to the LBC and allow Commerce to execute any rights of the Governmental Unit under the LBC, including the Governmental Unit's rights of access, review or monitoring and Commerce's rights as a third-party beneficiary thereunder.
- (c). The Governmental Unit shall exercise all of its rights and duties under the LBC in a prudent and timely manner to ensure the use of the Grant funds for the intended purposes and objectives and to preserve the rights of Commerce in this Grant Agreement and the LBC.
- (d). The LBC specifies how many New Jobs the Business must create and maintain in the performance of the Project and, if the Business fails to do so, those Grant funds that the Owner must repay to the Governmental Unit for return to Commerce or else repay directly to Commerce, upon request and as directed. If such New Jobs are not created or maintained, then the Governmental Unit shall return to Commerce any Grant funds it has not already disbursed to the Owner, make a timely demand for repayment from the Owner and, if such repayment is not forthcoming, initiate and fully litigate legal proceedings against the Owner to recover such repayment.

- (e). Without limitation, failure by the Governmental Unit to timely demand repayment from and, if necessary, initiate and fully litigate such legal proceedings against the Owner may affect the future consideration of the Governmental Unit for grant programs administered by Commerce. Further, and without limitation, if the Governmental Unit fails to timely initiate legal proceedings against the Owner for such repayment and Commerce elects to do so instead, the Governmental Unit is responsible and agrees to reimburse Commerce for all litigation costs and reasonable attorneys' fees that Commerce incurs in pursuing repayment.

2. Changes in the Project or Other Conditions.

- (a). A "Project Change" is any material alteration, addition, deletion or expansion of the Project, including (without limitation) material changes to construction or rehabilitation, the terms or conditions of the loan under the LBC ("Loan"), the required number of New Jobs, the matching investment in the Project, any cessation of business by the Owner or any Business and any filing of bankruptcy by the Governmental Unit, the Owner or any Business. There shall be no Project Changes unless expressly approved of by Commerce in a separate, prior written agreement stating, if applicable, the costs and schedule for completing the Project Change.

Notwithstanding the foregoing and wherever referred to in this Grant Agreement, "cessation of business," "ceasing to do business" and "ceases to do business" shall not include (1) ceasing operations to maintain, service or upgrade real or personal property of the Owner, (2) seasonal shutdowns of operations as long as such cessation do not exceed a total of four (4) weeks in any calendar year (excluding time attributable to an event of force majeure as described below) and (3) under the circumstances of for the period of time described in Paragraph 17 below.

- (b). Additionally, the Governmental Unit shall immediately notify Commerce of any change in conditions or local law, or any other event, which may significantly affect its ability to oversee, administer or perform this Grant Agreement, the LBC or the Project. In its sole and unreviewable discretion, Commerce may deem such a change in conditions, local law or other event to constitute a Project Change.

- 3. Term of Grant Agreement. The effective period of this Grant Agreement shall commence on **8/22/2019** ("Effective Date") and shall terminate on **8/22/2021** unless terminated on an earlier date under the terms of this Grant Agreement (either one of which dates shall constitute the "Termination Date") or unless extended for an express term in writing by the Governmental Unit.
- 4. Funding. The Rural Authority grants to the Governmental Unit an amount not to exceed **\$300,000.00** for expenditures directly relating to the Project. The Governmental Unit hereby represents and warrants that all Grant funds shall be utilized exclusively for the purpose of the Project and consistent with all applicable laws, rules, regulations and requirements, and that the Governmental Unit shall not make or approve of any improper

expenditure of Grant funds (including Loan funds). Administrative expenses of the Governmental Unit are not eligible for Grant funding and any such use of Grant funds will violate this Grant Agreement.

5. Independent Status of the Governmental Unit.

- (a). The Governmental Unit is an entity independent from the Rural Authority and Commerce. The Grant Agreement, the LBC, the Project and any actions taken pursuant to them shall not be deemed to create a partnership or joint venture between or among Commerce, the Rural Authority, the Governmental Unit or any third party (including, without limitation, the Owner or any Business). Nor shall the Grant Agreement, the LBC or the Project be construed to make the Governmental Unit (including its employees, agents, members or officials) or any third party (including, without limitation, the Owner or any Business) employees, agents, members or officials of Commerce or the Rural Authority. Neither the Governmental Unit nor any third party (including, without limitation, the Owner or any Business) shall have the ability to bind Commerce or the Rural Authority to any agreement for payment of goods or services or represent to any person that they have such ability.
- (b). The Governmental Unit shall be responsible for payment of all of its expenses, including rent, office expenses and all forms of compensation to employees. The Governmental Unit shall provide worker's compensation insurance to the extent required for its operations and shall accept full responsibility for payments of unemployment tax or compensation, social security, income taxes, and any other charges, taxes or payroll deductions required by law in connection with its operations, for itself and its employees who are performing work pursuant to this Grant Agreement. All expenses incurred by the Governmental Unit are its sole responsibility, and neither Commerce nor the Rural Authority shall be liable for the payment of any obligations incurred in the performance of the Project.

6. Method of Payment. Commerce shall pay the Grant funds to the Governmental Unit in accordance with the Payment Schedule attached hereto as Exhibit B after receipt of written requests for payment from the Governmental Unit certifying that the conditions for such payment under this Grant Agreement have been met and that the Governmental Unit is entitled to receive the amount so requested and any other documentation that may be required by Commerce.

7. Obligation of Funds. The Governmental Unit shall not obligate Grant funds prior to the Effective Date or subsequent to the Termination Date of this Grant Agreement. All obligations outstanding as of the Termination Date shall be liquidated within thirty days.

8. Project Records.

- (a). The Governmental Unit shall maintain full, accurate and verifiable financial records, supporting documents and all other pertinent data for the Project in such a manner as to clearly identify and document the expenditure of the State funds provided under this Grant Agreement separate from accounts for other awards, monetary

contributions or other revenue sources for this Project.

- (b). The Governmental Unit shall retain all financial records, supporting documents and all other pertinent records related to the Project for a period of five (5) years from the Termination Date. In the event such records are audited, all Project records shall be retained beyond the five-year period until the audit is concluded and any and all audit findings have been resolved.

9. Monitoring, Reports and Auditing.

- (a). The Governmental Unit agrees to ensure compliance and provide its assistance with such monitoring and auditing requirements as the State may request, including following the Termination Date of this Grant Agreement. Additionally, the Governmental Unit shall regularly monitor all performance under Grant-supported activities, including activities performed by the Owner and any Business, to ensure that time schedules are being met, New Jobs are being created and maintained and other performance goals are being achieved.
- (b). The Governmental Unit shall furnish Commerce detailed written progress reports according to the time periods specified in Exhibit C or as otherwise requested by Commerce. Such reports should describe the progress made by the Governmental Unit, the Owner and any Business toward achieving the purpose(s) of the Project, including specifically the goals of New Job creation and maintenance. Such descriptions should include the successes and problems encountered during the reporting period. Failure to submit a required report by the scheduled submission date will result in the withholding of any forthcoming payment until Commerce is in receipt of the delinquent report and the report meets with Commerce's approval, in Commerce's sole discretion.
- (c). The Governmental Unit acknowledges and agrees that, with regard to the Grant funds, it will be subject to the audit and reporting requirements prescribed by N.C.G.S §159-34, Local Government Finance Act - Annual Independent Audit; rules and regulations. Such audit and reporting requirements may vary depending upon the amount and source of Grant funding received by the Governmental Unit and are subject to change from time to time.
- (d). Within thirty (30) days after the Termination Date, the Governmental Unit shall submit a final report to Commerce describing the activities and accomplishments of the Project. The final report shall include a review of performance and activities over the entire Project period. In the final report, the Governmental Unit should describe the Project, how it was implemented, to what degree the established Project objectives were met and the difficulties encountered, what the Project changed and its cost.
- (e). The Governmental Unit grants the State and any of its related agencies, commissions or departments (including, without limitation, Commerce, the North Carolina State Auditor and the North Carolina Office of State Budget and Management) and any of their authorized representatives, at all reasonable times and as often as necessary (including after the Termination Date), access to and the right to inspect, copy, monitor, and examine all of the books, papers, records and other documents relating

to the Grant Agreement, the LBC or the Project. Likewise, the Governmental Unit shall ensure that the Owner and any Business provide the same access. In addition, the Governmental Unit agrees to comply at any time, including after the Termination Date, with any requests by the State (including, without limitation, the Rural Authority or Commerce) for other financial and organizational materials to permit the State to comply with its fiscal monitoring responsibilities or to evaluate the short- and long-range impact of its programs.

10. Termination; Availability of Funds.

- (a). If the Governmental Unit fails to fulfill in a timely and proper manner its obligations or violates any of the covenants or stipulations under this Agreement, if the Owner fails to fulfill in a timely and proper manner its obligations or violates any of its covenants or stipulations under the LBC or if any Business fails to fulfill those requirements applicable to it in the LBC, the Governmental Unit agrees that Commerce has the right to terminate this Grant Agreement and/or the LBC by giving, as applicable, the Governmental Unit or the Governmental Unit and the Owner written notice specifying the Termination Date, which Commerce may determine in its sole discretion. Upon such termination, Commerce shall have no responsibility to make additional Grant payments. Upon such termination, the Governmental Unit shall not expend any Grant funds (including Loan funds) without Commerce's express written authorization and shall return all unspent Grant funds to Commerce upon demand.
- (b). The obligations of the Rural Authority and/or Commerce to pay any amounts under this Grant Agreement are contingent upon the availability and continuation of funds for such purpose. If funds for the Grant (and therefore the Loan) become unavailable, the Governmental Unit agrees that Commerce has the right to terminate this Grant Agreement and/or the LBC by giving written notice specifying the Termination Date, which Commerce shall determine in its sole discretion. Upon such termination, the State shall have no responsibility to make additional Grant payments. Further, upon such termination, the Governmental Unit shall not expend any Grant funds (including Loan funds) without Commerce's express written authorization and shall return all unspent Grant funds to Commerce upon demand.

11. Liabilities and Loss. The Governmental Unit hereby agrees to release, indemnify and hold harmless the State (including, without limitation, the Rural Authority and Commerce), and their respective members, officers, directors, employees, agents and attorneys (together, the "Indemnified Parties"), from any claims of third parties (including, without limitation, the Owner and the Business) arising out of any act or omission of the Governmental Unit or any third party (including, without limitation, the Owner and the Business) in connection with the performance of this Grant Agreement, the LBC or the Project, and for all losses arising from their implementation. Without limiting the foregoing, the Governmental Unit hereby releases the Indemnified Parties from, and agrees that such Indemnified Parties are not liable for, and agrees to indemnify and hold harmless the Indemnified Parties against, any and all liability or loss, cost or expense, including, without limitation, reasonable

attorneys' fees, fines, penalties and civil judgments, resulting from or arising out of or in connection with or pertaining to, any loss or damage to property or any injury to or death of any person occurring in connection with the Project, or resulting from any defect in the fixtures, machinery, equipment or other property used in connection with the Project or arising out of, pertaining to, or having any connection with, the Project or the financing thereof (whether arising out of acts, omissions, or negligence of the Governmental Unit or of any third party (including, without limitation, the Owner and the Business), or of any of their agents, contractors, servants, employees, licensees, lessees, or assignees), including any claims and losses accruing to or resulting from any and all subcontractors, material men, laborers and any other person, firm or corporation furnishing or supplying work, services, materials or supplies in connection with the Project.

12. Governmental Unit Representations and Warranties. The Governmental Unit hereby represents and warrants that:
- (a). The execution and delivery of this Grant Agreement have been duly authorized by all necessary Governmental Unit action and are not in contravention of law or in contravention of the provisions of any indenture agreement or undertaking to which the Governmental Unit is a party or by which it is bound.
 - (b). There is no action, suit proceeding, or investigation at law or in equity or before any court, public board or body pending, or to the knowledge of the Governmental Unit, threatened against or affecting it, the Owner or the Business, that could or might adversely affect the Project or any of the transactions contemplated by this Grant Agreement or the validity or enforceability of this Grant Agreement or the abilities of the Governmental Unit or the Owner to discharge their obligations under this Grant Agreement. If it is subsequently found that an action, suit, proceeding, or investigation did or could threaten or affect the development of the Project, the Governmental Unit shall be liable to Commerce for repayment of the entire amount of the Grant and this Grant Agreement may be terminated by Commerce effective upon notice.
 - (c). No consent or approval is necessary from any governmental authority as a condition to the execution and delivery of this Grant Agreement by the Governmental Unit or the performance of any of its obligations hereunder, or all such requisite governmental consents or approvals have been obtained. The Governmental Unit shall provide Commerce with evidence of the existence of any such necessary consents or approvals at the time of the execution of this Grant Agreement.
 - (d). The Governmental Unit is solvent.
 - (e). A cash match grant, loan or other funding ("Cash Match") equal to the amount of the Loan shall have been unconditionally committed to the Project. The Governmental Unit shall have procured and contributed at least five percent (5%) of this Cash Match, but no part of this 5% contribution can have derived, either directly or indirectly, from any other State or federal source. All Cash Match funds shall be utilized exclusively for the purpose of the Project, and there shall be no improper expenditures of Cash Match funds. All Cash Match funds shall be expended prior to or simultaneously with and at the same rate as the Owner's expenditure of Loan

funds.

- (f). Upon the Governmental Unit's reasonable inquiry of and receipt of supporting evidence from the Owner, both the Owner and any Business are duly authorized to do business under North Carolina law and are not delinquent on any federal, state or local taxes, licenses or fees.

13. Cessation/Termination, Bankruptcy, Dissolution or Insolvency.

- (a). Under the LBC, the Owner agrees at all times to preserve its legal existence, except that it may merge or consolidate with or into, or sell all or substantially all of its assets to, any entity that expressly undertakes, assumes for itself and agrees in writing to be bound by all of the obligations and undertakings of the Owner contained in the LBC. If the Owner so merges, consolidates or sells its assets without such an undertaking being provided, it agrees in the LBC to repay to the Governmental Unit or Commerce, upon request and as directed, all unspent Loan funds. Further, a merger, consolidation or sale without such an undertaking shall constitute a material default under the LBC, and the Governmental Unit or Commerce may terminate the LBC upon written notice to the Owner and hold the Owner liable for any other repayment provided for under the LBC.
- (b). Other than as provided for in Paragraph 13(a) above, if the Owner or any Business ceases to do business or becomes the subject of any bankruptcy, dissolution or insolvency proceeding prior to the Termination Date, it shall be the sole responsibility of the Governmental Unit to (i) immediately notify Commerce and (ii) pursue any claim for Grant funds owed the State by the Owner or Business, including in any legal proceeding, to obtain the maximum payment allowed by law. To the extent the Governmental Unit fails to pursue repayment of the Grant funds in such a proceeding and obtain the maximum payment allowed by law, and without limitation, the Governmental Unit shall be liable to Commerce for all amounts that should have been awarded to the Unit in the proceeding if it had taken the necessary action (notwithstanding whether such amounts would have actually been paid by the Owner or Business). Alternatively, without limitation, if the Governmental Unit fails to pursue repayment of the Grant funds in such a proceeding and Commerce elects to do so instead, the Governmental Unit is responsible and agrees to reimburse Commerce for all legal costs and reasonable attorneys' fees that Commerce incurs in pursuing repayment.
- (c). If the Governmental Unit fails to provide Commerce notice of the Owner or any Business ceasing to do business or becoming the subject of any bankruptcy, dissolution or insolvency proceeding prior to the Termination Date, it shall constitute a material default under this Grant Agreement. If there is such a cessation or such a proceeding, Commerce may terminate the Grant Agreement upon written notice to the Governmental Unit. If there is such a cessation or such a proceeding, the Governmental Unit agrees that Commerce has the right to terminate this Grant Agreement and/or the LBC by giving, as applicable, the Governmental Unit or the Governmental Unit and the Owner written notice specifying the Termination Date, which Commerce may determine in its sole discretion. Upon such termination, the

Governmental Unit, the Owner and any Business shall not expend any Grant or Loan funds without Commerce's express written authorization and shall return all unspent Grant or Loan funds to Commerce upon demand and if permissible under applicable bankruptcy, dissolution or insolvency law.

14. Additional Repayment Requirements and Remedies.

- (a). The repayment requirements and remedies addressed in this Paragraph 14 are in addition to those repayment requirements and other remedies set forth elsewhere in this Grant Agreement, including the requirements to repay unspent Grant funds. No remedy conferred or reserved by or to the State is intended to be exclusive of any other available remedy or remedies, but each and every such remedy shall be cumulative and shall be in addition to every other remedy provided for in this Grant Agreement, or now or hereinafter existing at law, in equity, or by statute, and any such right or power may be exercised from time to time and as often as may be deemed expedient.
- (b). If there is a breach of any of the requirements, covenants or agreements in this Grant Agreement or the LBC, or if there are any representations or warranties which are untrue as to a material fact in this Grant Agreement, the LBC or in relation to the LBC or the Project (including the performance thereof), the Governmental Unit agrees that Commerce has the sole discretion to require repayment from the Governmental Unit of an amount of Grant funds to be determined in Commerce's sole discretion but not to exceed the amount of Grant funds the Governmental Unit has already received under this Grant Agreement. Such requirements, covenants or agreements include but are not limited to Paragraphs 1, 2(a), 4, 10(a), 12 and 13 of this Grant Agreement and include but are not limited to the creation and retention of the New Jobs and the retention of the Baseline Number of jobs under the LBC.

15. No Waiver by the State. Failure of the State (including, without limitation, the Rural Authority and Commerce) at any time to require performance of any term or provision of this Grant Agreement or the LBC shall in no manner affect the rights of the State at a later date to enforce the same or to enforce any future compliance with or performance of any of the terms or provisions hereof. No waiver of the State of any condition or the breach of any term, provision or representation contained in this Grant Agreement or the LBC, whether by conduct or otherwise, in any one or more instances, shall be deemed to be or construed as a further or continuing waiver of any such condition or of the breach of that or any other term, provision or representation.

16. Waiver of Objections to Timeliness of Legal Action. The Governmental Unit knowingly waives any objections it has or may have to timeliness of any legal action (including any administrative petition or civil action) by the State (including, without limitation, the Rural Authority or Commerce) to enforce its rights under this Grant Agreement. This waiver includes any objections the Governmental Unit may possess based on the statutes of limitations or repose and the doctrines of estoppel or laches.

17. Force Majeure. If (a) during the term of this Grant the real or personal property located on or constituting the Property suffers damage or destruction caused by acts of God, fires, floods, storms, insurrection, riots, acts of the public enemy, national catastrophe, or similar unexpected events, (b) such damage or destruction was not principally caused by the negligence, willful misconduct or violation of applicable law by the Owner, (c) the Owner uses reasonable efforts to repair, or to work around, such damage or destruction reasonably promptly, and (d) as a direct result of such damage or destruction the Owner cannot satisfy the requirements and obligations of Sections 3 of the LBC as and when the LBC requires, then the Owner will be entitled to an extension of time not to exceed sixty (60) days to satisfy the requirements and obligations of Section 3 of the LBC; provided that the Governmental Unit in its sole discretion with respect to the obligations it is owed by the Owner, may elect to extend that sixty day period to give the Owner additional time to satisfy those requirements.
18. Special Provisions and Conditions.
- (a). Non-discrimination. The Governmental Unit agrees not to discriminate by reason of age, race, religion, color, sex, national origin or disability related to the activities of this Grant Agreement.
 - (b). Conflict of Interest. The Governmental Unit shall adopt and keep on file, along with the executed copies of this Grant Agreement, a copy of its policy and any ordinance or resolution it has adopted addressing conflicts of interest that may arise involving the members of the Governmental Unit's governing body and/or any of its employees or officers involved in the Grant, the LBC or the Project. Such policy, ordinance or resolution shall address situations in which any of these individuals may directly or indirectly benefit, other than through receipt of their normal compensation in their capacities as the Governmental Unit's employees, officers or members of its governing body, from the Grant, the LBC or Project, and shall include actions to be taken by the Unit or the individual, or both, to avoid conflicts of interest and the appearance of impropriety. Additionally, the Governmental Unit certifies that, as of the date it executes this Grant Agreement, no such individuals have such a conflict of interest or will directly or indirectly benefit, except in the capacities described above, from the Grant, LBC or Project. Throughout the duration of this Grant Agreement, the LBC and the Project, the Governmental Unit has the duty to promptly inform Commerce of any such conflict of interest or direct or indirect benefit of which it becomes aware.
 - (c). Compliance with Laws. The Governmental Unit shall at all times observe and comply with all laws, regulations, codes, rules, ordinances and other requirements (together, "Laws") of the state, federal and local governments which may in any manner affect the performance of the Grant Agreement, the LBC or the Project.
 - (d). Non-Assignability. The Governmental Unit shall not assign or transfer any interest in the Agreement without the prior written consent of Commerce; provided, however, that claims for money due to Governmental Unit from Commerce under this Agreement may be assigned to any commercial bank or other financial institution

without such approval.

- (e). Personnel. The Governmental Unit represents that it has, or will secure at its own expense, all personnel required to monitor, carry out and perform the scope of services of this Agreement. Such employees shall not be employees of Commerce. Such personnel shall be fully qualified and shall be authorized under state and local law to perform such services.

19. Notice. All notices required or permitted to be delivered hereunder and all communications in respect hereof shall be in writing and shall be deemed given when personally delivered or when deposited in the United States mails, certified, return receipt requested, first class, postage prepaid and addressed as follows:

If to the Rural Authority or Commerce: Attn: **Hazel Edmond**
Program Manager
North Carolina Department of Commerce
Rural Economic Development Division
301 North Wilmington Street
4346 Mail Service Center
Raleigh, North Carolina 27699-4346

If to the Governmental Unit: Attn: **Mr. Greg Edds**
Chairman, Board of County Commissioners
Rowan County
130 W. Innes Street
Salisbury, NC 28144

or addressed to such other address or to the attention of such other individual as Commerce or the Governmental Unit shall have specified in a notice delivered pursuant to this subsection.

20. Entire Agreement. This Grant Agreement supersedes all prior agreements between or among the Rural Authority and/or Commerce and the Governmental Unit with regard to the Project and expresses their entire understanding with respect to the transactions contemplated herein, and shall not be amended, modified or altered except pursuant to a writing signed by both Commerce and the Governmental Unit.
21. Execution. This Grant Agreement may be executed in one or more counterparts, each of which, when executed, shall be deemed an original, and such counterparts, together, shall constitute one and the same Grant Agreement which shall be sufficiently evidenced by one of such original counterparts.
22. Construction. This Grant Agreement shall be construed and governed by the laws of the State of North Carolina.
23. Severability. Each provision of this Grant Agreement is intended to be severable and, if any provision of this Agreement is held to be invalid, illegal or unenforceable in any respect, such invalidity, illegality or unenforceability shall not affect or impair any other provision of this Grant Agreement, but this Grant Agreement shall be construed as if such invalid, illegal or unenforceable provision had not been contained herein.

24. Acceptance. If the Governmental Unit agrees to the Grant conditions as stated, please return the executed documents specified in Paragraph 1(a). This Grant may be withdrawn if Commerce has not received such documents within thirty (30) days from the date of the cover letter from Commerce to the Governmental accompanying this Grant Agreement and its Exhibits.

IN WITNESSETH WHEREOF, the parties hereto have executed this Grant Agreement as of the date first above written.

Rowan County

Signature: _____ [SEAL]

Printed Name: _____

Title: _____

Date: _____

North Carolina Department of Commerce

Signature: _____ [SEAL]



Printed Name: Kenny Flowers

Title: Assistant Secretary for Rural Economic Development

Date: 10/7/2019

**EXHIBIT A
SCOPE OF PROJECT**

Summary: The project will support the reuse of a 10,000 SF building located at 500 Hinkel Lane in Salisbury. The building was constructed in 1976 and has been vacant for 10 years. Innospec Active Chemicals, LLC is a specialty chemicals manufacturer for a wide variety of products.

**EXHIBIT B
PAYMENT SCHEDULE**

Eligible Expenditures:

Vacant Building Category: within the existing building footprint

Existing Business Building Category: within the existing building and/or additions

Rural Health Care Category: within the existing building, additions and/or new construction

Eligible costs under all funding categories include, but are not limited to: materials and labor to install HVAC, electrical, plumbing, fire alarm/suppression systems, roofing, flooring, carpentry, drywall, paint, etc. This is not an exhaustive list; grantees should contact the Rural Development Division for questions about whether a specific expense is eligible under the program.

The following costs are specifically prohibited under the program and may not be submitted for reimbursement or the matching funds requirement: building purchase, architectural costs, engineering costs, permit fees, surveys, legal fees, machinery & equipment, telephone hardware and software, computer hardware and software, furnishings, paving, fencing, kitchen equipment, refrigeration equipment, etc. This is not an exhaustive list; grantees should contact the Rural Development Division for questions about whether a specific expense is eligible under the program.

Any company in which any project partner has an ownership or management interest in may act as a contractor for the renovation project only if the company holds a valid NC General Contractors license. The relationship must have been disclosed to the Rural Development Division and a copy of the company's license must have been included in the application. Licensed contracting companies owned or operated by any project partner that are used in the renovation project will be required to submit original invoices from the provider for all labor, materials, services and subcontracted work plus proof that those invoices have been paid in full.

Reimbursement Requirements:

The Department of Commerce will reimburse 50% of eligible expenditures up to the total grant amount upon receipt of the following:

1. A completed financial request form,
2. Evidence that the 5% local government match has been satisfied (first payment request),
3. Copies of eligible project invoices that support the request amount,
4. Evidence that the invoices submitted for reimbursement have been paid-in-full. Evidence may include copies cleared checks, wire transfer or ACH receipts, and/or credit card receipts. Invoices paid with cash and those not paid in full will not be reimbursed, and
5. Satisfaction of reporting requirements according to Exhibit C below.

Eligible expenditures may not be incurred prior to the effective date or subsequent to the termination date of the grant. Payments are subject to the availability of funds.

EXHIBIT C
REPORTING SCHEDULE

Progress reports are due on January 15th and July 15th for each year that the grant remains open. The final report and job verification documentation are due at the time of project completion or no later than 30 days after the grant end-date, whichever is sooner. The reporting schedule remains in effect for the duration of the grant including time extensions.

Failure to submit progress reports as required:

1. Will result in non-payment of payment requests,
2. Can result in the immediate termination of the grant,
3. Can result in the demand for immediate repayment of any funds paid by The Department of Commerce, and
4. Will negatively impact the grantee's eligibility for future Commerce grants.

EXHIBIT D
JOB VERIFICATION AND CLOSE OUT REQUIREMENTS

Building Reuse and Rural Health Care loans are eligible for forgiveness once the creation and maintenance of the full-time jobs committed for the project, as well as, all reporting requirements are approved by Commerce. Below are the requirements and procedure for approval.

Job Verification

To be considered eligible, a full-time job must be filled with one employee who works at least 35 hours per week and is paid at least minimum wage. Part-time, full-time equivalents, or contract/consulting positions are not eligible.

Grantees should submit the following as evidence of job creation and maintenance:

1. **Job Certification Form**—both the grantee and the participating business are required to complete respective sections of this form that attests to the creation of the number of jobs full-time jobs committed to receive the grant. The form must be signed by the authorized representatives of the local government grantee and the participating business.
2. **NCUI 101 Forms**—The grantee should submit copies of each company's *Employer's Quarterly Tax and Wage Report* (NCUI 101 forms) that have been submitted to the North Carolina Employment Security Commission according to the requirements below.
 - NCUI 101 Forms should be submitted to Commerce.
 - The forms must include the appropriate number of quarters to show that the company maintained the required employment level for six-consecutive months.
 - The employment level reported must meet or exceed the baseline number of employees reported at the time of the application plus the number of new, full-time jobs committed for the grant.
 - The jobs created and the baseline must be maintained concurrently during the same six-month period.
 - If the NCUI 101 forms include employees from other locations in North Carolina, the names of the employees working in the grant funded project facility should be highlighted, and a multi-site report should be provided.
 - If the NCUI 101 forms include both full and part-time employees an "f" should be written next to the name of each full-time employee and a "p" should be written next to the name of each part-time employee.
3. **Final Report**—the grantee must submit the Final Report Form that describes the activities and outcomes of the project.
4. **Photos**—the grantee must submit digital photos on CD that show a variety of views of the completed project.

All forms, including reporting and request for payment, can be found on the Commerce website at <http://www.nccommerce.com/rgp>. Email completed forms and reports to rgpreports@nccommerce.com.

Rowan County (the "Governmental Unit") enters into this Loan Agreement and Legally Binding Commitment (the "LBC," including the "Loan," defined below with **Innospec Active Chemicals, LLC** (the "Owner" and, together with the Governmental Unit, the "Parties").

WHEREAS, pursuant to N.C.G.S. §§143B-472.127 and .128, the North Carolina Rural Infrastructure Authority (the "Rural Authority") of the State of North Carolina ("State") has awarded a grant (the "Grant") to the Governmental Unit, and the North Carolina Department of Commerce ("Commerce"), an agency of the State, will administer the Grant; and

WHEREAS, the Grant is memorialized in an agreement (the "Grant Agreement") between Commerce and the Governmental Unit, and the Grant Agreement includes Exhibit A (Scope of Project), Exhibit B (Payment Schedule), Exhibit C (Reporting Schedule), Exhibit D (Closeout Schedule/Job Requirements), Exhibit E (this LBC, which incorporates by reference the Grant Agreement and its other Exhibits), Exhibit F (Promissory Note) and Exhibit G (Waiver of Confidentiality ("Waiver")); and

WHEREAS, without limitation, the Rural Authority awarded the Grant: (1) based on the application filed by the Governmental Unit and any subsequent materials supporting the application that have been approved of by Commerce in writing, all of which are incorporated into the Grant Agreement by reference; (2) based on the representation in the application that the Owner owns certain real property located at:

500 Hinkle Lane
Salisbury, NC 28144

in **Rowan County**, North Carolina (the "Property"); (3) based on Commerce's Grant requirements and guidelines, which are incorporated herein and which may be amended, modified or supplemented and applied accordingly to the Grant Agreement and this LBC by Commerce in its sole discretion; and for (4) the creation and retention of certain jobs in the course of completing certain renovations/construction work at the Property (altogether, the "Project," as summarized in Exhibit A to this Grant Agreement); and

WHEREAS, the Governmental Unit and the Owner are required to enter into this LBC as a condition of the Governmental Unit loaning the Grant funds to the Owner.

NOW, THEREFORE, in consideration of the mutual promises and such other valuable consideration set out herein, the Parties mutually agree to the following terms and conditions:

1. Third-Party Beneficiary. The Parties agree that the State (including, without limitation, Commerce and the Rural Authority) is an intended third-party beneficiary of this LBC (including the Loan) and may, at its option, enforce the terms of this LBC or appear as a party in any litigation concerning the LBC.

2. Loan.

- (a) The Governmental Unit hereby loans to the Owner the sum of **\$300,000.00** (the "Loan"), which consists entirely of State Grant funds, to fund the Project. Exhibit A to the Grant Agreement refers to the entity (or entities, as applicable) required to create and maintain certain full-time new jobs, as defined in Paragraph 3(a), to complete the Project under this LBC as the "Company," the "Employer" and the "Business" (together and hereinafter, the "Business"). The Owner specifically acknowledges that: it must repay the Loan in accordance with the terms of this LBC if the Business does not create and maintain the new jobs required by Paragraph 3(a) below; and as evidence of its obligation to repay the Loan, the Owner has executed the Promissory Note, Exhibit F to the Grant Agreement, which the Owner represents, acknowledges and agrees has been signed by every individual or entity that has any ownership interest in the Property and is fully binding on the Owner.
- (b). As conditions of receiving the Loan:
 - i. The highest elected official of the Governmental Unit and a duly authorized representative of the Owner shall execute two originals of the LBC in its exact form (unless Commerce approves of a change to its terms in writing), and the Governmental Unit shall return one such original to Commerce;
 - ii. Every individual or entity that has any ownership interest in the Property shall execute two originals of the Promissory Note in its exact form, and the Governmental Unit shall return one such original to Commerce; and
 - iii. The Owner and the Governmental Unit shall ensure that an authorized representative of each Business executes a Waiver, Exhibit G to the Grant Agreement, and the Governmental Unit shall forward the original of any such Waiver to Commerce.
- (c). The Owner hereby represents and warrants that all Loan funds shall be utilized exclusively for the purpose of the Project and that it shall not make or approve of any improper expenditures of Loan funds.

3. New Job Creation, Maintenance of New Jobs and Baseline Number of Jobs and Verification.

- (a). New Job Creation and Maintenance of New Jobs and Baseline Number of Jobs. A "New Job" shall mean a full-time job (consisting of at least 35 hours per week of employment and eligibility for all benefits generally available for full-time employees of the Business) which is with the Business, is located in North Carolina, has a wage at least equal to the minimum wage, is created and maintained by the Business in order to complete the Project and is over and above the **149** full-time jobs in North Carolina ("Baseline Number") that the Business reported having at the time of the application for the Project. The Owner agrees that the Business shall be required to create and maintain in existence for six (6) consecutive months **30** New Jobs prior to the Termination Date, unless this term is extended pursuant to Paragraph 5. Separate and apart from these New Jobs, the Owner agrees that the Business shall be required to maintain in existence its Baseline Number of jobs for as long as it takes the Business to create and maintain its required number of New Jobs.

- (b). Verification. When the New Jobs required by Paragraph 3(a) have been created and maintained for six (6) consecutive months, the Owner shall notify the Governmental Unit so that it and/or Commerce can verify their creation and maintenance, as well as the maintenance of the Baseline Number of jobs and the satisfaction of all other conditions and terms of this LBC and the Project. The Owner shall cause any Business to provide to the Governmental Unit and Commerce, or their respective designees, full and complete access to all records of the Business necessary to verify the number and types of jobs created and maintained, the wages paid to employees and all other conditions and terms of this LBC and the Project. Failure of any Business to provide such access upon request shall constitute a material default by the Owner under the terms of this LBC and, in the sole discretion of the Governmental Unit and/or Commerce, may subject the Owner to repayment in an amount calculated under Paragraph 13 below.
4. Changes in the Project or Other Conditions.
- (a). A "Project Change" is any material alteration, addition, deletion or expansion of the Project, including (without limitation) material changes to construction or rehabilitation, the terms or conditions of the loan under the LBC, the required number of New Jobs, the matching investment in the Project, any cessation of business by the Owner or any Business and any filing of bankruptcy by the Owner or any Business. There shall be no Project Changes unless expressly approved of by Commerce and the Governmental Unit in a separate, prior written agreement stating, if applicable, the costs and schedule for completing the Project Change.
- (b). Additionally, the Owner shall immediately notify the Governmental Unit of any change in conditions or local law, or any other event, which may significantly affect the ability of it or any Business to perform the LBC or the Project. In their sole discretion, the Governmental Unit or Commerce may deem such a change in conditions, local law or other event to constitute a Project Change.
5. Term of LBC. The effective period of this LBC shall commence **8/22/2019** ("Effective Date") and shall terminate **8/22/2021** unless terminated on an earlier date under the terms of this LBC (either one of which dates shall constitute the "Termination Date") or unless extended for an express term in writing by the Governmental Unit.
6. Independent Status of the Governmental Unit.
- (a). The State (including, without limitation, the Rural Authority and Commerce) and the Governmental Unit are independent entities from one another and from the Owner and any third party (including, without limitation, any Business). The Grant Agreement, the LBC, the Project and any actions taken pursuant to them shall not be deemed to create a partnership or joint venture between the State and the Governmental Unit or between or among either of them and the Owner or any third party (including, without limitation, any Business). Nor shall the Grant Agreement, the LBC or the Project be construed to make any employees, agents or members of the Owner or any third party (including, without limitation, any Business) into employees, agents, members or officials of the Governmental Unit or the State or to make employees, agents, members or officials of the Governmental Unit into

employees, agents, members or officials of the State. Neither the Owner nor any third party (including, without limitation, any Business) shall have the ability to bind the Governmental Unit or the State to any agreement for payment of goods or services or represent to any person that they have such ability. Nor shall the Governmental Unit have the ability to bind the State to any agreement for payment of goods or services or represent to any person that it has such ability.

- (b). The Owner and any third party (including, without limitation, any Business) shall be responsible for payment of all their expenses, including rent, office expenses and all forms of compensation to their employees. The Owner and any third parties (including, without limitation, any Business) shall provide worker's compensation insurance to the extent required for their operations and shall accept full responsibility for payments of unemployment tax or compensation, social security, income taxes, and any other charges, taxes or payroll deductions required by law in connection with their operations, for themselves and their employees who are performing work pursuant to this LBC or the Project. All expenses incurred by the Owner or any third party (including, without limitation, any Business) are their sole responsibilities, and neither the Governmental Unit nor the State (including, without limitation, Commerce and the Rural Authority) shall be liable for the payment of any obligations incurred in the performance of the Project.

7. Project Records.

- (a). The Owner shall maintain and cause any Business to maintain full, accurate and verifiable financial records, supporting documents and all other pertinent data for the Project in such a manner as to clearly identify and document the expenditure of the State funds provided under this LBC separate from accounts for other awards, monetary contributions or other revenue sources for this Project.
- (b). The Owner shall retain and cause any Business to retain all financial records, supporting documents and all other pertinent records related to this LBC, the Loan and the Project for a period of five (5) years from the Termination Date. In the event such records are audited, all such records shall be retained beyond the five-year period until the audit is concluded and any and all audit findings have been resolved.

8. Monitoring, Reports and Auditing. The Owner agrees to generate and to cause any Business to generate such reports regarding the LBC or the Project as may be requested by the Governmental Unit or the State (including, without limitation, the Rural Authority or Commerce) in such form as they may request, including after the Termination Date. The Owner further grants and shall cause any Business to grant the Governmental Unit or the State (including any of its agencies, commissions or departments such as Commerce, the North Carolina State Auditor and the North Carolina Office of State Budget and Management) and any of their authorized representatives, at all reasonable times and as often as necessary (including after the Termination Date), access to and the right to inspect, copy, monitor and examine all of the books, papers, records and other documents relating to the LBC or the Project. In addition, the Owner agrees to comply and to cause any Business to comply at any time, including after the Termination Date, with any requests by the State (including, without limitation, the Rural Authority or Commerce) for other financial and organizational materials to permit the State to comply with its fiscal

monitoring responsibilities or to evaluate the short- and long-range impact of its programs.

9. Termination; Availability of Funds.

- (a). If the Owner fails to fulfill in a timely and proper manner its obligations or violates any of its covenants or stipulations under the LBC or if any Business fails to fulfill those requirements applicable to it in the LBC, the Owner agrees that the Governmental Unit or Commerce has the right to terminate the LBC by giving the Owner written notice specifying the Termination Date, which shall be determined by the Governmental Unit or Commerce in their sole discretion. Upon such termination, neither the State nor the Governmental Unit shall have any responsibility to make Loan payments. Further, upon such termination, the Owner shall not expend any Loan funds without the express written authorization of the Governmental Unit and Commerce and shall return all unspent Loan funds to either the Governmental Unit or Commerce, upon request and as directed.
- (b). If the Governmental Unit fails to fulfill in a timely and proper manner its obligations or violates any of the covenants or stipulations under its Grant Agreement with Commerce, the Owner agrees that Commerce has the right to terminate its Grant Agreement with the Governmental Unit and/or terminate this LBC by giving, as applicable, the Governmental Unit or the Governmental Unit and the Owner written notice specifying the Termination Date, which Commerce may determine in its sole discretion. Upon such termination, neither the State nor the Governmental Unit shall have any responsibility to make Loan payments. Further, upon such termination, the Owner shall not expend any Loan funds without the express written authorization of the Governmental Unit and Commerce and shall return all unspent Loan funds to either the Governmental Unit or Commerce, upon request and as directed.
- (c). The obligations of the Rural Authority and/or Commerce to pay any Grant funds to the Governmental Unit and for the Governmental Unit to pay any Loan amounts to the Owner under this LBC are contingent upon the availability and continuation of funds for such purpose. If funds for the Grant and therefore the Loan become unavailable, the Owner agrees that either Commerce or the Governmental Unit has the right to terminate this LBC by giving written notice specifying the Termination Date, which either the Governmental Unit or Commerce may determine in their sole discretion. Upon such termination, neither the State nor the Governmental Unit shall have any responsibility to make Loan payments. Further, upon such termination, the Owner shall not expend any Loan funds without the express written authorization of the Governmental Unit and Commerce and shall return all unspent Loan funds to the Governmental Unit or Commerce, upon demand and as directed.

10. Liabilities and Loss. The Owner hereby agrees to release, indemnify and hold harmless the Governmental Unit and the State (including the Rural Authority and Commerce), and their respective members, officers, directors, employees, agents and attorneys (hereinafter collectively referred to as "Indemnified Parties"), from any claims of third parties (including, without limitation, any Business) arising out of any act or omission of the Owner or any third party (including, without limitation, any Business) in connection with the performance of this LBC or the Project, and for all losses arising from implementation of this LBC or the Project. Without limiting the foregoing, the Owner hereby releases the

Indemnified Parties from, and agrees that such Indemnified Parties are not liable for, and agrees to indemnify and hold harmless the Indemnified Parties against, any and all liability or loss, cost or expense, including, without limitation, reasonable attorneys' fees, fines, penalties and civil judgments, resulting from or arising out of or in connection with or pertaining to, any loss or damage to property or any injury to or death of any person occurring in connection with the Project, or resulting from any defect in the fixtures, machinery, equipment or other property used in connection with the Project or arising out of, pertaining to, or having any connection with, the Project or the financing thereof (whether or not arising out of acts, omissions or negligence of the Owner or of any third party (including, without limitation, any Business), or of any of their agents, contractors, servants, employees, licensees, lessees, or assignees), including any claims and losses accruing to or resulting from any and all subcontractors, material men, laborers and any other person, firm or corporation furnishing or supplying work, services, materials or supplies in connection with the Project.

11. Owner Representations and Warranties. The Owner hereby represents and warrants that:
- (a). The Owner and every Business are duly authorized to do business under North Carolina law and are not delinquent on any federal, state or local taxes, licenses or fees.
 - (b). This LBC has been entered into and executed on behalf of the Owner by an individual with full actual and apparent authority to bind the Owner to the terms hereto, and the execution and delivery of this LBC have been duly authorized by all necessary action, and are not in contravention of law nor in contravention of any certificate of authority, bylaws or other applicable organizational documents of the Owner, nor are they in contravention of the provisions of any indenture, agreement or undertaking to which the Owner is a party or by which it is bound.
 - (c). The Promissory Note has been executed by every individual or entity that has any ownership interest in the Property and is fully binding on the Owner.
 - (d). There is no action, suit, proceeding or investigation at law or in equity before any court, public board or body pending, or, to the Owner's knowledge, threatened against or affecting the Owner, that could or might adversely affect the Project, the creation of the New Jobs or any of the transactions contemplated by this LBC, or the validity or enforceability of this LBC or the Owner's ability to discharge its obligations under this LBC.
 - (e). Upon the Owner's reasonable inquiry of any Business, there is no action, suit, proceeding or investigation at law or in equity before any court, public board or body pending, threatened against or affecting any Business that could or might adversely affect the Project, the creation of the Jobs or any of the transactions contemplated by this LBC or the validity or enforceability of this LBC or the ability of any Business to create the Jobs specified herein.
 - (f). No consent or approval is necessary from any governmental authority as a condition to the execution and delivery of this LBC by the Owner or the performance of any of its obligations hereunder, or else all such requisite governmental consents or approvals have been obtained. The Owner shall provide the Governmental Unit or Commerce with evidence of the existence of any such necessary consents or approvals at the time of the execution of this LBC.

- (g). The Owner is solvent and has inquired of and received reasonable evidence from any Business of the solvency of that Business.
 - (h). A cash match grant, loan or other funding ("Cash Match") equal to the amount of the Loan shall have been unconditionally committed to the Project. The Governmental Unit shall have procured and contributed at least five percent (5%) of this Cash Match, but no part of this 5% contribution can have derived, either directly or indirectly, from any other State or federal source. The Owner hereby represents and warrants that all Cash Match funds shall be utilized exclusively for the purpose of the Project and that it shall not make or approve of improper expenditures of Cash Match funds. The Owner shall expend all Cash Match funds prior to or simultaneously with and at the same rate as its expenditure of Loan funds.
12. Cessation/Termination, Bankruptcy, Dissolution or Insolvency.
- (a). The Owner shall at all times preserve its legal existence, except that it may merge or consolidate with or into or sell all or substantially all of its assets to any entity that expressly undertakes, assumes for itself and agrees in writing to be bound by all of the obligations and undertakings of the Owner contained in this LBC. If the Owner so merges, consolidates or sells its assets without such an undertaking being provided, it agrees to repay to the Governmental Unit or Commerce, upon request and as directed, all unspent Loan funds. Further, any merger, consolidation or sale without such an undertaking shall constitute a material default under this LBC, and the Governmental Unit or Commerce may terminate the LBC upon written notice to the Owner and hold the Owner liable for any other repayment provided for under this LBC.
 - (b). Other than as provided for in Paragraph 12(a), if the Owner or any Business ceases to do business or becomes the subject of any bankruptcy, dissolution or insolvency proceeding prior to the Termination Date, the Owner shall give the Governmental Unit immediate notice of the event, shall not expend any Loan funds without the express written authorization of the Governmental Unit and shall return all unspent Loan funds to the Governmental Unit or Commerce, upon demand and as directed and if permissible under applicable bankruptcy, dissolution or insolvency law.
 - (c). If the Owner fails to provide the Governmental Unit notice of the Owner or any Business ceasing to do business or becoming the subject of any bankruptcy, dissolution or insolvency proceeding prior to the Termination Date, it shall constitute a material default under this LBC. If there is such a cessation or such a proceeding, the Governmental Unit or Commerce may terminate the LBC upon written notice to the Owner. Upon such termination, the Owner shall not expend any Loan funds without the express written authorization of the Governmental Unit and shall return all unspent Loan funds to the Governmental Unit or Commerce upon demand and as directed and if permissible under applicable bankruptcy, dissolution or insolvency law.
 - d). Notwithstanding the foregoing and wherever referred to in this LBC, "ceases to do business" shall not include (1) ceasing operations to maintain, service or upgrade real or personal property of the Owner, (2) season shutdowns of operations as long as such cessation does not exceed a total of four (4) weeks in any calendar year (excluding time attributable to an event of force majeure as described below) and (3) under the

circumstances for the period of time described in Paragraph 22 below.

13. Additional Repayment Requirements and Remedies.

- (a). The repayment requirements and remedies addressed in this Paragraph 13 are in addition to those repayment requirements and other remedies set forth elsewhere in this LBC, including the requirements to repay unspent Loan funds. No remedy conferred or reserved by or to the State or the Governmental Unit is intended to be exclusive of any other available remedy or remedies, but each and every such remedy shall be cumulative and shall be in addition to every other remedy provided for in this LBC, or now or hereinafter existing at law, in equity, or by statute, and any such right or power may be exercised from time to time and as often as may be deemed expedient.
- (b). The Owner acknowledges that the Grant by the Rural Authority and the Loan by the Governmental Unit are predicated upon the creation and maintenance of the New Jobs and maintenance of the Baseline Number of jobs required by Paragraph 3(a) and that failure to create and/or maintain them will constitute a material default of this LBC.
 - i. If the Business fails to create and maintain such New Jobs, then the Owner shall repay to the Governmental Unit or Commerce, as directed, an amount equal to the product of (i) \$10,000 (the amount of Loan funds divided by the number of New Jobs required to be created in Paragraph 3(a) and (ii) the number of New Jobs required to be created in Paragraph 3(a), minus the number of New Jobs actually created, above the Baseline Number reported, that have been in existence for six (6) consecutive months.
 - ii. Additionally, in the event that the Business fails to maintain its Baseline Number of jobs as required under Paragraph 3(a), the Business shall lose credit for any qualifying New Jobs under this LBC by the same number of jobs that the Baseline Number is short. For example, if the Baseline Number of jobs falls short by three (3) jobs as of the date the Business has created and maintained all required New Jobs, the number of New Jobs deemed created and maintained shall be reduced by three (3). The amount the Business must repay shall then be calculated in accordance with Paragraph 13(b)i.
 - iii. Either Commerce or the Governmental Unit shall notify the Owner in writing of the amount to be repaid and direct the Owner whether to repay such amount to the Governmental Unit for return to Commerce or repay the amount directly to Commerce. All such amounts shall be due immediately upon demand by the Governmental Unit or Commerce. If not paid within thirty (30) days following demand, the unpaid amount due hereunder and under the Promissory Note shall bear interest at the rate of 10% per annum after demand until paid. Upon default in such payment, the Governmental Unit or Commerce may employ an attorney to enforce their respective rights and remedies, and the Owner hereby agrees to pay the legal costs and reasonable attorneys' fees of the Governmental Unit and Commerce plus all other reasonable expenses incurred by such party in exercising any of its rights and remedies upon such defaults.

- (c). If there is a breach of any of the requirements, covenants or agreements in this LBC (including, without limitation, a failure to repay the amount required under Paragraph 13(b) within the time required), or if there are any representations or warranties which are untrue as to a material fact in this LBC or in relation to the LBC or the Project (including the performance thereof), the Owner agrees that the Governmental Unit or Commerce may require repayment from the Owner of an amount of Loan funds to be determined in their sole discretion but not to exceed the amount of Loan funds the Owner has already received under this LBC. Such requirements, covenants or agreements include but are not limited to Paragraphs 2, 3, 4, 9, 11 and 12 of this LBC.
14. No Waiver by Governmental Unit or the State. Failure of the Governmental Unit or the State (including, without limitation, the Rural Authority and Commerce) at any time to require performance of any term or provision of this LBC shall in no manner affect the rights of the Governmental Unit or the State at a later date to enforce the same or to enforce any future compliance with or performance of any of the terms or provisions hereof. No waiver of the Governmental Unit or the State of any condition or the breach of any term, provision or representation contained in this LBC, whether by conduct or otherwise, in any one or more instances, shall be deemed to be or construed as a further or continuing waiver of any such condition or of the breach of that or any other term, provision or representation.
15. Waiver of Objections to Timeliness of Legal Action. The Owner knowingly waives any objections it has or may have to timeliness of any legal action (including any administrative petition or civil action) by the Governmental Unit or the State (including Commerce) to enforce their rights under this LBC. This waiver includes any objections the Owner may possess based on the statutes of limitations or repose and the doctrines of estoppel or laches.
16. Special Provisions and Conditions.
- (a). Nondiscrimination. The Owner agrees that it will not, and will ensure that the Business will not, discriminate by reason of age, race, religion, color, sex, national origin or disability related to the activities of this LBC or the Project.
 - (b). Compliance with Laws. The Owner shall at all times, and shall cause any Business at all times to, observe and comply with all laws, regulations, codes, rules, ordinances and other requirements (together, "Laws") of the state, federal and local governments which may in any manner affect the performance of the LBC or the Project.
 - (c). Non-Assignability. The Owner shall not assign or transfer any interest in the LBC without the prior written consent of the Governmental Unit and Commerce; provided however, that claims for money due to the Owner from the Governmental Unit under this LBC may be assigned to any commercial bank or other financial institution without such approval.
 - (d). Personnel. The Owner represents that it and any Business have or will secure at their own expense all personnel required to monitor, carry out and perform the scope of services of this LBC and the Project. Such employees shall not be employees of the State (including, without limitation, the Rural Authority or Commerce) or the Governmental Unit. Such personnel shall be fully qualified and shall be authorized under state and local law to perform such services.

17. Notice. All notices required or permitted hereunder and all communications in respect hereof shall be in writing and shall be deemed given when personally delivered or when deposited in the United States Mail, certified, return receipt requested, postage prepaid, and addressed as follows:

If to the Governmental Unit:

Attn: _____

~~X~~ To the Owner:

Attn: GENERAL COUNSEL
Innospec Active Chemicals
500 Hinkle Lane
Salisbury, NC 28144

or addressed to such other address or to the attention of such other individual as either party above shall specify in a notice pursuant to this subsection.

18. Entire Agreement. This LBC supersedes all prior agreements between the Governmental Unit and the Owner with regard to the Loan and the Project and expresses their entire understanding with respect to the transactions contemplated herein, and shall not be amended, modified or altered except pursuant to a writing signed by both Parties.
19. Execution. This LBC may be executed in one or more counterparts, each of which, when executed, shall be deemed an original, and all such counterparts, together, shall constitute one and the same LBC which shall be sufficiently evidenced by one of such original counterparts.
20. Construction. This LBC shall be construed and governed by the laws of the State of North Carolina.
21. Severability. Each provision of this LBC is intended to be severable and, if any provision of this LBC is held to be invalid, illegal or unenforceable in any respect, such invalidity, illegality or unenforceability shall not affect or impair any other provision of this LBC, but this LBC shall be construed as if such invalid, illegal or unenforceable provision had not been contained herein.

22. Force Majeure. If (a) during the Grant Term the real or personal property located on or constituting the Property suffers damage or destruction caused by acts of God, fires, floods, storms, insurrection, riots, acts of the public enemy, national catastrophe, or similar unexpected events, (b) such damage or destruction was not principally caused by the negligence, willful misconduct or violation of applicable law by the Owner, (c) the Owner uses reasonable efforts to repair, or to work around, such damage or destruction reasonably promptly, and (d) as a direct result of such damage or destruction the Owner cannot satisfy the requirements and obligations of Sections 3 of this Agreement as and when this Agreement requires, then the Owner will be entitled to an extension of time not to exceed sixty (60) days to satisfy the requirements and obligations of Section 3 of this Agreement; provided that the Governmental Unit in its sole discretion with respect to the obligations it is owed by the Owner, may elect to extend that sixty day period to give the Owner additional time to satisfy those requirements.

IN WITNESS WHEREOF, the parties hereto have executed this LBC as of the date first above written.

Governmental Unit Name: _____

Signature: _____ [SEAL]

Printed Name: _____

Title: _____

Owner Name: TRIUMPH ACTIVE CITIZENSHIPS LLC

Signature:  [SEAL]

Printed Name: DAVID JONES

Title: VP- General Counsel & CEO

For VALUE RECEIVED and subject to the terms of and secured by the Rural Economic Development Loan Agreement and Legally Binding Commitment – Private-Owner Building Reuse Program, Reference Number **2020-006-3201-2587** (“LBC,” which is incorporated by reference herein), the undersigned borrower[s] (the “Owner”) jointly and severally promise[s] to pay to lender **Rowan County** or its assigns (together, the “Governmental Unit”) or to the intended third-party beneficiary of this Promissory Note, the North Carolina Department of Commerce (“Commerce”), upon demand and as directed by either the Governmental Unit or Commerce, an amount of principal loan (“Loan”) funds under the LBC up to and including **\$300,000.00** Dollars but which amount shall not exceed the amount of Loan funds the Owner has actually received under the LBC, plus interest and attorney’s fees as addressed below. Unless otherwise specified herein, capitalized terms in this Promissory Note shall have the same meaning as those set forth in the LBC.

The Owner acknowledges and represents that: (i) the undersigned is or are the only person(s), entity or entities who or that have any ownership interests in the certain real property located at:

500 Hinkle Lane
Salisbury, NC 28144

in **Rowan** County, North Carolina (the “Property”); and (ii) the undersigned shall be jointly and severally liable for any and all debts secured by this Promissory Note.

The Owner further acknowledges that: (i) in order for the Owner to receive the Loan, the LBC requires the Owner to complete a “Project”; (ii) in order for the Owner to receive the Loan, what the LBC identifies as the “Business” must maintain certain jobs and create and maintain certain other jobs in working with the Owner to complete the Project; (iii) the Loan from the Governmental Unit to the Owner under the LBC consists entirely of a grant from the State of North Carolina to the Governmental Unit, subject to certain clawback provisions; (iv) Commerce is an intended third-party beneficiary to the LBC and to this Promissory Note; and (v) the LBC specifies those circumstances in which the Governmental Unit or Commerce can terminate the LBC and require the Owner to repay an amount of Loan funds according to a formula or else in an amount to be determined in the sole discretion of the Governmental Unit or Commerce but which amount shall not exceed the amount of Loan funds the Owner has actually received under the LBC.

Upon default, the Governmental Unit and/or Commerce may employ attorneys to enforce their rights and remedies under this Promissory Note and the LBC, and the Owner agrees to pay their reasonable attorneys’ fees, plus all other reasonable expenses they incur in exercising their rights and remedies upon default. The rights and remedies of the Governmental Unit and Commerce, as described in this Promissory Note and the LBC, shall be cumulative and may be pursued singly, successively or together against the Owner (including each of the undersigned), the Property, or any other funds, property or security held by the Owner for payment or security, in the sole discretion of the Governmental Unit and Commerce. The failure to exercise any such right or remedy shall not be a waiver or release of such rights or remedies or the right to exercise any of them at another time.

The Owner hereby waives protest, presentment, notice of dishonor and notice of acceleration and maturity and agrees to remain bound for the payment of principal, interest and all other sums due under this Promissory Note and the LBC, notwithstanding any change or changes by way of release, surrender, exchange, modification or substitution of any security for this Promissory Note, or by way of any extension or extensions of time for the payment of principal and interest; and the Owner waives all and every kind of notice of such change or changes and agrees that the same may be made without notice of or consent to any of them.

This Promissory Note may not be amended, changed or altered except in writing executed by the Owner, the Governmental Unit and Commerce.

If not repaid within 30 days following demand hereunder, the Loan funds demanded by the Governmental Unit or Commerce under this Promissory Note shall bear interest at the rate of 10% per annum after demand until repaid. If either the Governmental Unit or Commerce initially demands Loan repayment from the Owner ("First Demand") in an amount less than the Loan funds the Owner has actually received under the LBC but, failing to receive repayment and, in its discretion under the LBC, increases the Loan repayment demand ("Second Demand") to the full amount the Owner has received under the LBC, then such interest on the difference between the First and Second Demands shall begin to accrue as of the date of the Second Demand.

For example, if under the terms of the LBC, a Business engages in an improper expenditure of Loan funds, the Governmental Unit has the discretion to require in a First Demand the partial repayment of Loan funds received by the Owner. Interest will begin to accrue at 10% per annum on whatever portion of the sum is not repaid as of the 31st day after the First Demand. Further, if the Owner fails to repay the First Demand in full, the Governmental Unit retains the discretion under the LBC to terminate the LBC and issue a Second Demand for the full repayment by the Owner of all Loan funds. Interest will continue accruing at 10% per annum on the original principal amount still unpaid from the First Demand and, following the expiration of 30 days from the Second Demand, interest will begin to accrue at 10% per annum on the additional unpaid principal Loan amount in the Second Demand.

Payment shall be made in lawful money of the United States of America via United States Mail First Class, Federal Express or UPS to the attention of the person at the address or in person at the address of the Governmental Unit or Commerce as directed in writing.

This Note shall be governed by, and construed in accordance with, the laws of the State of North Carolina.

IN WITNESS WHEREOF, the undersigned has (have) caused these presents to be executed under seal, pursuant to authority duly given, the day and year first above written.

EVERY SIGNATORY BELOW EXPRESSLY REPRESENTS THAT ALL INDIVIDUALS OR ENTITIES WITH ANY OWNERSHIP INTERESTS IN THE PROPERTY HAVE EXECUTED THIS PROMISSORY NOTE.

Dated as of: _____, 20 _____

If by Individual: _____

Signature: _____ ~~[SEAL]~~

Printed Name: _____

Dated as of: MAY 6, 20 2020

If by Entity: Zimexpec ACTIVE CHEMICALS LLC

Signature: _____ ~~[SEAL]~~

Printed Name: DAVID JONES

Limited Waiver of Confidentiality
Unemployment Tax and Wage Records
BUILDING REUSE PROGRAM

EXHIBIT G

2020-006-3201-2587

Name of Taxpayer Innospec ACTIVE CHEMICALS LLC
Address: 500 Hinkle Lane
City: Salisbury State: NC Zip: 28144 Phone: 704-633-8028
NC Unemployment Insurance Acct #: 04-19-092 Fed Tax ID #: 58-2028171

I hereby waive any right to confidentiality, as found in N.C.G.S. 96-4 or otherwise, for the limited purpose of authorizing disclosure of certain information contained in the quarterly unemployment insurance tax records of the above-named taxpayer (hereinafter, "Company") filed with the Division of Employment Security ("DES") of the North Carolina Department of Commerce to the **Rowan County** ("Governmental Unit") and to the employees of the Rural Economic Division of the North Carolina Department of Commerce ("Rural Division") and members of the North Carolina Rural Infrastructure Authority ("Rural Authority") for the limited purpose of evaluating the issuance of and, in the event of such issuance, administering and ensuring compliance with, a grant and loan pursuant to N.C.G.S. 143B-472.127 and .128.

I recognize that DES is authorized to provide this information to the public officials of the Governmental Unit, the Rural Division and the Rural Authority in the performance of their public duties and that the verification of employment information for the purpose of administering the grant and loan at issue is within the scope of the public duties of the Governmental Unit, the Rural Division and the Rural Authority. I hereby authorize DES to disclose information contained in the Company's quarterly unemployment insurance tax records (the NCUI-101 or successor form) to the Governmental Unit, the Rural Division and/or the Authority for these purposes.

I recognize that unemployment insurance tax information provided in the aggregate to DES and disclosed to the Governmental Unit, the Rural Division and/or the Authority, and the Company's aggregated tax and wage information provided to or otherwise in possession of the Governmental Unit, the Rural Division and/or the Authority, may be treated as public information. This waiver is not intended to release the Governmental Unit, the Rural Division and/or the Authority from any obligation they may have under North Carolina law to maintain the confidentiality of any and all information which could reveal or permit someone to ascertain the identity of any individual employee or that employee's line item unemployment insurance tax or other tax or wage information.


Signature Chief Financial Officer or Other Authorized Company Official

DAVID JONES

Print Name

VP-Gen'l Counsel

Title

The Department of Commerce strongly encourages, but does not require, the Governmental Unit secure the funds loaned to the property owner, **Innospec Active Chemicals, LLC**, with a Deed of Trust on the property.

Please check the appropriate box below indicating the intention of the Governmental Unit:

- ☐ The Governmental Unit will secure the funds with a Deed of Trust listing the **Rowan County** as the beneficiary in the amount of **\$300,000.00**.
- ☒ The **Rowan County** ("Governmental Unit") has elected NOT to secure with a deed of trust on the subject property the **\$300,000.00** in grant funds awarded by the North Carolina Department of Commerce ("Commerce") for a building reuse grant. Governmental Unit acknowledges and agrees that it is liable to the State for any grant funds that must be repaid under the Grant Agreement or Legally Binding Commitment, including (without limitation), any required repayments due to the property owner's failure to create and maintain jobs, which could include the full amount of the grant. Governmental Unit acknowledges that its liability to Commerce arises whether or not it is able to collect any repayment from the property owner under the Legally Binding Commitment, but still elects not to obtain a deed of trust on the subject property.

Please fill in the box below:

Governmental Unit Name:	<u>Rowan County</u>
By (Signature):	_____
Printed Name:	_____
Title:	_____
Date:	_____

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Finance Department
DATE: September 21, 2020
SUBJECT: Interlocal Agreement with Municipalities for Property Tax Collection Services

The County collects property taxes (excluding registered motor vehicle taxes that are collected by the State) for the ten Municipalities within the County. Historically, the County has charged a collection fee based on a prorated share (number of bills issued) of Tax Collector's Office costs. This methodology is limited for a number of reasons, including cost fluctuations within the Tax Collector's Office and billing a one-time fee late in the fiscal year.

Derrick Atkins of the Finance Department surveyed surrounding and comparable Counties regarding their property tax collection fee methodologies. Please see the attached survey. The majority of those surveyed charge a 1.50% fee of property taxes collected. This fee is withheld from the property tax turnover paid to the municipalities each month.

Effective for fiscal year 2021, the Finance Department recommends the County change from its current methodology to a percentage of taxes collected. The fee charged to the City of Salisbury, the County's largest municipality, would have equated to an approximate fee rate of 0.75% in fiscal year 2020. Therefore, the Finance Department is suggesting an initial rate of 0.75% be charged to all Municipalities within the County for fiscal year 2021. The tax collection fee charged to the remaining nine Municipalities at this rate would be significantly less than the amount each paid for tax collection fees in fiscal year 2020. Because we feel a collection fee of 1.50% is fair and equitable, the Finance Department is also recommending that the collection fee increase by 0.15% annually for the next five years, reaching a maximum rate of 1.50% for fiscal year 2026. The fee would be withheld from the property tax turnover paid to the Municipalities each month.

Please see the attached Interlocal Agreement for Property Tax Collection Services, which incorporates the methodology suggested above. The County currently does not have written agreements with the Municipalities for property tax collection services.

The Tax Collector's Office and the Finance Department recommend approval of the attached Interlocal Agreement between the County and Municipalities for property tax collection services.

ATTACHMENTS:

Description	Upload Date	Type
Survey of Municipal Tax Collection Fee Rates	9/14/2020	Backup Material
Interlocal Agreement for Municipal Tax Collection Services	9/14/2020	Backup Material

ROWAN COUNTY
SURVEY OF CALCULATIONS FOR MUNICIPAL TAX COLLECTION FEES
For Fiscal Year 2021

<i>2019 Assessed Property Value</i>	<i>2019 Population</i>	<i>County</i>	<i>Major City</i>	<i>Rate Charge per Collections (Unless Otherwise Stated)</i>
\$ 12,487,382,339	141,802	Rowan	Salisbury	To be determined.
14,319,078,475	169,509	Alamance	Mebane*	2.00%
6,708,671,292	90,485	Burke	Morganton	1.50%
26,005,265,000	142,820	Brunswick	Southport	1.50%
23,108,571,747	216,453	Cabarrus	Concord	\$2.00 per regular bill; \$3.50 per special assessment bill
14,293,665,741	167,609	Davidson	Thomasville	No response received.
4,669,156,083	42,846	Davie	Mocksville	1.95%
23,462,865,619	181,806	Iredell	Mooresville	1.50%
5,540,454,000	61,779	Lee	Sanford	1.00% - 1.50%
12,802,376,334	100,880	Moore	Southern Pines	1.50% - 3.00%
12,917,603,603	180,742	Pitt	Greenville	1.00%
11,102,253,064	143,667	Randolph	Asheboro	1.50%
4,931,157,006	62,806	Stanly	Albemarle	1.50%
26,233,277,057	239,859	Union	Monroe	1.50%

* Alamance County currently does not collect property taxes for Burlington and Graham.

**INTERLOCAL AGREEMENT BETWEEN ROWAN COUNTY
AND THE CITY/TOWN OF _____
FOR PROPERTY TAX COLLECTION SERVICES**

This interlocal agreement, made and entered into pursuant to Article 20 of Chapter 160A of the North Carolina General Statutes this _____ day of _____, 2020, by and between Rowan County, a body politic and corporate organized and existing under the laws of the State of North Carolina (hereinafter called the "County") and _____, a North Carolina Municipal Corporation organized and existing under the laws of the State of North Carolina (hereinafter referred to as "Municipality").

WITNESSETH

WHEREAS, the County and Municipality have determined that it is in the public benefit and interest to enter into an Interlocal Agreement for Property Tax Collection Services to provide for the listing, billing and collection by the County of ad valorem taxes and related charges (excluding motor vehicle taxes) which are due to the Municipality; and

WHEREAS, the County and Municipality have agreed that the negotiated payment set forth herein is in the best interests of their citizens; and

WHEREAS, the North Carolina General Statutes (NCGS) in Chapter 160A, Article 20, provide that units of local government may enter into agreements in order to execute an undertaking providing for the continual exercise by one unit of any power, function or right, including the collection of property taxes; and

NOW, THEREFORE, in consideration of the mutual covenants, terms and conditions contained in this Interlocal Agreement herein accruing to the benefit of each of the respective parties hereto and other good and valuable consideration, receipt and sufficiency of which is acknowledged by the County and the Municipality, the parties agree as follows:

1) County Billing and Collection of Municipal Taxes

- a) The County shall continue to provide ad valorem property tax collection services (excluding the collection of registered motor vehicle taxes) and other related services to the Municipality, including the collection of current and delinquent taxes. "Collection" as used herein includes receiving all payments by taxpayers, as well as the authority of the County to pursue any and all available statutory remedies for collection of unpaid delinquent taxes as provided in NCGS Chapter 105.

b) The Tax Collector of the County is, by this Agreement, designated as the Tax Collector for the City. All duties of the City Tax Collector for the collection of the taxes to be collected by the County, pursuant to NCGS §105-349 through 378, are transferred to the County Tax Collector, including settlements as provided in NCGS §105-373.

c) All decisions involving discoveries, garnishments, attachments and other collection proceedings are delegated to the County. The County agrees to use its best efforts in accurately listing, assessing, billing and collecting the City taxes. The County will not be held to a higher standard for collecting City taxes than it has for collecting County taxes.

2) Registered Motor Vehicle Taxes

Registered motor vehicle taxes are collected by the State of North Carolina. Collections of these taxes are reported monthly through the North Carolina Vehicle Tax System (NCVTS) and funds, including funds belonging to the Municipalities within the County's jurisdiction, are remitted monthly to the County. The County will include the Municipality's share of these funds with the monthly distribution of property taxes collected by the County.

3) Term of Agreement

This Interlocal Agreement shall remain in effect unless terminated by either Party pursuant to the terms herein (Section 9).

4) Compliance

The County will comply with all applicable tax collection laws of North Carolina, including those contained in Subchapter II of Chapter 105 of the NCGS, and all administrative mandates issued by the State of North Carolina.

5) Records and Accounts

a) The County shall be responsible for maintaining all ad valorem property tax records and other related charges, including amounts paid and unpaid, in the same manner as County records are maintained.

b) The Municipality will provide the County with all necessary information for transfer of property tax funds due to the Municipality. The County will properly account for and distribute such funds by check or other mutually agreed-upon method on a monthly basis.

- c) The County shall provide the Municipality with all necessary and required reports in such format and detail as to enable the Municipality to prepare and record the necessary financial transactions.
- d) The County shall provide the Municipality's Internal and External Auditors, during regular business hours, access to the daily cash transactions related to the Municipality's Tax Receivables, and other records pertaining thereto to the fullest extent practicable.
- e) The Municipality shall provide the County Tax Collector's Office with access, to the extent legally allowable, into any of the Municipality's records systems that the Municipality deems to be beneficial in the collection of the Municipality's taxes.

6) Pro Rata Payments

The County shall distribute partial payments received from Municipal taxpayers on a proportionate basis between taxes owed to the County and the Municipality, such distribution to be based on respective tax rates, after all interest and penalties are first paid.

7) Costs for Billing and Collection

The County shall incur all costs for preparing, printing, billing and collecting the Municipality's tax bills, including notices and advertisement of delinquent taxes.

8) Payment to County

The Municipality agrees to pay the County a fee equal to 0.75% of collections (excluding registered motor vehicle taxes) for the fiscal year ending June 30, 2021. The tax collection fee, thereafter, will increase by 0.15% annually for the next five (5) fiscal years, reaching a maximum rate of 1.50% during the fiscal year ending June 30, 2026. This fee will be subtracted from the monthly distribution of tax collections made by the County to the Municipality.

9) Other Fees to be Paid by the City to the County

- a) In addition to the foregoing, all fees collected by the County for additional services such as garnishment, advertisement and returned checks shall be retained by the County.

b) When real property is sold at a foreclosure sale for the collection of ad valorem taxes, County agrees to use reasonable efforts to assure that the opening bid is sufficient to pay both the City and County ad valorem property taxes, including taxes, penalties, interest and such costs as accrued prior to the institution of the foreclosure action. In the event the property is sold for an amount not sufficient to satisfy both the City and County taxes, including penalties, interest and costs, the money shall be distributed as follows:

County shall first be reimbursed for actual expenses and disbursements made by it in connection with the foreclosure action, including cost of advertising, legal fees and other necessary legal expenses, and any balance remaining after the payment of these expenses shall be distributed to County and City in proportion to their respective interest.

In the event that County shall become the purchaser at a foreclosure sale, the property shall be held and disposed of pursuant to NCGS §105-376(b).

10) Termination

This Interlocal Agreement may be terminated by either party by providing a six (6) month notice prior to the start of the next fiscal year. Upon notice of termination of the Interlocal Agreement, the County shall deliver to the Municipality all tax records, in a customary electronic data format, or in whatever form held in its hands, pertaining to the Municipality's listing, billing and collections by February 1st of the fiscal year in which the termination shall become effective. The County shall continue to collect current and delinquent taxes through June 30th of the fiscal year in which the termination shall become effective and shall provide a full accounting to the Municipality of the status of all tax collections as of June 30th. After June 30th of the fiscal year in which the termination becomes effective, the County shall not be further obligated either as to current or delinquent taxes due to the Municipality.

11) Entire Agreement

This Interlocal Agreement sets forth the entire Agreement between the Parties regarding the services and matters set forth herein. All prior conversations or writings between the Parties hereto or their representatives on this subject matter are merged within and extinguished. This Interlocal Agreement shall not be modified or amended except by a written instrument executed by duly authorized representatives of the Parties herein.

12) Notice

Notice under this Interlocal Agreement shall be deemed sufficient upon the mailing to the parties by certified or registered mail at the following locations:

Rowan County
Attention: County Manager
130 W. Innes Street
Salisbury, NC 28144

City/Town of _____
Attention: _____

IN WITNESS THEREOF, the parties have executed this Interlocal Agreement in their respective names and titles, by their proper officials, all by the authority of the governing bodies of each of the taxing units, as of the day and year first written above.

ATTEST:

ROWAN COUNTY

By: _____
Clerk to the Board

By: _____
Chairman, Board of Commissioners

THIS INSTRUMENT HAS BEEN PREADITED IN THE
MANNER REQUIRED BY THE LOCAL GOVERNMENT
BUDGET AND FISCAL CONTROL ACT.

By: _____
County Finance Director

ATTEST:

CITY/TOWN OF _____

By: _____
Clerk

By: _____
Mayor

THIS INSTRUMENT HAS BEEN PREADITED IN THE
MANNER REQUIRED BY THE LOCAL GOVERNMENT
BUDGET AND FISCAL CONTROL ACT.

By: _____
City/Town Finance Director

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Finance Department
DATE: September 21, 2020
SUBJECT: Lot Clearing and Rough Grading Request for Bids - Julian Road

Please see the attached draft Request for Bids.

Please give approval for Purchasing Agent David Sifford to release the attached Request for Bids for Lot Clearing and Rough Grading at the now closed Environmental Management Convenience Center on Julian Road.

ATTACHMENTS:

Description	Upload Date	Type
Lot Clearing and Rough Grading Request for Bids - Julian Road	9/14/2020	Cover Memo



REQUEST FOR BIDS

LOT CLEARING AND ROUGH GRADING

ROWAN COUNTY

130 West Innes Street
Salisbury, NC 28144

704-216-8174

david.sifford@rowancountync.gov

Date Issued: Tuesday, September 23, 2020

Date Due: Wednesday, October 7, 2021 at 3:00 pm ET

Administered by: David Sifford, Purchasing Agent

Rowan County
Request for Bids

Background and Scope

A. General Information

This is a Request for Bids (RFB) intended to provide sufficient information to enable interested vendors to submit a bid to clear and rough grade County owned property on Julian Road. Part of the site is the former Julian Road Environmental Management Convenience Center.

B. General Conditions

This RFB is not an offer to contract. Acceptance of a quote neither commits the County to award a contract to any contractor, even if all requirements stated in this RFB are satisfied, nor limits our right to negotiate in our best interest. We reserve the right to contract with a vendor for reasons other than lowest price.

Please note: Price will not be the only factor considered when selecting a contractor. Rowan County is seeking the quote with the best overall value to the County.

C. Reservations

Rowan County reserves the right, at any time and for any reason, to cancel this RFB or any portion thereof, to reject all proposals or accept an alternate bid. The County also reserves the right to waive any immaterial defect in the Request for Bids. The quote shall be good for a period of sixty (60) days from the opening of the quote. The County may seek clarification of the quote at any time and any delayed response could be a cause for bid rejection.

D. Incurred Costs

Rowan County will not be liable for any costs incurred by respondents in replying to this RFB.

E. Award

Award shall be made by Rowan County to the quote that is determined to be the most advantageous to Rowan County.

F. Assignment

The bid respondent may not reassign any award made, as a result of this RFB, without prior written consent of Rowan County.

G. Evaluation Criteria

Bids will be reviewed and a contractor will be selected based on the following criteria (listed in no particular order):

- Cost
- Suggested Solution
- Qualifications
- Customer Service
- Compliance with Requirements

H. **Bid Instructions and Time Frames**

Respondents are to submit sealed bids, which will be evaluated by Rowan County to determine the completeness of the proposal. The quote must be clearly labeled “**Lot Clearing – Julian Road**” in order to be considered.

Submission Location: Rowan County Finance Department
Attn: David Sifford, Purchasing Agent
130 West Innes Street, Suite 110-120
Salisbury, NC 28144

Submission Deadline: Wednesday, October 7th at 3:00pm ET

Contact/Questions: David Sifford, Purchasing Agent
Rowan County Finance Department
130 W. Innes St., Salisbury, NC 28144
704-216-8174
david.sifford@rowancountync.gov

***Note:** Contractors must contact David Sifford to indicate that they will be offering a quote in order to receive addendum and/or changes to the RFB.

I. **Project Timetable**

Request for Quotes	9/23/2021
Quotes Due	10/7/2021 3:00 pm ET
Anticipated Award of Contract	10/19/2021

J. **Bid Contents / Format**

The following sections/information will be considered integral to this solicitation. As such, please address each accordingly.

1. **Cost:** Provide a detailed pricing structure of the proposed repairs. This should be a complete price to include the construction and components, any maintenance costs, delivery costs, setup costs, etc.
2. **Work Schedule:** Provide a timeline indicating when the work can be done, what maintenance and/or repair services will be included and the estimated start and completion dates for those services.
3. **References:** All bids should include names, addresses, telephone numbers and contact persons for at least three (3) other organizations (public sector agencies are preferred) for which comparable equipment/services have been rendered in the past five (5) years.

K. Scope of Services

Rowan County is searching for a qualified contractor to clear and rough grade a Rowan County owned property located on Julian Road, Salisbury, NC. General specifications are as follows:

- ~ Remove all existing utility poles, trees, stumps, structures, fencing, concrete and asphalt.
- ~ All waste and trash from the project must be disposed of properly at the cost of the contractor.
- ~ Leave the lot clear, level and in rough grade condition, grass seed and straw spread.
- ~ Lot is redlined on attached GIS map within larger parcel ID# 402 090.

Alternate Bid:

Rowan County is also considering clearing an adjacent lot in the same manner, and is asking for alternate bids as follows:

- ~ Same general specifications as above.
- ~ Depending on cost, Rowan County may or may not accept the alternate bid.
- ~ Lot is shown on attached GIS map, parcel ID# 402 048.

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Don Bringle, Facilities Management, Parks and Rec Director
DATE: 9/14/2020
SUBJECT: Dan Nicholas Park Rental House

Agreement for Dan Nicholas Park rental house.

ATTACHMENTS:

Description

Lease Agreement

Upload Date

9/15/2020

Type

Cover Memo

North Carolina
Rowan County

ROWAN PARKS RENTAL CONTRACT

THIS AGREEMENT, made and entered into this ____ day of _____ 20____ by and between the County of Rowan, party of the first part, hereinafter referred to as "Lessor", and Damien Powell and Lauren Frick, party of the second part, hereinafter referred to as "Lessee".

In consideration of the mutual covenants herein contained, it is agreed to be and between the parties as follows:

1. The Lessor agrees to lease and the Lessee agrees to occupy the premises, located at 6620 Bringle Ferry Road, Salisbury, NC 28146 subject to the terms hereinbelow.
2. The Lessor agrees to lease said premises to the Lessee for the sum of \$ 800 per month for a period of 12 months, commencing on the Effective Date and terminating on the first anniversary of the Effective Date, if not earlier terminated as provided herein. For purposes of this Lease, the Effective Date shall be September 1, 2020. Because this lease relocates Lessee from another property owned by Lessor due to conditions not the fault of Lessee, Lessor hereby agrees to waive the first month rent due to compensate Lessee for relocation expenses. Any additional terms will be in accordance with NC General Statutes. The parties acknowledge and agree that this agreement is not assignable. Lessee will deposit with Lessor a refundable security deposit of one month's rent upon execution of this agreement.
3. Premises rent is due and payable on the first day of each month and shall be made to the Rowan County Government, 130 West Innes Street, Salisbury, NC 28144 either in person or by mail.
4. Rent is considered late if not received by the 10th day of the month for which the rent is considered due. A late charge of 5% per month shall be added to payment which is more than ten (10) days late. The Lessor may take any action appropriate to collect later rental amounts, including termination of the annual lease.
5. During the term of this lease, the Lessee agrees to keep the premises in a good state of repair. Premises to be used for residence of Lessee only, otherwise lease agreement is void. Lessee may not sub-lease premises.
6. Lessee shall indemnify, defend and save harmless lessor from and against any and all loss, cost, damages, expense and liability caused by any accident or other occurrence causing bodily injury or property damage to any person or property arising from the use or occupancy of the demise premises by the Lessee.
7. The Lessee agrees to carry appropriate insurance on personal property of the Lessee contained in or about the demise premises to the extent of its full insurance value. Lessor and Lessee hereby mutually release and discharge each other from all claims or liabilities arising from or caused by fire or other casualty, whether covered or not, by personal property insurance on Lessee's property in or about the leased premises. Lessor is not responsible for damage to any vehicle or

property owned by Lessee caused directly or indirectly by wind, rain, flood, lighting, falling limbs, or trees or any act of God located in or about the leased property.

8. Lessee shall be responsible for all regular maintenance of electrical and plumbing systems, glass breakage, yard maintenance and interior repairs. Lessor shall be responsible for all structural repairs, including roof, exterior walls and underground utilities outside of the house.
9. Lessee shall pay for its own utilities, including gas, electrical and water.
10. Lessee may not store, maintain or possess any toxic, flammable, volatile, hazardous or biologically hazardous, or explosive substance in, about or around the demise premises without the express written permission of the Rowan County Manager. Lessee may not possess, store or maintain any illegal drugs, drug paraphernalia or any chemicals or equipment that can be used to make or manufacture illegal drugs. Nor shall the Lessee bring or possess any such illegal or hazardous substances or equipment defined in this section on to any part of leased property. Lessee will be entirely responsible for any costs associated with removal and cleanup of fuel, oil, lubricants, hydraulic oil, petroleum solvents and any illegal or prohibited substance stored, spilled or otherwise disseminated by Lessee on or about the demise premises and premises of Lessor. Violation of any part of this provision may result in the immediate termination of this lease.
11. Right of Inspection: Upon reasonable (24 hours) notice, Rowan County shall have the unqualified right to make routine inspections of the premises, interior and/or exterior, in order to insure compliance with this Agreement. Entry for repairs, whether routine or emergency, or entry based on evidence of prohibited substances will not require any prior notice.

Should Lessee change or add any locks, Lessee will immediately provide Lessor keys to the demise premises and to any locked area within or on the premises.
12. Any additions, improvements, painting, repairs by Lessee must be approved by Lessor prior to any action by Lessee. All improvements and/or additions by Lessee become the property of Lessor and may not be removed without written permission of Lessor.
13. Lessee or Lessor may void this agreement with thirty days written notice to the other party. Security deposit may be refunded after Lessor inspects vacated property and determines there is no damage beyond normal wear and tear.

{Signature Page Follows}

IN WITNESS WHEREOF, the Lessor has caused the instrument to be executed by an authorized agent of Rowan County, and the Lessee has also executed this agreement on the date and year first above written.

Rowan County

By: _____

Printed Name of Authorized Agent

Signature of Authorized Agent

By: _____

Printed Name of Lessee

Signature of Lessee

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Finance Department
DATE: September 21, 2020
SUBJECT: Boys and Girls Homes of NC Contract - Foster Care

Please see the attached contract.

Please approve the attached contract between Boys and Girls Homes of NC, Inc. and the Rowan County Department of Social Services for foster care services.

ATTACHMENTS:

Description	Upload Date	Type
Boys and Girls Home of NC Contract - Foster Care	9/14/2020	Cover Memo

Contract #**Fiscal Year Begins 7/1/2020 Ends 6/30/2021**

This contract is hereby entered into by and between the **Rowan** County Department of Social Services (the "County") and Boys and Girls Homes of North Carolina, Inc. (the "Contractor") (referred to collectively as the "Parties"). The Contractor's federal tax identification number or Social Security Number is 58-1387871 and DUNS Number (required if funding from a federal funding source). 055357587

1. Contract Documents: This Contract consists of the following documents:

- (1) This contract
- (2) The General Terms and Conditions (Attachment A)
- (3) The Scope of Work, description of services, and rate (Attachment B)
- (4) Federal Certification Regarding Drug-Free Workplace & Certification Regarding Nondiscrimination (Attachment C)
- (5) Conflict of Interest (Attachment D)
- (6) No Overdue Taxes (Attachment E)
- (7) Federal Certification Regarding Environmental Tobacco Smoke (Attachment F)
- (8) Federal Certification Regarding Lobbying (Attachment G)
- (9) Federal Certification Regarding Debarment (Attachment H)
- (10) If applicable, HIPAA Business Associate Addendum (checklist and forms)
- (11) Certification of Transportation (Attachment J)
- (12) If applicable, IRS federal tax exempt letter or 501 (c)(3) (Attachment K) <http://www.irs.gov/pub/irs-fill/k1023.pdf>
- (13) Certain Reporting and Auditing Requirements (Attachment L)
- (14) State Certification (Attachment M)
- (15) Attachment N - Non-Discrimination, Clean Air, Clean Water
- (16) Contract Determination Questionnaire (required)

These documents constitute the entire agreement between the Parties and supersede all prior oral or written statements or agreements.

- 2. Precedence among Contract Documents:** In the event of a conflict between or among the terms of the Contract Documents, the terms in the Contract Document with the highest relative precedence shall prevail. The order of precedence shall be the order of documents as listed in Paragraph 1, above, with the first-listed document having the highest precedence and the last-listed document having the lowest precedence. If there are multiple Contract Amendments, the most recent amendment shall have the highest precedence and the oldest amendment shall have the lowest precedence.
- 3. Effective Period:** This contract shall be effective on 7/1/2020 and shall terminate on 6/30/2021, This contract must be twelve months or less.
- 4. Contractor's Duties:** The Contractor shall provide the services and in accordance with the approved rate as described in Attachment B, Scope of Work.
- 5. County's Duties:** The County shall pay the Contractor in the manner and in the amounts specified in the Contract Documents. The total amount paid by the County to the Contractor under this contract shall not exceed \$ 100,000.00. This amount consists of \$ _____ in Federal funds (CFDA # _____), \$ _____ in State Funds, \$ _____ in County funds

- ☐ a. There are no matching requirements from the Contractor.
- ☐ b. The Contractor's matching requirement is \$ _____, which shall consist of:
- | | |
|---|--|
| <input type="checkbox"/> In-kind | <input type="checkbox"/> Cash |
| <input type="checkbox"/> Cash and In-kind | <input type="checkbox"/> Cash and/or In-kind |

The contributions from the Contractor shall be sourced from non-federal funds.
The total contract amount including any Contractor match shall not exceed \$100,000.00.

6. Reversion of Funds:

Any unexpended grant funds shall revert to the County Department of Social Services/Human Services upon termination of this contract.

7. Reporting Requirements:

Contractor shall comply with audit requirements as described in N.C.G.S. § 143C-6-22 & 23 and OMB Circular- CFR Title 2 Grants and Agreements, Part 200, and shall disclose all information required by 42 USC 455.104, or 42 USC 455.105, or 42 USC 455.106.

8. Payment Provisions:

Payment shall be made in accordance with the Contract Documents as described in the Scope of Work, Attachment B.

- 9. Contract Administrators:** All notices permitted or required to be given by one Party to the other and all questions about the contract from one Party to the other shall be addressed and delivered to the other Party's Contract Administrator. The name, post office address, street address, telephone number, fax number, and email address of the Parties' respective initial Contract Administrators are set out below. Either Party may change the name, post office address, street address, telephone number, fax number, or email address of its Contract Administrator by giving timely written notice to the other Party.

For the County:

IF DELIVERED BY US POSTAL SERVICE		IF DELIVERED BY ANY OTHER MEANS	
Name & Title	Donna F. Fayko, Director	Name & Title	Donna F. Fayko, Director
County	Rowan	County	Rowan
Mailing Address	1813 East Innes Street	Street Address	1813 East Innes Street
City, State, Zip	Salisbury NC 28146	City, State, Zip	Salisbury NC 28146
Telephone	704.216.8422		
Fax	704.638.3041		
Email	donna.fayko@rowancountync.gov		

For the Contractor:

IF DELIVERED BY US POSTAL SERVICE		IF DELIVERED BY ANY OTHER MEANS	
Name & Title	Steven Stewart	Name & Title	Steven Stewart
Company Name	Boys and Girls Homes of North Carolina, Inc.	Company Name	Boys and Girls Homes of North Carolina, Inc.
Mailing Address	PO Box 127	Street Address	400 Flemington Drive
City State Zip	Lake Waccamaw, NC 28450	City State Zip	Lake Waccamaw, NC 28450
Telephone	910-646-3083 ext.248		
Fax	910-646-2243		
Email	steven.stuart@bghnc.org		

10. Supplementation of Expenditure of Public Funds:

The Contractor assures that funds received pursuant to this contract shall be used only to supplement, not to supplant, the total amount of federal, state and local public funds that the Contractor otherwise expends for contract services and related programs. Funds received under this contract shall be used to provide additional public funding for such services; the funds shall not be used to reduce the Contractor's total expenditure of other public funds for such services.

11. Disbursements:

As a condition of this contract, the Contractor acknowledges and agrees to make disbursements in accordance with the following requirements:

- (a) Implement adequate internal controls over disbursements;
- (b) Pre-audit all vouchers presented for payment to determine:
 - Validity and accuracy of payment
 - Payment due date
 - Adequacy of documentation supporting payment
 - Legality of disbursement
- (c) Assure adequate control of signature stamps/plates;
- (d) Assure adequate control of negotiable instruments; and
- (e) Implement procedures to insure that account balance is solvent and reconcile the account monthly.

12. Outsourcing to Other Countries:

The Contractor certifies that it has identified to the County all jobs related to the contract that have been outsourced to other countries, if any. The Contractor further agrees that it will not outsource any such jobs during the term of this contract without providing notice to the County.

13. Federal Certifications:

Individuals and Organizations receiving federal funds must ensure compliance with certain certifications required by federal laws and regulations. The contractor is hereby complying with Certifications regarding Nondiscrimination, Drug-Free Workplace Requirements, Environmental Tobacco Smoke, Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions, and Lobbying. These assurances and certifications are to be signed by the contractor's authorized representative.

14. Specific Language Not Previously Addressed:

(can be deleted if not needed)

15. Signature Warranty: The undersigned represent and warrant that they are authorized to bind their principals to the terms of this agreement.

The Contractor and the County have executed this contract in duplicate originals, with one original being retained by each party.

Signature <u>Gary Faircloth</u>	Date <u>6/7/20</u>
Printed Name <u>Gary Faircloth</u>	Title <u>President/CEO</u>

COUNTY

Signature <u>Deanna F Fayko</u> <i>(must be legally authorized to sign contracts for County DSS)</i>	Date <u>7-15-20</u>
Printed Name <u>Deanna F Fayko</u>	Title <u>Director</u>

This instrument has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act.

Signature of County Finance Officer _____	Date _____
---	------------

Relationships of the Parties

Independent Contractor: The Contractor is and shall be deemed to be an independent contractor in the performance of this contract and as such shall be wholly responsible for the work to be performed and for the supervision of its employees. The Contractor represents that it has, or shall secure at its own expense, all personnel required in performing the services under this agreement. Such employees shall not be employees of, or have any individual contractual relationship with, the County.

Subcontracting: The Contractor shall not subcontract any of the work contemplated under this contract without prior written approval from the County. Any approved subcontract shall be subject to all conditions of this contract. Only the subcontractors specified in the contract documents are to be considered approved upon award of the contract. The County shall not be obligated to pay for any work performed by any unapproved subcontractor. The Contractor shall be responsible for the performance of all of its subcontractors.

Assignment: No assignment of the Contractor's obligations or the Contractor's right to receive payment hereunder shall be permitted. However, upon written request approved by the issuing purchasing authority, the County may: (a) Forward the Contractor's payment check directly to any person or entity designated by the Contractor, or (b) Include any person or entity designated by Contractor as a joint payee on the Contractor's payment check. In no event shall such approval and action obligate the County to anyone other than the Contractor and the Contractor shall remain responsible for fulfillment of all contract obligations.

Beneficiaries: Except as herein specifically provided otherwise, this contract shall inure to the benefit of and be binding upon the parties hereto and their respective successors. It is expressly understood and agreed that the enforcement of the terms and conditions of this contract, and all rights of action relating to such enforcement, shall be strictly reserved to the County and the named Contractor. Nothing contained in this document shall give or allow any claim or right of action whatsoever by any other third person. It is the express intention of the County and Contractor that any such person or entity, other than the County or the Contractor, receiving services or benefits under this contract shall be deemed an incidental beneficiary only.

Indemnity and Insurance

Indemnification: The Contractor agrees to indemnify and hold harmless the County, the State of North Carolina, and any of their officers, agents and employees, and Federal Government from any claims of third parties arising out of any act or omission of the Contractor in connection with the

performance of this contract to the extent permitted by law.

Default and Termination

Termination Without Cause: The County may terminate this contract without cause by giving 30 days written notice to the Contractor.

Termination for Cause: If, through any cause, the Contractor shall fail to fulfill its obligations under this contract in a timely and proper manner, the County shall have the right to terminate this contract by giving written notice to the Contractor and specifying the effective date thereof. In that event, all finished or unfinished deliverable items prepared by the Contractor under this contract shall, at the option of the County, become its property and the Contractor shall be entitled to receive just and equitable compensation for any satisfactory work completed on such materials, minus any payment or compensation previously made. Notwithstanding the foregoing provision, the Contractor shall not be relieved of liability to the County for damages sustained by the County by virtue of the Contractor's breach of this agreement, and the County may withhold any payment due the Contractor for the purpose of setoff until such time as the exact amount of damages due the County from such breach can be determined. In case of default by the Contractor, without limiting any other remedies for breach available to it, the County may procure the contract services from other sources and hold the Contractor responsible for any excess cost occasioned thereby. The filing of a petition for bankruptcy by the Contractor shall be an act of default under this contract.

Waiver of Default: Waiver by the County of any default or breach in compliance with the terms of this contract by the Contractor shall not be deemed a waiver of any subsequent default or breach and shall not be construed to be modification of the terms of this contract unless stated to be such in writing, signed by an authorized representative of the County and the Contractor and attached to the contract.

Availability of Funds: The parties to this contract agree and understand that the payment of the sums specified in this contract is dependent and contingent upon and subject to the appropriation, allocation, and availability of funds for this purpose to the County.

Force Majeure: Neither party shall be deemed to be in default of its obligations hereunder if and so long as it is prevented from performing such obligations by any act of war, hostile foreign action, nuclear explosion, riot, strikes, civil insurrection, earthquake, hurricane, tornado, or other catastrophic natural event or act of God.

Survival of Promises: All promises, requirements, terms, conditions, provisions, representations,

guarantees, and warranties contained herein shall survive the contract expiration or termination date unless specifically provided otherwise herein, or unless superseded by applicable Federal or State statutes of limitation.

Intellectual Property Rights

Copyrights and Ownership of Deliverables: All deliverable items produced pursuant to this contract are the exclusive property of the County. The Contractor shall not assert a claim of copyright or other property interest in such deliverables.

Compliance with Applicable Laws

Compliance with Laws: The Contractor shall comply with all laws, ordinances, codes, rules, regulations, and licensing requirements that are applicable to the conduct of its business, including those of federal, state, and local agencies having jurisdiction and/or authority.

Equal Employment Opportunity: The Contractor shall comply with all federal and State laws relating to equal employment opportunity.

Health Insurance Portability and Accountability Act (HIPAA): The Contractor agrees that, if the County determines that some or all of the activities within the scope of this contract are subject to the Health Insurance Portability and Accountability Act of 1996, P.L. 104-91, as amended ("HIPAA"), or its implementing regulations, it will comply with the HIPAA requirements and will execute such agreements and practices as the County may require to ensure compliance.

Confidentiality

Confidentiality: Any information, data, instruments, documents, studies or reports given to or prepared or assembled by the Contractor under this agreement shall be kept as confidential and not divulged or made available to any individual or organization without the prior written approval of the County. The Contractor acknowledges that in receiving, storing, processing or otherwise dealing with any confidential information it will safeguard and not further disclose the information except as otherwise provided in this contract.

Data Security: The Contractor shall adopt and apply data security standards and procedures that comply with all applicable federal, state, and local laws, regulations, and rules.

Duty to Report: The Contractor shall report a suspected or confirmed security breach to the County's Contract Administrator within twenty-four (24) hours after the breach is first discovered, provided that the Contractor shall report a breach involving Social Security Administration data or Internal Revenue Service data within one (1) hour after the breach is first discovered.

During the performance of this contract, the contractor is to notify the County contract administrator of any contact by the federal Office for Civil Rights (OCR) received by the contractor.

Cost Borne by Contractor: If any applicable federal, state, or local law, regulation, or rule requires the County or the Contractor to give affected persons written notice of a security breach arising out of the Contractor's performance under this contract, the Contractor shall bear the cost of the notice.

Oversight

Access to Persons and Records: The State Auditor shall have access to persons and records as a result of all contracts or grants entered into by State agencies or political subdivisions in accordance with General Statute 147-64.7. Additionally, as the State funding authority, the Department of Health and Human Services shall have access to persons and records as a result of all contracts or grants entered into by State agencies or political subdivisions.

Record Retention: Records shall not be destroyed, purged or disposed of without the express written consent of the County. State basic records retention policy requires all grant records to be retained for a minimum of five years or until all audit exceptions have been resolved, whichever is longer. If the contract is subject to Federal policy and regulations, record retention may be longer than five years. Records must be retained for a period of three years following submission of the final Federal Financial Status Report, if applicable, or three years following the submission of a revised final Federal Financial Status Report. Also, if any litigation, claim, negotiation, audit, disallowance action, or other action involving this Contract has been started before expiration of the five-year retention period described above, the records must be retained until completion of the action and resolution of all issues which arise from it, or until the end of the regular five-year period described above, whichever is later. The record retention period for Temporary Assistance for Needy Families (TANF) and MEDICAID and Medical Assistance grants and programs must be retained for a minimum of ten years.

Miscellaneous

Choice of Law: The validity of this contract and any of its terms or provisions, as well as the rights and duties of the parties to this contract, are governed by the laws of North Carolina. The Contractor, by signing this contract, agrees and submits, solely for matters concerning this Contract, to the exclusive jurisdiction of the courts of North Carolina and agrees, solely for such purpose, that the exclusive venue for any legal proceedings shall be Wake County, North Carolina. The place of this contract and all transactions and agreements relating to it, and their situs and forum, shall be Wake County, North Carolina, where all matters, whether sounding in contract or tort, relating to the validity, construction, interpretation, and enforcement shall be determined.

Amendment: This contract may not be amended orally or by performance. Any amendment must be made in written form and executed by duly authorized representatives of the County and the Contractor.

Severability: In the event that a court of competent jurisdiction holds that a provision or requirement of this contract violates any applicable law, each such provision or requirement shall continue to be enforced to the extent it is not in violation of law or is not otherwise unenforceable and all other provisions and requirements of this contract shall remain in full force and effect.

Headings: The Section and Paragraph headings in these General Terms and Conditions are not material parts of the agreement and should not be used to construe the meaning thereof.

Gender and Number: Masculine pronouns shall be read to include feminine pronouns and the singular of any word

or phrase shall be read to include the plural and vice versa.

Time of the Essence: Time is of the essence in the performance of this contract.

Key Personnel: The Contractor shall not replace any of the key personnel assigned to the performance of this contract without the prior written approval of the County. The term "key personnel" includes any and all persons identified as such in the contract documents and any other persons subsequently identified as key personnel by the written agreement of the parties.

Care of Property: The Contractor agrees that it shall be responsible for the proper custody and care of any property furnished to it for use in connection with the performance of this contract and will reimburse the County for loss of, or damage to, such property. At the termination of this contract, the Contractor shall contact the County for instructions as to the disposition of such property and shall comply with these instructions.

Travel Expenses: Reimbursement to the Contractor for travel mileage, meals, lodging and other travel expenses incurred in the performance of this contract shall not exceed the rates published in the applicable State rules or approved local government travel policy. International travel shall not be reimbursed under this contract.

Sales/Use Tax Refunds: If eligible, the Contractor and all subcontractors shall: (a) ask the North Carolina Department of Revenue for a refund of all sales and use taxes paid by them in the performance of this contract, pursuant to G.S. 105-164.14; and (b) exclude all refundable sales and use taxes from all reportable expenditures before the expenses are entered in their reimbursement reports.

Advertising: The Contractor shall not use the award of this contract as a part of any news release or commercial advertising.

ATTACHMENT B – Scope of Work Federal Tax Id. or SSN 58-1387871**A. CONTRACTOR INFORMATION**

1. Contractor Agency Name: Boys and Girls Homes of North Carolina, Inc.

2. *If different* from Contract Administrator Information in General Contract:

Address

Telephone Number:

Fax Number:

Email:

3. Name of Program (s):

4. Status: ☐ Public ☒ Private, Not for Profit ☐ Private, For Profit

5. Contractor's Financial Reporting Year July through June

B. Explanation of Services to be provided and to whom (include SIS Service Code):

See MUTUAL AGREEMENT SECTION

C. Rate per unit of Service (define the unit): Therapeutic Foster Care/Residential Treatment Level 2/Residential Child Caring Institution

1. If Standard Fixed Rate, Maximum Allowable, (See Rates for Services Chart)

Standard Board Rates	Monthly Rates		
	Age 0-5	Age 6-12	Age 13+
Foster Care			
Therapeutic Foster Care	\$475	\$581	\$634
Residential Treatment (Level 2)			
Child Placing Agency	\$1,433	\$1,564	\$1,638
Residential Child Caring Institution	\$4,279	\$4,437	\$4,516
Standard Board and Treatment Rates	Daily Rates		
	Board	Treatment*	
Residential Treatment Level 3, 0-4 beds	\$43	\$232.88	
Residential Treatment Level 3, 5+ beds	\$33	\$189.75	
Residential Treatment Level 4, 0-4 beds	\$43	\$315.71	
Residential Treatment Level 4, 5+ beds	\$40	\$315.71	
*Treatment Rates set by DMA and are subject to change.			

2. Negotiated County Rate.

Additional county funds per individual client agreements.

D. Number of units to be provided: The number of applications submitted by the Rowan County DSS and accepted by the Contractor during each fiscal year shall equal the number of units provided.

E. Details of Billing process and Time Frames; Invoices are due to Rowan County DSS no later than the 3rd working day of the month and payment is issued no later than the 25th day of each month.

F. Area to be served/Delivery site(s): Rowan County clients at Contractor facilities

G. CHILD CARING INSTITUTIONS (CCIs) and the IV-E Federal Audit
CCI Contractor agrees to ensure that all employees have criminal record checks on file. CCI Contractor agrees to be responsible for any financial penalties applied to the County as a result of the CCI Contractor's failure to comply with federal or state licensure rules.

H. MUTUAL AGREEMENT

I. Both Parties Agree to:

1. Meet at least annually to review the outcome data and quality standards information, and as needed to address special projects or issues throughout the year.
2. Return all phone calls received within twenty-four (24) hours or by the end of the next business day.
3. Share all information needed to ensure a good match/appropriate placement.
4. Clearly communicate any concerns about the partnership with a problem-solving approach that prioritizes the best interest of the child and family being served.

II. Private Partner

Private Partner agrees to provide foster care services for children in the custody of County, and shall do the following:

Share Performance Data:

1. Provide data to the County annually or as needed for special projects or to address specific concerns.
2. Complete *Quality Standards Tool* and provide to the County annually. (see attached)
3. Complete *Outcome Data Dashboard* regarding Safety, Permanency, and Child Well-Being and provide aggregate data on an annual basis. (see attached)
4. Ensure records are accessible for review for monitoring services rendered and for financial audits.
5. Ensure records are accessible for research and evaluation. Upon request of County, Private Partner shall provide data about individual children for research and study.

Provide Services:

1. Provide foster care services, guided by an individualized permanency and/or treatment plan to be developed with the child's social worker within 30 days of admission.

2. Provide for each child's safety, shelter, emotional, nutritional, and basic everyday needs. Within reason and to be negotiated as needed, provide for personal hygiene items, school supplies, school field trips, extracurricular activities, photos, and yearbooks.
3. Within reason and to be negotiated as needed, maintain the child's clothing inventory, providing adequate and appropriate attire to meet the child's growth, wear/tear, seasonal, and educational needs. A clothing inventory at admission and a clothing inventory at discharge (adequate for transition to the next placement) shall be completed.
4. Participate in County-supervised visits between child and family.
5. Train and support foster parents in shared parenting with biological parents.
6. Provide transportation within 100 miles round trip to and from parental visits, school, and medical, dental, and therapy appointments if required.
7. Coordinate non-emergency, temporary respite care placements that have been approved by a child's County-assigned social worker.
8. For placements involving mental health treatment (Levels 2-4, PRTF), provide case management including development and maintenance of Person-Centered Plan and oversee requests for authorizations and reauthorizations.
9. Adhere to the County's policy/procedures regarding discipline of children in foster care.
10. Adhere to the County's procedures for applying for day care (if applicable).

Communication and Planning:

1. Notify County immediately when a child receives emergency care, is hospitalized, is placed in detention, or is absent/missing (e.g., on the run). Private Partner will also notify local authorities immediately upon discovering a child is missing.
2. When a child is transported to the hospital for an emergency psychiatric hospital assessment, accompany/supervise the child in the emergency room for up to 4 hours to allow County adequate travel and coordination time to respond to the event.
3. Communicate with the County monthly regarding each child's needs and progress in the program, unless more frequent communications are needed based on the specific circumstances.
4. Notify County of Child and Family Team meetings, Treatment Team meetings, and other planning meetings as necessary.
5. With County, coordinate planning for any move of the child.
6. Work closely with County to develop a written transition plan within 7 business days prior to discharge from program.
7. Attend Permanency Planning Review meetings for each child. If attendance is not feasible, Private Partner will submit a written report prior to said meeting.
8. Attend court hearings and provide information to the court as needed. If attendance is not feasible, review report prior to court. Private Partner should provide a written summary to the court regarding each child's progress.
9. Provide County a minimum 30 day grace period prior to discharge of any child so that an appropriate subsequent placement can be secured. Shorter periods may be agreed upon if the Parties deem it necessary.

10. If Private Partner is the clinical home for the child: if after consultation with the County it is determined that continuation of the placement is not beneficial, provide 30 days notice to the County to arrange another more appropriate placement. Private Partner will continue meeting the child's clinical needs until another provider can assume clinical home responsibility for the child.
11. Discuss potential medication changes with the child's social worker, and provide written notification of medication changes or current medication list within 24 hours of changes, and upon discharge.
12. Provide a discharge summary within thirty (30) days of discharge, including history, course of treatment, progress in care, medications, and plan for the child.

III. County

The County shall retain custody of each child while the child is placed with the Private Partner, and shall do the following:

Share Information:

1. Provide the following for each child upon admission:
 - a. Verification of current physical exam within the last 12 months and assist with scheduling of exam within 72 hours of placement.
 - b. Social Security card (copy of).
 - c. Medicaid card.
 - d. Documentation of custody.
 - e. Case history, including information regarding special court sanctions, treatment plans, and medical records.
 - f. Out-of-home family services agreement.
 - g. Psychological evaluation (if applicable).
 - h. Immunization record.
 - i. Visitation agreement (if applicable).
 - j. Child Health Status Component (DSS-5125-II).
 - k. Education Component (DSS-5245).
 - l. Birth certificate (copy of).
 - m. School enrollment letter (if applicable).
 - n. A document outlining the financial criteria for each child. A signed copy of the document must be returned to the County in order for Private Partner to receive financial payment for the child. In the event of an emergency placement, the document will be provided to the Private Partner within seven (7) working days.
 - o. Any other forms or information required by the Private Partner.

Provide Services:

1. Conduct regular, face-to-face visits with Private Partner on at least a monthly basis to review each child's progress toward meeting the goals of the out-of-home services agreement and treatment plan.
2. Conduct in-person visits with each child at least once a month in the placement provider's home.
3. Monitor and assure implementation of all aspects of a child's treatment plan, including court-ordered visitation by parent/guardian.
4. Enroll/withdraw the child in school.
5. Collaborate with Private Partner to support shared parenting between foster parents and children's biological parents.

Communication and Planning:

1. Coordinate required medical exams for each child and advise Private Partner of results.
2. If not provided at placement (due to emergency circumstances), share the out-of-home family services agreement for each child within 7 business days of when it is developed.
3. Share updated out-of-home family services agreement every six months or when the child or family's circumstances or needs change.
4. Maintain close communication with the Private Partner regarding treatment issues, changes in each child's family situation, child/family needs, and discharge planning for each child.
5. Attend Child and Family Team meetings, Treatment Team meetings, and other planning meetings as necessary.
6. Provide a ten (10) day notice for all Permanency Planning Meetings and court dates, and notify Private Partner when the Permanency Plan changes.
7. Notify the child's parent/guardian and Guardian ad Litem when child will be moved or has been moved.
8. Plan for discharge in concert with the Private Partner's treatment team, providing a 7 business day advance notice prior to discharge.
9. Be available or have the supervisor or after hours staff respond to emergencies.


(Signature of County Authorized Person)

7-15-20
(Date Submitted)


(Signature of Contractor)

6/7/20
(Date Submitted)

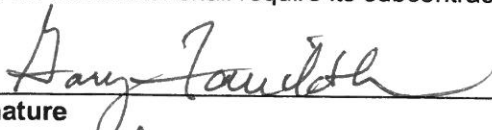

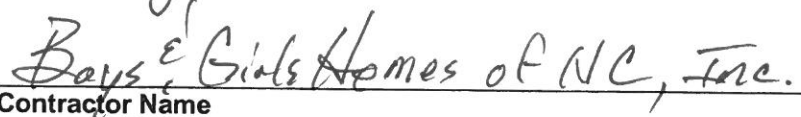
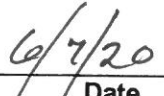
FEDERAL CERTIFICATIONS**The undersigned states that:**

1. He or she is the duly authorized representative of the Contractor named below;
2. He or she is authorized to make, and does hereby make, the following certifications on behalf of the Contractor, as set out herein:
 - a. The Certification Regarding Nondiscrimination;
 - b. The Certification Regarding Drug-Free Workplace Requirements;
 - c. The Certification Regarding Environmental Tobacco Smoke;
 - d. The Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions; and
 - e. The Certification Regarding Lobbying;
3. He or she has completed the Certification Regarding Drug-Free Workplace Requirements by providing the addresses at which the contract work will be performed;
4. [Check the applicable statement]

☐ He or she **has completed** the attached **Disclosure Of Lobbying Activities** because the Contractor **has made, or has an agreement to make**, a payment to a lobbying entity for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action;

OR

☐ He or she **has not completed** the attached **Disclosure Of Lobbying Activities** because the Contractor **has not made, and has no agreement to make**, any payment to any lobbying entity for influencing or attempting to influence any officer or employee of any agency, any Member of Congress, any officer or employee of Congress, or any employee of a Member of Congress in connection with a covered Federal action.
5. The Contractor shall require its subcontractors, if any, to make the same certifications and disclosure.

 Signature	 Title
 Contractor Name	 Date

[This Certification Must be Signed by the Same Individual Who Signed the Proposal Execution Page]

I. Certification Regarding Nondiscrimination

The Contractor certifies that it will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (h) the Food Stamp Act and USDA policy, which prohibit discrimination on the basis of religion and political beliefs; and (i) the requirements of any other nondiscrimination statutes which may apply to this Agreement.

II. Certification Regarding Drug-Free Workplace Requirements

1. The Contractor certifies that it will provide a drug-free workplace by:
 - a. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the Contractor's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
 - b. Establishing a drug-free awareness program to inform employees about:
 - i. The dangers of drug abuse in the workplace;
 - ii. The Contractor's policy of maintaining a drug-free workplace;
 - iii. Any available drug counseling, rehabilitation, and employee assistance programs; and
 - iv. The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
 - c. Making it a requirement that each employee be engaged in the performance of the agreement be given a copy of the statement required by paragraph (a);
 - d. Notifying the employee in the statement required by paragraph (a) that, as a condition of employment under the agreement, the employee will:
 - i. Abide by the terms of the statement; and
 - ii. Notify the employer of any criminal drug statute conviction for a violation occurring in the workplace no later than five days after such conviction;
 - e. Notifying the Department within ten days after receiving notice under subparagraph (d)(ii) from an employee or otherwise receiving actual notice of such conviction;
 - f. Taking one of the following actions, within 30 days of receiving notice under subparagraph (d)(ii), with respect to any employee who is so convicted:
 - i. Taking appropriate personnel action against such an employee, up to and including termination; or
 - ii. Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency; and
 - g. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs (a), (b), (c), (d), (e), and (f).
2. The sites for the performance of work done in connection with the specific agreement are listed below (list all sites; add additional pages if necessary):

Address

Street 400 Flemington Drive

City, State, Zip Code Lake Waccamaw NC 28450

Street _____

City, State, Zip Code _____

3. Contractor will inform the Department of any additional sites for performance of work under this agreement.
4. False certification or violation of the certification may be grounds for suspension of payment, suspension or termination of grants, or government-wide Federal suspension or debarment. 45 C.F.R. 82.510.

III. Certification Regarding Environmental Tobacco Smoke

Public Law 103-227, Part C-Environmental Tobacco Smoke, also known as the Pro-Children Act of 1994 (Act), requires that smoking not be permitted in any portion of any indoor facility owned or leased or contracted for by an entity and used routinely or regularly for the provision of health, day care, education, or library services to children under the age of 18, if the services are funded by Federal programs either directly or through State or local governments, by Federal grant, contract, loan, or loan guarantee. The law does not apply to children's services provided in private residences, facilities funded solely by Medicare or Medicaid funds, and portions of facilities used for inpatient drug or alcohol treatment. Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to \$1,000.00 per day and/or the imposition of an administrative compliance order on the responsible entity.

The Contractor certifies that it will comply with the requirements of the Act. The Contractor further agrees that it will require the language of this certification be included in any subawards that contain provisions for children's services and that all subgrantees shall certify accordingly.

IV. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions

Instructions

[The phrase "prospective lower tier participant" means the Contractor.]

1. By signing and submitting this document, the prospective lower tier participant is providing the certification set out below.
2. The certification in this clause is a material representation of the fact upon which reliance was placed when this transaction was entered into. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originates may pursue available remedies, including suspension and/or debarment.
3. The prospective lower tier participant will provide immediate written notice to the person to whom this proposal is submitted if at any time the prospective lower tier participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
4. The terms "covered transaction," "debarred," "suspended," "ineligible," "lower tier covered transaction," "participant," "person," "primary covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this clause, have the meanings set out in the Definitions and Coverage sections of rules implementing Executive Order 12549, 45 CFR Part 76. You may contact the person to whom this proposal is submitted for assistance in obtaining a copy of those regulations.
5. The prospective lower tier participant agrees by submitting this proposal that, should the proposed covered transaction be entered into, it shall not knowingly enter any lower tier covered transaction with a person who is debarred, suspended, determined ineligible or voluntarily excluded from participation in this covered transaction unless authorized by the department or agency with which this transaction originated.
6. The prospective lower tier participant further agrees by submitting this document that it will include the clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion--Lower Tier Covered Transaction," without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
7. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or voluntarily excluded from covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the Nonprocurement List.

8. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
9. Except for transactions authorized in paragraph 5 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension, and/or debarment.

Certification

1. **The prospective lower tier participant certifies**, by submission of this document, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
2. Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

V. Certification Regarding Lobbying

The Contractor certifies, to the best of his or her knowledge and belief, that:

1. No Federal appropriated funds have been paid or will be paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federally funded contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form SF-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award document for subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) who receive federal funds of \$100,000.00 or more and that all subrecipients shall certify and disclose accordingly.
4. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000.00 and not more than \$100,000.00 for each such failure.

VI. Disclosure Of Lobbying Activities

Instructions

This disclosure form shall be completed by the reporting entity, whether subawardee or prime Federal recipient, at the initiation or receipt of a covered Federal action, or a material change to a previous filing, pursuant to title 31 U.S.C. section 1352. The filing of a form is required for each payment or agreement to make payment to any lobbying entity for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action. Use the SF-LLL-A Continuation Sheet for additional information if the space on the form is inadequate. Complete all items that apply for both the initial filing and material change report. Refer to the implementing guidance published by the Office of Management and Budget for additional information.

Identify the type of covered Federal action for which lobbying activity is and/or has been secured to influence the outcome of a covered Federal action.

1. Identify the status of the covered Federal action.
2. Identify the appropriate classification of this report. If this is a follow-up report caused by a material change to the information previously reported, enter the year and quarter in which the change occurred. Enter the date of the last previously submitted report by this reporting entity for this covered Federal action.
3. Enter the full name, address, city, state and zip code of the reporting entity. Include Congressional District, if known. Check the appropriate classification of the reporting entity that designates if it is, or expects to be, a prime or sub-award recipient. Identify the tier of the subawardee, e.g., the first subawardee of the prime is the 1st tier. Subawards include but are not limited to subcontracts, subgrants and contract awards under grants.
4. If the organization filing the report in Item 4 checks "Subawardee", then enter the full name, address, city, state and zip code of the prime Federal recipient. Include Congressional District, if known.
5. Enter the name of the Federal agency making the award or loan commitment. Include at least one organizational level below agency name, if known. For example, Department of Transportation, United States Coast Guard.
6. Enter the Federal program name or description for the covered Federal action (Item 1). If known, enter the full Catalog of Federal Domestic Assistance (CFDA) number for grants, cooperative agreements, loans, and loan commitments.
7. Enter the most appropriate Federal Identifying number available for the Federal action identified in Item 1 (e.g., Request for Proposal (RFP) number, Invitation for Bid (IFB) number, grant announcement number, the contract grant, or loan award number, the application/proposal control number assigned by the Federal agency). Include prefixes, e.g., "RFP-DE-90-001."
8. For a covered Federal action where there has been an award or loan commitment by the Federal agency, enter the Federal amount of the award/loan commitment for the prime entity identified in Item 4 or 5.
9. (a) Enter the full name, address, city, state and zip code of the lobbying entity engaged by the reporting entity identified in Item 4 to influence the covered Federal action.
- (b) Enter the full names of the individual(s) performing services, and include full address if different from 10(a). Enter Last Name, First Name and Middle Initial (MI).
10. Enter the amount of compensation paid or reasonably expected to be paid by the reporting entity (Item 4) to the lobbying entity (Item 10). Indicate whether the payment has been made (actual) or will be made (planned). Check all boxes that apply. If this is a material change report, enter the cumulative amount of payment made or planned to be made.
11. Check the appropriate boxes. Check all boxes that apply. If payment is made through an in-kind contribution, specify the nature and value of the in-kind payment.
12. Check the appropriate boxes. Check all boxes that apply. If other, specify nature.
13. Provide a specific and detailed description of the services that the lobbyist has performed, or will be expected to perform, and the date(s) of any services rendered. Include all preparatory and related activity, not just time spent in actual contact with Federal officials. Identify the Federal official(s) or employee(s) contacted or the officer(s), employee(s), or Member(s) of Congress that were contacted.
14. Check whether or not a SF-LLL-A Continuation Sheet(s) is attached.
15. The certifying official shall sign and date the form, print his/her name, title, and telephone number.

Public reporting burden for this collection of information is estimated to average 30 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0046), Washington, D. C. 20503

Boys and Girls Homes of North Carolina, Inc.

Disclosure Of Lobbying Activities
(Approved by OMB 0344-0046)

Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352

1. Type of Federal Action: <input type="checkbox"/> a. contract <input type="checkbox"/> b. grant <input type="checkbox"/> c. cooperative agreement <input type="checkbox"/> d. loan <input type="checkbox"/> e. loan guarantee <input type="checkbox"/> f. loan insurance	2. Status of Federal Action: <input type="checkbox"/> a. Bid/offer/application <input type="checkbox"/> b. Initial Award <input type="checkbox"/> c. Post-Award	3. Report Type: <input type="checkbox"/> a. initial filing <input type="checkbox"/> b. material change For Material Change Only: Year _____ Quarter _____ Date Of Last Report: _____
4. Name and Address of Reporting Entity: <input type="checkbox"/> Prime <input type="checkbox"/> Subawardee Tier (if known) _____ Congressional District (if known) _____		5. If Reporting Entity in No. 4 is Subawardee, Enter Name and Address of Prime: Congressional District (if known) _____
6. Federal Department/Agency:	7. Federal Program Name/Description: CFDA Number (if applicable) _____	
8. Federal Action Number (if known)	9. Award Amount (if known) \$	
10. a. Name and Address of Lobbying Entity (if individual, last name, first name, MI): (attach Continuation Sheet(s) SF-LLL-A, if necessary)	b. Individuals Performing Services (including address if different from No. 10a.) (last name, first name, MI): (attach Continuation Sheet(s) SF-LLL-A, if necessary)	
11. Amount of Payment (check all that apply): \$ _____ actual planned	13. Type of Payment (check all that apply): <input type="checkbox"/> a. retainer <input type="checkbox"/> b. one-time fee <input type="checkbox"/> c. commission <input type="checkbox"/> d. contingent fee <input type="checkbox"/> e. deferred <input type="checkbox"/> f. other; specify: _____	
12. Form of Payment (check all that apply): <input type="checkbox"/> a. cash <input type="checkbox"/> b. In-kind; specify: Nature _____ Value _____		
14. Brief Description of Services Performed or to be Performed and Date(s) of Services, including officer(s), employee(s), or Member(s) contacted, for Payment Indicated in Item 11 (attach Continuation Sheet(s) SF-LLL-A, if necessary):		
15. Continuation Sheet(s) SF-LLL-A attached: <div style="float: right;"> <input type="checkbox"/> Yes <input type="checkbox"/> No </div>		
16. Information requested through this form is authorized by title 31 U. S. C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U. S. C. 1352. This information will be reported to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.	Signature: _____ Print Name: _____ Title: _____ Telephone No: _____ Date: _____	
Federal Use Only		Authorized for Local Reproduction Standard Form - LLL

CONFLICT OF INTEREST ACKNOWLEDGEMENT AND POLICY

State of North Carolina

County Columbus

I, Sharon N. Connor, Notary Public for said County and State, certify that
Gary Faircloth personally appeared before me this day and acknowledged
that he/she is President/CEO of Boys and Girls Homes of NC
[name of Organization]

and by that authority duly given and as the act of the Organization, affirmed that the foregoing Conflict of
Interest Policy was adopted by the Board of Directors/Trustees or other governing body in a meeting held
on the 27th day of July, 2019.

Sworn to and subscribed before me this 5th day of July, 2020.

Sharon N. Connor
(Official Seal)



Notary Public

My Commission expires 9/29/2024, 2024

Instruction for Organization:

Sign and attach the following pages after adopted by the Board of Directors/Trustees or other governing body OR replace the following with the current adopted conflict of interest policy.

Boys & Girls Homes of NC, Inc.
Name of Organization

Gary Faircloth
Signature of Organization Official



CONFLICT OF INTEREST

Master Policy

Various circumstances and relationships might create a conflict of interest or violate Boys & Girls Homes of NC Inc's ethical standards. In general, conflicts of interest represent situations in which an employee's activities could conflict with the employee's responsibilities to Boys & Girls Homes of NC Inc or to others with whom Boys & Girls Homes of NC Inc does business.

Boys & Girls Homes of NC Inc expects that all employees will avoid activities that create a conflict of interest with their responsibilities to Boys & Girls Homes of NC Inc. Boys & Girls Homes of NC Inc also expects that its employees will observe the highest moral and ethical standards in any dealings in which they represent Boys & Girls Homes of NC Inc.

In many cases, it is as important to avoid the appearance of a conflict of interest as it is to avoid the conflict itself. There are some conflicts that can trigger Company discipline.

Boys & Girls Homes of NC Inc reserves the right to determine when an activity conflicts with Boys & Girls Homes of NC Inc's interests and to take whatever action is necessary to resolve the conflict. If necessary, this action can include an unpaid suspension or the termination of the employee.

Boys & Girls Homes of NC Inc recognizes and respects each employee's right to privacy and to engage in personal activities outside the scope of his/her employment. Each employee also has an obligation, however, to refrain from activities that conflict or interfere with Boys & Girls Homes of NC Inc's operations.

The following activities represent situations which create or imply a conflict of interest and are governed by this policy. This list is not, nor is it intended to be, an exhaustive list representing all potential conflict of interests.

Boys & Girls Homes of NC Inc's managers understand that conflict of interest policies are intended to ensure ethical business conduct and high standards of integrity. They are not intended to give a manager the right to invade employee privacy. Whenever there is a suspected conflict of interest, an employee should be given a chance to explain his/her side of the story.

Employees who are aware of conflict of interest violations are obligated to report them to management immediately. Those who fail to do so will be subject to discipline. Confidentiality of all employees reporting conflicts of interest will be protected.

Outside employment. Boys & Girls Homes of NC Inc depends on its employees to devote their full attention and effort to the duties to which they have been assigned. Therefore, Boys & Girls Homes of NC Inc's full-time employees are asked to refrain from working elsewhere under most circumstances. Should any employee find it necessary to take an additional job, a letter describing the conditions of the second position must be delivered to both the President/CEO and the Human Resources Manager. The President/CEO and the Human Resources Manager must approve the outside employment prior to the employee's acceptance of any outside position. This includes self-employment and/or contracted work.

Employees are also required to disclose the nature of any outside employment to his or her immediate supervisor. Non-compensated jobs on behalf of charitable, civic, and educational organizations are excluded from this disclosure requirement. The intent is not to prohibit all outside employment, but to ensure that the conduct of employees is not harmful to Company obligations and interests in any manner.

No employee of Boys & Girls Homes of NC Inc shall accept simultaneous employment with another entity when that employment would present a conflict of interest. Such a conflict might occur if the other entity is a competitor or supplier of Boys & Girls Homes of NC Inc. A conflict might also arise if the hours or conditions of the other job interfere with the employee's performance for Boys & Girls Homes of NC Inc.

Boys & Girls Homes of NC Inc recognizes the right of its employees to use their skills and knowledge to augment their income outside of regular working hours. However, employee rights in this area must be balanced against Boys & Girls Homes of NC Inc's need for full productivity during regular working hours. Therefore, outside employment will not be considered as an excuse for poor job performance, absenteeism, tardiness, or refusal to work overtime. Should outside employment cause or contribute to any of these situations, the possible outcome may be discipline, up to and including an unpaid suspension or termination. Employees will not be allowed to attend college or any type of school while on duty or working for Boys & Girls Homes of NC Inc unless the class or classes relate to job performance, relate to the employee's job classification, and the employee has permission to attend classes from the employee's immediate supervisor, Human Resources Manager, and the President/CEO.

Boys & Girls Homes of NC Inc will not pay medical benefits for injuries or illnesses resulting from employment at an outside company.

Each employee should consider the impact outside employment may have on his or her health and physical well being. All employees will be judged by the same performance standards and will be subject to Boys & Girls Homes of NC Inc's regular scheduling demands, regardless of any existing outside work commitments. If Boys & Girls Homes of NC Inc determines that an employee's outside work interferes with his or her performance or ability to meet the requirements of Boys & Girls Homes of NC Inc, as they are modified from time to time, the employee may be asked to terminate the outside employment if he or she wishes to remain employed by Boys & Girls Homes of NC Inc.

Outside business interests. No employee should establish or maintain an outside business interest that would cause any type of conflict of interest. Additionally, no employee shall directly or indirectly maintain or engage in any outside business or financial interest that conflicts (or has the potential to conflict) with the interests of Boys & Girls Homes of NC Inc or that interferes with the employee's ability to complete his or her duties fully. A conflict of interest occurs when an employee is in a position to influence a decision that may result in personal gain for the employee or his or her relatives as a result of Boys & Girls Homes of NC Inc's business dealings. For the purpose of this policy, a relative shall be considered any person related to the employee by blood or marriage.

All employees must disclose whether they are an officer or director of any business organized for profit. A particular concern is that an employee who serves as an officer or director of an outside firm could be regarded as a Company representative.

There are situations in which the spouse of an employee works for a supplier, customer, or competitor of Boys & Girls Homes of NC Inc. Special care should be taken by both individuals to conduct their affairs in accord with the duty each owes to his/her employer.

Business dealing with outside firms should not result in unusual or unreasonable gains for those firms. Unusual or unreasonable gain includes, but is not limited to, bribes, product bonuses, special fringe benefits, unusual price breaks, and other inducements ultimately designed to benefit any party to the business dealings besides Boys & Girls Homes of NC Inc in a way that is outside of Boys & Girls Homes of NC Inc's normal course of business as determined in Boys & Girls Homes of NC Inc's sole discretion.


Employees are required to disclose to the Human Resources Manager any proprietary or financial interest they (or their relatives) may have in any organization with which Boys & Girls Homes of NC Inc does business or with which it is in competition, so that a determination may be made as to whether a conflict of interest exists.

In addition, no employee may have any personal financial dealings with any individual or business organization, other than a regulated financial institution, that furnishes merchandise or supplies property or services to Boys & Girls Homes of NC Inc. This includes receiving loans (other than bank loans), commissions, royalties, property interests, or anything of value. No employee should maintain an investment in any such business.

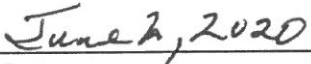
Accepting gifts and entertainment. No employee shall accept gifts of more than nominal value from any individual or enterprise that does business, or seeks to do business, with Boys & Girls Homes of NC Inc. Also, no employee shall accept any travel, living, or entertainment expenses from such persons or business organizations, either in kind or as an expense allowance. This policy does not cover gifts whose value is so small they are not likely to influence a business decision.

Legal requirements. No employee will do anything in the conduct of business that would violate any local, state, or federal law.

Speculation. No employee will speculate in materials, supplies, or services produced or purchased by Boys & Girls Homes of NC Inc. Employees are not restricted from engaging in their own investments for their benefit, such as trading stocks, bonds, securities, real estate, or commodities if no conflict of interest with Boys & Girls Homes of NC Inc exists.



Gary Faircloth, President/CEO



Date

Conflict of Interest Policy Example

The Board of Directors/Trustees or other governing persons, officers, employees or agents are to avoid any conflict of interest, even the appearance of a conflict of interest. The Organization's Board of Directors/Trustees or other governing body, officers, staff and agents are obligated to always act in the best interest of the organization. This obligation requires that any Board member or other governing person, officer, employee or agent, in the performance of Organization duties, seek only the furtherance of the Organization mission. At all times, Board members or other governing persons, officers, employees or agents, are prohibited from using their job title, the Organization's name or property, for private profit or benefit.

A. The Board members or other governing persons, officers, employees, or agents of the Organization should neither solicit nor accept gratuities, favors, or anything of monetary value from current or potential contractors/vendors, persons receiving benefits from the Organization or persons who may benefit from the actions of any Board member or other governing person, officer, employee or agent. This is not intended to preclude bona-fide Organization fund raising-activities.

B. A Board or other governing body member may, with the approval of Board or other governing body, receive honoraria for lectures and other such activities while not acting in any official capacity for the Organization. Officers may, with the approval of the Board or other governing body, receive honoraria for lectures and other such activities while on personal days, compensatory time, annual leave, or leave without pay. Employees may, with the prior written approval of their supervisor, receive honoraria for lectures and other such activities while on personal days, compensatory time, annual leave, or leave without pay. If a Board or other governing body member, officer, employee or agent is acting in any official capacity, honoraria received in connection with activities relating to the Organization are to be paid to the Organization.

C. No Board member or other governing person, officer, employee, or agent of the Organization shall participate in the selection, award, or administration of a purchase or contract with a vendor where, to his knowledge, any of the following has a financial interest in that purchase or contract:

1. The Board member or other governing person, officer, employee, or agent;
2. Any member of their family by whole or half blood, step or personal relationship or relative-in-law;
3. An organization in which any of the above is an officer, director, or employee;
4. A person or organization with whom any of the above individuals is negotiating or has any arrangement concerning prospective employment or contracts.

D. **Duty to Disclosure** -- Any conflict of interest, potential conflict of interest, or the appearance of a conflict of interest is to be reported to the Board or other governing body or one's supervisor immediately.

E. **Board Action** -- When a conflict of interest is relevant to a matter requiring action by the Board of Directors/Trustees or other governing body, the Board member or other governing person, officer, employee, or agent (person(s)) must disclose the existence of the conflict of interest and be given the opportunity to disclose all material facts to the Board and members of committees with governing board delegated powers considering the possible conflict of interest. After disclosure of all material facts, and after any discussion with the person, he/she shall leave the governing board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining board or committee members shall decide if a conflict of interest exists.

In addition, the person(s) shall not participate in the final deliberation or decision regarding the matter under consideration and shall leave the meeting during the discussion of and vote of the Board of Directors/Trustees or other governing body.

F. **Violations of the Conflicts of Interest Policy** -- If the Board of Directors/Trustees or other governing body has reasonable cause to believe a member, officer, employee or agent has failed to disclose actual or possible conflicts of interest, it shall inform the person of the basis for such belief and afford the person an opportunity to explain the alleged failure to disclose. If, after hearing the person's response and after making further investigation as warranted by the circumstances, the Board of Directors/Trustees or other

governing body determines the member, officer, employee or agent has failed to disclose an actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action.

G. Record of Conflict -- The minutes of the governing board and all committees with board delegated powers shall contain:

1. The names of the persons who disclosed or otherwise were found to have an actual or possible conflict of interest, the nature of the conflict of interest, any action taken to determine whether a conflict of interest was present, and the governing board's or committee's decision as to whether a conflict of interest in fact existed.
2. The names of the persons who were present for discussions and votes relating to the transaction or arrangement that presents a possible conflict of interest, the content of the discussion, including any alternatives to the transaction or arrangement, and a record of any votes taken in connection with the proceedings.

Approved by:

Boys & Girls Homes of NC, Inc.
Name of Organization

Doug J. Smith
Signature of Organization Official

6/7/20
Date

Attachment E – No Overdue Tax Debts



Date of Certification June 1, 2020

To: Rowan County

Certification:

We certify that Boys and Girls Homes of NC, Inc. does not have any overdue tax debts, as defined by N.C.G.S. 105-243.1, at the federal, State, or local level. We further understand that any person who makes a false statement in violation of N.C.G.S. 143C-6-23(c) is guilty of a criminal offense punishable as provided by N.C.G.S.) 143C-10-1b.

Sworn Statement:

Ken Bland and Gary Faircloth being duly sworn, say that we are the Board Chair and President/CEO, respectively, of Boys and Girls Homes of NC, Inc. of Lake Waccamaw in the State of North Carolina; and that the foregoing certification is true, accurate and complete to the best of our knowledge and was made and subscribed by us. We also acknowledge and understand that any misuse of State funds will be reported to the appropriate authorities for further action.

Ken Bland
Board Chair
Gary Faircloth
President/CEO

Sworn to and subscribed before me on the day of the date of said certification.

Sharon N. Connor
(Notary Signature and Seal)

My Commission Expires: 9/29/2024



¹ G.S. 105-243.1 defines: Overdue tax debt. – Any part of a tax debt that remains unpaid 90 days or more after the notice of final assessment was mailed to the taxpayer. The term does not include a tax debt, however, if the taxpayer entered into an installment agreement for the tax debt under G.S. 105-237 within 90 days after the notice of final assessment was mailed and has not failed to make any payments due under the installment agreement."

Instructions: Grantee/Contractor should complete this certification for all state funds received. Entity should enter appropriate data in the yellow highlighted areas. The completed and signed form should be provided to the state agency funding the grant to be attached to the contract for the grant funds. A copy of this form, along with the completed contract, should be kept by the funding agency and available for review by the Office of State Budget and Management.

Note: If you have a contract that extends more than one state fiscal year, you will need to obtain an updated certification for each year of the contract.

Entity's Letterhead

[Date of Certification (mmddyyyy)]

To: State Agency Head and Chief Fiscal Officer

Certification:

We certify that the [insert organization's name] does not have any overdue tax debts, as defined by N.C.G.S. 105-243.1, at the federal, State, or local level. We further understand that any person who makes a false statement in violation of N.C.G.S. 143C-6-23(c) is guilty of a criminal offense punishable as provided by N.C.G.S.) 143C-10-1b.

Sworn Statement:

[Name of Board Chair] and [Name of Second Authorizing Official] being duly sworn, say that we are the Board Chair and [Title of the Second Authorizing Official], respectively, of [insert name of organization] of [City] in the State of [Name of State]; and that the foregoing certification is true, accurate and complete to the best of our knowledge and was made and subscribed by us. We also acknowledge and understand that any misuse of State funds will be reported to the appropriate authorities for further action.

Board Chair

[Title of Second Authorizing Official]

Sworn to and subscribed before me on the day of the date of said certification.

(Notary Signature and Seal)

My Commission Expires: _____

If there are any questions, please contact the state agency that provided your grant. If needed, you may contact the North Carolina Office of State Budget and Management:
NCGrants@osbm.nc.gov-(919)807-4795

¹ G.S. 105-243.1 defines: Overdue tax debt. – Any part of a tax debt that remains unpaid 90 days or more after the notice of final assessment was mailed to the taxpayer. The term does not include a tax debt, however, if the taxpayer entered into an installment agreement for the tax debt under G.S. 105-237 within 90 days after the notice of final assessment was mailed and has not failed to make any payments due under the installment agreement."

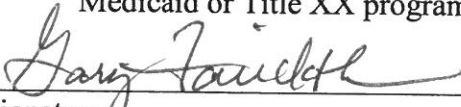
ATTACHMENT J

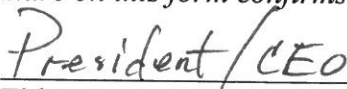
CERTIFICATION REGARDING TRANSPORTATION

Rowan County Department of Social Services/Human Services

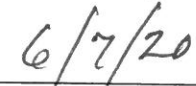
By execution of this Agreement the Contractor certifies that it will provide safe client transportation by:

1. Insuring that all drivers (including employees, contractors, contractor's employees, and volunteers) shall be at least 18 years of age;
2. Insuring that all drivers (including employees, contractors, contractor's employees, and volunteers) shall be licensed to operate the specific vehicle used in transporting clients in accordance with Chapter 20-7 of the General Statutes of North Carolina and the Division of Motor Vehicle requirements;
3. Insuring that all vehicles transporting clients shall have at least the minimum level of liability insurance appropriate for the type of vehicle as defined by Article 7, Rule R2-36 of the North Carolina Utilities Commission;
4. Insuring that the contractor shall have written policies and procedures regarding how drivers handle and report client emergencies and/or vehicle crashes involving clients to contractor and how contractor notifies the Rowan County Department of Social Services;
5. Insuring that no more than one quarter of one percent of all trips be missed by the contractor during the course of the contract period; *(Medicaid only)*
6. Insuring that that no more than five percent (5%) of trips should be late for recipient drop off to their appointment per month; *(Medicaid only)*
7. Contractor will maintain records documenting the following *(County may require contractor to provide)*:
 - a. Valid current copies of Drivers License for all drivers;
 - b. Current valid Vehicle Registration, for all vehicles transporting clients;
 - c. Driving records for all drivers for the past three years and with annual updates;
 - d. Criminal Background checks through North Carolina Law Enforcement or NCIC prior to employment and every three years thereafter;
 - e. Alcohol and Drug Testing policy to meet the Federal Transit Authority guidelines.
8. Disclosing, at the outset of the contract, upon renewal and upon request, any criminal convictions or other reasons for disqualifications from participation in Medicare, Medicaid or Title XX programs *(signature on this form confirms this statement)*.


Signature


Title


Agency/Organization


Date

(Certification signature should be same as Contract signature.)

ATTACHMENT K

What is a Private Non Profit Agency?

Answer: A private non profit is an organization that is incorporated under State law and whose purpose is not to make a profit, but rather to further a charitable, civic, religious, scientific, or other lawful purpose. The Secretary of State's office grants corporate status to organizations in North Carolina.

What is a 501(c)(3) designation?

Answer: When the agency becomes a state private non profit corporation, it can then apply for 501(c)(3) designation through the IRS. Once the IRS grants 501(c)(3) status, the organization is exempt from certain taxes and any donations to the charitable organization are tax deductible. Many individuals and organizations prefer to make donations to 501(c)(3) private non profits.

Who can obtain a 501(c)(3) designation?

Answer: Any organization or group can apply for 501(c)(3) status, provided their charter or mission focuses on the non profit's objective.

Another option is to apply for a 509(a)(1) status which falls under the 501(c)(3) umbrella. Being a 509(a)(1) designates an organization as a tax-free public charity that receives most of its support from a governmental unit or from the general public. Becoming a 509(a)(1) provides public recognition of tax-exempt status, advance assurance to donors of deductibility of contributions, exemption from certain State and federal taxes, and non profit mailing privileges. Organizations that typically qualify are churches, educational institutions, hospitals, and governmental units.

How does a Private Non Profit obtain Tax Exempt Status?

EO Web Site [www.irs.gov/eo]

IRS TE/GE Customer Service

You may direct technical and procedural questions concerning charities and other nonprofit organizations, including questions about your tax-exempt status and tax liability, to the IRS Tax Exempt and Government Entities Customer Account Services at (877) 829-5500 (toll-free number).

If you prefer to write, you may write at:

Internal Revenue Service
Exempt Organizations Determinations
P.O. Box 2508
Cincinnati, OH 45201

You may also contact the Taxpayer Advocate Service, an independent organization within the IRS that helps taxpayers resolve problems with the IRS and recommends changes that will prevent problems.

A private non profit must apply to the IRS for tax exempt status. To qualify, applicants must complete and submit to the IRS Form 1023. Once federal tax exempt status is granted, the private non profit applies for State tax exempt status by completing Form CD-435 and submitting it to the N. C. Department of Revenue.

What must a County Department of Social Services/Human Services do?

Answer: Verify the Tax Exempt Letter. Check date for expiration and check if current address of agency is reflected.

State Certifications

Contractor Certifications Required by North Carolina Law

Instructions: The person who signs this document should read the text of the statutes and Executive Order listed below and consult with counsel and other knowledgeable persons before signing. The text of each North Carolina General Statutes and of the Executive Order can be found online at:

- Article 2 of Chapter 64: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/ByArticle/Chapter_64/Article_2.pdf
- G.S. 133-32: <http://www.ncga.state.nc.us/gascripts/statutes/statutelookup.pl?statute=133-32>
- Executive Order No. 24 (Perdue, Gov., Oct. 1, 2009): <http://www.ethicscommission.nc.gov/library/pdfs/Laws/EO24.pdf>
- G.S. 105-164.8(b): http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_105/GS_105-164.8.pdf
- G.S. 143-48.5: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/HTML/BySection/Chapter_143/GS_143-48.5.html
- G.S. 143-59.1: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_143/GS_143-59.1.pdf
- G.S. 143-59.2: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_143/GS_143-59.2.pdf
- G.S. 143-133.3: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/HTML/BySection/Chapter_143/GS_143-133.3.html
- G.S. 143B-139.6C: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_143B/GS_143B-139.6C.pdf

Certifications

- (1) Pursuant to G.S. 133-32 and Executive Order No. 24 (Perdue, Gov., Oct. 1, 2009), the undersigned hereby certifies that the Contractor named below is in compliance with, and has not violated, the provisions of either said statute or Executive Order.
- (2) Pursuant to G.S. 143-48.5 and G.S. 143-133.3, the undersigned hereby certifies that the Contractor named below, and the Contractor's subcontractors, complies with the requirements of Article 2 of Chapter 64 of the NC General Statutes, including the requirement for each employer with more than 25 employees in North Carolina to verify the work authorization of its employees through the federal E-Verify system." E-Verify System Link: www.uscis.gov
- (3) Pursuant to G.S. 143-59.1(b), the undersigned hereby certifies that the Contractor named below is not an "ineligible Contractor" as set forth in G.S. 143-59.1(a) because:
- (a) Neither the Contractor nor any of its affiliates has refused to collect the use tax levied under Article 5 of Chapter 105 of the General Statutes on its sales delivered to North Carolina when the sales met one or more of the conditions of G.S. 105-164.8(b); and
- (b) [check one of the following boxes]
- ☐ Neither the Contractor nor any of its affiliates has incorporated or reincorporated in a "tax haven country" as set forth in G.S. 143-59.1(c)(2) after December 31, 2001; or
- ☐ The Contractor or one of its affiliates has incorporated or reincorporated in a "tax haven country" as set forth in G.S. 143-59.1(c)(2) after December 31, 2001 but the United States is not the principal market for the public trading of the stock of the corporation incorporated in the tax haven country.
- (4) Pursuant to G.S. 143-59.2(b), the undersigned hereby certifies that none of the Contractor's officers, directors, or owners (if the Contractor is an unincorporated business entity) has been convicted of any violation of Chapter 78A of the General Statutes or the Securities Act of 1933 or the Securities Exchange Act of 1934 within 10 years immediately prior to the date of the bid solicitation.
- (5) Pursuant to G.S. 143B-139.6C, the undersigned hereby certifies that the Contractor will not use a former employee, as defined by G.S. 143B-139.6C(d)(2), of the North Carolina Department of Health and Human Services in the administration of a contract with the Department in violation of G.S. 143B-139.6C and that a violation of that statute shall void the Agreement.
- (6) The undersigned hereby certifies further that:
- (a) He or she is a duly authorized representative of the Contractor named below;
- (b) He or she is authorized to make, and does hereby make, the foregoing certifications on behalf of the Contractor; and
- (c) He or she understands that any person who knowingly submits a false certification in response to the requirements of G.S. 143-59.1 and -59.2 shall be guilty of a Class I felony.

Contractor's Name: Boys & Girls Homes of NC, Inc.

Contractor's
Authorized Agent: Signature Gary Faircloth Date 6/7/20
Printed Name Gary Faircloth Title President/CEO

Witness: Signature Gary Faircloth Date 6/7/20
Printed Name Gary Faircloth Title President/CEO

The witness should be present when the Contractor's Authorized Agent signs this certification and should sign and date this document immediately thereafter.

ATTACHMENT N

Rowan County Department of Social Services/Human Services

CERTIFICATION REGARDING NONDISCRIMINATION, CLEAN AIR ACT,
CLEAN WATER ACT

Certification Regarding Nondiscrimination

The Contractor certifies that it will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (h) the Food Stamp Act and USDA policy, which prohibit discrimination on the basis of religion and political beliefs; and (i) the requirements of any other nondiscrimination statutes which may apply to this Agreement.

The Contractor must comply with Executive Order 11246, entitled "Equal Employment Opportunity," as amended by Executive Order 11375, and as supplemented by the Department of Labor Regulations (41 CFR Part 60): The Executive Order prohibits federal contractors and federally-assisted construction contractors and subcontractors who do over \$10,000 in Government business in one year from discriminating in employment decisions on the basis of race, color, religion, sex, or national origin. The Executive Order also requires Government contractors to take affirmative action to ensure that equal opportunity is provided in all aspects of their employment.

Meaningful Access for LEP Individuals: **The Contractor** that participate in the SNAP must take reasonable steps to ensure that LEP persons have meaningful access to programs, services, and benefits. This includes the requirement to provide bilingual program information and certification materials and interpretation services to single language minorities in certain project areas. SNAP Contractors that do not provide meaningful access for LEP individuals risk violating prohibitions against discrimination based on National Origin in the Food and Nutrition Act of 2008, as amended, Title VI of the Civil Rights Act of 1964 (Title VI) and SNAP program regulations at 7 CFR 272A(b). They also risk noncompliance with the USDA policy guidance titled, "Guidance to Federal Financial Assistance Recipients Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons", published in 79 FR 70771 - 70784 (November 28, 2014).

The Contractor should develop an implementing plan to address the language assistance needs of the LEP population served. This may include contracting for oral interpretation services, hiring bilingual staff, arranging telephone interpreters and/or language lines, coordinating community volunteers, translating vital documents, and providing written notice that language services are available in appropriate languages. Quality and accuracy of the language service is critical in order to avoid serious consequences to the LEP person and to the recipient. LEP needs should be considered in developing budgets and front line staff should understand how to obtain language assistance services. For additional assistance and information regarding LEP matters, please also visit <http://www.lep.gov>.

Ensuring Equal Opportunity Access for Persons with Disabilities: **The Contractor** must also ensure equal opportunity access for persons with disabilities. This includes ensuring that communications with applicants, participants, members of the public, and companions with disabilities are as effective as communications with people without disabilities. Contractors that do not provide persons with disabilities equal opportunity access to programs may risk violating prohibitions against disability discrimination in the Rehabilitation Act of 1978, the American with Disabilities Act (ADA) of 1990, as amended, and SNAP program regulations. DOJ published revised final regulations implementing Title II and Title III of the ADA on September 15, 2010. These regulations are codified at 28 CFR Part 35 "Nondiscrimination on the Basis of Disability in State and Local Government Services" and at 28 CFR Part 36 "Nondiscrimination on the Basis of Disability in Public Accommodations and Commercial Facilities". In accordance with the implementing regulations, Contractors must provide auxiliary aids and services where necessary to ensure effective communication and equal opportunity access to program benefits for individuals with disabilities. The type of auxiliary aids and services required will vary, but a Contractor may not require an individual with a disability to bring another individual to interpret, and may rely on a person accompanying a disabled individual only in limited circumstances. When a Contractor communicates with applicants and beneficiaries by telephone, it must provide text telephone services (TTY) or have access to an equally effective electronic telecommunications system to communicate with individuals who are deaf, hard of hearing, or hearing impaired. Contractors must also ensure that interested persons, including persons with impaired vision or hearing, can obtain information as to the existence and location of accessible services, activities, and facilities. For more information, please visit the ADA website: <http://www.ada.gov>.

IV. The Clean Air Act, Section 306; 42 U.S.C. §7401 et seq. (1970)

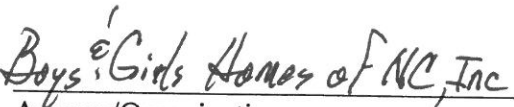
- a. No Federal agency may enter into any contract with any person who is convicted of any offense under section 113(c) for the procurement of goods, materials, and services to perform such contract at any facility at which the violation which gave rise to such conviction occurred if such facility is owned, leased, or supervised by such person. The prohibition in the preceding sentence shall continue until the Administrator certifies that the condition giving rise to such a conviction has been corrected. For convictions arising under section 113(c)(2), the condition giving rise to the conviction also shall be considered to include any substantive violation of this Act associated with the violation of 113(c)(2). The Administrator may extend this prohibition to other facilities owned or operated by the convicted person.
- b. The Administrator shall establish procedures to provide all Federal agencies with the notification necessary for the purposes of subsection (a).
- c. In order to implement the purposes and policy of this Act to protect and enhance the quality of the Nation's air, the President shall, not more than 180 days after enactment of the Clean Air Amendments of 1970 cause to be issued an order (1) requiring each Federal agency authorized to enter into contracts and each Federal agency which is empowered to extend Federal assistance by way of grant, loan, or contract to effectuate the purpose and policy of this Act in such contracting or assistance activities, and (2) setting forth procedures, sanctions, penalties, and such other provisions, as the President determines necessary to carry out such requirement.
- d. The President may exempt any contract, loan, or grant from all or part of the provisions of this section where he determines such exemption is necessary in the paramount interest of the United States and he shall notify the Congress of such exemption.
- e. The President shall annually report to the Congress on measures taken toward implementing the purpose and intent of this section, including but not limited to the progress and problems associated with implementation of this section. [42 U.S.C. 7606]

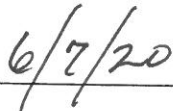
V. The Clean Water Act; 33 U.S.C. §1251 et seq. (1972)

- a. No Federal agency may enter into any contract with any person who has been convicted of any offense under Section 309(c) of this Act for the procurement of goods, materials, and services if such contract is to be performed at any facility at which the violation which gave rise to such conviction occurred, and if such facility is owned, leased, or supervised by such person. The prohibition in preceding sentence shall continue until the Administrator certifies that the condition giving rise to such conviction has been corrected.
- b. The Administrator shall establish procedures to provide all Federal agencies with the notification necessary for the purposes of subsection (a) of this section.
- c. In order to implement the purposes and policy of this Act to protect and enhance the quality of the Nation's water, the President shall, not more than 180 days after the enactment of this Act, cause to be issued an order:
 - (i) requiring each Federal agency authorized to enter into contracts and each Federal agency which is empowered to extend Federal assistance by way of grant, loan, or contract to effectuate the purpose and policy of this Act in such contracting or assistance activities, and
 - (ii) setting forth procedures, sanctions, penalties, and such other provisions, as the President determines necessary to carry out such requirement.
- d. The President may exempt any contract, loan, or grant from all or part of the provisions of this section where he determines such exemption is necessary in the paramount interest of the United States and he shall notify the Congress of such exemption.
- e. The President shall annually report to the Congress on measures taken in compliance with the purpose and intent of this section, including, but not limited to, the progress and problems associated with such compliance.
- f. No certification by a contractor, and no contract clause, may be required in the case of a contract for the acquisition of commercial items in order to implement a prohibition or requirement of this section or a prohibition or requirement issued in the implementation of this section.
- g. In paragraph (1), the term "commercial item" has the meaning given such term in section 4(12) of the Office of Federal Procurement Policy Act (41 U.S.C. 403(12)).


Signature


Title


Agency/Organization


Date

(Certification signature should be same as Contract signature.)

BOYS & GIRLS HOMES

of North Carolina



Post Office Box 127 • 400 Flemington Drive
Lake Waccamaw, North Carolina 28450

May 15, 2020

To: Rowan County

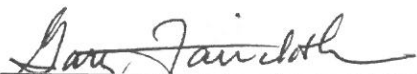
Certification:

We certify that Boys and Girls Homes of NC, Inc. does not have any overdue tax debts, as defined by N.C.G.S. 105-243.1, at the federal, State, or local level. We further understand that any person who makes a false statement in violation of N.C.G.S. 143C-6-23(c) is guilty of a criminal offense punishable as provided by N.C.G.S.) 143C-10-1b.

Sworn Statement:

Ken Bland and **Gary Faircloth** being duly sworn, say that we are the **Board of Trustees Chairperson** and **President/CEO**, respectively, of **Boys and Girls Homes of NC, Inc.** of Lake Waccamaw in the State of **North Carolina**; and that the foregoing certification is true, accurate and complete to the best of our knowledge and was made and subscribed by us. We also acknowledge and understand that any misuse of State funds will be reported to the appropriate authorities for further action.


Board Chairperson


President/CEO

¹ G.S. 105-243.1 defines: Overdue tax debt. – Any part of a tax debt that remains unpaid 90 days or more after the notice of final assessment was mailed to the taxpayer. The term does not include a tax debt, however, if the taxpayer entered into an installment agreement for the tax debt under G.S. 105-237 within 90 days after the notice of final assessment was mailed and has not failed to make any payments due under the installment agreement.”

Internal Revenue Service
Director, Exempt Organizations
Rulings and Agreements

Department of the Treasury
P.O. Box 2508
Cincinnati, Ohio 45201

Date: **DEC 21 2007**

BOYS AND GIRLS HOME OF NORTH CAROLINA
INC
C/O WALTER BRODIE BURWELL JR
PO BOX 31788
RALEIGH NC 27608

Employer Identification Number:
58-1387871
Person to Contact - ID#:
Jacob A. McDonald - 31-08661
Contact Telephone Number:
877-829-5500 Phone
Public Charity Status:
509(a)(2)

Dear Applicant:

Our letter dated March 1980 stated that you were exempt from Federal income tax under section 501(c)(3) of the Internal Revenue Code and classified as a public charity under section 509(a)(3) of the Code.

Based on the information you submitted, we have modified your public charity status to the Code section listed in the heading of this letter. Since your exempt status was not under consideration, you continue to be classified as an organization exempt from Federal income tax under section 501(c)(3) of the Code.

Publication 557, Tax-Exempt Status for Your Organization, provides detailed information about your rights and responsibilities as an exempt organization. You may request a copy by calling the toll-free number for forms, 800-829-3676. Information is also available on our Internet Web Site at www.irs.gov.

We have sent a copy of this letter to your representative as indicated in your power of attorney.

Because this letter could help resolve any questions regarding your exempt status, you should keep it in your permanent records.

If you have any questions, please call our toll free number shown in the heading of this letter.

Sincerely,



Robert Choi
Director, Exempt Organizations
Rulings and Agreements

Request for Taxpayer Identification Number and Certification

► Go to www.irs.gov/FormW9 for instructions and the latest information.

Give Form to the
requester. Do not
send to the IRS.

1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank.
BOYS & GIRLS HOMES OF NC, INC.

2 Business name/disregarded entity name, if different from above

3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes.

☐ Individual/sole proprietor or single-member LLC ☒ C Corporation ☐ S Corporation ☐ Partnership ☐ Trust/estate

☐ Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ►

Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is not disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.

☐ Other (see instructions) ►

4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):

Exempt payee code (if any) _____

Exemption from FATCA reporting code (if any) _____

(Applies to accounts maintained outside the U.S.)

5 Address (number, street, and apt. or suite no.) See instructions.
PO BOX 127

6 City, state, and ZIP code
LAKE WACCAMAW, NC 28450

7 List account number(s) here (optional)

Requester's name and address (optional)

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number

____ - ____ - ____

or

Employer identification number

5 8 - 1 3 8 7 8 7 1

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here Signature of U.S. person ► Julie Ward Date ► 5-28-2020

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
 - Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
 - Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
 - Form 1099-S (proceeds from real estate transactions)
 - Form 1099-K (merchant card and third party network transactions)
 - Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
 - Form 1099-C (canceled debt)
 - Form 1099-A (acquisition or abandonment of secured property)
- Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See *What is backup withholding*, later.



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

07/20/2020

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an **ADDITIONAL INSURED**, the policy(ies) must have **ADDITIONAL INSURED** provisions or be endorsed. If **SUBROGATION** IS **WAIVED**, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER JONES AND PEACOCK, INC. 1812 Eastchester Drive High Point NC 27265		CONTACT NAME: Nora Vestal PHONE (A/C, No, Ext): (336) 889-8282 E-MAIL ADDRESS: nora@jonesandpeacock.com FAX (A/C, No): (336) 889-2338	
INSURED Boys & Girls Homes of North Carolina, Inc. PO Box 127 Lake Waccamaw NC 28450		INSURER(S) AFFORDING COVERAGE INSURER A: Philadelphia Insurance Co. INSURER B: Carolina Mutual Insurance Inc INSURER C: INSURER D: INSURER E: INSURER F:	
		NAIC # 14090	

COVERAGES**CERTIFICATE NUMBER:** CL207602864**REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:			PHPK2150702	06/30/2020	06/30/2021	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 3,000,000 PRODUCTS - COMP/OP AGG \$ 3,000,000
A	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY			PHPK2150702	06/30/2020	06/30/2021	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ Medical payments \$ 5,000
A	<input checked="" type="checkbox"/> UMBRELLA LIAB <input type="checkbox"/> EXCESS LIAB DED <input type="checkbox"/> RETENTION \$			PHUB728455	06/30/2020	06/30/2021	EACH OCCURRENCE \$ 4,000,000 AGGREGATE \$ 4,000,000
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N N	N/A	WC20171-2020	06/30/2020	06/30/2021	PER STATUTE <input type="checkbox"/> OTH-ER <input type="checkbox"/> E.L. EACH ACCIDENT \$ 500,000 E.L. DISEASE - EA EMPLOYEE \$ 500,000 E.L. DISEASE - POLICY LIMIT \$ 500,000
A	Directors & Officers			PHSD1537205	06/30/2020	06/30/2021	Liability \$1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER**CANCELLATION**Rowan County Department of Social Services
1813 E. Innes St.

Salisbury

NC 28146

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Nora Vestal

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Finance Department
DATE: September 21, 2020
SUBJECT: Children's Home Society of NC Contract - Foster Care

Please see the attached contract.

Please approve the attached contract between Children's Home Society of NC, Inc. and the Rowan County Department of Social Services for foster care services.

ATTACHMENTS:

Description	Upload Date	Type
Children's Home Society of NC Contract - Foster Care	9/14/2020	Cover Memo

Contract #

Fiscal Year Begins 7/1/2020 Ends 6/30/2021

This contract is hereby entered into by and between the **Rowan** County Department of Social Services (the "County") and Children's Home Society of North Carolina, Inc. (the "Contractor") (referred to collectively as the "Parties"). The Contractor's federal tax identification number or Social Security Number is 56-0529946 and DUNS Number (required if funding from a federal funding source). 096166202

1. Contract Documents: This Contract consists of the following documents:

- (1) This contract
- (2) The General Terms and Conditions (Attachment A)
- (3) The Scope of Work, description of services, and rate (Attachment B)
- (4) Federal Certification Regarding Drug-Free Workplace & Certification Regarding Nondiscrimination (Attachment C)
- (5) Conflict of Interest (Attachment D)
- (6) No Overdue Taxes (Attachment E)
- (7) Federal Certification Regarding Environmental Tobacco Smoke (Attachment F)
- (8) Federal Certification Regarding Lobbying (Attachment G)
- (9) Federal Certification Regarding Debarment (Attachment H)
- (10) *If applicable*, HIPAA Business Associate Addendum (checklist and forms)
- (11) Certification of Transportation (Attachment J)
- (12) *If applicable*, IRS federal tax exempt letter or 501 (c)(3) (Attachment K) <http://www.irs.gov/pub/irs-fill/k1023.pdf>
- (13) Certain Reporting and Auditing Requirements (Attachment L)
- (14) State Certification (Attachment M)
- (15) Attachment N - Non-Discrimination, Clean Air, Clean Water
- (16) Contract Determination Questionnaire (required)

These documents constitute the entire agreement between the Parties and supersede all prior oral or written statements or agreements.

2. Precedence among Contract Documents: In the event of a conflict between or among the terms of the Contract Documents, the terms in the Contract Document with the highest relative precedence shall prevail. The order of precedence shall be the order of documents as listed in Paragraph 1, above, with the first-listed document having the highest precedence and the last-listed document having the lowest precedence. If there are multiple Contract Amendments, the most recent amendment shall have the highest precedence and the oldest amendment shall have the lowest precedence.

3. Effective Period: This contract shall be effective on 7/1/2020 and shall terminate on 6/30/2021, This contract must be twelve months or less.

4. Contractor's Duties: The Contractor shall provide the services and in accordance with the approved rate as described in Attachment B, Scope of Work.

5. County's Duties: The County shall pay the Contractor in the manner and in the amounts specified in the Contract Documents. The total amount paid by the County to the Contractor under this contract shall not exceed \$ 300,000.00. This amount consists of \$ _____ in Federal funds (CFDA # _____), \$ _____ in State Funds, \$ _____ in County funds

☐ a. There are no matching requirements from the Contractor.

☐ b. The Contractor's matching requirement is \$ _____, which shall consist of:

☐ In-kind

☐ Cash

☐ Cash and In-kind

☐ Cash and/or In-kind

The contributions from the Contractor shall be sourced from non-federal funds.

The total contract amount including any Contractor match shall not exceed \$300,000.00.

6. Reversion of Funds:

Any unexpended grant funds shall revert to the County Department of Social Services/Human Services upon termination of this contract.

7. Reporting Requirements:

Contractor shall comply with audit requirements as described in N.C.G.S. § 143C-6-22 & 23 and OMB Circular- CFR Title 2 Grants and Agreements, Part 200, and shall disclose all information required by 42 USC 455.104, or 42 USC 455.105, or 42 USC 455.106.

8. Payment Provisions:

Payment shall be made in accordance with the Contract Documents as described in the Scope of Work, Attachment B.

- 9. Contract Administrators:** All notices permitted or required to be given by one Party to the other and all questions about the contract from one Party to the other shall be addressed and delivered to the other Party's Contract Administrator. The name, post office address, street address, telephone number, fax number, and email address of the Parties' respective initial Contract Administrators are set out below. Either Party may change the name, post office address, street address, telephone number, fax number, or email address of its Contract Administrator by giving timely written notice to the other Party.

For the County:

IF DELIVERED BY US POSTAL SERVICE		IF DELIVERED BY ANY OTHER MEANS	
Name & Title	Donna F. Fayko, Director	Name & Title	Donna F. Fayko, Director
County	Rowan	County	Rowan
Mailing Address	1813 East Innes Street	Street Address	1813 East Innes Street
City, State, Zip	Salisbury NC 28146	City, State, Zip	Salisbury NC 28146
Telephone	704.216.8422		
Fax	704.638.3041		
Email	donna.fayko@rowancountync.gov		

For the Contractor:

IF DELIVERED BY US POSTAL SERVICE		IF DELIVERED BY ANY OTHER MEANS	
Name & Title	Patricia C. Jarvis	Name & Title	Patricia C. Jarvis
Company Name	Children's Home Society of North Carolina, Inc.	Company Name	Children's Home Society of North Carolina, Inc.
Mailing Address	PO Box 14608	Street Address	604 Meadow Street
City State Zip	Greensboro, NC 27415	City State Zip	Greensboro, NC 27405
Telephone	336.274.1538 x201		
Fax	336.274.0276		
Email	pjarvis@chsnc.org		

10. Supplementation of Expenditure of Public Funds:

The Contractor assures that funds received pursuant to this contract shall be used only to supplement, not to supplant, the total amount of federal, state and local public funds that the Contractor otherwise expends for contract services and related programs. Funds received under this contract shall be used to provide additional public funding for such services; the funds shall not be used to reduce the Contractor's total expenditure of other public funds for such services.

11. Disbursements:

As a condition of this contract, the Contractor acknowledges and agrees to make disbursements in accordance with the following requirements:

- (a) Implement adequate internal controls over disbursements;
- (b) Pre-audit all vouchers presented for payment to determine:
 - Validity and accuracy of payment
 - Payment due date
 - Adequacy of documentation supporting payment
 - Legality of disbursement
- (c) Assure adequate control of signature stamps/plates;
- (d) Assure adequate control of negotiable instruments; and
- (e) Implement procedures to insure that account balance is solvent and reconcile the account monthly.

12. Outsourcing to Other Countries:

The Contractor certifies that it has identified to the County all jobs related to the contract that have been outsourced to other countries, if any. The Contractor further agrees that it will not outsource any such jobs during the term of this contract without providing notice to the County.

13. Federal Certifications:

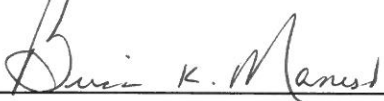
Individuals and Organizations receiving federal funds must ensure compliance with certain certifications required by federal laws and regulations. The contractor is hereby complying with Certifications regarding Nondiscrimination, Drug-Free Workplace Requirements, Environmental Tobacco Smoke, Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions, and Lobbying. These assurances and certifications are to be signed by the contractor's authorized representative.

14. Specific Language Not Previously Addressed:


(can be delted if not needed)

- 15. Signature Warranty:** The undersigned represent and warrant that they are authorized to bind their principals to the terms of this agreement.

The Contractor and the County have executed this contract in duplicate originals, with one original being retained by each party.

	5/20/2020
Signature	Date
Brian K. Maness	President/CEO
Printed Name	Title

COUNTY

	6-09-20
Signature	Date
(must be legally authorized to sign contracts for County DSS)	
Donna F Fayko	Director
Printed Name	Title

This instrument has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act.

Signature of County Finance Officer	Date
-------------------------------------	------

Children's Home Society of North Carolina, Inc.

GENERAL TERMS AND CONDITIONS

Relationships of the Parties

Independent Contractor: The Contractor is and shall be deemed to be an independent contractor in the performance of this contract and as such shall be wholly responsible for the work to be performed and for the supervision of its employees. The Contractor represents that it has, or shall secure at its own expense, all personnel required in performing the services under this agreement. Such employees shall not be employees of, or have any individual contractual relationship with, the County.

Subcontracting: The Contractor shall not subcontract any of the work contemplated under this contract without prior written approval from the County. Any approved subcontract shall be subject to all conditions of this contract. Only the subcontractors specified in the contract documents are to be considered approved upon award of the contract. The County shall not be obligated to pay for any work performed by any unapproved subcontractor. The Contractor shall be responsible for the performance of all of its subcontractors.

Assignment: No assignment of the Contractor's obligations or the Contractor's right to receive payment hereunder shall be permitted. However, upon written request approved by the issuing purchasing authority, the County may: (a) Forward the Contractor's payment check directly to any person or entity designated by the Contractor, or (b) Include any person or entity designated by Contractor as a joint payee on the Contractor's payment check. In no event shall such approval and action obligate the County to anyone other than the Contractor and the Contractor shall remain responsible for fulfillment of all contract obligations.

Beneficiaries: Except as herein specifically provided otherwise, this contract shall inure to the benefit of and be binding upon the parties hereto and their respective successors. It is expressly understood and agreed that the enforcement of the terms and conditions of this contract, and all rights of action relating to such enforcement, shall be strictly reserved to the County and the named Contractor. Nothing contained in this document shall give or allow any claim or right of action whatsoever by any other third person. It is the express intention of the County and Contractor that any such person or entity, other than the County or the Contractor, receiving services or benefits under this contract shall be deemed an incidental beneficiary only.

Indemnity and Insurance

Indemnification: The Contractor agrees to indemnify and hold harmless the County, the State of North Carolina, and any of their officers, agents and employees, and Federal Government from any claims of third parties arising out of any act or omission of the Contractor in connection with the

performance of this contract to the extent permitted by law.

Default and Termination

Termination Without Cause: The County may terminate this contract without cause by giving 30 days written notice to the Contractor.

Termination for Cause: If, through any cause, the Contractor shall fail to fulfill its obligations under this contract in a timely and proper manner, the County shall have the right to terminate this contract by giving written notice to the Contractor and specifying the effective date thereof. In that event, all finished or unfinished deliverable items prepared by the Contractor under this contract shall, at the option of the County, become its property and the Contractor shall be entitled to receive just and equitable compensation for any satisfactory work completed on such materials, minus any payment or compensation previously made. Notwithstanding the foregoing provision, the Contractor shall not be relieved of liability to the County for damages sustained by the County by virtue of the Contractor's breach of this agreement, and the County may withhold any payment due the Contractor for the purpose of setoff until such time as the exact amount of damages due the County from such breach can be determined. In case of default by the Contractor, without limiting any other remedies for breach available to it, the County may procure the contract services from other sources and hold the Contractor responsible for any excess cost occasioned thereby. The filing of a petition for bankruptcy by the Contractor shall be an act of default under this contract.

Waiver of Default: Waiver by the County of any default or breach in compliance with the terms of this contract by the Contractor shall not be deemed a waiver of any subsequent default or breach and shall not be construed to be modification of the terms of this contract unless stated to be such in writing, signed by an authorized representative of the County and the Contractor and attached to the contract.

Availability of Funds: The parties to this contract agree and understand that the payment of the sums specified in this contract is dependent and contingent upon and subject to the appropriation, allocation, and availability of funds for this purpose to the County.

Force Majeure: Neither party shall be deemed to be in default of its obligations hereunder if and so long as it is prevented from performing such obligations by any act of war, hostile foreign action, nuclear explosion, riot, strikes, civil insurrection, earthquake, hurricane, tornado, or other catastrophic natural event or act of God.

Survival of Promises: All promises, requirements, terms, conditions, provisions, representations,

guarantees, and warranties contained herein shall survive the contract expiration or termination date unless specifically provided otherwise herein, or unless superseded by applicable Federal or State statutes of limitation.

Intellectual Property Rights

Copyrights and Ownership of Deliverables: All deliverable items produced pursuant to this contract are the exclusive property of the County. The Contractor shall not assert a claim of copyright or other property interest in such deliverables.

Compliance with Applicable Laws

Compliance with Laws: The Contractor shall comply with all laws, ordinances, codes, rules, regulations, and licensing requirements that are applicable to the conduct of its business, including those of federal, state, and local agencies having jurisdiction and/or authority.

Equal Employment Opportunity: The Contractor shall comply with all federal and State laws relating to equal employment opportunity.

Health Insurance Portability and Accountability Act (HIPAA): The Contractor agrees that, if the County determines that some or all of the activities within the scope of this contract are subject to the Health Insurance Portability and Accountability Act of 1996, P.L. 104-91, as amended ("HIPAA"), or its implementing regulations, it will comply with the HIPAA requirements and will execute such agreements and practices as the County may require to ensure compliance.

Confidentiality

Confidentiality: Any information, data, instruments, documents, studies or reports given to or prepared or assembled by the Contractor under this agreement shall be kept as confidential and not divulged or made available to any individual or organization without the prior written approval of the County. The Contractor acknowledges that in receiving, storing, processing or otherwise dealing with any confidential information it will safeguard and not further disclose the information except as otherwise provided in this contract.

Data Security: The Contractor shall adopt and apply data security standards and procedures that comply with all applicable federal, state, and local laws, regulations, and rules.

Duty to Report: The Contractor shall report a suspected or confirmed security breach to the County's Contract Administrator within twenty-four (24) hours after the breach is first discovered, provided that the Contractor shall report a breach involving Social Security Administration data or Internal Revenue Service data within one (1) hour after the breach is first discovered.

During the performance of this contract, the contractor is to notify the County contract administrator of any contact by the federal Office for Civil Rights (OCR) received by the contractor.

Cost Borne by Contractor: If any applicable federal, state, or local law, regulation, or rule requires the County or the Contractor to give affected persons written notice of a security breach arising out of the Contractor's performance under this contract, the Contractor shall bear the cost of the notice.

Oversight

Access to Persons and Records: The State Auditor shall have access to persons and records as a result of all contracts or grants entered into by State agencies or political subdivisions in accordance with General Statute 147-64.7. Additionally, as the State funding authority, the Department of Health and Human Services shall have access to persons and records as a result of all contracts or grants entered into by State agencies or political subdivisions.

Record Retention: Records shall not be destroyed, purged or disposed of without the express written consent of the County. State basic records retention policy requires all grant records to be retained for a minimum of five years or until all audit exceptions have been resolved, whichever is longer. If the contract is subject to Federal policy and regulations, record retention may be longer than five years. Records must be retained for a period of three years following submission of the final Federal Financial Status Report, if applicable, or three years following the submission of a revised final Federal Financial Status Report. Also, if any litigation, claim, negotiation, audit, disallowance action, or other action involving this Contract has been started before expiration of the five-year retention period described above, the records must be retained until completion of the action and resolution of all issues which arise from it, or until the end of the regular five-year period described above, whichever is later. The record retention period for Temporary Assistance for Needy Families (TANF) and MEDICAID and Medical Assistance grants and programs must be retained for a minimum of ten years.

Miscellaneous

Choice of Law: The validity of this contract and any of its terms or provisions, as well as the rights and duties of the parties to this contract, are governed by the laws of North Carolina. The Contractor, by signing this contract, agrees and submits, solely for matters concerning this Contract, to the exclusive jurisdiction of the courts of North Carolina and agrees, solely for such purpose, that the exclusive venue for any legal proceedings shall be Wake County, North Carolina. The place of this contract and all transactions and agreements relating to it, and their situs and forum, shall be Wake County, North Carolina, where all matters, whether sounding in contract or tort, relating to the validity, construction, interpretation, and enforcement shall be determined.

Amendment: This contract may not be amended orally or by performance. Any amendment must be made in written form and executed by duly authorized representatives of the County and the Contractor.

Severability: In the event that a court of competent jurisdiction holds that a provision or requirement of this contract violates any applicable law, each such provision or requirement shall continue to be enforced to the extent it is not in violation of law or is not otherwise unenforceable and all other provisions and requirements of this contract shall remain in full force and effect.

Headings: The Section and Paragraph headings in these General Terms and Conditions are not material parts of the agreement and should not be used to construe the meaning thereof.

Gender and Number: Masculine pronouns shall be read to include feminine pronouns and the singular of any word

or phrase shall be read to include the plural and vice versa.

Time of the Essence: Time is of the essence in the performance of this contract.

Key Personnel: The Contractor shall not replace any of the key personnel assigned to the performance of this contract without the prior written approval of the County. The term "key personnel" includes any and all persons identified as such in the contract documents and any other persons subsequently identified as key personnel by the written agreement of the parties.

Care of Property: The Contractor agrees that it shall be responsible for the proper custody and care of any property furnished to it for use in connection with the performance of this contract and will reimburse the County for loss of, or damage to, such property. At the termination of this contract, the Contractor shall contact the County for instructions as to the disposition of such property and shall comply with these instructions.

Travel Expenses: Reimbursement to the Contractor for travel mileage, meals, lodging and other travel expenses incurred in the performance of this contract shall not exceed the rates published in the applicable State rules or approved local government travel policy. International travel shall not be reimbursed under this contract.

Sales/Use Tax Refunds: If eligible, the Contractor and all subcontractors shall: (a) ask the North Carolina Department of Revenue for a refund of all sales and use taxes paid by them in the performance of this contract, pursuant to G.S. 105-164.14; and (b) exclude all refundable sales and use taxes from all reportable expenditures before the expenses are entered in their reimbursement reports.

Advertising: The Contractor shall not use the award of this contract as a part of any news release or commercial advertising.

ATTACHMENT B – Scope of Work Federal Tax Id. or SSN 56-0529946

A. CONTRACTOR INFORMATION

1. Contractor Agency Name: Children's Home Society of North Carolina, Inc.

2. *If different* from Contract Administrator Information in General Contract:

Address

Telephone Number:

Fax Number:

Email:

3. Name of Program (s):

4. Status: ☐ Public ☒ Private, Not for Profit ☒ ~~Private, For Profit~~ ^{CS}

5. Contractor's Financial Reporting Year July through June

B. Explanation of Services to be provided and to whom (include SIS Service Code):

See MUTUAL AGREEMENT SECTION

C. Rate per unit of Service (define the unit): Foster Care/Therapeutic Foster Care/Child Placing Agency

1. If Standard Fixed Rate, Maximum Allowable, (See Rates for Services Chart)

Standard Board Rates	Monthly Rates		
	Age 0-5	Age 6-12	Age 13+
Foster Care			
Therapeutic Foster Care	\$475	\$581	\$634
Residential Treatment (Level 2)			
Child Placing Agency	\$1,433	\$1,564	\$1,638
Residential Child Caring Institution	\$4,279	\$4,437	\$4,516
Standard Board and Treatment Rates	Daily Rates		
	Board	Treatment*	
Residential Treatment Level 3, 0-4 beds	\$43	\$232.88	
Residential Treatment Level 3, 5+ beds	\$33	\$189.75	
Residential Treatment Level 4, 0-4 beds	\$43	\$315.71	
Residential Treatment Level 4, 5+ beds	\$40	\$315.71	
*Treatment Rates set by DMA and are subject to change.			

2. Negotiated County Rate.

Additional county funds per individual client agreements.

D. Number of units to be provided: The number of applications submitted by the Rowan County DSS and accepted by the Contractor during each fiscal year shall equal the number of units provided.

E. Details of Billing process and Time Frames; Invoices are due to Rowan County DSS no later than the 3rd working day of the month and payment is issued no later than the 25th day of each month.

F. Area to be served/Delivery site(s): Rowan County clients at Contractor facilities

G. CHILD CARING INSTITUTIONS (CCIs) and the IV-E Federal Audit
CCI Contractor agrees to ensure that all employees have criminal record checks on file. CCI Contractor agrees to be responsible for any financial penalties applied to the County as a result of the CCI Contractor's failure to comply with federal or state licensure rules.

H. MUTUAL AGREEMENT

I. Both Parties Agree to:

1. Meet at least annually to review the outcome data and quality standards information, and as needed to address special projects or issues throughout the year.
2. Return all phone calls received within twenty-four (24) hours or by the end of the next business day.
3. Share all information needed to ensure a good match/appropriate placement.
4. Clearly communicate any concerns about the partnership with a problem-solving approach that prioritizes the best interest of the child and family being served.

II. Private Partner

Private Partner agrees to provide foster care services for children in the custody of County, and shall do the following:

Share Performance Data:

1. Provide data to the County annually or as needed for special projects or to address specific concerns.
2. Complete *Quality Standards Tool* and provide to the County annually. (see attached)
3. Complete *Outcome Data Dashboard* regarding Safety, Permanency, and Child Well-Being and provide aggregate data on an annual basis. (see attached)
4. Ensure records are accessible for review for monitoring services rendered and for financial audits.
5. Ensure records are accessible for research and evaluation. Upon request of County, Private Partner shall provide data about individual children for research and study.

Provide Services:

1. Provide foster care services, guided by an individualized permanency and/or treatment plan to be developed with the child's social worker within 30 days of admission.

2. Provide for each child's safety, shelter, emotional, nutritional, and basic everyday needs. Within reason and to be negotiated as needed, provide for personal hygiene items, school supplies, school field trips, extracurricular activities, photos, and yearbooks.
3. Within reason and to be negotiated as needed, maintain the child's clothing inventory, providing adequate and appropriate attire to meet the child's growth, wear/tear, seasonal, and educational needs. A clothing inventory at admission and a clothing inventory at discharge (adequate for transition to the next placement) shall be completed.
4. Participate in County-supervised visits between child and family.
5. Train and support foster parents in shared parenting with biological parents.
6. Provide transportation within 100 miles round trip to and from parental visits, school, and medical, dental, and therapy appointments if required.
7. Coordinate non-emergency, temporary respite care placements that have been approved by a child's County-assigned social worker.
8. For placements involving mental health treatment (Levels 2-4, PRTF), provide case management including development and maintenance of Person-Centered Plan and oversee requests for authorizations and reauthorizations.
9. Adhere to the County's policy/procedures regarding discipline of children in foster care.
10. Adhere to the County's procedures for applying for day care (if applicable).

Communication and Planning:

1. Notify County immediately when a child receives emergency care, is hospitalized, is placed in detention, or is absent/missing (e.g., on the run). Private Partner will also notify local authorities immediately upon discovering a child is missing.
2. When a child is transported to the hospital for an emergency psychiatric hospital assessment, accompany/supervise the child in the emergency room for up to 4 hours to allow County adequate travel and coordination time to respond to the event.
3. Communicate with the County monthly regarding each child's needs and progress in the program, unless more frequent communications are needed based on the specific circumstances.
4. Notify County of Child and Family Team meetings, Treatment Team meetings, and other planning meetings as necessary.
5. With County, coordinate planning for any move of the child.
6. Work closely with County to develop a written transition plan within 7 business days prior to discharge from program.
7. Attend Permanency Planning Review meetings for each child. If attendance is not feasible, Private Partner will submit a written report prior to said meeting.
8. Attend court hearings and provide information to the court as needed. If attendance is not feasible, review report prior to court. Private Partner should provide a written summary to the court regarding each child's progress.
9. Provide County a minimum 30 day grace period prior to discharge of any child so that an appropriate subsequent placement can be secured. Shorter periods may be agreed upon if the Parties deem it necessary.

10. If Private Partner is the clinical home for the child: if after consultation with the County it is determined that continuation of the placement is not beneficial, provide 30 days notice to the County to arrange another more appropriate placement. Private Partner will continue meeting the child's clinical needs until another provider can assume clinical home responsibility for the child.
11. Discuss potential medication changes with the child's social worker, and provide written notification of medication changes or current medication list within 24 hours of changes, and upon discharge.
12. Provide a discharge summary within thirty (30) days of discharge, including history, course of treatment, progress in care, medications, and plan for the child.

III. County

The County shall retain custody of each child while the child is placed with the Private Partner, and shall do the following:

Share Information:

1. Provide the following for each child upon admission:
 - a. Verification of current physical exam within the last 12 months and assist with scheduling of exam within 72 hours of placement.
 - b. Social Security card (copy of).
 - c. Medicaid card.
 - d. Documentation of custody.
 - e. Case history, including information regarding special court sanctions, treatment plans, and medical records.
 - f. Out-of-home family services agreement.
 - g. Psychological evaluation (if applicable).
 - h. Immunization record.
 - i. Visitation agreement (if applicable).
 - j. Child Health Status Component (DSS-5125-II).
 - k. Education Component (DSS-5245).
 - l. Birth certificate (copy of).
 - m. School enrollment letter (if applicable).
 - n. A document outlining the financial criteria for each child. A signed copy of the document must be returned to the County in order for Private Partner to receive financial payment for the child. In the event of an emergency placement, the document will be provided to the Private Partner within seven (7) working days.
 - o. Any other forms or information required by the Private Partner.

Provide Services:


1. Conduct regular, face-to-face visits with Private Partner on at least a monthly basis to review each child's progress toward meeting the goals of the out-of-home services agreement and treatment plan.
2. Conduct in-person visits with each child at least once a month in the placement provider's home.
3. Monitor and assure implementation of all aspects of a child's treatment plan, including court-ordered visitation by parent/guardian.
4. Enroll/withdraw the child in school.
5. Collaborate with Private Partner to support shared parenting between foster parents and children's biological parents.

Communication and Planning:

1. Coordinate required medical exams for each child and advise Private Partner of results.
2. If not provided at placement (due to emergency circumstances), share the out-of-home family services agreement for each child within 7 business days of when it is developed.
3. Share updated out-of-home family services agreement every six months or when the child or family's circumstances or needs change.
4. Maintain close communication with the Private Partner regarding treatment issues, changes in each child's family situation, child/family needs, and discharge planning for each child.
5. Attend Child and Family Team meetings, Treatment Team meetings, and other planning meetings as necessary.
6. Provide a ten (10) day notice for all Permanency Planning Meetings and court dates, and notify Private Partner when the Permanency Plan changes.
7. Notify the child's parent/guardian and Guardian ad Litem when child will be moved or has been moved.
8. Plan for discharge in concert with the Private Partner's treatment team, providing a 7 business day advance notice prior to discharge.
9. Be available or have the supervisor or after hours staff respond to emergencies.


(Signature of County Authorized Person)

6-09-20
(Date Submitted)


(Signature of Contractor)

5/20/2020
(Date Submitted)

FEDERAL CERTIFICATIONS

Children's Home Society of North Carolina, Inc.

The undersigned states that:

1. He or she is the duly authorized representative of the Contractor named below;
2. He or she is authorized to make, and does hereby make, the following certifications on behalf of the Contractor, as set out herein:
 - a. The Certification Regarding Nondiscrimination;
 - b. The Certification Regarding Drug-Free Workplace Requirements;
 - c. The Certification Regarding Environmental Tobacco Smoke;
 - d. The Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions; and
 - e. The Certification Regarding Lobbying;
3. He or she has completed the Certification Regarding Drug-Free Workplace Requirements by providing the addresses at which the contract work will be performed;
4. [Check the applicable statement]
 - ☐ He or she **has completed** the attached **Disclosure Of Lobbying Activities** because the Contractor **has made, or has an agreement to make**, a payment to a lobbying entity for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action;
 - OR
 - ☒ He or she **has not completed** the attached **Disclosure Of Lobbying Activities** because the Contractor **has not made, and has no agreement to make**, any payment to any lobbying entity for influencing or attempting to influence any officer or employee of any agency, any Member of Congress, any officer or employee of Congress, or any employee of a Member of Congress in connection with a covered Federal action.
5. The Contractor shall require its subcontractors, if any, to make the same certifications and disclosure.

Signature

Doris K. Maas

President/CEO

Title

Children's Home Society of NC, Inc

Contractor Name

5/20/2020

Date

[This Certification Must be Signed by the Same Individual Who Signed the Proposal Execution Page]

I. Certification Regarding Nondiscrimination

The Contractor certifies that it will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (h) the Food Stamp Act and USDA policy, which prohibit discrimination on the basis of religion and political beliefs; and (i) the requirements of any other nondiscrimination statutes which may apply to this Agreement.

II. Certification Regarding Drug-Free Workplace Requirements

1. The Contractor certifies that it will provide a drug-free workplace by:

- a. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the Contractor's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
- b. Establishing a drug-free awareness program to inform employees about:
 - i. The dangers of drug abuse in the workplace;
 - ii. The Contractor's policy of maintaining a drug-free workplace;
 - iii. Any available drug counseling, rehabilitation, and employee assistance programs; and
 - iv. The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
- c. Making it a requirement that each employee be engaged in the performance of the agreement be given a copy of the statement required by paragraph (a);
- d. Notifying the employee in the statement required by paragraph (a) that, as a condition of employment under the agreement, the employee will:
 - i. Abide by the terms of the statement; and
 - ii. Notify the employer of any criminal drug statute conviction for a violation occurring in the workplace no later than five days after such conviction;
- e. Notifying the Department within ten days after receiving notice under subparagraph (d)(ii) from an employee or otherwise receiving actual notice of such conviction;
- f. Taking one of the following actions, within 30 days of receiving notice under subparagraph (d)(ii), with respect to any employee who is so convicted:
 - i. Taking appropriate personnel action against such an employee, up to and including termination; or
 - ii. Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency; and
- g. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs (a), (b), (c), (d), (e), and (f).

2. The sites for the performance of work done in connection with the specific agreement are listed below (list all sites; add additional pages if necessary):

Page.
Address

Please see list of CHS offices following this

Street

City, State, Zip Code

Street

City, State, Zip Code

Children's Home Society of North Carolina, Inc.

Office Locations

Asheville

19 Zillicoa Street
Asheville, NC 28801

Burlington

124 West Front Street - Burlington, NC - 27215
336-222-8783
1-800-632-1400

Charlotte

2200 East Seventh Street - Charlotte, NC - 28204
704-334-9955

Fayetteville

351 Wagoner Drive - Suite 309 - Fayetteville, NC - 28303
910-860-5534

Greensboro Triad Division Program Office

1002 Yanceyville Street - Greensboro, NC - 27405
336-274-1538

Greensboro Administrative Office

604 Meadow Street, Greensboro, NC - 27405
336-274-1538

Greensboro Family Life Education Office

1416 Yanceyville St. - Suite A
Greensboro, NC - 27405
336-333-6890

Greenville

920-B Woodridge Park Road
Greenville, NC - 27834
252-752-1166

Morganton

1601 South Sterling Street
Morganton, NC - 28655
828-433-7498

Raleigh Triangle Division Office

7701 Six Forks Rd. Suite, 120 Raleigh NC 27615
919-676-4784 ext. 476

Wilmington

Executive Office Park - 3205 E. Randall Pkwy, Suite 122, Wilmington, NC - 28403
910-794-3545

Winston-Salem

100 Northgate Park Drive, Winston Salem, NC 27106
336-896-0022

3. Contractor will inform the Department of any additional sites for performance of work under this agreement.
4. False certification or violation of the certification may be grounds for suspension of payment, suspension or termination of grants, or government-wide Federal suspension or debarment. 45 C.F.R. 82.510.

III. Certification Regarding Environmental Tobacco Smoke

Public Law 103-227, Part C-Environmental Tobacco Smoke, also known as the Pro-Children Act of 1994 (Act), requires that smoking not be permitted in any portion of any indoor facility owned or leased or contracted for by an entity and used routinely or regularly for the provision of health, day care, education, or library services to children under the age of 18, if the services are funded by Federal programs either directly or through State or local governments, by Federal grant, contract, loan, or loan guarantee. The law does not apply to children's services provided in private residences, facilities funded solely by Medicare or Medicaid funds, and portions of facilities used for inpatient drug or alcohol treatment. Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to \$1,000.00 per day and/or the imposition of an administrative compliance order on the responsible entity.

The Contractor certifies that it will comply with the requirements of the Act. The Contractor further agrees that it will require the language of this certification be included in any subawards that contain provisions for children's services and that all subgrantees shall certify accordingly.

IV. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions

Instructions

[The phrase "prospective lower tier participant" means the Contractor.]

1. By signing and submitting this document, the prospective lower tier participant is providing the certification set out below.
2. The certification in this clause is a material representation of the fact upon which reliance was placed when this transaction was entered into. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originates may pursue available remedies, including suspension and/or debarment.
3. The prospective lower tier participant will provide immediate written notice to the person to whom this proposal is submitted if at any time the prospective lower tier participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
4. The terms "covered transaction," "debarred," "suspended," "ineligible," "lower tier covered transaction," "participant," "person," "primary covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this clause, have the meanings set out in the Definitions and Coverage sections of rules implementing Executive Order 12549, 45 CFR Part 76. You may contact the person to whom this proposal is submitted for assistance in obtaining a copy of those regulations.
5. The prospective lower tier participant agrees by submitting this proposal that, should the proposed covered transaction be entered into, it shall not knowingly enter any lower tier covered transaction with a person who is debarred, suspended, determined ineligible or voluntarily excluded from participation in this covered transaction unless authorized by the department or agency with which this transaction originated.
6. The prospective lower tier participant further agrees by submitting this document that it will include the clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion--Lower Tier Covered Transaction," without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
7. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or voluntarily excluded from covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the Nonprocurement List.

8. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
9. Except for transactions authorized in paragraph 5 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension, and/or debarment.

Certification

1. **The prospective lower tier participant certifies**, by submission of this document, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
2. Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

V. Certification Regarding Lobbying

The Contractor certifies, to the best of his or her knowledge and belief, that:

1. No Federal appropriated funds have been paid or will be paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federally funded contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form SF-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award document for subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) who receive federal funds of \$100,000.00 or more and that all subrecipients shall certify and disclose accordingly.
4. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000.00 and not more than \$100,000.00 for each such failure.

VI. Disclosure Of Lobbying Activities

Instructions

This disclosure form shall be completed by the reporting entity, whether subawardee or prime Federal recipient, at the initiation or receipt of a covered Federal action, or a material change to a previous filing, pursuant to title 31 U.S.C. section 1352. The filing of a form is required for each payment or agreement to make payment to any lobbying entity for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action. Use the SF-LLL-A Continuation Sheet for additional information if the space on the form is inadequate. Complete all items that apply for both the initial filing and material change report. Refer to the implementing guidance published by the Office of Management and Budget for additional information.

Identify the type of covered Federal action for which lobbying activity is and/or has been secured to influence the outcome of a covered Federal action.

1. Identify the status of the covered Federal action.
2. Identify the appropriate classification of this report. If this is a follow-up report caused by a material change to the information previously reported, enter the year and quarter in which the change occurred. Enter the date of the last previously submitted report by this reporting entity for this covered Federal action.
3. Enter the full name, address, city, state and zip code of the reporting entity. Include Congressional District, if known. Check the appropriate classification of the reporting entity that designates if it is, or expects to be, a prime or sub-award recipient. Identify the tier of the subawardee, e.g., the first subawardee of the prime is the 1st tier. Subawards include but are not limited to subcontracts, subgrants and contract awards under grants.
4. If the organization filing the report in Item 4 checks "Subawardee", then enter the full name, address, city, state and zip code of the prime Federal recipient. Include Congressional District, if known.
5. Enter the name of the Federal agency making the award or loan commitment. Include at least one organizational level below agency name, if known. For example, Department of Transportation, United States Coast Guard.
6. Enter the Federal program name or description for the covered Federal action (Item 1). If known, enter the full Catalog of Federal Domestic Assistance (CFDA) number for grants, cooperative agreements, loans, and loan commitments.
7. Enter the most appropriate Federal Identifying number available for the Federal action identified in Item 1 (e.g., Request for Proposal (RFP) number, Invitation for Bid (IFB) number, grant announcement number, the contract grant, or loan award number, the application/proposal control number assigned by the Federal agency). Include prefixes, e.g., "RFP-DE-90-001."
8. For a covered Federal action where there has been an award or loan commitment by the Federal agency, enter the Federal amount of the award/loan commitment for the prime entity identified in Item 4 or 5.
9. (a) Enter the full name, address, city, state and zip code of the lobbying entity engaged by the reporting entity identified in Item 4 to influence the covered Federal action.
(b) Enter the full names of the individual(s) performing services, and include full address if different from 10(a). Enter Last Name, First Name and Middle Initial (MI).
10. Enter the amount of compensation paid or reasonably expected to be paid by the reporting entity (Item 4) to the lobbying entity (Item 10). Indicate whether the payment has been made (actual) or will be made (planned). Check all boxes that apply. If this is a material change report, enter the cumulative amount of payment made or planned to be made.
11. Check the appropriate boxes. Check all boxes that apply. If payment is made through an in-kind contribution, specify the nature and value of the in-kind payment.
12. Check the appropriate boxes. Check all boxes that apply. If other, specify nature.
13. Provide a specific and detailed description of the services that the lobbyist has performed, or will be expected to perform, and the date(s) of any services rendered. Include all preparatory and related activity, not just time spent in actual contact with Federal officials. Identify the Federal official(s) or employee(s) contacted or the officer(s), employee(s), or Member(s) of Congress that were contacted.
14. Check whether or not a SF-LLL-A Continuation Sheet(s) is attached.
15. The certifying official shall sign and date the form, print his/her name, title, and telephone number.

Public reporting burden for this collection of information is estimated to average 30 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0046), Washington, D. C. 20503

Disclosure Of Lobbying Activities
(Approved by OMB 0344-0046)

Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352

1. Type of Federal Action: <input type="checkbox"/> a. contract <input type="checkbox"/> b. grant <input type="checkbox"/> c. cooperative agreement <input type="checkbox"/> d. loan <input type="checkbox"/> e. loan guarantee <input type="checkbox"/> f. loan insurance	2. Status of Federal Action: <input type="checkbox"/> a. Bid/offer/application <input type="checkbox"/> b. Initial Award <input type="checkbox"/> c. Post-Award	3. Report Type: <input type="checkbox"/> a. initial filing <input type="checkbox"/> b. material change For Material Change Only: Year _____ Quarter _____ Date Of Last Report: _____
4. Name and Address of Reporting Entity: <input type="checkbox"/> Prime <input type="checkbox"/> Subawardee Tier (if known) _____ Congressional District (if known) _____	5. If Reporting Entity in No. 4 is Subawardee, Enter Name and Address of Prime: Congressional District (if known) _____	
6. Federal Department/Agency:	7. Federal Program Name/Description: CFDA Number (if applicable) _____	
8. Federal Action Number (if known)	9. Award Amount (if known) \$	
10. a. Name and Address of Lobbying Entity (if individual, last name, first name, MI): (attach Continuation Sheet(s) SF-LLL-A, if necessary)	b. Individuals Performing Services (including address if different from No. 10a.) (last name, first name, MI): (attach Continuation Sheet(s) SF-LLL-A, if necessary)	
11. Amount of Payment (check all that apply): \$ _____ actual planned	13. Type of Payment (check all that apply): <input type="checkbox"/> a. retainer <input type="checkbox"/> b. one-time fee <input type="checkbox"/> c. commission <input type="checkbox"/> d. contingent fee <input type="checkbox"/> e. deferred <input type="checkbox"/> f. other; specify: _____	
12. Form of Payment (check all that apply): <input type="checkbox"/> a. cash <input type="checkbox"/> b. In-kind; specify: Nature _____ Value _____		
14. Brief Description of Services Performed or to be Performed and Date(s) of Services, including officer(s), employee(s), or Member(s) contacted, for Payment Indicated in Item 11 (attach Continuation Sheet(s) SF-LLL-A, if necessary):		
15. Continuation Sheet(s) SF-LLL-A attached: <div style="float: right;"> <input type="checkbox"/> Yes <input type="checkbox"/> No </div>		
<div style="display: flex;"> <div style="flex: 1;"> 16. Information requested through this form is authorized by title 31 U. S. C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U. S. C. 1352. This information will be reported to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure. </div> <div style="flex: 1; padding-left: 20px;"> Signature: _____ Print Name: _____ Title: _____ Telephone No: _____ Date: _____ </div> </div>		
Federal Use Only		Authorized for Local Reproduction Standard Form - LLL

PO BOX 14608, GREENSBORO, NC 27415-4608
604 MEADOW STREET, GREENSBORO, NC 27405
336.274.1538 • FAX: 336.274.7347
1.800.632.1400 • WWW.CHSNC.ORG

CONFLICT OF INTEREST POLICY



Children's Home Society
OF NORTH CAROLINA

The attached policy was reviewed and approved by the CHS Board of Trustees October 25, 2017 and was ratified by the Board of Trustees at the meeting held on January 29, 2020.

Approved by:

Children's Home Society of North Carolina, Inc.


Signature of Organization Official

5/20/2020
Date

Brian K. Maness, President/CEO
Children's Home Society of North Carolina, Inc.

NOTARIZED CONFLICT OF INTEREST POLICY

State of North Carolina

Randolph County

I, Patricia C. Jarvis, Notary Public for said County and State, certify that

Brian Maness personally appeared before me this day and acknowledged

that he is the CEO/President of Children's Home Society of North Carolina, Inc.

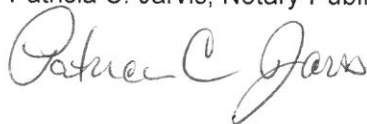
and by that authority duly given and as the act of the Organization, affirmed that the foregoing

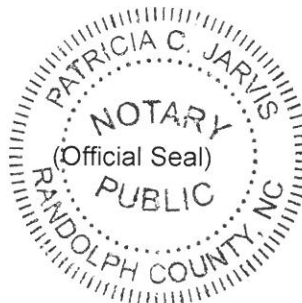
Conflict of Interest Policy was adopted by the Board of Directors/Trustees or other governing body

in a meeting held on the 29th day of January 2020.

Sworn to and subscribed before me this 20th day of May, 2020

Patricia C. Jarvis, Notary Public





My Commission expires October 21, 2022.



Children's Home Society
OF NORTH CAROLINA

**CHS BOARD OF TRUSTEES
CONFLICT OF INTEREST POLICY STATEMENT**
(To be signed annually)

CHS board members are obligated always to act in the best interest of the organization. This obligation requires that any board member in the performance of CHS duties, seek only the furtherance of the CHS mission. At all times board members are prohibited from using their job title or role with the organization, the organization's name or property, for private profit or benefit.

CHS board members should neither solicit nor accept gratuities, favors, or anything of monetary value from contractors/vendors/clients. This is not intended to preclude bona-fide CHS fund raising activities.

No board member shall participate in the selection, award, or administration of a purchase or contract with a vendor where, to his/her knowledge, any of the following has a financial interest in that purchase or contract:

1. The board member, employee, or agent;
2. Any member of their immediate family;
3. Their partner;
4. An organization in which any of the above is an officer, director, or employee;
5. A person or organization with whom any of the above individuals is negotiating or has any arrangement concerning prospective employment.

Board members may not accept honoraria from the organization except where permitted by law. Board members may not be given preferential treatment/consideration for services that the agency provides.

A board member who is formally considering employment with CHS shall request in writing a temporary leave of absence from the board until the employment decision is concluded. Such a leave will be taken within the board member's elected term which will not be extended because of the leave.

Any possible conflict of interest shall be disclosed by the person or persons concerned.

When a conflict of interest is relevant to a matter requiring action by the Board of Trustees, the interested person shall call it to the attention of the Board of Trustees and said person shall not vote on the matter. In addition, the person shall not participate in the final deliberation or decision regarding the matter under consideration and shall retire from the room during the vote of the Board of Trustees. When there is a doubt as to whether a conflict exists, the matter shall be resolved by vote of the Board of Trustees, excluding the person concerning whose situation the doubt has arisen.

The official minutes of the Board of Trustees shall reflect that the conflict of interest was disclosed and the interested person was not present during the final decision or vote and did not vote on the matter.

The Conflict of Interest Policy has been reviewed by the board and has been ratified at the board meeting held on January 29, 2020.

Cathy Levinson
Cathy Levinson, Chair

1-29-20
Date



Children's Home Society
OF NORTH CAROLINA

State Grant Certification – No Overdue Tax Debts

05/20/2020

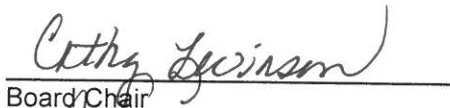
To: Rowan County Department of Social Services/Human Services

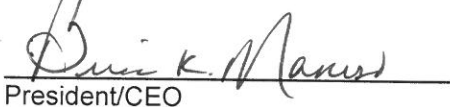
Certification:

We certify that the Children's Home Society of North Carolina, Inc. does not have any overdue tax debts, as defined by N.C.G.S. 105-243.1, at the federal, State, or local level. We further understand that any person who makes a false statement in violation of N.C.G.S. 143C-6-23(c) is guilty of a criminal offense punishable as provided by N.C.G.S. 143C-10-1b.

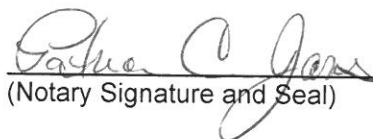
Sworn Statement:

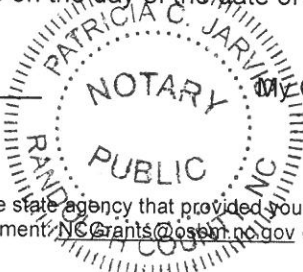
Cathy Levinson and Brian K. Maness being duly sworn, say that we are the Board Chair and President/CEO respectively, of Children's Home Society of North Carolina of Greensboro in the State of North Carolina; and that the foregoing certification is true, accurate and complete to the best of our knowledge and was made and subscribed by us. We also acknowledge and understand that any misuse of State funds will be reported to the appropriate authorities for further action.


Board Chair


President/CEO

Sworn to and subscribed before me on the day of the date of said certification.


(Notary Signature and Seal)



My Commission Expires: 10/21/2022

If there are any questions, please contact the state agency that provided your grant. If needed, you may contact the North Carolina Office of State Budget and Management, NC Grants Division, nc.gov (919)807-4795

¹ G.S. 105-243.1 defines: Overdue tax debt. – Any part of a tax debt that remains unpaid 90 days or more after the notice of final assessment was mailed to the taxpayer. The term does not include a tax debt, however, if the taxpayer entered into an installment agreement for the tax debt under G.S. 105-237 within 90 days after the notice of final assessment was mailed and has not failed to make any payments due under the installment agreement."

ATTACHMENT J

CERTIFICATION REGARDING TRANSPORTATION

Rowan County Department of Social Services/Human Services

By execution of this Agreement the Contractor certifies that it will provide safe client transportation by:

1. Insuring that all drivers (including employees, contractors, contractor's employees, and volunteers) shall be at least 18 years of age;
2. Insuring that all drivers (including employees, contractors, contractor's employees, and volunteers) shall be licensed to operate the specific vehicle used in transporting clients in accordance with Chapter 20-7 of the General Statutes of North Carolina and the Division of Motor Vehicle requirements;
3. Insuring that all vehicles transporting clients shall have at least the minimum level of liability insurance appropriate for the type of vehicle as defined by Article 7, Rule R2-36 of the North Carolina Utilities Commission;
4. Insuring that the contractor shall have written policies and procedures regarding how drivers handle and report client emergencies and/or vehicle crashes involving clients to contractor and how contractor notifies the Rowan County Department of Social Services;
5. Insuring that no more than one quarter of one percent of all trips be missed by the contractor during the course of the contract period; *(Medicaid only)*
6. Insuring that that no more than five percent (5%) of trips should be late for recipient drop off to their appointment per month; *(Medicaid only)*
7. Contractor will maintain records documenting the following *(County may require contractor to provide)*:
 - a. Valid current copies of Drivers License for all drivers;
 - b. Current valid Vehicle Registration, for all vehicles transporting clients;
 - c. Driving records for all drivers for the past three years and with annual updates;
 - d. Criminal Background checks through North Carolina Law Enforcement or NCIC prior to employment and every three years thereafter;
 - e. Alcohol and Drug Testing policy to meet the Federal Transit Authority guidelines.
8. Disclosing, at the outset of the contract, upon renewal and upon request, any criminal convictions or other reasons for disqualifications from participation in Medicare, Medicaid or Title XX programs *(signature on this form confirms this statement)*.

Signature

Title

Agency/Organization

Date

(Certification signature should be same as Contract signature.)

CINCINNATI OH 45999-0038

In reply refer to: 0248267584
Feb. 01, 2019 LTR 4168C 0
56-0529946 000000 00
00002977
BODC: TE

CHILDRENS HOME SOCIETY OF NORTH
CAROLINA INC
PO BOX 14608
GREENSBORO NC 27415

Employer ID number: 56-0529946
Form 990 required: Yes

Dear Taxpayer:

We're responding to your request dated Jan. 23, 2019, about your tax-exempt status.

We issued you a determination letter in November 1951, recognizing you as tax-exempt under Internal Revenue Code (IRC) Section 501(c)(3).

We also show you're not a private foundation as defined under IRC Section 509(a) because you're described in IRC Section 509(a)(2).

Donors can deduct contributions they make to you as provided in IRC Section 170. You're also qualified to receive tax deductible bequests, legacies, devises, transfers, or gifts under IRC Sections 2055, 2106, and 2522.

In the heading of this letter, we indicated whether you must file an annual information return. If you're required to file a return, you must file one of the following by the 15th day of the 5th month after the end of your annual accounting period:

- Form 990, Return of Organization Exempt From Income Tax
- Form 990EZ, Short Form Return of Organization Exempt From Income Tax
- Form 990-N, Electronic Notice (e-Postcard) for Tax-Exempt Organizations Not Required to File Form 990 or Form 990-EZ
- Form 990-PF, Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

According to IRC Section 6033(j), if you don't file a required annual information return or notice for 3 consecutive years, we'll revoke your tax-exempt status on the due date of the 3rd required return or notice.

You can get IRS forms or publications you need from our website at www.irs.gov/forms-pubs or by calling 800-TAX-FORM (800-829-3676).

If you have questions, call 877-829-5500 between 8 a.m. and 5 p.m., local time, Monday through Friday (Alaska and Hawaii follow Pacific

SAM Search Results
List of records matching your search for :

Record Status: Active
DUNS Number: 096166202

ENTITY	Childrens Home Society Of North Carolina Inc	Status: Active
DUNS: 096166202	+4:	CAGE Code: 3X3W2 DoDAAC:
Expiration Date: 12/22/2020	Has Active Exclusion?: No	Debt Subject to Offset?: No
Address: 604 Meadow St		
City: Greensboro	State/Province: NORTH CAROLINA	
ZIP Code: 27405-6600	Country: UNITED STATES	

State Certifications

Contractor Certifications Required by North Carolina Law

Instructions: The person who signs this document should read the text of the statutes and Executive Order listed below and consult with counsel and other knowledgeable persons before signing. The text of each North Carolina General Statutes and of the Executive Order can be found online at:

- Article 2 of Chapter 64: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/ByArticle/Chapter_64/Article_2.pdf
- G.S. 133-32: <http://www.ncga.state.nc.us/gascripts/statutes/statutelookup.pl?statute=133-32>
- Executive Order No. 24 (Perdue, Gov., Oct. 1, 2009): <http://www.ethicscommission.nc.gov/library/pdfs/Laws/EO24.pdf>
- G.S. 105-164.8(b): http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_105/GS_105-164.8.pdf
- G.S. 143-48.5: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/HTML/BySection/Chapter_143/GS_143-48.5.html
- G.S. 143-59.1: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_143/GS_143-59.1.pdf
- G.S. 143-59.2: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_143/GS_143-59.2.pdf
- G.S. 143-133.3: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/HTML/BySection/Chapter_143/GS_143-133.3.html
- G.S. 143B-139.6C: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_143B/GS_143B-139.6C.pdf

Certifications

- (1) **Pursuant to G.S. 133-32 and Executive Order No. 24 (Perdue, Gov., Oct. 1, 2009)**, the undersigned hereby certifies that the Contractor named below is in compliance with, and has not violated, the provisions of either said statute or Executive Order.
- (2) **Pursuant to G.S. 143-48.5 and G.S. 143-133.3**, the undersigned hereby certifies that the Contractor named below, and the Contractor's subcontractors, complies with the requirements of Article 2 of Chapter 64 of the NC General Statutes, including the requirement for each employer with more than 25 employees in North Carolina to verify the work authorization of its employees through the federal E-Verify system." E-Verify System Link: www.uscis.gov
- (3) **Pursuant to G.S. 143-59.1(b)**, the undersigned hereby certifies that the Contractor named below is not an "ineligible Contractor" as set forth in G.S. 143-59.1(a) because:
 - (a) Neither the Contractor nor any of its affiliates has refused to collect the use tax levied under Article 5 of Chapter 105 of the General Statutes on its sales delivered to North Carolina when the sales met one or more of the conditions of G.S. 105-164.8(b); **and**
 - (b) [check one of the following boxes]
 - ☒ Neither the Contractor nor any of its affiliates has incorporated or reincorporated in a "tax haven country" as set forth in G.S. 143-59.1(c)(2) after December 31, 2001; **or**
 - ☐ The Contractor or one of its affiliates has incorporated or reincorporated in a "tax haven country" as set forth in G.S. 143-59.1(c)(2) after December 31, 2001 **but** the United States is not the principal market for the public trading of the stock of the corporation incorporated in the tax haven country.
- (4) **Pursuant to G.S. 143-59.2(b)**, the undersigned hereby certifies that none of the Contractor's officers, directors, or owners (if the Contractor is an unincorporated business entity) has been convicted of any violation of Chapter 78A of the General Statutes or the Securities Act of 1933 or the Securities Exchange Act of 1934 within 10 years immediately prior to the date of the bid solicitation.
- (5) **Pursuant to G.S. 143B-139.6C**, the undersigned hereby certifies that the Contractor will not use a former employee, as defined by G.S. 143B-139.6C(d)(2), of the North Carolina Department of Health and Human Services in the administration of a contract with the Department in violation of G.S. 143B-139.6C and that a violation of that statute shall void the Agreement.
- (6) The undersigned hereby certifies further that:
 - (a) He or she is a duly authorized representative of the Contractor named below;
 - (b) He or she is authorized to make, and does hereby make, the foregoing certifications on behalf of the Contractor; and
 - (c) He or she understands that any person who knowingly submits a false certification in response to the requirements of G.S. 143-59.1 and -59.2 shall be guilty of a Class I felony.

Contractor's Name: Children's Home Society of NC, Inc.

Contractor's Authorized Agent: Signature Brian K. Maness Date 5/20/2020

Printed Name Brian K. Maness Title President/CEO

Witness:

Signature

Patricia C. Jarvis

Date

5/20/2020

Printed Name

Patricia C. Jarvis

Title

Director of Compliance

The witness should be present when the Contractor's Authorized Agent signs this certification and should sign and date this document immediately thereafter.

ATTACHMENT N

Rowan County Department of Social Services/Human Services

CERTIFICATION REGARDING NONDISCRIMINATION, CLEAN AIR ACT,
CLEAN WATER ACT

Certification Regarding Nondiscrimination

The Contractor certifies that it will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (h) the Food Stamp Act and USDA policy, which prohibit discrimination on the basis of religion and political beliefs; and (i) the requirements of any other nondiscrimination statutes which may apply to this Agreement.

The Contractor must comply with Executive Order 11246, entitled "Equal Employment Opportunity," as amended by Executive Order 11375, and as supplemented by the Department of Labor Regulations (41 CFR Part 60): The Executive Order prohibits federal contractors and federally-assisted construction contractors and subcontractors who do over \$10,000 in Government business in one year from discriminating in employment decisions on the basis of race, color, religion, sex, or national origin. The Executive Order also requires Government contractors to take affirmative action to ensure that equal opportunity is provided in all aspects of their employment.

Meaningful Access for LEP Individuals: **The Contractor** that participate in the SNAP must take reasonable steps to ensure that LEP persons have meaningful access to programs, services, and benefits. This includes the requirement to provide bilingual program information and certification materials and interpretation services to single language minorities in certain project areas. SNAP Contractors that do not provide meaningful access for LEP individuals risk violating prohibitions against discrimination based on National Origin in the Food and Nutrition Act of 2008, as amended, Title VI of the Civil Rights Act of 1964 (Title VI) and SNAP program regulations at 7 CFR 272A(b). They also risk noncompliance with the USDA policy guidance titled, "Guidance to Federal Financial Assistance Recipients Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons", published in 79 FR 70771 - 70784 (November 28, 2014).

The Contractor should develop an implementing plan to address the language assistance needs of the LEP population served. This may include contracting for oral interpretation services, hiring bilingual staff, arranging telephone interpreters and/or language lines, coordinating community volunteers, translating vital documents, and providing written notice that language services are available in appropriate languages. Quality and accuracy of the language service is critical in order to avoid serious consequences to the LEP person and to the recipient. LEP needs should be considered in developing budgets and front line staff should understand how to obtain language assistance services. For additional assistance and information regarding LEP matters, please also visit <http://www.lep.gov>.

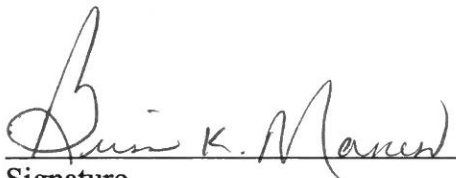
Ensuring Equal Opportunity Access for Persons with Disabilities: **The Contractor** must also ensure equal opportunity access for persons with disabilities. This includes ensuring that communications with applicants, participants, members of the public, and companions with disabilities are as effective as communications with people without disabilities. Contractors that do not provide persons with disabilities equal opportunity access to programs may risk violating prohibitions against disability discrimination in the Rehabilitation Act of 1978, the American with Disabilities Act (ADA) of 1990, as amended, and SNAP program regulations. DOJ published revised final regulations implementing Title II and Title III of the ADA on September 15, 2010. These regulations are codified at 28 CFR Part 35 "Nondiscrimination on the Basis of Disability in State and Local Government Services" and at 28 CFR Part 36 "Nondiscrimination on the Basis of Disability in Public Accommodations and Commercial Facilities". In accordance with the implementing regulations, Contractors must provide auxiliary aids and services where necessary to ensure effective communication and equal opportunity access to program benefits for individuals with disabilities. The type of auxiliary aids and services required will vary, but a Contractor may not require an individual with a disability to bring another individual to interpret, and may rely on a person accompanying a disabled individual only in limited circumstances. When a Contractor communicates with applicants and beneficiaries by telephone, it must provide text telephone services (TTY) or have access to an equally effective electronic telecommunications system to communicate with individuals who are deaf, hard of hearing, or hearing impaired. Contractors must also ensure that interested persons, including persons with impaired vision or hearing, can obtain information as to the existence and location of accessible services, activities, and facilities. For more information, please visit the ADA website: <http://www.ada.gov>.


IV. The Clean Air Act, Section 306; 42 U.S.C. §7401 et seq. (1970)

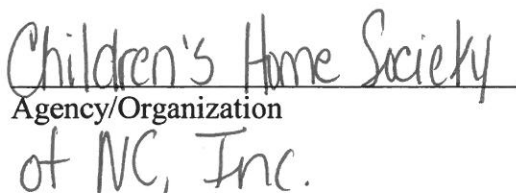
- a. No Federal agency may enter into any contract with any person who is convicted of any offense under section 113(c) for the procurement of goods, materials, and services to perform such contract at any facility at which the violation which gave rise to such conviction occurred if such facility is owned, leased, or supervised by such person. The prohibition in the preceding sentence shall continue until the Administrator certifies that the condition giving rise to such a conviction has been corrected. For convictions arising under section 113(c)(2), the condition giving rise to the conviction also shall be considered to include any substantive violation of this Act associated with the violation of 113(c)(2). The Administrator may extend this prohibition to other facilities owned or operated by the convicted person.
- b. The Administrator shall establish procedures to provide all Federal agencies with the notification necessary for the purposes of subsection (a).
- c. In order to implement the purposes and policy of this Act to protect and enhance the quality of the Nation's air, the President shall, not more than 180 days after enactment of the Clean Air Amendments of 1970 cause to be issued an order (1) requiring each Federal agency authorized to enter into contracts and each Federal agency which is empowered to extend Federal assistance by way of grant, loan, or contract to effectuate the purpose and policy of this Act in such contracting or assistance activities, and (2) setting forth procedures, sanctions, penalties, and such other provisions, as the President determines necessary to carry out such requirement.
- d. The President may exempt any contract, loan, or grant from all or part of the provisions of this section where he determines such exemption is necessary in the paramount interest of the United States and he shall notify the Congress of such exemption.
- e. The President shall annually report to the Congress on measures taken toward implementing the purpose and intent of this section, including but not limited to the progress and problems associated with implementation of this section. [42 U.S.C. 7606]

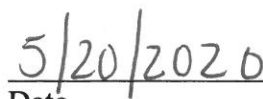
V. The Clean Water Act; 33 U.S.C. §1251 et seq. (1972)

- a. No Federal agency may enter into any contract with any person who has been convicted of any offense under Section 309(c) of this Act for the procurement of goods, materials, and services if such contract is to be performed at any facility at which the violation which gave rise to such conviction occurred, and if such facility is owned, leased, or supervised by such person. The prohibition in preceding sentence shall continue until the Administrator certifies that the condition giving rise to such conviction has been corrected.
- b. The Administrator shall establish procedures to provide all Federal agencies with the notification necessary for the purposes of subsection (a) of this section.
- c. In order to implement the purposes and policy of this Act to protect and enhance the quality of the Nation's water, the President shall, not more than 180 days after the enactment of this Act, cause to be issued an order:
 - (i) requiring each Federal agency authorized to enter into contracts and each Federal agency which is empowered to extend Federal assistance by way of grant, loan, or contract to effectuate the purpose and policy of this Act in such contracting or assistance activities, and
 - (ii) setting forth procedures, sanctions, penalties, and such other provisions, as the President determines necessary to carry out such requirement.
- d. The President may exempt any contract, loan, or grant from all or part of the provisions of this section where he determines such exemption is necessary in the paramount interest of the United States and he shall notify the Congress of such exemption.
- e. The President shall annually report to the Congress on measures taken in compliance with the purpose and intent of this section, including, but not limited to, the progress and problems associated with such compliance.
- f. No certification by a contractor, and no contract clause, may be required in the case of a contract for the acquisition of commercial items in order to implement a prohibition or requirement of this section or a prohibition or requirement issued in the implementation of this section.
- g. In paragraph (1), the term "commercial item" has the meaning given such term in section 4(12) of the Office of Federal Procurement Policy Act (41 U.S.C. 403(12)).


Signature


Title


Agency/Organization


Date

(Certification signature should be same as Contract signature.)

CINCINNATI OH 45999-0038

In reply refer to: 0248267584
Feb. 01, 2019 LTR 4168C 0
56-0529946 000000 00

00002977
BODC: TE

CHILDRENS HOME SOCIETY OF NORTH
CAROLINA INC
PO BOX 14608
GREENSBORO NC 27415

Employer ID number: 56-0529946
Form 990 required: Yes

Dear Taxpayer:

We're responding to your request dated Jan. 23, 2019, about your tax-exempt status.

We issued you a determination letter in November 1951, recognizing you as tax-exempt under Internal Revenue Code (IRC) Section 501(c)(3).

We also show you're not a private foundation as defined under IRC Section 509(a) because you're described in IRC Section 509(a)(2).

Donors can deduct contributions they make to you as provided in IRC Section 170. You're also qualified to receive tax deductible bequests, legacies, devises, transfers, or gifts under IRC Sections 2055, 2106, and 2522.

In the heading of this letter, we indicated whether you must file an annual information return. If you're required to file a return, you must file one of the following by the 15th day of the 5th month after the end of your annual accounting period:

- Form 990, Return of Organization Exempt From Income Tax
- Form 990EZ, Short Form Return of Organization Exempt From Income Tax
- Form 990-N, Electronic Notice (e-Postcard) for Tax-Exempt Organizations Not Required to File Form 990 or Form 990-EZ
- Form 990-PF, Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

According to IRC Section 6033(j), if you don't file a required annual information return or notice for 3 consecutive years, we'll revoke your tax-exempt status on the due date of the 3rd required return or notice.

You can get IRS forms or publications you need from our website at www.irs.gov/forms-pubs or by calling 800-TAX-FORM (800-829-3676).

If you have questions, call 877-829-5500 between 8 a.m. and 5 p.m., local time, Monday through Friday (Alaska and Hawaii follow Pacific

SAM Search Results
List of records matching your search for :

Record Status: Active
DUNS Number: 096166202

ENTITY	Childrens Home Society Of North Carolina Inc	Status: Active
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DUNS: 096166202	+4:	CAGE Code: 3X3W2	DoDAAC:
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Expiration Date: 12/22/2020	Has Active Exclusion?: No	Debt Subject to Offset?: No
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Address: 604 Meadow St	
City: Greensboro	State/Province: NORTH CAROLINA
ZIP Code: 27405-6600	Country: UNITED STATES

Request for Taxpayer Identification Number and Certification

► Go to www.irs.gov/FormW9 for instructions and the latest information.

Give Form to the
requester. Do not
send to the IRS.

Print or type.
See Specific Instructions on page 3.

1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank.

Children's Home Society of North Carolina, Inc.

2 Business name/disregarded entity name, if different from above

3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only **one** of the following seven boxes.

☐ Individual/sole proprietor or single-member LLC

☒ C Corporation

☐ S Corporation

☐ Partnership

☐ Trust/estate

☐ Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ►

Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is **not** disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.

☐ Other (see instructions) ►

4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):

Exempt payee code (if any) _____

Exemption from FATCA reporting code (if any) _____

(Applies to accounts maintained outside the U.S.)

5 Address (number, street, and apt. or suite no.) See instructions.

Requester's name and address (optional)

604 Meadow Street

6 City, state, and ZIP code

Greensboro, NC 27405

7 List account number(s) here (optional)

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number

____ - ____ - ____

or

Employer identification number

5 6 - 0 5 2 9 9 4 6

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign
Here

Signature of
U.S. person

Arthur C. Jones

Director of Compliance

Date

5-21-20

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
 - Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
 - Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
 - Form 1099-S (proceeds from real estate transactions)
 - Form 1099-K (merchant card and third party network transactions)
 - Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
 - Form 1099-C (canceled debt)
 - Form 1099-A (acquisition or abandonment of secured property)
- Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See *What is backup withholding*, later.



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
04/03/2020

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Craft Insurance Center 823 North Elm Street PO Box 14946 Greensboro NC 27415		CONTACT NAME: Meredith Tysor, AAI, CISR PHONE (A/C, No, Ext): (336) 375-0600 FAX (A/C, No): (336) 375-7004 E-MAIL ADDRESS: meredith.tysor@assuredpartners.com	
INSURED Children's Home Society of NC, Inc.; (see Name continued below) 604 Meadow Street PO Box 14608 Greensboro NC 27415		INSURER(S) AFFORDING COVERAGE INSURER A: Capitol Specialty Insurance Corporation INSURER B: Bridgefield Casualty Ins. Co. INSURER C: INSURER D: INSURER E: INSURER F:	
		NAIC # 10335	

COVERAGES**CERTIFICATE NUMBER:** CL204323777**REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input checked="" type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:			HS0278371104	04/05/2020	04/05/2021	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 3,000,000 PRODUCTS - COMP/OP AGG \$ 3,000,000 Professional Liability \$ 1,000,000
	<input type="checkbox"/> AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY			HS0278371104	04/05/2020	04/05/2021	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ Aggregate \$ 3,000,000
	<input checked="" type="checkbox"/> UMBRELLA LIAB <input type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input checked="" type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> DED <input checked="" type="checkbox"/> RETENTION \$ 0			HS2017211804	04/05/2020	04/05/2021	EACH OCCURRENCE \$ 2,000,000 AGGREGATE \$ 2,000,000
	<input type="checkbox"/> WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below Y/N <input checked="" type="checkbox"/> N	N/A		19631072	04/05/2020	04/05/2021	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
A	Professional Liability - Claims Made			HS0278371104	04/05/2020	04/05/2021	Each Claim 1,000,000 Aggregate 3,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Abuse & Molestation - Policy HS0278371104 - Effective 04/05/2020 to 04/05/2021 - Claims Made \$1,000,000 Each Incident Limit - \$2,000,000 Aggregate Limit. Retro Date for all Claims Made coverage is 12/05/1986.
Name Continued: Youth Homes, Inc.; Lifegains; Children's Home Society Foundation, Child Care Ministry, A division of Children's Home Society of NC, Inc.; Children's Home Society of NC, Inc. dba Youth Homes & Family Life Council & Lifegains

CERTIFICATE HOLDER**CANCELLATION**Rowan County DSS
1813 E. Innes Street

Salisbury

NC 28146

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: County Attorney Jay Dees
DATE: September 14, 2020
SUBJECT: Tax Refund - National Urgent Care, PA

ATTACHMENTS:

Description	Upload Date	Type
Email	9/14/2020	Cover Memo
Letter	9/14/2020	Cover Memo

Barger, Carolyn M

From: Dees, Jay
Sent: Monday, September 14, 2020 1:05 PM
To: Barger, Carolyn M; Edds, Greg; Church, Aaron; Parnell, Tonya
Subject: RE: Tax refund National Urgent Care, PA (taxpayer account)

Carolyn,

Please include this email in the Consent Agenda request for the purpose of revising the amount of the refund below ("not to exceed \$14,000.00") to the actual amount of the refund agreement, which is \$12,380.26.

Thank you,

Jay

John W. Dees, II
County Attorney
Rowan County
130 West Innes Street
Salisbury, NC 28144
Jay.dees@rowancountync.gov
704.216.8198 voice

From: Dees, Jay
Sent: Monday, September 14, 2020 11:07 AM
To: Barger, Carolyn M <Carolyn.Barger@rowancountync.gov>; Edds, Greg <Greg.Edds@rowancountync.gov>; Church, Aaron <Aaron.Church@rowancountync.gov>
Subject: FW: Tax refund

Chairman Edds,

The attached request was addressed in Closed Session by the BOC to resolve the question raised by Mr. Koch on behalf of his client Augustine Eze, former owner of the delinquent taxpayer, National Urgent Care, PA.

By agreement with the taxpayer and taxpayer's attorney, Rowan County will return an amount not to exceed \$14,000.00 of the amount collected.

I am submitting this for formal BOC approval of the refund in the amount not to exceed \$14,000.00.

This will be appropriate for Consent Agenda.

Thank you,

Jay

John W. Dees, II
County Attorney
Rowan County
130 West Innes Street
Salisbury, NC 28144
Jay.dees@rowancountync.gov
704.216.8198 voice

From: Richard Koch <kochlaw@ctc.net>
Sent: Friday, December 13, 2019 11:47 AM
To: Dees, Jay <Jay.Dees@rowancountync.gov>
Cc: 'Augustine Eze' <ezea@bellsouth.net>
Subject: Tax refund

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe. Report suspicious emails by clicking the "Report Phish" button.

Jay,

We realized that we sent out the original letter to your Board Chair but did not send the copy to you. Here it is.

Rich

Richard M. Koch
Law Offices of Richard M. Koch
3220 Prosperity Church Road
Charlotte, NC 28269
Tel: 704.503.5700
Fax: 704.503.5707
Email:kochlaw@ctc.net

NOTICE: This email message and any attachment to this email message contains confidential information that may be proprietary and/or legally privileged. If you are not the intended recipient, you must not review, retransmit, convert to hard copy, copy or disseminate this email or any attachment to it. If you have received this email in error, please notify us immediately by return email or by telephone at 704.503.5700 and delete this message. Please note that if this email message contains a forwarded message or is a reply to a prior message, some or all of the contents of this message or any attachments may not have been produced by The Law Offices of Richard M. Koch. Thank you.

LAW OFFICES
RICHARD M. KOCH
3220-201 PROSPERITY CHURCH ROAD
CHARLOTTE, NORTH CAROLINA 28269

TELEPHONE
704-503-5700

FACSIMILE
704-503-5707

December 9, 2019

Mr. Greg Edds
Chairman
Board of Commissioners Rowan County
130 W. Innes Street
Salisbury, NC 28144

Re: Gus Enterprises, Inc.
812 West Innes Street, Salisbury, N.C.

Dear Mr. Edds:

I represent Gus Enterprises, Inc., a North Carolina corporation. Gus Enterprises, Inc. owned the above referenced building and land, until it sold the building and land on August 22, 2019.

When the closing attorney attempted to record the deed of transfer in Rowan County at the Register of Deeds, he was prevented from doing so because your tax collector indicated that there were back personal property taxes owed. A copy of these two tax bills are enclosed. As you can see, these tax bills are in the name of National Urgent Care & Family Practice, P.A., a separate North Carolina professional corporation which did business at one time at the 812 West Innes Street address. As you can also see from these bills, they are from 2010. It is my understanding that at some point National Urgent Care & Family Practice, P.A. went out of business, which is why the bills were not paid.

Your tax collector believes that since these personal property tax bills arose from personal property assets that were once at the 812 West Innes Street address, that they are lien on the real estate, even though such assets were owned and listed by a different corporation from the one that owns the real estate. This is an incorrect interpretation of the tax laws. Only personal property taxes in the name of the record owner of real property attach to the real property. I have checked with the North Carolina School of Government publications and have confirmed my interpretation.

Pursuant to N.C. Gen. Stat. § 105-381, I make demand upon Rowan County to refund to my client the amount of these two bills, which is \$20,760.51. It would appear to be either a clerical error or a tax levied for an illegal purpose, but in any event they were not a lien on the real estate that my client was selling. I have talked to Jay Dees about this, and we disagreed.

Under the cited statute we look for your Board to provide us with your position on this demand for refund.

Very truly yours,

Richard M. Koch

Cc: John W. Dees. II
Dr. Augustine Eze

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: County Attorney Jay Dees
DATE: September 14, 2020
SUBJECT: Shelter Guardians Construction Agreement and Lease Agreement

Final drafts of (1) Shelter Guardians Construction Agreement, and (2) Shelter Guardians Lease Agreement consistent with BOC approval of the MOU at last meeting allowing certain changes to the agreement

ATTACHMENTS:

Description	Upload Date	Type
Lease Agreement	9/14/2020	Cover Memo
Construction Agreement	9/14/2020	Cover Memo

STATE OF NORTH CAROLINA)
)
ROWAN COUNTY)

LEASE

THIS LEASE is dated the __ day of _____, 2020, and is entered into by and between **ROWAN COUNTY, NORTH CAROLINA**, a political subdivision of the State of North Carolina, as lessor (hereinafter the “County”), and Shelter Guardians, Inc., a North Carolina non-profit corporation as lessee (hereinafter the “Tenant”).

WITNESSETH:

The County and the Tenant have previously agreed to cooperate in a plan for certain improvements, including but not limited to the construction of a new animal control building (the “Project”), as more particularly described on Exhibit A. Tenant shall be the financially responsible party for payment of all costs, including architectural fees, engineering and construction of such improvements on the property more particularly described on Exhibit B (the “Leased Property”).

The County proposes to lease the Leased Property to the Tenant, and the Tenant has determined to accept such lease.

NOW THEREFORE, for and in consideration of the mutual promises contained in this Lease, the parties agree as follows:

ARTICLE I

REPRESENTATIONS, COVENANTS AND WARRANTIES

The County and the Tenant each represent, covenant and warrant for the other’s benefit as follows:

(a) Neither the execution and delivery of this Lease, nor the fulfillment of or compliance with its terms and conditions, nor the consummation of the transactions contemplated by this Lease, results in a breach of the terms, conditions and provisions of any agreement or instrument to which either is now a party or by which either is bound, or constitutes a default under any of the foregoing.

(b) To the knowledge of each party, there is no litigation or other court or administrative proceeding pending or threatened against such party (or against any other person) affecting such party's rights to execute or deliver this Lease or to comply with its obligations under this Lease. Neither party's execution and delivery of this Lease, nor its compliance with its obligations under this Lease, requires the approval of any regulatory body or any other entity the approval of which has not been obtained.

(c) Each party has followed its corporate requirements for approval of this Lease and the signatures affixed below represent such approval and the binding obligations of each.

ARTICLE II

LEASE TERM

2.1 Commencement. The Lease Term shall commence on or about the ___ day of _____, 2020.

2.2 Termination. The Lease Term shall terminate upon the earliest of the following:

- (a) The fifth (5th) anniversary of this Lease; or
- (b) The date County accepts the Project as complete and the same is donated by Tenant to the County; or
- (c) The occurrence of an Event of Default under this Lease and subsequent termination by the County; or

ARTICLE III

QUIET ENJOYMENT; PURCHASE OPTION

3.1 Quiet Enjoyment. The County hereby covenants that the Tenant shall, during the Lease Term hereof, peaceably and quietly have and hold and enjoy the Leased Property without suit, trouble or hindrance from the County, except as expressly required or permitted by this Lease. The County shall not interfere with the Tenant's quiet use and enjoyment of the Leased Property during the Lease Term, EXCEPT as to such inspections allowed by the Construction Agreement dated of even date herewith between the parties.

ARTICLE IV

CONSIDERATION FOR LEASE

4.1 Payments. In partial consideration for its acquisition of rights to use the Leased Property during the Lease Term, the Tenant hereby agrees to pay to the County total rent for the Lease Term in the amount of \$1.00, payable in advance, receipt of which the County hereby acknowledges.

4.2 Project Construction and Donation. Tenant shall pay for and complete the Project construction in a timely and workmanlike manner of the quality represented by the architectural plans and specifications approved by the County. Tenant shall provide construction completion assurance in the form of a Letter of Credit in the amount of \$300,000.00 for the benefit of Rowan County. Upon completion of the Project and acceptance by the County of the completed building, Tenant shall donate the building to the County and this Lease shall be terminated.

4.3 Inspections and Approvals. Tenant shall allow the County the right to (1) enter the Leased Premises and inspect the Project during construction, and (2) review all construction draw and payment requests, together with supporting documentation, to assure County that sufficient funds are available to complete the Project.

4.4 Construction Agreement. Tenant has entered into a separate Construction Agreement with County and General Contractor, and all terms and conditions thereof are incorporated herein as if fully set forth.

ARTICLE V

SITE PREPARATION; DISCLAIMER OF WARRANTIES; OTHER COVENANTS

5.1 County shall provide Tenant with a graded site that has paved road access and utilities extended to the boundary of the Leased Premises.

5.2 Disclaimer of Warranties. Except as provided in 5.1 above, **THE COUNTY MAKES NO WARRANTY OR REPRESENTATION, EITHER EXPRESS OR IMPLIED, AS TO THE VALUE, DESIGN, CONDITION, MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE OR FITNESS FOR A PARTICULAR USE OF THE LEASED PROPERTY OR ANY PART THEREOF OR ANY OTHER REPRESENTATION OR WARRANTY WITH RESPECT TO THE LEASED PROPERTY OR ANY PART THEREOF.** In no event shall the County be liable for any direct or indirect, incidental, special or consequential damage in connection with or arising out of this Lease or the existence, furnishing, functioning or use by any of them of any item, product or service provided for herein.

5.3 Further Assurances; Corrective Instruments. The Tenant and the County agree that they will, from time to time, execute, acknowledge and deliver, or cause to be executed, acknowledged and delivered, such supplements hereto and such further instruments as may reasonably be required for correcting any inadequate or incorrect description of the Leased

Property hereby leased, or intended so to be, or for otherwise carrying out the intention of this Lease.

5.4 Tenant and County Representatives. Whenever under the provisions hereof the approval of the Tenant or the County is required to take some action at the request of the other, unless otherwise provided, such approval or such request shall be given for the Tenant by the Tenant Representative and for the County by the County Representative, and the Tenant and the County shall be authorized to act on any such approval or request.

ARTICLE VI

SUBLEASING, ASSIGNMENT, AND INDEMNIFICATION

6.1 Tenant's Subleasing and Assignment. The Tenant may not sublease the Leased Property, in whole or in part, or assign any of its rights or obligations under this Lease, without the prior written consent of the County.

6.2 Indemnification. To the extent permitted by law, the Tenant shall and hereby agrees to indemnify and save the County harmless against and from all claims, by or on behalf of any person, firm, corporation or other legal entity, arising from the construction of the Project, including, but not limited to: (a) any condition of the Leased Property; or (b) any negligent act of the Tenant or of any of its agents, contractors or employees or any violation of law by the Tenant or breach of any covenant or warranty by the Tenant under this Lease, or (c) any and all claims of workers or agents of Tenant or Tenant's contractor or subcontractors.

ARTICLE VII

EVENTS OF DEFAULT

7.1 Events of Default. The following shall be "Events of Default" under this Lease and the term "Default" shall mean, whenever it is used in this Lease, any one or more of the following events:

(a) The Tenant's failure to observe and perform any covenant, condition or agreement on its part to be observed or performed for a period of 30 days after written notice specifying such failure and requesting that it be remedied shall have been given to the Tenant by the County, unless the County shall agree in writing to an extension of such time prior to its expiration; provided, however, if the failure stated in the notice cannot be corrected within the applicable period, the County shall unreasonably withhold its consent to an extension of such time if corrective action is instituted by the Tenant within the applicable period and diligently pursued until such failure is corrected; and further provided, that if by reason of Force Majeure the Tenant is unable in whole or in part to carry out any of its agreements contained herein, the Tenant shall not be deemed in default during the continuance of such event or occurrence.

(b) The dissolution or liquidation of the Tenant or the voluntary initiation by the Tenant of any proceeding under any federal or State law relating to bankruptcy, insolvency, arrangement, reorganization, readjustment of debt or any other form of debtor relief, or the initiation against the Tenant of any such proceeding which shall remain undismissed for 60 days,

or the entry by the Tenant into an agreement of composition with creditors or the Tenant's failure generally to pay its debts as they become due.

7.2 Remedies on Default. Whenever any Event of Default shall be continuing, the County may take one or any combination of the following remedial steps:

(a) Have reasonable access to and inspect, examine and make copies of the Tenant's books and records and accounts during the Tenant's regular business hours, if reasonably necessary in the County's opinion; or

(b) Take whatever action at law or in equity may appear necessary or desirable to collect the amounts then due and thereafter to become due, or to enforce performance and observance of any obligation, agreement or covenant of the Tenant under this Lease or the Construction Agreement.

(c) Take any other action allowed by law to remedy the Tenant's breach.

7.3 No Remedy Exclusive. No remedy herein conferred upon or reserved to the County is intended to be exclusive, and every such remedy shall be cumulative and shall be in addition to every other remedy given under this Lease and every remedy now or hereafter existing at law or in equity. No delay or omission to exercise any right or power accruing upon any default shall impair any such right or power, and any such right and power may be exercised from time to time and as often as may be deemed expedient.

7.4 Waivers. If any agreement contained herein should be breached by either party and thereafter waived by the other party, such waiver shall be limited to the particular breach so waived and shall not be deemed to waive any other breach under this Lease.

7.5 Agreement To Pay Attorneys' Fees and Expenses. If the Tenant shall default under any Lease provision and the County shall employ attorneys or incur other expenses for the collection of any payments due under this Lease or the Construction Agreement, or the enforcement of performance or observance of any obligation or agreement on the part of the defaulting party contained in this Lease or the Construction Agreement, the Tenant agrees that, to the extent permitted by law, it shall pay on demand therefor to the County the reasonable fees of such attorneys and such other expenses so incurred by the non-defaulting party.

ARTICLE VIII

MISCELLANEOUS

8.1 Notices. All notices, certificates or other communications under this Lease shall be sufficiently given and shall be deemed given when delivered or mailed by registered mail, postage prepaid, addressed as follows:

- (a) If intended for the County, addressed as follows:

Rowan County Manager
Attn: Notice under Shelter Guardians Lease
130 W. Innes Street
Salisbury, North Carolina 28144

- (b) If intended for the Tenant, addressed as follows:

Shelter Guardians, Inc.
ATTN: Dr. Gregory Lowe, Registered Agent
4155 Statesville Blvd.
Salisbury, North Carolina 28147

8.2 Binding Effect. This Lease shall inure to the benefit of and shall be binding upon the Tenant and the County, and their respective successors and assigns.

8.3 Amendments, Changes and Modifications. This Lease may not be amended without written consent of both parties.

8.4 Severability. If any provision of this Lease, other than the requirement of the County to provide quiet enjoyment of the Leased Property, shall be held invalid or unenforceable by any court of competent jurisdiction, such holding shall not invalidate or render unenforceable any other provision hereof.

8.5 Execution in Counterparts. This Lease may be simultaneously executed in several counterparts, each of which shall be an original and all of which shall constitute but one and the same instrument.

8.6 Applicable Law. The parties intend that this Lease shall be governed by and construed in accordance with the laws of the State of North Carolina.

8.7 Memorandum of Lease. At the request of either party, the County and the Tenant shall at any time execute a memorandum of this lease legally sufficient to comply with the relevant provisions of the North Carolina General Statutes.

[The remainder of this page has been left blank intentionally.]

IN WITNESS WHEREOF, the parties hereto have caused this Lease to be executed in their corporate names by their duly authorized officers, all as of the date first above written.

**[SEAL]
ATTEST**

ROWAN COUNTY, NORTH CAROLINA

Clerk, Board of Commissioners

Chairman, Board of Commissioners

SHELTER GUARDIANS, INC.

Its: ____ President

STATE OF NORTH CAROLINA

ROWAN COUNTY

I, _____, a Notary Public of said State and County, do hereby certify that Gregory C. Edds and Carolyn Barger personally came before me this day and acknowledged that they are the Chairman and Clerk, respectively, of the Board of County Commissioners of Bertie County, North Carolina, and that by authority duly given and as the act of Bertie County, North Carolina, the foregoing instrument was signed in the County's name by the Chairman of its Board of Commissioners, sealed with its corporate seal and attested by such Clerk.

Witness my hand and official seal this _____ day of _____, 2020.

Notary Public

My commission expires: _____

STATE OF NORTH CAROLINA

ROWAN COUNTY

I, _____, a Notary Public of said State and County, do hereby certify that _____, with whom I am personally acquainted, who, being by me duly sworn, says that (s)he is the President of Shelter Guardians, Inc. a North Carolina non-profit corporation, and by appropriate actions of Shelter Guardians, Inc. that the said instrument is the act and deed of the company.

Witness my hand and official seal this _____ day of _____, 2020.

Notary Public

My commission expires: _____

EXHIBIT A

PROJECT DESCRIPTION

One new building consisting of approximately 8475 heated square feet with 3164 square feet of covered outdoor kennels, together with associated intake and office space consistent with the architectural plans of JP&A Architect and Jon E. Palmer dated the 9th day of September, 2020, or as may be amended from time to time, attached hereto.

EXHIBIT B

LEASED PROPERTY LEGAL DESCRIPTION

Being all of that certain approximately 3.707 acre tract designated as “Residual Tract Remainder of Tract A1” as shown on the survey plat of Richard L. Shulenburger, P.L.S. dated 11-5-2019 and recorded in the Rowan County Registry in Book of Maps 9995 Page ____.

John W. Dees, II
Attorney for Rowan County
130 West Innes Street
Salisbury, NC 28144

CONSTRUCTION AGREEMENT

WITNESSETH:

The County has determined that there is a need for an additional building for the purpose of expanding County's animal shelter facility to house and/or intake canines in facilities separate from other animals housed by the county in such shelter. The County, Donor and General Contractor have agreed upon a plan for the construction of a new building for the Rowan County Animal Control Department (the "Project") consisting of construction of a new building approximately 8475 heated square feet with 3164 square feet of covered outdoor kennels (the "Building") adjacent to and located on the current Animal Control Property as detailed in the architectural plans and specifications of Jon E. Palmer dated the 9th day of September, 2020 and as may be amended attached hereto as Exhibit B, the same being located in Salisbury, Rowan County, North Carolina on property owned by County as more particularly described or shown on Exhibit A (the "Property").

The parties hereto enter this Agreement for the purposes of setting forth the respective obligations and responsibilities between the three (3) parties for the Project, specifically to identify the Donor as the primary financially responsible party.

As a charitable contribution to the County and on behalf of the County, Donor has agreed to complete the Project, and pay all costs associated with the Project EXCEPT as may be agreed upon between County and Donor and included herein by Amendment.

As part of such plan, Donor and County shall enter into a Lease wherein Donor and its agents, architects, engineers and contractors shall be granted access to the Property for site improvements, engineering and completion of the Project, subject to the terms and conditions contained herein below.

The County desires to designate the Donor as its agent to carry out the Project and the Donor is willing to accept such an appointment pursuant to the terms of this Agreement.

Donor shall at all times be the Financially Responsible Party for all costs and expenses related to the Project, including Architectural and Engineering fees and Construction Costs for the initial Project Estimate and for any additional fees or costs in excess of the initial Project Estimate. The General Contractor shall have no right or remedy against the County for any unpaid costs associated with the Project.

The undersigned General Contractor will have a separate contract with Donor for construction services, and joins herein solely as a third-party obligor to the County, and to exhibit its understanding as to Financial Responsibility for Project Expenses and limitations of statutory lien rights by operation of North Carolina General Statutes.

NOW, THEREFORE, for and in consideration of the mutual promises herein contained and for other valuable consideration, the parties agree as follows:

1. **Definitions.** Capitalized terms used in this Agreement and not otherwise defined shall have the meanings assigned as used in the ordinary course of dealing with Construction Agreements. In addition, “Donor Representative” means the Donor, or any other person or persons at the time designated, by a written certificate furnished to the County and signed by the Donor, to act on the Donor’s behalf for the purpose of performing any act (or any specified act) under this Agreement.

2. **Lease.** The County shall lease the Property to Donor and Donor assumes all the duties and responsibilities of completing construction of the Project. The Lease Term shall be the earlier of (1) five (5) years, or (2) the County’s acceptance of the Project and completed building being donated to the County. The Lease shall allow the Project construction as Tenant Improvements subject to the terms and conditions contained in the Lease. Furthermore, the Leased Premises shall be graded with access by paved road and utilities extended by County to the boundary of same.

3. **Contracts.** Subject to the provisions of this Agreement, the Donor, with the County’s prior approval, may enter into any purchase order or contract with respect to the Project in the Donor’s name.

The Donor shall require that contractors provide insurance coverages and contract assignments that comply with the requirements of this Agreement. Included in this obligation is the obligation to require that the County be listed as loss payees or additional insureds, as applicable.

4. **Rights and Responsibilities for Project.** The Donor shall be responsible for carrying out and maintaining the Project in accordance with the requirements of this Agreement, and the Donor shall have all rights to supervise the Project, subject to County’s right to appoint an Owner’s Representative and further subject to the County’s right of entry and inspection provided herein below.

The Donor shall be required to monitor the maintenance of contractors’ insurance coverages described in this Agreement.

The Donor covenants and represents to the County that the Donor or General Contractor will obtain all permits, consents, approvals or authorizations of all governmental entities and regulatory bodies required as a condition to the Donor’s construction of the Building. The Donor further covenants and warrants that prior to the use of the Project purposes, the Donor will obtain, and will thereafter maintain until a Certificate of Occupancy or Completion is issued for the Project, all further permits, consents, approval or authorizations of all governmental entities and regulatory bodies necessary to construct the Building. The County covenants and warrants that upon or prior to the use of the Building for Project purposes, the County will obtain, and will thereafter maintain, all further permits, consents, approval or authorizations of all governmental entities and regulatory bodies necessary to operate the Building for purposes of sheltering, feeding, caring and adopting out canines in the custody of the County.

The County and its Owner’s Representative(s) and agents shall have the right to enter upon the Site and inspect the Building from time to time during construction and after the

completion of construction, and the Donor shall cause any vendor, contractor or sub-contractor to cooperate with the County and its representatives and agents during such inspections. No right of inspection or approval granted in this Section shall be deemed to impose upon the County any duty or obligation whatsoever to undertake any inspection or to make any approval. Notwithstanding the foregoing, in the event the County becomes aware of any problem related to the design, permitting, building code violation or other issue that adversely affects the Project, the County shall make the Donor and the General Contractor aware of such problem as soon as possible but within not less than 1 business day of the identification of such problem. Further, in the event the County becomes aware of any construction accident on the property that causes physical harm to a person, the County shall immediately notify the General Contractor.

5. County's Right to Enforce Contracts/Warranties and Assignment. For so long as the Donor is not in default of any of the provisions of this Agreement, the County shall have the right to enforce in its own name or in the Donor's name such purchase orders or contracts at law or in equity entered in the Donor's name or the County's name for the Project. Whether by way of Default by Donor or Substantial Completion of the Project Contract, the Donor shall assign to County any and all right, title and interest to any and all contracts relating to the Project, including but not limited to any architect agreement(s) and plans, any and all engineering agreements and plans, any and all construction agreements, and any and all plans, specifications and other drawings or documents prepared or to be prepared for the Project. The Donor agrees to reimburse to the County any and all costs, expenses, and damages incurred by the County in the assumption of the rights and responsibilities of the Donor due to such event of default without cure, and to indemnify and hold the County harmless for any and all claims for damages by others related to such event of default without cure.

6. Financial Responsibility, Partial Letter of Credit, And Disbursements for Project Expenses. The Donor shall at all times remain the primary Financially Responsible Party to all architects, engineers and contractors providing work, materials or services for the Project for the total of all Project Expenses. In order to ensure payment of Project Expenses, and to provide the County with an appropriate guaranty of such payments, the Donor shall procure a Letter of Credit in the amount of \$300,000.00 for the benefit of County to ensure completion of the Project. The Letter of Credit shall be provided to the County prior to commencement of the Project in a form acceptable to the County. **The Letter of Credit is in no way intended to reduce the total amount of Financial Responsibility of Donor to complete the Project, but is only intended as a safeguard for project overruns or unanticipated shortfalls in Donor's fundraising and funds available for completion of the Project.**

The Donor shall provide to County copies of all payment requests from and all payments to third parties, whether for architectural or engineering services or construction costs. The Donor shall prepare such requisitions in the first instance and forward the same to the County for review and approval prior to payment, all in accordance with this Agreement. The County shall have the right to obtain such additional evidence as it deems appropriate to determine the accuracy of the representations set forth in the form of requisition and the propriety of payment. The Donor shall provide the County with such information in the Donor's possession as the County may request. The County shall approve or deny such requests within 4 business days

from the date of submission of such request to the County. Further, the County shall not unreasonably deny such approval of payment and shall provide a thorough explanation to Donor of any denial of such request within such 4 business day period. County and Donor agree that they may agree to an inspection or draw schedule for such payments that will meet the requirements of the review and approvals anticipated by this paragraph.

7. Application of Casualty Insurance Proceeds. Notwithstanding any provision of this Agreement, the County shall retain the power as may be appropriate as co-insured or additional insured to control and direct the application and distribution of proceeds of liability, builder's risk or casualty insurance applicable to the Building and the Project.

8. Consideration. The County and the Donor are undertaking their mutual obligations hereunder in partial consideration for, and in partial fulfillment of, their agreement to carry out the Project. The County accepts the Donor's payment of the costs and expenses of the Project as a charitable contribution to the County as the Donor is paying such costs and expenses on behalf of the County. Further, Donor and County acknowledge that Donor is receiving no goods or services in exchange for Donor paying such costs and expenses.

9. Property Affected. The Building is located on the property described in and shown as that certain approximately 3.707-acre tract designated as "Residual Tract Remainder of Tract A1" on that certain plat which is recorded at Book of Maps 9995, Page ____, Rowan County Registry.

10. Donor's Continuing Obligations. Donor shall remain liable for full performance of all its covenants under this Agreement, including payment of all Required Payments, notwithstanding the occurrence of any event or circumstances whatsoever, including any breach of this Agreement by Donor. This obligation shall include payment of all costs associated with resolving or removing any claims of contractors or subcontractors for liens for unpaid materials or services.

11. Indemnification. To the extent permitted by law, Donor shall indemnify, protect and save the County harmless from all liability, obligations, losses, claims, damages, actions, suits, proceedings, costs and expenses, including attorneys' fees, arising out of, connected with, or resulting directly or indirectly from the construction of the Project and/or the transactions contemplated by this Agreement, including without limitation the possession, condition, or construction of the Project. The indemnification arising under this Section shall terminate upon the issuance of a certificate of occupancy or completion for the Project, and all Donor's obligations under this Agreement shall be deemed then satisfied.

12. Acquisition of Permits and Approvals. All permits, consents, approvals or authorizations of all governmental entities and regulatory bodies, and all filings and notices required on the County's part to have been obtained or completed as of today in connection with the authorization, execution and delivery of this Agreement, the consummation of the transactions contemplated hereby and the acquisition and construction of the Facilities will have been obtained by General Contractor before commencement of the Project and will remain in full force and effect

through completion of the Project, and there is no reason why any future required permits, consents, approvals, authorizations or orders cannot be obtained as needed.

13. Construction; Changes. Donor shall cause the construction to be carried on continuously in accordance with the Plans and Specifications and all applicable State and local laws and regulations. Donor shall cause the Project to be constructed and upon completion to be fit and habitable for the intended use contemplated hereby.

The Donor may approve changes to the Plans and Specifications and the Construction Agreements in the Donor's discretion except that the Donor may not, without County's consent (which consent shall not be unreasonably withheld by the County), approve any changes which (i) result in the Project's use for purposes substantially different from those initially proposed or (ii) which increase total estimated Project Costs beyond amounts previously identified and designated for such purpose. The County's requested consent under this paragraph shall be given or denied within 10 calendar days from the date such consent is requested in writing by the Donor.

14. Construction within Funds Available. Donor represents that, based upon its examination of the Site and of the Plans and Specifications, estimated construction and equipment costs provided by licensed architects and engineers and the Project's anticipated configuration, the Project can be constructed, acquired and equipped for a total price within the total amount of funds to be available therefore as the Project Expense, estimated currently to be \$2,150,000.00 but subject to change. If the total amount available for such purposes of the Project Expense shall be insufficient to pay the entire cost of constructing the Building, Donor hereby guarantees such amounts and promises to pay any such excess costs, with no liability to the County.

15. Contractors' Performance and Payment/Lien Waivers. Donor shall require each contractor entering into a Construction Agreement to furnish a separate labor and material lien waiver on a form acceptable to County, with full understanding that North Carolina law prohibits the filing of such against "public property". However, General Contractor and Donor fully understand that it is their obligation to remove any claims for unpaid amounts and resolve and terminate any filed claims of liens prior to County's acceptance of the Project building.

Upon any material default by a contractor under any Construction Agreement, or upon any material breach of warranty with respect to any materials, workmanship or performance, Donor and the County shall promptly proceed, either separately or in conjunction with others, to pursue diligently its remedies against such contractor.

16. Contractors' General Public Liability and Property Damage Insurance. Donor shall require each contractor, or the General Contractor entering into a Construction Agreement to procure and maintain standard form (a) comprehensive general public liability and property damage insurance, at such contractor's own cost and expense, during the duration of such contractor's construction contract, in the amount of at least \$1,000,000. Such policies shall include the County as an additional named insured. Donor shall provide to the County a certificate of insurance in a form acceptable to the County with respect to the General Contractor and such coverage required herein prior to commencement of the Project. Such insurance shall provide protection from all claims for bodily injury, including death, property damage and contractual liability, products/completed operations, broad form property damage and XCU (explosive, collapse and

underground damage), where applicable, and shall require at least thirty days (30) notice to the County prior to termination of such coverage.

17. Contractors' Builder's Risk Completed Value Insurance. Donor shall require each contractor, or the General Contractor entering into a Construction Agreement to purchase and maintain property insurance (builder's risk) upon all construction, acquisition, installation and equipping of the Project (excluding contractor's tools and equipment) at the site thereof at the full insurable value thereof. This insurance shall name the County as Additional Insured, and shall insure against "all risk" subject to standard policy conditions and exclusions. The contractor shall purchase and maintain similar property insurance for portions of the work stored off the Site or in transit when such portions of the work are to be included in an application for payment. The contractor shall be responsible for the payment of any deductible amounts associated with this insurance.

18. Contractors' Workers' Compensation Insurance. To the extent applicable to General Contractor, Donor shall require each contractor, or the General Contractor entering into a Construction Agreement to procure and maintain workers' compensation insurance during the term of such Construction Agreement, covering his or her employees working thereunder. A certificate of insurance evidencing such coverage, in form acceptable to the County, shall be provided to the County with respect to each contractor entering into a Construction Agreement. Each Construction Agreement shall also provide that each subcontractor of any contractor who is a party to such Construction Agreement shall be required to furnish similar workers' compensation insurance. The County shall provide to the General Contractor the name in which such certificates are to be issued and the mailing address, facsimile number or e-mail address where such certificate is to be submitted.

19. Right of Entry and Inspection. The County and its representatives and agents shall have the right to enter upon the Project Site and inspect the Project from time to time during construction and after the completion of construction, and the County shall cause any vendor, contractor or sub-contractor to cooperate with the County and its representatives and agents during such inspections.

The purpose of this section is to provide the County an opportunity to identify or correct, or demand correction of any defects in the Project. The County shall promptly notify Donor and Donor's contractor, consistent with Paragraph 4 above, of any defect or deviation from the approved plans and specifications, and Donor shall promptly require Donor's contractors to remedy such defect or deviation.

20. Title and Gift by Donor. Title to the Site and the Building and any and all additions, repairs, replacements or modifications thereto shall at all times be in the County. At the termination of this Agreement, any and all improvements contemplated herein shall be deemed a gift by Donor to the County (for which donor shall receive no consideration, goods or services of any kind or type), and all improvements constructed shall vest in the County. Upon Donor's payment in full of all Required Payments (on behalf of and as a gift to the County), to be evidenced by Donor and Donor's contractors, architects and/or engineers providing proof of final payment in

full of all amounts owed contractor, architects and/or engineers, the County shall cancel this Agreement; provided, however, that certain Assignment of Contracts and Warranties shall survive termination of this Agreement.

21. Damage and Destruction; Use of Net Proceeds. (a) Donor shall promptly notify the County if (i) the Building or Project or any portion thereof is destroyed or damaged by fire or other casualty, or (ii) a material defect in the construction of the Building shall become apparent. Each notice shall describe generally the nature and extent of such damage, destruction or taking.

(b) If the Net Proceeds arising from any single event, or any single substantially related sequence of events, is not more than \$50,000, the Donor shall retain such Net Proceeds and apply the same to the prompt completion, repair or restoration of the Building, and shall promptly thereafter report to the County regarding the use of such Net Proceeds.

(c) If the Net Proceeds arising from any single event, or any single substantially related sequence of events, is more than \$50,000, then the Donor shall cause such Net Proceeds to be paid to an escrow agent (which shall be a bank, trust company or similar entity exercising fiduciary responsibilities) for deposit in a special escrow fund to be held by such escrow agent. The County shall thereafter provide for the application of all Net Proceeds to the prompt completion, repair or restoration of the Building, as the case may be. The escrow agent shall disburse Net Proceeds for the payment of such costs upon receipt and approval of requisitions. If the Net Proceeds shall be insufficient to pay in full the cost of completion, repair or restoration, the Donor shall complete the work and pay any cost in excess of the Net Proceeds.

(d) Any repair, restoration, modification, improvement or replacement paid for in whole or in part out of Net Proceeds shall be the County's property and shall be part of the Building.

22. Events of Default. An "Event of Default" is any of the following:

(a) The Donor's failure to make any payment when due to contractor, architect or engineer.

(b) The Donor's breaching or failing to perform or observe any term, condition or covenant of this Agreement on its part to be observed or performed, including payment of any Additional Payment in the event Project Expenses exceed the initial Project Estimate, for a period of 15 days after written notice specifying such failure and requesting that it be remedied shall have been given to the Donor by the County, unless the County shall agree in writing to an extension of such time prior to its expiration.

(c) The institution of proceedings under any bankruptcy, insolvency, reorganization or similar law by or against the Donor as a debtor, and the failure of such proceedings or appointments to be vacated or fully stayed within 30 days after the institution or occurrence thereof.

(d) Any warranty, representation or statement made by the Donor in this Agreement is found to be incorrect or misleading in any material respect

(e) Any lien, charge or encumbrance prior to or affecting the validity of this Agreement is found to exist, or proceedings are instituted against the County to enforce any lien, charge or encumbrance against the Project.

(f) A County determination that the Project contains a material defect in its condition that would substantially impair the County's intended use of the Building as contemplated herein, and such material defect remains uncured for more than thirty days (30) after notice to Donor and Donor's contractor, architect and engineer.

23. Remedies on Default. Upon the continuation of any Event of Default after the appropriate curative period, the County may, without any further demand or notice, exercise any one or more of the following remedies:

(a) Declare the unpaid principal of the Project Expense immediately due and payable;

(b) Proceed by appropriate court action to enforce the Donor's performance of the applicable covenants of this Agreement or to recover for the breach thereof; and

(c) As provided in (a) above, make demand issuer of the Performance and Payment bonds to pay over to County the amount so claimed to complete the Project and pay outstanding Required Payments in any manner the County may reasonably deem appropriate.

{Signature Page follows}

IN WITNESS WHEREOF, the parties hereto have caused this Agency Agreement to be executed in their corporate names by their duly authorized officers, all as of the date first above written.

[SEAL]

ROWAN COUNTY, NORTH CAROLINA

ATTEST:

Carolyn Barger
Clerk to the Board of Commissioners

By: _____
Gregory C. Edds
Chairman, Board of Commissioners

DONOR: SHELTER GUARDIANS, INC.

By: _____
Its: President/Manager

GENERAL CONTRACTOR: CS BRADSHAW CONSTRUCTION COMPANY, INC.
BY:

Its: _____ President/Manager

This instrument has been preaudited in the manner required by The Local Government Budget and Fiscal Control Act.

Name: Leslie Heidrick
Finance Director
Rowan County, North Carolina

[Construction Agreement dated as of _____]

**STATE OF NORTH CAROLINA
ROWAN COUNTY**

I, _____, a Notary Public of Said State and County, do hereby certify that Gregory C. Edds and Carolyn Barger personally came before me this day and acknowledged that they are the Chairman and Clerk, respectively, of the Board of County Commissioners of Rowan County, North Carolina, and that by authority duly given and as the act of Rowan County, North Carolina, the foregoing instrument was signed in the County's name by the Chairman of its Board of Commissioners, sealed with its corporate seal and attested by such Clerk.

Witness my hand and official seal this ____ day of _____, 2020.

Notary Public

My Commission expires: _____

**STATE OF NORTH CAROLINA
ROWAN COUNTY**

I, _____, a Notary Public of the County and State aforesaid, certify that _____, either being personally known to me or proven by satisfactory evidence, personally appeared before me this day and acknowledged that (s)he is _____ [title of officer] of Shelter Guardians, Inc. a North Carolina non-profit corporation, and that (s)he, as _____, [title of officer] being authorized to do so, voluntarily executed the foregoing on behalf of the corporation for the purposes stated therein.

WITNESS my hand and notarial seal or stamp this ____ day of _____, 2020.

Notary Public

My Commission Expires:

**STATE OF NORTH CAROLINA
ROWAN COUNTY**

I, _____, a Notary Public of _____
County and the State of North Carolina, certify that _____ [Name of
officer], either being personally known to me or proven by satisfactory evidence, personally
appeared before me this day and acknowledged that (s)he is _____ [title of officer]
of CS Bradshaw Construction Company, Inc., a North Carolina corporation, and that (s)he, as
President being authorized to do so, voluntarily executed the foregoing on behalf of the company
for the purposes stated therein.

Witness my hand and official seal this _____ day of _____, 2020.

Notary Public

My Commission expires: _____

EXHIBIT A

Property Description

Being all of that certain approximately 3.707 acre tract designated as “Residual Tract Remainder of Tract A1” as shown on the survey plat of Richard L. Shulenburger, P.L.S. dated 11-5-2019 and recorded in the Rowan County Registry in Book of Maps 9995 Page ____.

EXHIBIT B

Project and Building Description

One new building consisting of approximately 8475 heated square feet with 3164 square feet of covered outdoor kennels, together with associated intake and office space consistent with the architectural plans of JP&A Architect and Jon E. Palmer dated the 9th day of September, 2020, or as may be amended from time to time, attached hereto.

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Finance Department
DATE: September 21, 2020
SUBJECT: R-CARE dba Comfort Keepers Contract - In-Home Aid

Please see the attached contract.

Please approve the attached contract between R-CARE, Inc., dba Comfort Keepers, and the Rowan County Department of Social Services for in-home aid services.

ATTACHMENTS:

Description	Upload Date	Type
R-Care Contract - In Home Aid	9/14/2020	Cover Memo

Contract #**Fiscal Year Begins 7/1/2020 Ends 6/30/2021**

This contract is hereby entered into by and between the **Rowan** County Department of Social Services (the "County") and R-CARE, Inc. dba Comfort Keepers (the "Contractor") (referred to collectively as the "Parties"). The Contractor's federal tax identification number or Social Security Number is 26-0469555 and DUNS Number (required if funding from a federal funding source). 94-056-9044

1. Contract Documents: This Contract consists of the following documents:

- (1) This contract
- (2) The General Terms and Conditions (Attachment A)
- (3) The Scope of Work, description of services, and rate (Attachment B)
- (4) Federal Certification Regarding Drug-Free Workplace & Certification Regarding Nondiscrimination (Attachment C)
- (5) Conflict of Interest (Attachment D)
- (6) No Overdue Taxes (Attachment E)
- (7) Federal Certification Regarding Environmental Tobacco Smoke (Attachment F)
- (8) Federal Certification Regarding Lobbying (Attachment G)
- (9) Federal Certification Regarding Debarment (Attachment H)
- (10) *If applicable*, HIPAA Business Associate Addendum (checklist and forms)
- (11) Certification of Transportation (Attachment J)
- (12) *If applicable*, IRS federal tax exempt letter or 501 (c)(3) (Attachment K) <http://www.irs.gov/pub/irs-fill/k1023.pdf>
- (13) Certain Reporting and Auditing Requirements (Attachment L)
- (14) State Certification (Attachment M)
- (15) Attachment N - Non-Discrimination, Clean Air, Clean Water
- (16) Contract Determination Questionnaire (required)

These documents constitute the entire agreement between the Parties and supersede all prior oral or written statements or agreements.

2. Precedence among Contract Documents: In the event of a conflict between or among the terms of the Contract Documents, the terms in the Contract Document with the highest relative precedence shall prevail. The order of precedence shall be the order of documents as listed in Paragraph 1, above, with the first-listed document having the highest precedence and the last-listed document having the lowest precedence. If there are multiple Contract Amendments, the most recent amendment shall have the highest precedence and the oldest amendment shall have the lowest precedence.

3. Effective Period: This contract shall be effective on 7/1/2020 and shall terminate on 6/30/2021, This contract must be twelve months or less.

4. Contractor's Duties: The Contractor shall provide the services and in accordance with the approved rate as described in Attachment B, Scope of Work.

5. County's Duties: The County shall pay the Contractor in the manner and in the amounts specified in the Contract Documents. The total amount paid by the County to the Contractor under this contract shall not exceed \$ 313,302.00. This amount consists of \$ _____ in Federal funds (CFDA # _____), \$ _____ in State Funds, \$ _____ in County funds

☒ a. There are no matching requirements from the Contractor.

☐ b. The Contractor's matching requirement is \$ _____, which shall consist of:

<input type="checkbox"/> In-kind	<input type="checkbox"/> Cash
<input type="checkbox"/> Cash and In-kind	<input type="checkbox"/> Cash and/or In-kind

The contributions from the Contractor shall be sourced from non-federal funds.
The total contract amount including any Contractor match shall not exceed \$313,302.00.

6. Reversion of Funds:

Any unexpended grant funds shall revert to the County Department of Social Services/Human Services upon termination of this contract.

7. Reporting Requirements:

Contractor shall comply with audit requirements as described in N.C.G.S. § 143C-6-22 & 23 and OMB Circular- CFR Title 2 Grants and Agreements, Part 200, and shall disclose all information required by 42 USC 455.104, or 42 USC 455.105, or 42 USC 455.106.

8. Payment Provisions:

Payment shall be made in accordance with the Contract Documents as described in the Scope of Work, Attachment B.

- 9. Contract Administrators:** All notices permitted or required to be given by one Party to the other and all questions about the contract from one Party to the other shall be addressed and delivered to the other Party's Contract Administrator. The name, post office address, street address, telephone number, fax number, and email address of the Parties' respective initial Contract Administrators are set out below. Either Party may change the name, post office address, street address, telephone number, fax number, or email address of its Contract Administrator by giving timely written notice to the other Party.

For the County:

IF DELIVERED BY US POSTAL SERVICE		IF DELIVERED BY ANY OTHER MEANS	
Name & Title	Donna F. Fayko, Director	Name & Title	Donna F. Fayko, Director
County	Rowan	County	Rowan
Mailing Address	1813 East Innes Street	Street Address	1813 East Innes Street
City, State, Zip	Salisbury NC 28146	City, State, Zip	Salisbury NC 28146
Telephone	704.216.8422		
Fax	704.638.3041		
Email	donna.fayko@rowancountync.gov		

For the Contractor:

IF DELIVERED BY US POSTAL SERVICE		IF DELIVERED BY ANY OTHER MEANS	
Name & Title	Ellen O'Reilly, Corporate General Manager	Name & Title	Ellen O'Reilly, Corporate General Manager
Company Name	R-CARE, Inc. dba Comfort Keepers	Company Name	R-CARE, Inc. dba Comfort Keepers
Mailing Address	8000 Corporate Center Drive Suite 111	Street Address	512 Klumac Road Suite 9
City State Zip	Charlotte, NC 28226	City State Zip	Salisbury, NC 28144
Telephone	704-543-8220		
Fax	704-543-8221		
Email	ellenoreilly@comfortkeepers.com		

10. Supplementation of Expenditure of Public Funds:

The Contractor assures that funds received pursuant to this contract shall be used only to supplement, not to supplant, the total amount of federal, state and local public funds that the Contractor otherwise expends for contract services and related programs. Funds received under this contract shall be used to provide additional public funding for such services; the funds shall not be used to reduce the Contractor's total expenditure of other public funds for such services.

11. Disbursements:

As a condition of this contract, the Contractor acknowledges and agrees to make disbursements in accordance with the following requirements:

- (a) Implement adequate internal controls over disbursements;
- (b) Pre-audit all vouchers presented for payment to determine:
 - Validity and accuracy of payment
 - Payment due date
 - Adequacy of documentation supporting payment
 - Legality of disbursement
- (c) Assure adequate control of signature stamps/plates;
- (d) Assure adequate control of negotiable instruments; and
- (e) Implement procedures to insure that account balance is solvent and reconcile the account monthly.

12. Outsourcing to Other Countries:

The Contractor certifies that it has identified to the County all jobs related to the contract that have been outsourced to other countries, if any. The Contractor further agrees that it will not outsource any such jobs during the term of this contract without providing notice to the County.

13. Federal Certifications:


Individuals and Organizations receiving federal funds must ensure compliance with certain certifications required by federal laws and regulations. The contractor is hereby complying with Certifications regarding Nondiscrimination, Drug-Free Workplace Requirements, Environmental Tobacco Smoke, Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions, and Lobbying. These assurances and certifications are to be signed by the contractor's authorized representative.

14. Specific Language Not Previously Addressed:

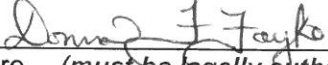
(can be deleted if not needed)

15. Signature Warranty: The undersigned represent and warrant that they are authorized to bind their principals to the terms of this agreement.

The Contractor and the County have executed this contract in duplicate originals, with one original being retained by each party.


 Signature _____ Date 6/17/20
Brooke Reynolds
 Printed Name _____ Title President

COUNTY


 Signature _____ (must be legally authorized to sign contracts for County DSS) Date 7-15-20
Donna F Fayko
 Printed Name _____ Title Director

This instrument has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act.

Signature of County Finance Officer _____ Date _____

GENERAL TERMS AND CONDITIONS**Relationships of the Parties**

Independent Contractor: The Contractor is and shall be deemed to be an independent contractor in the performance of this contract and as such shall be wholly responsible for the work to be performed and for the supervision of its employees. The Contractor represents that it has, or shall secure at its own expense, all personnel required in performing the services under this agreement. Such employees shall not be employees of, or have any individual contractual relationship with, the County.

Subcontracting: The Contractor shall not subcontract any of the work contemplated under this contract without prior written approval from the County. Any approved subcontract shall be subject to all conditions of this contract. Only the subcontractors specified in the contract documents are to be considered approved upon award of the contract. The County shall not be obligated to pay for any work performed by any unapproved subcontractor. The Contractor shall be responsible for the performance of all of its subcontractors.

Assignment: No assignment of the Contractor's obligations or the Contractor's right to receive payment hereunder shall be permitted. However, upon written request approved by the issuing purchasing authority, the County may: (a) Forward the Contractor's payment check directly to any person or entity designated by the Contractor, or (b) Include any person or entity designated by Contractor as a joint payee on the Contractor's payment check. In no event shall such approval and action obligate the County to anyone other than the Contractor and the Contractor shall remain responsible for fulfillment of all contract obligations.

Beneficiaries: Except as herein specifically provided otherwise, this contract shall inure to the benefit of and be binding upon the parties hereto and their respective successors. It is expressly understood and agreed that the enforcement of the terms and conditions of this contract, and all rights of action relating to such enforcement, shall be strictly reserved to the County and the named Contractor. Nothing contained in this document shall give or allow any claim or right of action whatsoever by any other third person. It is the express intention of the County and Contractor that any such person or entity, other than the County or the Contractor, receiving services or benefits under this contract shall be deemed an incidental beneficiary only.

Indemnity and Insurance

Indemnification: The Contractor agrees to indemnify and hold harmless the County, the State of North Carolina, and any of their officers, agents and employees, and Federal Government from any claims of third parties arising out of any act or omission of the Contractor in connection with the

performance of this contract to the extent permitted by law.

Default and Termination

Termination Without Cause: The County may terminate this contract without cause by giving 30 days written notice to the Contractor.

Termination for Cause: If, through any cause, the Contractor shall fail to fulfill its obligations under this contract in a timely and proper manner, the County shall have the right to terminate this contract by giving written notice to the Contractor and specifying the effective date thereof. In that event, all finished or unfinished deliverable items prepared by the Contractor under this contract shall, at the option of the County, become its property and the Contractor shall be entitled to receive just and equitable compensation for any satisfactory work completed on such materials, minus any payment or compensation previously made. Notwithstanding the foregoing provision, the Contractor shall not be relieved of liability to the County for damages sustained by the County by virtue of the Contractor's breach of this agreement, and the County may withhold any payment due the Contractor for the purpose of setoff until such time as the exact amount of damages due the County from such breach can be determined. In case of default by the Contractor, without limiting any other remedies for breach available to it, the County may procure the contract services from other sources and hold the Contractor responsible for any excess cost occasioned thereby. The filing of a petition for bankruptcy by the Contractor shall be an act of default under this contract.

Waiver of Default: Waiver by the County of any default or breach in compliance with the terms of this contract by the Contractor shall not be deemed a waiver of any subsequent default or breach and shall not be construed to be modification of the terms of this contract unless stated to be such in writing, signed by an authorized representative of the County and the Contractor and attached to the contract.

Availability of Funds: The parties to this contract agree and understand that the payment of the sums specified in this contract is dependent and contingent upon and subject to the appropriation, allocation, and availability of funds for this purpose to the County.

Force Majeure: Neither party shall be deemed to be in default of its obligations hereunder if and so long as it is prevented from performing such obligations by any act of war, hostile foreign action, nuclear explosion, riot, strikes, civil insurrection, earthquake, hurricane, tornado, or other catastrophic natural event or act of God.

Survival of Promises: All promises, requirements, terms, conditions, provisions, representations,

guarantees, and warranties contained herein shall survive the contract expiration or termination date unless specifically provided otherwise herein, or unless superseded by applicable Federal or State statutes of limitation.

Intellectual Property Rights

Copyrights and Ownership of Deliverables: All deliverable items produced pursuant to this contract are the exclusive property of the County. The Contractor shall not assert a claim of copyright or other property interest in such deliverables.

Compliance with Applicable Laws

Compliance with Laws: The Contractor shall comply with all laws, ordinances, codes, rules, regulations, and licensing requirements that are applicable to the conduct of its business, including those of federal, state, and local agencies having jurisdiction and/or authority.

Equal Employment Opportunity: The Contractor shall comply with all federal and State laws relating to equal employment opportunity.

Health Insurance Portability and Accountability Act (HIPAA): The Contractor agrees that, if the County determines that some or all of the activities within the scope of this contract are subject to the Health Insurance Portability and Accountability Act of 1996, P.L. 104-91, as amended ("HIPAA"), or its implementing regulations, it will comply with the HIPAA requirements and will execute such agreements and practices as the County may require to ensure compliance.

Confidentiality

Confidentiality: Any information, data, instruments, documents, studies or reports given to or prepared or assembled by the Contractor under this agreement shall be kept as confidential and not divulged or made available to any individual or organization without the prior written approval of the County. The Contractor acknowledges that in receiving, storing, processing or otherwise dealing with any confidential information it will safeguard and not further disclose the information except as otherwise provided in this contract.

Data Security: The Contractor shall adopt and apply data security standards and procedures that comply with all applicable federal, state, and local laws, regulations, and rules.

Duty to Report: The Contractor shall report a suspected or confirmed security breach to the County's Contract Administrator within twenty-four (24) hours after the breach is first discovered, provided that the Contractor shall report a breach involving Social Security Administration data or Internal Revenue Service data within one (1) hour after the breach is first discovered.

During the performance of this contract, the contractor is to notify the County contract administrator of any contact by the federal Office for Civil Rights (OCR) received by the contractor.

Cost Borne by Contractor: If any applicable federal, state, or local law, regulation, or rule requires the County or the Contractor to give affected persons written notice of a security breach arising out of the Contractor's performance under this contract, the Contractor shall bear the cost of the notice.

Oversight

Access to Persons and Records: The State Auditor shall have access to persons and records as a result of all contracts or grants entered into by State agencies or political subdivisions in accordance with General Statute 147-64.7. Additionally, as the State funding authority, the Department of Health and Human Services shall have access to persons and records as a result of all contracts or grants entered into by State agencies or political subdivisions.

Record Retention: Records shall not be destroyed, purged or disposed of without the express written consent of the County. State basic records retention policy requires all grant records to be retained for a minimum of five years or until all audit exceptions have been resolved, whichever is longer. If the contract is subject to Federal policy and regulations, record retention may be longer than five years. Records must be retained for a period of three years following submission of the final Federal Financial Status Report, if applicable, or three years following the submission of a revised final Federal Financial Status Report. Also, if any litigation, claim, negotiation, audit, disallowance action, or other action involving this Contract has been started before expiration of the five-year retention period described above, the records must be retained until completion of the action and resolution of all issues which arise from it, or until the end of the regular five-year period described above, whichever is later. The record retention period for Temporary Assistance for Needy Families (TANF) and MEDICAID and Medical Assistance grants and programs must be retained for a minimum of ten years.

Miscellaneous

Choice of Law: The validity of this contract and any of its terms or provisions, as well as the rights and duties of the parties to this contract, are governed by the laws of North Carolina. The Contractor, by signing this contract, agrees and submits, solely for matters concerning this Contract, to the exclusive jurisdiction of the courts of North Carolina and agrees, solely for such purpose, that the exclusive venue for any legal proceedings shall be Wake County, North Carolina. The place of this contract and all transactions and agreements relating to it, and their situs and forum, shall be Wake County, North Carolina, where all matters, whether sounding in contract or tort, relating to the validity, construction, interpretation, and enforcement shall be determined.

Amendment: This contract may not be amended orally or by performance. Any amendment must be made in written form and executed by duly authorized representatives of the County and the Contractor.

Severability: In the event that a court of competent jurisdiction holds that a provision or requirement of this contract violates any applicable law, each such provision or requirement shall continue to be enforced to the extent it is not in violation of law or is not otherwise unenforceable and all other provisions and requirements of this contract shall remain in full force and effect.

Headings: The Section and Paragraph headings in these General Terms and Conditions are not material parts of the agreement and should not be used to construe the meaning thereof.

Gender and Number: Masculine pronouns shall be read to include feminine pronouns and the singular of any word

or phrase shall be read to include the plural and vice versa.

Time of the Essence: Time is of the essence in the performance of this contract.

Key Personnel: The Contractor shall not replace any of the key personnel assigned to the performance of this contract without the prior written approval of the County. The term "key personnel" includes any and all persons identified as such in the contract documents and any other persons subsequently identified as key personnel by the written agreement of the parties.

Care of Property: The Contractor agrees that it shall be responsible for the proper custody and care of any property furnished to it for use in connection with the performance of this contract and will reimburse the County for loss of, or damage to, such property. At the termination of this contract, the Contractor shall contact the County for instructions as to the disposition of such property and shall comply with these instructions.

Travel Expenses: Reimbursement to the Contractor for travel mileage, meals, lodging and other travel expenses incurred in the performance of this contract shall not exceed the rates published in the applicable State rules or approved local government travel policy. International travel shall not be reimbursed under this contract.

Sales/Use Tax Refunds: If eligible, the Contractor and all subcontractors shall: (a) ask the North Carolina Department of Revenue for a refund of all sales and use taxes paid by them in the performance of this contract, pursuant to G.S. 105-164.14; and (b) exclude all refundable sales and use taxes from all reportable expenditures before the expenses are entered in their reimbursement reports.

Advertising: The Contractor shall not use the award of this contract as a part of any news release or commercial advertising.

ATTACHMENT B – Scope of Work**Federal Tax Id. or SSN 26-0469555
Contract #****A. CONTRACTOR INFORMATION**

1. Contractor Agency Name: R-CARE, Inc. dba Comfort Keepers
2. *If different* from Contract Administrator Information in General Contract:
Address

Telephone Number: Fax Number: Email:

3. Name of Program (s):

4. Status: ☐ Public ☐ Private, Not for Profit ☒ Private, For Profit

5. Contractor's Financial Reporting Year January through December

B. Explanation of Services to be provided and to whom (include SIS Service Code):

Service Code	Level	Description
041	Level I	Home Management
042	Level II	Personal Care
045	Level III	Personal Care

For purposes of this contract, In-Home Aide services are to be provided by the County department to those persons who are determined eligible and who have been formally referred for the services. In general, In-Home Aide services may be defined as the provision of care for persons by performing home management and/or personal care tasks that are essential to the activities of daily living. Such tasks are performed to enable individuals to remain in their own homes when they are unable to carry out these activities for themselves and when no responsible person is available for these tasks. The definition for In-Home Aide services, found in the Family Services Manual Volume VII, Chapter VIII, is quoted from the Administrative Procedures Act Regulation (10NCAC 35 E. 0312).

Specific tasks that may be provided by In-Home Aide workers are defined according to the level of the task and the supervision and training requirements. There are two categories of tasks:

1. Home Management which includes tasks related to maintaining the home, shopping for and preparing meals, and providing essential transportation for the client, and
2. Personal Care which includes tasks related to physical care and feeding of clients.

A detailed accounting of these tasks is found in Appendix A, Volume VII, Chapter VIII – In-Home Aide Services. For purposes of this contract it should be understood that Personal Care tasks will be provided in the Level II standards; Home Management tasks will be provided at the Level I standard.

See G. Mutual Agreement for Additional Details

C. Rate per unit of Service (define the unit):

1. If Standard Fixed Rate, Maximum Allowable.

2. Negotiated County Rate.

\$17.00 per 1-hour unit for level I

\$17.00 per 1-hour unit for level II

\$17.00 per 1-hour unit for level III

D. Number of units to be provided: There is no established number to be provided but up to available funding. Reimbursement will be based on the above hourly rate up to a maximum of \$80,000.00 SSBG funding plus \$233,302.00 HCCBG funding. Payments will cease once this fiscal year maximum is reached. The maximum payment of \$313,302.00 reflects the Department's total available funding for all In-Home Aide services and will be spread among all the Contractors contracted by the Department for this service.

E. Details of Billing process and Time Frames; Expenditures

Authorization for the provision and payment of In-Home Aide services is done through the use of the Form 5027 or the DAAS 101, which serves to establish the eligibility of each client, the date that services begin and end, and the amount of any fees, if applicable. These forms must be maintained by the administering agency at all times. In addition to the above information, this form serves as an audit trail.

The Provider will report expenditures monthly to the County Department in accordance with policy set forth by the Controller's Office, Division of Social Services, issued via the Fiscal Manual. Expenditures are to be reported on the DSS Monthly Report of Service Delivery (Form DSS-1571, Part IV) and or the Division of Aging's Aging Resource Management Systems (ARMS). Reimbursement for In-Home Aide Services should be requested monthly by use of the Form DSS-1571 which is to include a listing of the clients served, the hours of services delivered and the cost incurred during the reporting month. This report should be received in the Department of Social Services by the fifth (5th) working day of the month following receipt of the services except for the month of June. In June, this report should be received by the Department of Social Services by 5pm on July 1st or the 1st working day of July. Reimbursement by check will be made by the fifteenth (15th) working day of the month in which the report is received.

Consumer Contributions

The County Department of Social Services will collect any contributions made by the clients. The service(s) under contract with the Contractor are services for which Consumer Contributions may be assessed. Policy regarding Consumer Contribution requirements and collection of contributions is contained in Family Services Manual,

Volume VI, Chapter III. If a client is to make a contribution, the County Department will arrange with the client how that contribution will be collected.

Reporting for the Statewide Services Information System (SIS)

On the monthly report of Service Delivery (DSS Form 1571 Part IV), the units reported defined Column 12 of the 1571 Part IV are the units of service defined in Column 5 of 1.C of this attachment. Service definition and reporting instructions are found in Family Services Manual, Vol. VII, Chapter VIII.

E. Area to be served/Delivery site(s): Rowan County

G. MUTUAL AGREEMENT

Contractor Responsibilities

Following the Memorandum to Licensed Home Care Agencies on August 31, 2015 from the NC Department of Health and Human Services, Division of Health Service Regulation, the Contractor is responsible for ensuring the RN assesses the client, develops the plan of care, validates competency of the listed nurse aide, supervises the delivery of services provided by the listed nurse aide in accordance with the NC Nurse Practice Act and G.S. 90-171.30.

It is important that all assessments completed by the licensed home care agencies address physical health, ADL functioning, IADL functions, social support status, mental/emotional functions, economic function, and environmental status in accordance with home care licensing rules 10ANCAC 13J.1402(2) and In-Home Aide Policies and Procedures Section V, A3.

Contractor is responsible for assuring that the program is provided in accordance with policy and standards as established by the North Carolina Division of Social Services, and as recorded in the Family Services Manual, Volume VII, Chapter VIII.

Contractor is responsible for the hiring of competent workers, for their assignments to clients, and for their supervision and training. The Contractor is also responsible for all financial employment obligations to the In-Home Aide workers. Sub-contracting with an individual for service provision is prohibited.

To ensure that the North Carolina State Standards and policies are adhered to, Contractor may go to:

<http://www.ncdhhs.gov/aging/manual/ncfast/In-HomeAideManual.pdf> or

https://files.nc.gov/ncdhhs/documents/files/In-HomeAide_Policies_and_Procedures.pdf

Supervision

It is the responsibility of the Contractor to assure that adequate supervision is provided to all aides. In order to ensure quality work performance the contractor must:

Determine which aide is most appropriate to serve a particular client.

1. Assure that a backup person (aide) is competent to perform the necessary tasks.

2. Assign tasks and give specific instructions to the aide. Tasks assigned are derived from the client's service plan, which is provided by County Department staff.
3. Provide ongoing support and task supervision.
4. Observe and evaluate the aide's performance.
5. Conduct or arrange for necessary training. The required competencies and the recommended training hours for Levels I and II are outlined in the appendix A and C.
6. Provide to the Rowan County Department of Social Services, as soon as possible, all information regarding significant environmental or health changes in the client's situation or living arrangements.
7. Assure that a backup person (aide) is available and assigned to replace any regularly assigned employee who is unable to report to the client's home to carry on the designated tasks, and if a backup cannot be assigned to notify the Department promptly.
8. Verify that the aide is actually on site at the place of care as required by the in-home aide service plan and that they have arrived and left in the timely manner required by the plan.
9. New referrals must be staffed within five days, an initial nursing visit must be made within three days of receiving the referral, and a call to the client to verify the referral must be made within two days of receipt of the referral. The contractor will contact the Department whenever these time frames cannot be met. When the Contractor is unable to respond to a referral within the specified period of time or the accepted referral is delayed or declined for good cause, the county may exercise its option to make the referral to another contractor.
10. Assigned aides shall NOT:
 - a. use the client telephone for any personal calls
 - b. receive visitors at the client's home
 - c. use any tobacco products while working in the client home
 - d. personally accept any gifts, remove any supplies from client's home, borrow or lend any equipment, supplies or money, or seek any personal gain from any client
 - e. falsify time or activity reports
 - f. release any confidential information.
 - g. be under the influence of any illicit drugs or alcohol either in the client's home or on their property or while performing assigned duties on behalf of the client.
 - h. sell or manufacture or partake of any illicit drugs or alcohol while in the client's home or on their property or while performing assigned duties on behalf of the client.
 - i. disobey any traffic rules/regulations whenever the client is a passenger in their vehicle.
11. The Contractor must provide a Supervisor to observe the aide performing tasks for the client. Supervisory home visits must be made as outlined in Appendix A of the Family Services Manual and based upon the level of the tasks being performed by the aide for each individual client. This includes contact with the aide within the first calendar week of an assignment and quarterly on-site visits.

For level II, the supervisor will also have contact with both the aide and client in each of the two intervening months of the quarter to ensure appropriate service provision. For purposes of this contract, Supervision may be provided by an appropriate trained paraprofessional, nurse, social worker, registered nurse or other appropriate professional. If a paraprofessional is used, that individual must be supervised by a professional. To determine the appropriate level of In-Home Aide Services needed, consultation with a RN is required for level II clients receiving personal care tasks if the client's personal care needs have increased due to changes in a medically related problem.

12. If an active client is approved for full Medicaid, Contractor agrees to provide personal care services in lieu of in-home aide services if requested by the County Department and if staffing is available for the hours needed.
13. The Contractor is responsible for notifying the County Department of all changes in ADLs, IADLs, hospitalizations, placements in other care facilities, and changes in caregivers, or an absence of caregivers which exceeds three consecutive days.
14. A monthly management meeting will be held with the county DSS to discuss operational procedures and conditions or changes or difficulties being observed or experienced in the client caseload.
15. Documentation-The Contractor must maintain a report for each In-Home Services Aide which includes:
 - a. A record of all competencies completed by the aide and the related level of service the aide is able to perform.
 - b. A record of supervision.
16. Competency Requirements and Training-The Contractor must guarantee that each aide has been sufficiently trained to meet the competency requirements for the level of service that person is performing. The aide must pass the competency test and must demonstrate his/her level of competency. This level of competency must be documented in the aide's record before the aide may work independently. The required competencies and the recommended training hours for Levels I and II are outlined in Appendix A of the Family Services Manual, Volume VII, Chapter VIII.

Financial Employment Obligations

In-Home Services Aides are subject to the North Carolina Wage and Hour Act for minimum wage. The Contractor must assure that money is available to cover all wages and employer's share of all appropriate taxes, fringes, transportation and benefits for all worker hours specified in the total In-Home Service Agreements.

Record Retention

The Contractor agrees to retain all books, records and other documents relevant to this agreement for seven (7) years after final payment or until all audits continued beyond this period are completed. Federal auditors and any persons authorized by the Division of Aging and Adult Services or the County Department shall have the right to examine any of these materials. In the event the Contractor dissolves or otherwise goes out of existence, records produced under this agreement will be turned over to the County Department. In the event that DSS dissolves its contract with the Contractor, the

Contractor agrees to grant access to DSS of above records and documents relevant to the contract period for seven (7) years after final payment or until all audits continued beyond this period are completed. All HIPAA medical information is retained for seven (7) years.

The Contractor also agrees to:

1. Provide the service(s) stipulated in this agreement in accordance with applicable standards for the service(s).
2. Furnish financial and program data as required to document the basis for the reimbursement rate and to document that applicable standards have been met.
3. Keep confidential any information about a client that is shared only among Department and Contractor staff who need to know in order to coordinate, manage, or deliver services to the client.
4. Comply with all State licensing standards, all applicable accrediting standards and of any other standards or criteria established by the Division of Aging and Adult Services to assure quality of services.
5. Review and comply with all applicable laws, including those Civil Rights, HIPAA, and Rehabilitation Act prohibitions against discrimination.
 - a. Comply with the terms of Section 504 of the Rehabilitation Act of 1973 and all requirements imposed by or pursuant to Section 504 regulations that prohibit discrimination against handicapped persons in employment and in the operation of programs and activities receiving Federal funds.
 - b. Comply with the terms of Title VI of the Federal Civil Rights Act of 1964 and all requirements imposed by or pursuant to Title VI regulations that prohibit discrimination on the grounds of race, color or national origin.
 - c. Review and keep on file the NCDHHS Title VI Language Access Policy.
 - d. Place the Client's Rights posters in the reception area of the agency.
 - e. Place the How to File a Complaint posters in the reception area of the agency.
 - f. Provide to clients, upon their request and without delay, the U.S. Department of Justice, Civil Rights Division Complaint Forms.
 - g. Provide training and assistance for employees to assure that they understand and carry out expectations regarding compliance.
 - h. Comply with all HIPAA rules and regulations pertaining to DSS clients as set forth by the County Department.
6. Comply with all State licensing standards, all applicable accrediting, all requirements imposed by or pursuant to the regulations issued pursuant to that Title.
7. Maintain appropriate program records, client case files which document the provision of the agreed upon service(s); and maintain a valid authorization for services (DSS-5027) for each client determined to be eligible by the County Department and authorized by the County Department for service(s) provided under this agreement.
8. Accept fiscal responsibility for deviations from the terms of this agreement as a result of acts of the Contractor or any of its officers, employees, agents or representatives.

9. Comply with all contract attachments.
10. Audit
 - a. The Contractor shall be responsible for compliance with the audit requirements of Department of Health and Human Services federal regulation 45 CFR Part 74, Administration of Grants, or State Administrative Procedures Manual for Federal Block Grant Funds, whichever is applicable. These regulations stipulate that an annual audit be prepared for the fiscal year in which contract funds were received.
 - b. An annual audit is to be performed in accordance with OMB Circular A-110 by an "independent auditor". "Independent Auditor" means either: (a) a state government auditor from the Department of Human Resources or the Department of Administration, Office of the State Auditor; or (b) a certified public accountant. Upon completion of the audit, a copy of the report must be forwarded to the County Department.

County Department Responsibilities

The Department agrees to:

1. Determine eligibility of individuals for the service(s) in accordance with Federal and State regulations.
2. Notify the Provider on Form DSS-5027, concerning the eligibility of each individual for the services as authorized, and any changes in the individual's eligibility status.
3. Pay the Provider for services delivered to eligible individuals under the terms of this agreement in the rate specified in E. below.
4. Keep the Contractor informed of all applicable Federal and State laws, regulations, policies and standards governing the service program to which the Contractor must adhere and of any alterations to these.
5. Civil Rights Compliance
 - a. Provide to the contracted agency a copy of the Rowan County DSS Language Access Plan;
 - b. Provide a Client's Rights poster, in both English and Spanish, describing free interpreter services;
 - c. Provide a How to File a Complaint poster, in both English and Spanish, describing the process to follow to file a complaint;
 - d. Provide U.S. Department of Justice, Civil Rights Division Complaint Forms, in both English and Spanish;
 - e. Provide training and assistance to the contracted Agency Director or designee.
6. Provide the Contractor information regarding the individual client's current Adult Day Care service needs as represented on their Individual Service Plan, developed by the County Department Social Worker in cooperation with the client and with input from the Contractor, as appropriate.
7. Provide the Contractor information on those clients participating in Consumer Contributions and the amount of those contributions.

8. Accept fiscal responsibility for deviations from the terms of this Contract as a result of acts of the Department or any of its officers, employees, agents or representatives.

Each party hereto agrees to be responsible for its own liabilities, that of its officers, employees, agents or representatives arising out of this agreement.

Donna F. Taylor
(Signature of County Authorized Person)

7-15-20
(Date Submitted)

Brooke Reynolds
(Signature of Contractor)

6/17/20
(Date Submitted)

FEDERAL CERTIFICATIONS**The undersigned states that:**

1. He or she is the duly authorized representative of the Contractor named below;
2. He or she is authorized to make, and does hereby make, the following certifications on behalf of the Contractor, as set out herein:
 - a. The Certification Regarding Nondiscrimination;
 - b. The Certification Regarding Drug-Free Workplace Requirements;
 - c. The Certification Regarding Environmental Tobacco Smoke;
 - d. The Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions; and
 - e. The Certification Regarding Lobbying;
3. He or she has completed the Certification Regarding Drug-Free Workplace Requirements by providing the addresses at which the contract work will be performed;
4. [Check the applicable statement]

☐ He or she **has completed** the attached **Disclosure Of Lobbying Activities** because the Contractor **has made, or has an agreement to make**, a payment to a lobbying entity for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action;

OR

☐ He or she **has not completed** the attached **Disclosure Of Lobbying Activities** because the Contractor **has not made, and has no agreement to make**, any payment to any lobbying entity for influencing or attempting to influence any officer or employee of any agency, any Member of Congress, any officer or employee of Congress, or any employee of a Member of Congress in connection with a covered Federal action.
5. The Contractor shall require its subcontractors, if any, to make the same certifications and disclosure.

Brooke Reynolds President
 Signature Title

R-Care Inc dba Comfort Keepers Brooke Reynolds 6/17/20
 Contractor Name Date

[This Certification Must be Signed by the Same Individual Who Signed the Proposal Execution Page]

I. Certification Regarding Nondiscrimination

The Contractor certifies that it will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (h) the Food Stamp Act and USDA policy, which prohibit discrimination on the basis of religion and political beliefs; and (i) the requirements of any other nondiscrimination statutes which may apply to this Agreement.

II. Certification Regarding Drug-Free Workplace Requirements

1. The Contractor certifies that it will provide a drug-free workplace by:
 - a. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the Contractor's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
 - b. Establishing a drug-free awareness program to inform employees about:
 - i. The dangers of drug abuse in the workplace;
 - ii. The Contractor's policy of maintaining a drug-free workplace;
 - iii. Any available drug counseling, rehabilitation, and employee assistance programs; and
 - iv. The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
 - c. Making it a requirement that each employee be engaged in the performance of the agreement be given a copy of the statement required by paragraph (a);
 - d. Notifying the employee in the statement required by paragraph (a) that, as a condition of employment under the agreement, the employee will:
 - i. Abide by the terms of the statement; and
 - ii. Notify the employer of any criminal drug statute conviction for a violation occurring in the workplace no later than five days after such conviction;
 - e. Notifying the Department within ten days after receiving notice under subparagraph (d)(ii) from an employee or otherwise receiving actual notice of such conviction;
 - f. Taking one of the following actions, within 30 days of receiving notice under subparagraph (d)(ii), with respect to any employee who is so convicted:
 - i. Taking appropriate personnel action against such an employee, up to and including termination; or
 - ii. Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency; and
 - g. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs (a), (b), (c), (d), (e), and (f).
2. The sites for the performance of work done in connection with the specific agreement are listed below (list all sites; add additional pages if necessary):

AddressStreet 512 Klumac Rd #11City, State, Zip Code Salisbury, NC 28144

Street _____

City, State, Zip Code _____

3. Contractor will inform the Department of any additional sites for performance of work under this agreement.
4. False certification or violation of the certification may be grounds for suspension of payment, suspension or termination of grants, or government-wide Federal suspension or debarment. 45 C.F.R. 82.510.

III. Certification Regarding Environmental Tobacco Smoke

Public Law 103-227, Part C-Environmental Tobacco Smoke, also known as the Pro-Children Act of 1994 (Act), requires that smoking not be permitted in any portion of any indoor facility owned or leased or contracted for by an entity and used routinely or regularly for the provision of health, day care, education, or library services to children under the age of 18, if the services are funded by Federal programs either directly or through State or local governments, by Federal grant, contract, loan, or loan guarantee. The law does not apply to children's services provided in private residences, facilities funded solely by Medicare or Medicaid funds, and portions of facilities used for inpatient drug or alcohol treatment. Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to \$1,000.00 per day and/or the imposition of an administrative compliance order on the responsible entity.

The Contractor certifies that it will comply with the requirements of the Act. The Contractor further agrees that it will require the language of this certification be included in any subawards that contain provisions for children's services and that all subgrantees shall certify accordingly.

IV. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions

Instructions

[The phrase "prospective lower tier participant" means the Contractor.]

1. By signing and submitting this document, the prospective lower tier participant is providing the certification set out below.
2. The certification in this clause is a material representation of the fact upon which reliance was placed when this transaction was entered into. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originates may pursue available remedies, including suspension and/or debarment.
3. The prospective lower tier participant will provide immediate written notice to the person to whom this proposal is submitted if at any time the prospective lower tier participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
4. The terms "covered transaction," "debarred," "suspended," "ineligible," "lower tier covered transaction," "participant," "person," "primary covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this clause, have the meanings set out in the Definitions and Coverage sections of rules implementing Executive Order 12549, 45 CFR Part 76. You may contact the person to whom this proposal is submitted for assistance in obtaining a copy of those regulations.
5. The prospective lower tier participant agrees by submitting this proposal that, should the proposed covered transaction be entered into, it shall not knowingly enter any lower tier covered transaction with a person who is debarred, suspended, determined ineligible or voluntarily excluded from participation in this covered transaction unless authorized by the department or agency with which this transaction originated.
6. The prospective lower tier participant further agrees by submitting this document that it will include the clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion--Lower Tier Covered Transaction," without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
7. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or voluntarily excluded from covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the Nonprocurement List.

8. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
9. Except for transactions authorized in paragraph 5 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension, and/or debarment.

Certification

1. **The prospective lower tier participant certifies**, by submission of this document, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
2. Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

V. Certification Regarding Lobbying

The Contractor certifies, to the best of his or her knowledge and belief, that:

1. No Federal appropriated funds have been paid or will be paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federally funded contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form SF-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award document for subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) who receive federal funds of \$100,000.00 or more and that all subrecipients shall certify and disclose accordingly.
4. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000.00 and not more than \$100,000.00 for each such failure.

VI. Disclosure Of Lobbying Activities

Instructions

This disclosure form shall be completed by the reporting entity, whether subawardee or prime Federal recipient, at the initiation or receipt of a covered Federal action, or a material change to a previous filing, pursuant to title 31 U.S.C. section 1352. The filing of a form is required for each payment or agreement to make payment to any lobbying entity for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action. Use the SF-LLL-A Continuation Sheet for additional information if the space on the form is inadequate. Complete all items that apply for both the initial filing and material change report. Refer to the implementing guidance published by the Office of Management and Budget for additional information.

Identify the type of covered Federal action for which lobbying activity is and/or has been secured to influence the outcome of a covered Federal action.

1. Identify the status of the covered Federal action.
2. Identify the appropriate classification of this report. If this is a follow-up report caused by a material change to the information previously reported, enter the year and quarter in which the change occurred. Enter the date of the last previously submitted report by this reporting entity for this covered Federal action.
3. Enter the full name, address, city, state and zip code of the reporting entity. Include Congressional District, if known. Check the appropriate classification of the reporting entity that designates if it is, or expects to be, a prime or sub-award recipient. Identify the tier of the subawardee, e.g., the first subawardee of the prime is the 1st tier. Subawards include but are not limited to subcontracts, subgrants and contract awards under grants.
4. If the organization filing the report in Item 4 checks "Subawardee", then enter the full name, address, city, state and zip code of the prime Federal recipient. Include Congressional District, if known.
5. Enter the name of the Federal agency making the award or loan commitment. Include at least one organizational level below agency name, if known. For example, Department of Transportation, United States Coast Guard.
6. Enter the Federal program name or description for the covered Federal action (Item 1). If known, enter the full Catalog of Federal Domestic Assistance (CFDA) number for grants, cooperative agreements, loans, and loan commitments.
7. Enter the most appropriate Federal Identifying number available for the Federal action identified in Item 1 (e.g., Request for Proposal (RFP) number, Invitation for Bid (IFB) number, grant announcement number, the contract grant, or loan award number, the application/proposal control number assigned by the Federal agency). Include prefixes, e.g., "RFP-DE-90-001."
8. For a covered Federal action where there has been an award or loan commitment by the Federal agency, enter the Federal amount of the award/loan commitment for the prime entity identified in Item 4 or 5.
9. (a) Enter the full name, address, city, state and zip code of the lobbying entity engaged by the reporting entity identified in Item 4 to influence the covered Federal action.
- (b) Enter the full names of the individual(s) performing services, and include full address if different from 10(a). Enter Last Name, First Name and Middle Initial (MI).
10. Enter the amount of compensation paid or reasonably expected to be paid by the reporting entity (Item 4) to the lobbying entity (Item 10). Indicate whether the payment has been made (actual) or will be made (planned). Check all boxes that apply. If this is a material change report, enter the cumulative amount of payment made or planned to be made.
11. Check the appropriate boxes. Check all boxes that apply. If payment is made through an in-kind contribution, specify the nature and value of the in-kind payment.
12. Check the appropriate boxes. Check all boxes that apply. If other, specify nature.
13. Provide a specific and detailed description of the services that the lobbyist has performed, or will be expected to perform, and the date(s) of any services rendered. Include all preparatory and related activity, not just time spent in actual contact with Federal officials. Identify the Federal official(s) or employee(s) contacted or the officer(s), employee(s), or Member(s) of Congress that were contacted.
14. Check whether or not a SF-LLL-A Continuation Sheet(s) is attached.
15. The certifying official shall sign and date the form, print his/her name, title, and telephone number.

Public reporting burden for this collection of information is estimated to average 30 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0046), Washington, D. C. 20503

Disclosure Of Lobbying Activities
(Approved by OMB 0344-0046)

Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352

1. Type of Federal Action: <input type="checkbox"/> a. contract <input type="checkbox"/> b. grant <input type="checkbox"/> c. cooperative agreement <input type="checkbox"/> d. loan <input type="checkbox"/> e. loan guarantee <input type="checkbox"/> f. loan insurance	2. Status of Federal Action: <input type="checkbox"/> a. Bid/offer/application <input type="checkbox"/> b. Initial Award <input type="checkbox"/> c. Post-Award	3. Report Type: <input type="checkbox"/> a. initial filing <input type="checkbox"/> b. material change For Material Change Only: Year _____ Quarter _____ Date Of Last Report: _____
4. Name and Address of Reporting Entity: <input type="checkbox"/> Prime <input type="checkbox"/> Subawardee Tier (if known) _____ Congressional District (if known) _____	5. If Reporting Entity in No. 4 is Subawardee, Enter Name and Address of Prime: Congressional District (if known) _____	
6. Federal Department/Agency:	7. Federal Program Name/Description: CFDA Number (if applicable) _____	
8. Federal Action Number (if known)	9. Award Amount (if known) \$	
10. a. Name and Address of Lobbying Entity (if individual, last name, first name, MI): <i>(attach Continuation Sheet(s) SF-LLL-A, if necessary)</i>	b. Individuals Performing Services (including address if different from No. 10a.) (last name, first name, MI): <i>(attach Continuation Sheet(s) SF-LLL-A, if necessary)</i>	
11. Amount of Payment (check all that apply): \$ _____ actual planned	13. Type of Payment (check all that apply): <input type="checkbox"/> a. retainer <input type="checkbox"/> b. one-time fee <input type="checkbox"/> c. commission <input type="checkbox"/> d. contingent fee <input type="checkbox"/> e. deferred <input type="checkbox"/> f. other; specify: _____	
12. Form of Payment (check all that apply): <input type="checkbox"/> a. cash <input type="checkbox"/> b. In-kind; specify: Nature _____ Value _____		
14. Brief Description of Services Performed or to be Performed and Date(s) of Services, including officer(s), employee(s), or Member(s) contacted, for Payment Indicated in Item 11 (attach Continuation Sheet(s) SF-LLL-A, if necessary): 		
15. Continuation Sheet(s) SF-LLL-A attached: <div style="float: right;"> <input type="checkbox"/> Yes <input type="checkbox"/> No </div>		
16. Information requested through this form is authorized by title 31 U. S. C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U. S. C. 1352. This information will be reported to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.	Signature: _____ Print Name: _____ Title: _____ Telephone No: _____ Date: _____	
Federal Use Only		Authorized for Local Reproduction Standard Form - LLL



Attachment D: Conflict of Interest

Conflict of Interest Defined:

A conflict of interest is defined as an actual or perceived interest by a staff member or board member in an action that results in, or has the appearance of resulting in, personal, organizational, or professional gain. A conflict of interest occurs when an employee or board member has a direct or fiduciary interest in another relationship. A conflict of interest could include:

- Ownership with a member of the Board of Directors/Trustees or an employee where one or the other has a supervisory authority over the other or with a client who receives services.
- Employment of or by a member of the Board of Directors/Trustees or an employee where one or the other has a supervisory authority over the other or with a client who receives services.
- Contractual relationship with a member of the Board of Directors/Trustees or an employee where one or the other has a supervisory authority over the other or with a client who receives services.
- Creditor or debtor to a member of the Board of Directors/Trustees or an employee where one or the other has a supervisory authority over the other or with a client who receives services.
- Consultative or consumer relationship with a member of the Board of Directors/Trustees or an employee where one or the other has a supervisory authority over the other or with a client who receives services

The above definition includes any bias or the appearance of bias in a decision making process that would reflect a dual role played by a member of the organization or group. An example could be a person who is an employee and a Board member, or a person who is an employee and who hires family members as consultants.

Employee Responsibilities:

It is in the interest of Comfort Keepers, its staff, and Board members to strengthen trust and confidence in each other, to expedite resolution of problems, to mitigate the effect and to minimize organizational and individual stress that be caused by conflict of interest.

Employees are to avoid any conflict of interest or appearance of conflict of interest. Comfort Keepers serves the community as a whole rather than only serving a special interest group. The appearance of conflict of interest can cause embarrassment to the organization and jeopardize the credibility of the organization. Any conflict of interest, potential conflict of interest, or the appearance of conflict of interest is to be reported immediately to your supervisor. Employees are to maintain independence and objectivity with clients, the community, and the organization. Employees are called to maintain a sense of fairness, civility, ethics, and personal integrity even though law, regulation, or custom may not require them.

governing body determines the member, officer, employee or agent has failed to disclose an actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action.

G. Record of Conflict -- The minutes of the governing board and all committees with board delegated powers shall contain:

1. The names of the persons who disclosed or otherwise were found to have an actual or possible conflict of interest, the nature of the conflict of interest, any action taken to determine whether a conflict of interest was present, and the governing board's or committee's decision as to whether a conflict of interest in fact existed.
2. The names of the persons who were present for discussions and votes relating to the transaction or arrangement that presents a possible conflict of interest, the content of the discussion, including any alternatives to the transaction or arrangement, and a record of any votes taken in connection with the proceedings.

Approved by:

R-Care Inc dba Comfort Keepers
Name of Organization

Brooke Reynolds Brooke Reynolds
Signature of Organization Official 6/19/20

6/17/20
Date

CONFLICT OF INTEREST ACKNOWLEDGEMENT AND POLICY

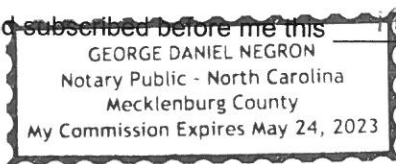
State of North Carolina

County Mecklenburg

I, George Daniel Negron, Notary Public for said County and State, certify that
Brooks Key roles personally appeared before me this day and acknowledged
that he/she is President of R-care in dba Comfort Keepers
[name of Organization]

and by that authority duly given and as the act of the Organization, affirmed that the foregoing Conflict of
Interest Policy was adopted by the Board of Directors/Trustees or other governing body in a meeting held
on the 20th day of January, 2020.

Sworn to and subscribed before me this 10th day of June, 2020



(Official Seal)

Notary Public

My Commission expires May 24, 2023, 20__

Instruction for Organization:

Sign and attach the following pages after adopted by the Board of Directors/Trustees or other governing body OR replace the following with the current adopted conflict of interest policy.

R-Care Inc dba Comfort Keepers
Name of Organization

Brooke Reynolds Brooke Reynolds 6/19/20
Signature of Organization Official

Conflict of Interest Policy Example

The Board of Directors/Trustees or other governing persons, officers, employees or agents are to avoid any conflict of interest, even the appearance of a conflict of interest. The Organization's Board of Directors/Trustees or other governing body, officers, staff and agents are obligated to always act in the best interest of the organization. This obligation requires that any Board member or other governing person, officer, employee or agent, in the performance of Organization duties, seek only the furtherance of the Organization mission. At all times, Board members or other governing persons, officers, employees or agents, are prohibited from using their job title, the Organization's name or property, for private profit or benefit.

A. The Board members or other governing persons, officers, employees, or agents of the Organization should neither solicit nor accept gratuities, favors, or anything of monetary value from current or potential contractors/vendors, persons receiving benefits from the Organization or persons who may benefit from the actions of any Board member or other governing person, officer, employee or agent. This is not intended to preclude bona-fide Organization fund raising-activities.

B. A Board or other governing body member may, with the approval of Board or other governing body, receive honoraria for lectures and other such activities while not acting in any official capacity for the Organization. Officers may, with the approval of the Board or other governing body, receive honoraria for lectures and other such activities while on personal days, compensatory time, annual leave, or leave without pay. Employees may, with the prior written approval of their supervisor, receive honoraria for lectures and other such activities while on personal days, compensatory time, annual leave, or leave without pay. If a Board or other governing body member, officer, employee or agent is acting in any official capacity, honoraria received in connection with activities relating to the Organization are to be paid to the Organization.

C. No Board member or other governing person, officer, employee, or agent of the Organization shall participate in the selection, award, or administration of a purchase or contract with a vendor where, to his knowledge, any of the following has a financial interest in that purchase or contract:

1. The Board member or other governing person, officer, employee, or agent;
2. Any member of their family by whole or half blood, step or personal relationship or relative-in-law;
3. An organization in which any of the above is an officer, director, or employee;
4. A person or organization with whom any of the above individuals is negotiating or has any arrangement concerning prospective employment or contracts.

D. **Duty to Disclosure** -- Any conflict of interest, potential conflict of interest, or the appearance of a conflict of interest is to be reported to the Board or other governing body or one's supervisor immediately.

E. **Board Action** -- When a conflict of interest is relevant to a matter requiring action by the Board of Directors/Trustees or other governing body, the Board member or other governing person, officer, employee, or agent (person(s)) must disclose the existence of the conflict of interest and be given the opportunity to disclose all material facts to the Board and members of committees with governing board delegated powers considering the possible conflict of interest. After disclosure of all material facts, and after any discussion with the person, he/she shall leave the governing board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining board or committee members shall decide if a conflict of interest exists.

In addition, the person(s) shall not participate in the final deliberation or decision regarding the matter under consideration and shall leave the meeting during the discussion of and vote of the Board of Directors/Trustees or other governing body.

F. **Violations of the Conflicts of Interest Policy** -- If the Board of Directors/Trustees or other governing body has reasonable cause to believe a member, officer, employee or agent has failed to disclose actual or possible conflicts of interest, it shall inform the person of the basis for such belief and afford the person an opportunity to explain the alleged failure to disclose. If, after hearing the person's response and after making further investigation as warranted by the circumstances, the Board of Directors/Trustees or other



Overdue Taxes

June 17, 2020

To: Rowan County Department of Social Services

Certification:

I certify that R-Care, Inc dba Comfort Keepers does not have any overdue tax debts, as defined by N.C.G.S. 105-243.1, at the federal, State, or local level. I further understand that any person who makes a false statement in violation of N.C.G.S. 143C-6-23 c is guilty of a criminal offense punishable as provided by N.C.G.S. 143C-10-1b.

Sworn Statement:

Brooke Reynolds, being duly sworn, says that I am the President of R-Care Inc dba Comfort Keepers in Salisbury in the State of North Carolina; and that the foregoing certification is true, accurate and complete to the best of our knowledge and was made and subscribed by me. I also acknowledge and understand that any misuse of State funds will be reported to the appropriate authorities for further action.

Brooke Reynolds

Board Chair or Authorized Official

Sworn to and subscribed before me on the day of the date of said certification. on June 14th 2020

George Daniel Negron

My commission expires on May 24, 2023

GEORGE DANIEL NEGRON
Notary Public - North Carolina
Mecklenburg County
My Commission Expires May 24, 2023

¹ G.S. 105-243.1 defines: Overdue tax debt — Any part of a tax debt that remains unpaid 90 days or more after the notice of final assessment was mailed to the taxpayer. The term does not include a tax debt, however, if the taxpayer entered into an installment agreement for the tax debt under G.S. 105-237 within 90 days after the notice of final assessment was mailed and has not failed to make any payments due under the installment agreement."

ATTACHMENT J

CERTIFICATION REGARDING TRANSPORTATION

Rowan County Department of Social Services/Human Services

By execution of this Agreement the Contractor certifies that it will provide safe client transportation by:

1. Insuring that all drivers (including employees, contractors, contractor's employees, and volunteers) shall be at least 18 years of age;
2. Insuring that all drivers (including employees, contractors, contractor's employees, and volunteers) shall be licensed to operate the specific vehicle used in transporting clients in accordance with Chapter 20-7 of the General Statutes of North Carolina and the Division of Motor Vehicle requirements;
3. Insuring that all vehicles transporting clients shall have at least the minimum level of liability insurance appropriate for the type of vehicle as defined by Article 7, Rule R2-36 of the North Carolina Utilities Commission;
4. Insuring that the contractor shall have written policies and procedures regarding how drivers handle and report client emergencies and/or vehicle crashes involving clients to contractor and how contractor notifies the Rowan County Department of Social Services;
5. Insuring that no more than one quarter of one percent of all trips be missed by the contractor during the course of the contract period; (*Medicaid only*)
6. Insuring that that no more than five percent (5%) of trips should be late for recipient drop off to their appointment per month; (*Medicaid only*)
7. Contractor will maintain records documenting the following (*County may require contractor to provide*):
 - a. Valid current copies of Drivers License for all drivers;
 - b. Current valid Vehicle Registration, for all vehicles transporting clients;
 - c. Driving records for all drivers for the past three years and with annual updates;
 - d. Criminal Background checks through North Carolina Law Enforcement or NCIC prior to employment and every three years thereafter;
 - e. Alcohol and Drug Testing policy to meet the Federal Transit Authority guidelines.
8. Disclosing, at the outset of the contract, upon renewal and upon request, any criminal convictions or other reasons for disqualifications from participation in Medicare, Medicaid or Title XX programs (*signature on this form confirms this statement*).

Broke Reynolds
Signature

President
Title

R-Care Inc dba Comfort Keepers
Agency/Organization

6/17/20
Date

(Certification signature should be same as Contract signature.)

ATTACHMENT K

What is a Private Non Profit Agency?

Answer: A private non profit is an organization that is incorporated under State law and whose purpose is not to make a profit, but rather to further a charitable, civic, religious, scientific, or other lawful purpose. The Secretary of State's office grants corporate status to organizations in North Carolina.

What is a 501(c)(3) designation?

Answer: When the agency becomes a state private non profit corporation, it can then apply for 501(c)(3) designation through the IRS. Once the IRS grants 501(c)(3) status, the organization is exempt from certain taxes and any donations to the charitable organization are tax deductible. Many individuals and organizations prefer to make donations to 501(c)(3) private non profits.

Who can obtain a 501(c)(3) designation?

Answer: Any organization or group can apply for 501(c)(3) status, provided their charter or mission focuses on the non profit's objective.

Another option is to apply for a 509(a)(1) status which falls under the 501(c)(3) umbrella. Being a 509(a)(1) designates an organization as a tax-free public charity that receives most of its support from a governmental unit or from the general public. Becoming a 509(a)(1) provides public recognition of tax-exempt status, advance assurance to donors of deductibility of contributions, exemption from certain State and federal taxes, and non profit mailing privileges. Organizations that typically qualify are churches, educational institutions, hospitals, and governmental units.

How does a Private Non Profit obtain Tax Exempt Status?

EO Web Site [www.irs.gov/eo]

IRS TE/GE Customer Service

You may direct technical and procedural questions concerning charities and other nonprofit organizations, including questions about your tax-exempt status and tax liability, to the IRS Tax Exempt and Government Entities Customer Account Services at (877) 829-5500 (toll-free number).

If you prefer to write, you may write at:

Internal Revenue Service
Exempt Organizations Determinations
P.O. Box 2508
Cincinnati, OH 45201

You may also contact the Taxpayer Advocate Service, an independent organization within the IRS that helps taxpayers resolve problems with the IRS and recommends changes that will prevent problems.

A private non profit must apply to the IRS for tax exempt status. To qualify, applicants must complete and submit to the IRS Form 1023. Once federal tax exempt status is granted, the private non profit applies for State tax exempt status by completing Form CD-435 and submitting it to the N. C. Department of Revenue.

What must a County Department of Social Services/Human Services do?

Answer: Verify the Tax Exempt Letter. Check date for expiration and check if current address of agency is reflected.

State Certifications

Contractor Certifications Required by North Carolina Law

Instructions: The person who signs this document should read the text of the statutes and Executive Order listed below and consult with counsel and other knowledgeable persons before signing. The text of each North Carolina General Statutes and of the Executive Order can be found online at:

- Article 2 of Chapter 64: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/ByArticle/Chapter_64/Article_2.pdf
- G.S. 133-32: <http://www.ncga.state.nc.us/gascripts/statutes/statutelookup.pl?statute=133-32>
- Executive Order No. 24 (Perdue, Gov., Oct. 1, 2009): <http://www.ethicscommission.nc.gov/library/pdfs/Laws/EO24.pdf>
- G.S. 105-164.8(b): http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_105/GS_105-164.8.pdf
- G.S. 143-48.5: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/HTML/BySection/Chapter_143/GS_143-48.5.html
- G.S. 143-59.1: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_143/GS_143-59.1.pdf
- G.S. 143-59.2: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_143/GS_143-59.2.pdf
- G.S. 143-133.3: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/HTML/BySection/Chapter_143/GS_143-133.3.html
- G.S. 143B-139.6C: http://www.ncga.state.nc.us/EnactedLegislation/Statutes/PDF/BySection/Chapter_143B/GS_143B-139.6C.pdf

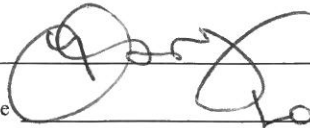
Certifications

- (1) **Pursuant to G.S. 133-32 and Executive Order No. 24 (Perdue, Gov., Oct. 1, 2009)**, the undersigned hereby certifies that the Contractor named below is in compliance with, and has not violated, the provisions of either said statute or Executive Order.
- (2) **Pursuant to G.S. 143-48.5 and G.S. 143-133.3**, the undersigned hereby certifies that the Contractor named below, and the Contractor's subcontractors, complies with the requirements of Article 2 of Chapter 64 of the NC General Statutes, including the requirement for each employer with more than 25 employees in North Carolina to verify the work authorization of its employees through the federal E-Verify system." E-Verify System Link: www.uscis.gov
- (3) **Pursuant to G.S. 143-59.1(b)**, the undersigned hereby certifies that the Contractor named below is not an "ineligible Contractor" as set forth in G.S. 143-59.1(a) because:
- (a) Neither the Contractor nor any of its affiliates has refused to collect the use tax levied under Article 5 of Chapter 105 of the General Statutes on its sales delivered to North Carolina when the sales met one or more of the conditions of G.S. 105-164.8(b); **and**
- (b) [check **one** of the following boxes]
- ☒ Neither the Contractor nor any of its affiliates has incorporated or reincorporated in a "tax haven country" as set forth in G.S. 143-59.1(c)(2) after December 31, 2001; **or**
- ☐ The Contractor or one of its affiliates **has** incorporated or reincorporated in a "tax haven country" as set forth in G.S. 143-59.1(c)(2) after December 31, 2001 **but** the United States is not the principal market for the public trading of the stock of the corporation incorporated in the tax haven country.
- (4) **Pursuant to G.S. 143-59.2(b)**, the undersigned hereby certifies that none of the Contractor's officers, directors, or owners (if the Contractor is an unincorporated business entity) has been convicted of any violation of Chapter 78A of the General Statutes or the Securities Act of 1933 or the Securities Exchange Act of 1934 within 10 years immediately prior to the date of the bid solicitation.
- (5) **Pursuant to G.S. 143B-139.6C**, the undersigned hereby certifies that the Contractor will not use a former employee, as defined by G.S. 143B-139.6C(d)(2), of the North Carolina Department of Health and Human Services in the administration of a contract with the Department in violation of G.S. 143B-139.6C and that a violation of that statute shall void the Agreement.
- (6) The undersigned hereby certifies further that:
- (a) He or she is a duly authorized representative of the Contractor named below;
- (b) He or she is authorized to make, and does hereby make, the foregoing certifications on behalf of the Contractor; and
- (c) He or she understands that any person who knowingly submits a false certification in response to the requirements of G.S. 143-59.1 and -59.2 shall be guilty of a Class I felony.

Contractor's Name: R-Care Inc dba Comfort Keepers

Contractor's Authorized Agent: Signature Brooke Reynolds Date 6/17/20

Printed Name Brooke Reynolds Title President

Witness: Signature  Date 6/17/2020
Printed Name Lori Eberly Title Adm ASST

The witness should be present when the Contractor's Authorized Agent signs this certification and should sign and date this document immediately thereafter.

ATTACHMENT N

Rowan County Department of Social Services/Human Services

CERTIFICATION REGARDING NONDISCRIMINATION, CLEAN AIR ACT,
CLEAN WATER ACT

Certification Regarding Nondiscrimination

The Contractor certifies that it will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (h) the Food Stamp Act and USDA policy, which prohibit discrimination on the basis of religion and political beliefs; and (i) the requirements of any other nondiscrimination statutes which may apply to this Agreement.

The Contractor must comply with Executive Order 11246, entitled "Equal Employment Opportunity," as amended by Executive Order 11375, and as supplemented by the Department of Labor Regulations (41 CFR Part 60): The Executive Order prohibits federal contractors and federally-assisted construction contractors and subcontractors who do over \$10,000 in Government business in one year from discriminating in employment decisions on the basis of race, color, religion, sex, or national origin. The Executive Order also requires Government contractors to take affirmative action to ensure that equal opportunity is provided in all aspects of their employment.

Meaningful Access for LEP Individuals: **The Contractor** that participate in the SNAP must take reasonable steps to ensure that LEP persons have meaningful access to programs, services, and benefits. This includes the requirement to provide bilingual program information and certification materials and interpretation services to single language minorities in certain project areas. SNAP Contractors that do not provide meaningful access for LEP individuals risk violating prohibitions against discrimination based on National Origin in the Food and Nutrition Act of 2008, as amended, Title VI of the Civil Rights Act of 1964 (Title VI) and SNAP program regulations at 7 CFR 272A(b). They also risk noncompliance with the USDA policy guidance titled, "Guidance to Federal Financial Assistance Recipients Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons", published in 79 FR 70771 - 70784 (November 28, 2014).

The Contractor should develop an implementing plan to address the language assistance needs of the LEP population served. This may include contracting for oral interpretation services, hiring bilingual staff, arranging telephone interpreters and/or language lines, coordinating community volunteers, translating vital documents, and providing written notice that language services are available in appropriate languages. Quality and accuracy of the language service is critical in order to avoid serious consequences to the LEP person and to the recipient. LEP needs should be considered in developing budgets and front line staff should understand how to obtain language assistance services. For additional assistance and information regarding LEP matters, please also visit <http://www.lep.gov>.

Ensuring Equal Opportunity Access for Persons with Disabilities: **The Contractor** must also ensure equal opportunity access for persons with disabilities. This includes ensuring that communications with applicants, participants, members of the public, and companions with disabilities are as effective as communications with people without disabilities. Contractors that do not provide persons with disabilities equal opportunity access to programs may risk violating prohibitions against disability discrimination in the Rehabilitation Act of 1978, the American with Disabilities Act (ADA) of 1990, as amended, and SNAP program regulations. DOJ published revised final regulations implementing Title II and Title III of the ADA on September 15, 2010. These regulations are codified at 28 CFR Part 35 "Nondiscrimination on the Basis of Disability in State and Local Government Services" and at 28 CFR Part 36 "Nondiscrimination on the Basis of Disability in Public Accommodations and Commercial Facilities". In accordance with the implementing regulations, Contractors must provide auxiliary aids and services where necessary to ensure effective communication and equal opportunity access to program benefits for individuals with disabilities. The type of auxiliary aids and services required will vary, but a Contractor may not require an individual with a disability to bring another individual to interpret, and may rely on a person accompanying a disabled individual only in limited circumstances. When a Contractor communicates with applicants and beneficiaries by telephone, it must provide text telephone services (TTY) or have access to an equally effective electronic telecommunications system to communicate with individuals who are deaf, hard of hearing, or hearing impaired. Contractors must also ensure that interested persons, including persons with impaired vision or hearing, can obtain information as to the existence and location of accessible services, activities, and facilities. For more information, please visit the ADA website: <http://www.ada.gov>.

IV. The Clean Air Act, Section 306; 42 U.S.C. §7401 et seq. (1970)

- a. No Federal agency may enter into any contract with any person who is convicted of any offense under section 113(c) for the procurement of goods, materials, and services to perform such contract at any facility at which the violation which gave rise to such conviction occurred if such facility is owned, leased, or supervised by such person. The prohibition in the preceding sentence shall continue until the Administrator certifies that the condition giving rise to such a conviction has been corrected. For convictions arising under section 113(c)(2), the condition giving rise to the conviction also shall be considered to include any substantive violation of this Act associated with the violation of 113(c)(2). The Administrator may extend this prohibition to other facilities owned or operated by the convicted person.
- b. The Administrator shall establish procedures to provide all Federal agencies with the notification necessary for the purposes of subsection (a).
- c. In order to implement the purposes and policy of this Act to protect and enhance the quality of the Nation's air, the President shall, not more than 180 days after enactment of the Clean Air Amendments of 1970 cause to be issued an order (1) requiring each Federal agency authorized to enter into contracts and each Federal agency which is empowered to extend Federal assistance by way of grant, loan, or contract to effectuate the purpose and policy of this Act in such contracting or assistance activities, and (2) setting forth procedures, sanctions, penalties, and such other provisions, as the President determines necessary to carry out such requirement.
- d. The President may exempt any contract, loan, or grant from all or part of the provisions of this section where he determines such exemption is necessary in the paramount interest of the United States and he shall notify the Congress of such exemption.
- e. The President shall annually report to the Congress on measures taken toward implementing the purpose and intent of this section, including but not limited to the progress and problems associated with implementation of this section. [42 U.S.C. 7606]

V. The Clean Water Act; 33 U.S.C. §1251 et seq. (1972)

- a. No Federal agency may enter into any contract with any person who has been convicted of any offense under Section 309(c) of this Act for the procurement of goods, materials, and services if such contract is to be performed at any facility at which the violation which gave rise to such conviction occurred, and if such facility is owned, leased, or supervised by such person. The prohibition in preceding sentence shall continue until the Administrator certifies that the condition giving rise to such conviction has been corrected.
- b. The Administrator shall establish procedures to provide all Federal agencies with the notification necessary for the purposes of subsection (a) of this section.
- c. In order to implement the purposes and policy of this Act to protect and enhance the quality of the Nation's water, the President shall, not more than 180 days after the enactment of this Act, cause to be issued an order:
 - (i) requiring each Federal agency authorized to enter into contracts and each Federal agency which is empowered to extend Federal assistance by way of grant, loan, or contract to effectuate the purpose and policy of this Act in such contracting or assistance activities, and
 - (ii) setting forth procedures, sanctions, penalties, and such other provisions, as the President determines necessary to carry out such requirement.
- d. The President may exempt any contract, loan, or grant from all or part of the provisions of this section where he determines such exemption is necessary in the paramount interest of the United States and he shall notify the Congress of such exemption.
- e. The President shall annually report to the Congress on measures taken in compliance with the purpose and intent of this section, including, but not limited to, the progress and problems associated with such compliance.
- f. No certification by a contractor, and no contract clause, may be required in the case of a contract for the acquisition of commercial items in order to implement a prohibition or requirement of this section or a prohibition or requirement issued in the implementation of this section.
- g. In paragraph (1), the term "commercial item" has the meaning given such term in section 4(12) of the Office of Federal Procurement Policy Act (41 U.S.C. 403(12)).


Signature

President
Title

R-Care Inc dba Comfort Keepers
Agency/Organization

6/17/20
Date

(Certification signature should be same as Contract signature.)

ACORDTM**CERTIFICATE OF LIABILITY INSURANCE**

DATE (MM/DD/YYYY)

12/23/2019

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer any rights to the certificate holder in lieu of such endorsement(s).

PRODUCER INSURO Insurance, Inc. 12702 Westport Parkway, Suite #301 LaVista, NE 68138 402 333-5700		CONTACT NAME: Quentin Christensen PHONE (A/C, No, Ext): 402.333.5700 FAX (A/C, No): 402.333.0633 E-MAIL ADDRESS: qchristensen@insproins.com	
INSURED R-Care, Inc dba Comfort Keepers 8000 Corporate Center Drive, Suite 111 Charlotte, NC 28226		INSURER(S) AFFORDING COVERAGE INSURER A: Arch Insurance Co INSURER B: Accident Fund Insurance Co of America INSURER C: Chubb Group of Insurance Companies INSURER D: INSURER E: INSURER F:	NAIC # 11150 10166

COVERAGES**CERTIFICATE NUMBER:****REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC <input type="checkbox"/> OTHER:	X	AAPKG0105900	08/13/2019	08/13/2020	EACH OCCURRENCE \$1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$1,000,000 MED EXP (Any one person) \$5,000 PERSONAL & ADV INJURY \$1,000,000 GENERAL AGGREGATE \$3,000,000 PRODUCTS - COMP/OP AGG \$3,000,000 \$
A	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO OWNED AUTOS ONLY <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS NON-OWNED AUTOS ONLY <input type="checkbox"/> UMBRELLA LIAB <input type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> DED <input type="checkbox"/> RETENTION \$	X	AAPKG0105900	08/13/2019	08/13/2020	COMBINED SINGLE LIMIT (Ea accident) \$1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$ EACH OCCURRENCE \$ AGGREGATE \$ \$
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N Y N/A	WCV8015616	01/06/2020	01/06/2021	PER STATUTE OTH-ER E.L. EACH ACCIDENT \$500,000 E.L. DISEASE - EA EMPLOYEE \$500,000 E.L. DISEASE - POLICY LIMIT \$500,000
C	EPLI		82502350	08/13/2019	08/13/2020	500,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Blanket additional insured is applied in regards to General Liability.

Sexual Misconduct Liability: \$1,000,000 each incident, \$3,000,000 aggregate limit

Professional Liability: \$1,000,000 each incident, \$3,000,000 aggregate limit

Crime: Theft of Clients Personal Property: \$50,000 per claim, \$50,000 aggregate

CERTIFICATE HOLDER**CANCELLATION**

	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE <i>Jeffrey L. Gorgenson</i>

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Request for Taxpayer Identification Number and Certification

Give Form to the
requester. Do not
send to the IRS.

► Go to www.irs.gov/FormW9 for instructions and the latest information.

Print or type. See Specific Instructions on page 3.	1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank. R-Care, Inc.	
	2 Business name/disregarded entity name, if different from above Comfort Keepers	
	3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes. <input type="checkbox"/> Individual/sole proprietor or single-member LLC <input type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ► Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is not disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner. <input type="checkbox"/> Other (see instructions) ►	
	4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from FATCA reporting code (if any) _____ <small>(Applies to accounts maintained outside the U.S.)</small>	
	5 Address (number, street, and apt. or suite no.) See instructions. 8000 Corporate Center Drive Suite 111	Requester's name and address (optional)
	6 City, state, and ZIP code Charlotte, NC 28226	
	7 List account number(s) here (optional)	

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number								
			-				-	
or								
Employer identification number								
2	6		-	0	4	6	9	5

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person ► Brooke Reynolds	Date ► 6/19/20
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General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM:

DATE:

SUBJECT: Department of Social Services Director Donna Fayko

ATTACHMENTS:

Description

Upload Date

Type

No Attachments Available

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM:

DATE:

SUBJECT: Assistant County Manager/Finance Director Leslie Heidrick

ATTACHMENTS:

Description

Upload Date

Type

No Attachments Available

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Shane Stewart, Assistant Planning Director
DATE: September 10, 2020
SUBJECT: Consider FSW 01-20 request from Lauren Miller

Property owner Frank “Gene” Nance along with his great niece Lauren Ewart Miller request a waiver from Section 22-54 of the Subdivision Ordinance pertaining to the family subdivision standards to create and convey a new one (1) acre parcel from Parcel ID 360-027 located at the 6400-6500 Block of Faith Road (see enclosed map). Gene and Lauren provided background letters briefly describing their family history, relationship, and the request. See enclosed report for more information.

Receive staff report and approve / deny / table FSW 01-20. This request does not require a public hearing or, due to the nature of the request, need public comment. However, the applicant will attend the meeting should the board have questions.

ATTACHMENTS:

Description	Upload Date	Type
Staff Report	9/10/2020	Exhibit
GIS Map	9/10/2020	Exhibit
Request letters from Lauren Miller and Gene Nance	9/10/2020	Exhibit



Rowan County Department of Planning & Development
402 North Main Street – Suite 204 – Salisbury, NC 28144
Phone: (704) 216-8588 – Fax: (704) 216-7986
www.rowancountync.gov/planning

MEMORANDUM

TO: Rowan County Board of Commissioners
FROM: Shane Stewart, Assistant Planning Director
DATE: September 10, 2020
RE: **FSW 01-20: Lauren Miller**

SUGGESTED BOARD OF COMMISSIONERS ACTION

☐ Receive staff report ☐ Discuss request ☐ Approve /
Deny / Table **FSW 01-20**

REQUEST

Property owner Frank “Gene” Nance along with his great niece Lauren Ewart Miller request a waiver from Section 22-54 of the Subdivision Ordinance pertaining to the family subdivision standards to create and convey a new one (1) acre parcel from Parcel ID 360-027 located at the 6400-6500 Block of Faith Road (see enclosed map). Gene and Lauren provided background letters briefly describing their family history, relationship, and the request.

In 2016, the Board of Commissioners amended the Subdivision Ordinance to specify family subdivision waivers could be used in two (2) instances:

1. Where lots would be conveyed to family members outside the definition of immediate family (e.g. aunt / uncle, niece / nephew, and cousin) and
2. Requests to create more than four (4) family lots for immediate family members.

All other deviations are subject to the variance process before the Board of Adjustment.

EVALUATION

Aside from a Major Subdivision (i.e. creation of more than 8 lots or dedicating a new road right of way), land divisions as defined by the Rowan County Subdivision Ordinance are either classified as a Minor Subdivision or Family Subdivision. Minor divisions are characterized as subdivisions where both the new and residual lot will contain the required frontage on a public road regardless of the relationship between the respective land owners. Being that many properties have limited or no public road frontage coupled with the understanding

construction of a new public road is a costly endeavor, the ordinance includes a Family Subdivision option when the conveyance is between immediate family members (e.g. grandparents, parents, siblings, children, grandchildren). New and residual parcels created under this provision may be served by a twenty (20) foot private easement.

As provided in Section 22-54, the BoC may authorize a waiver from the family subdivision requirements when, in its opinion, undue hardship may result from strict compliance. In granting any waiver, the Board of Commissioners shall consider the following:

- 1. Nature of the proposed subdivision.** While the undeveloped 35.64 acre parcel contains 781 feet of frontage on Faith Road, Mrs. Miller desired lot location is 800 feet off the road making the division more conducive for a family rather than minor division. The identified location is primarily due to the proximity of the Duke Energy transmission line along the road and desire to preserve two (2) hayfields.
- 2. Existing use of the land in the vicinity.** In addition to the subject parcel, Mr. Nance owns 72.61 acres on the west side of Faith Road with a collective 1,391 feet of road frontage containing his residence and associated accessory structures at 6620 Faith Road. Three other members of the Nance family own property and reside west and south of the subject property (6520, 6535, & 6655 Faith Rd.). Areas further north and south contain a concentration of homes.
- 3. The number of persons to reside or work in the proposed subdivision.** Only one (1) parcel is proposed in this request. According the letters provided, Mr. Nance has identified Mrs. Miller as sole recipient of the 35.64 acre tract upon his death.
- 4. Probable effect of the proposed subdivision upon traffic conditions in the vicinity.** Minimal. The majority of road frontage contains excellent site distance in both directions.

Section 22-54 further indicates “The waiver shall be granted only when it has been determined that such waiver shall not be detrimental to the county and the areas surrounding the subdivision”.

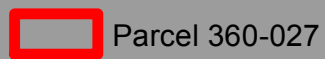
STAFF COMMENTS

Family subdivision waiver requests are very infrequent and are probably evenly divided between the two (2) instances noted above for family outside the definition of immediate and for large family concentrations. The added step of a waiver substitutes the administrative review for a formal request before the elected board to ensure the spirit and intent is maintained. Planning Staff has no objections to the request.



FSW 01-20: Lauren Miller

LEGEND



Parcel 360-027



Proposed Lot



Proposed Easement



Duke Energy
Transmission
R/W



Parcels

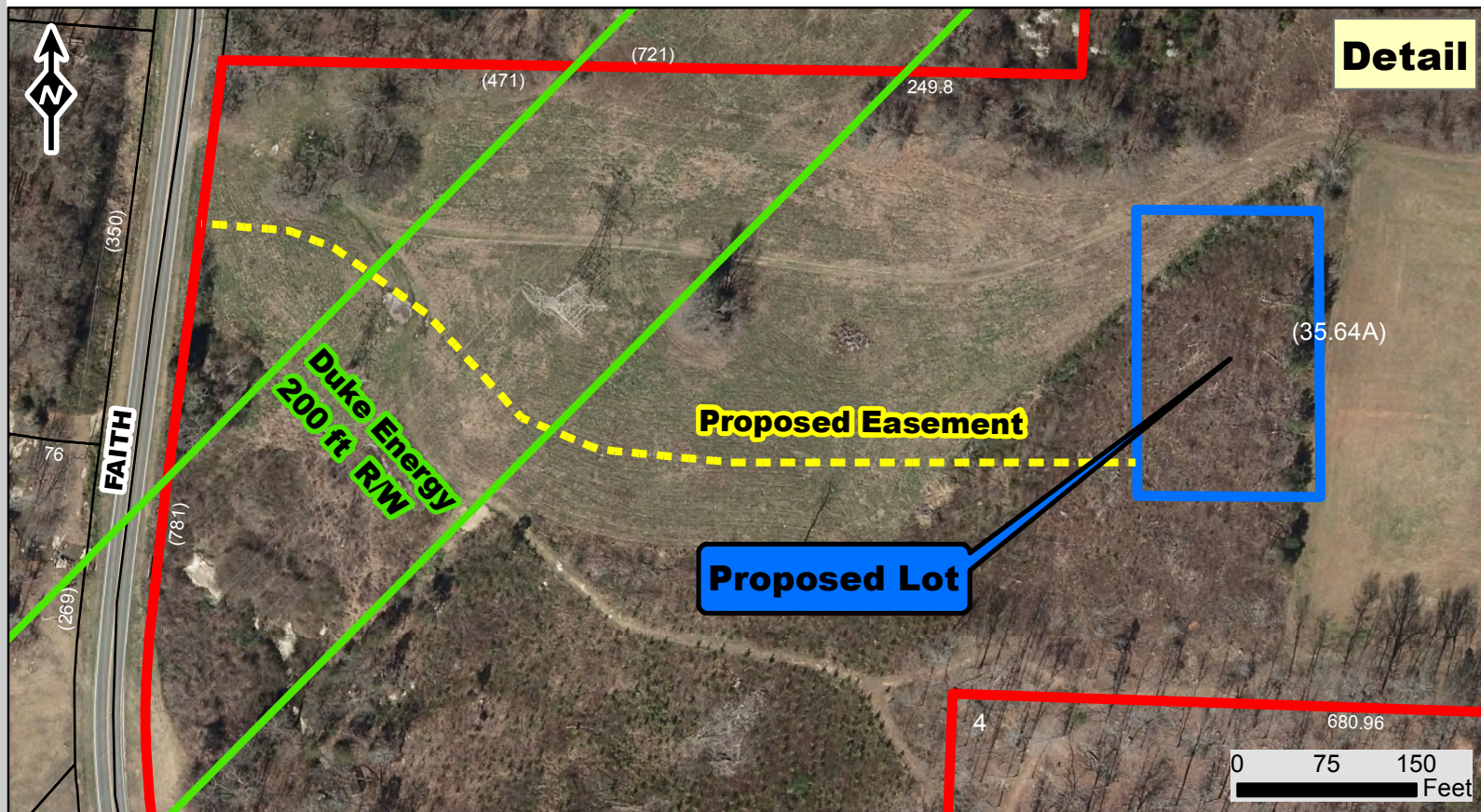
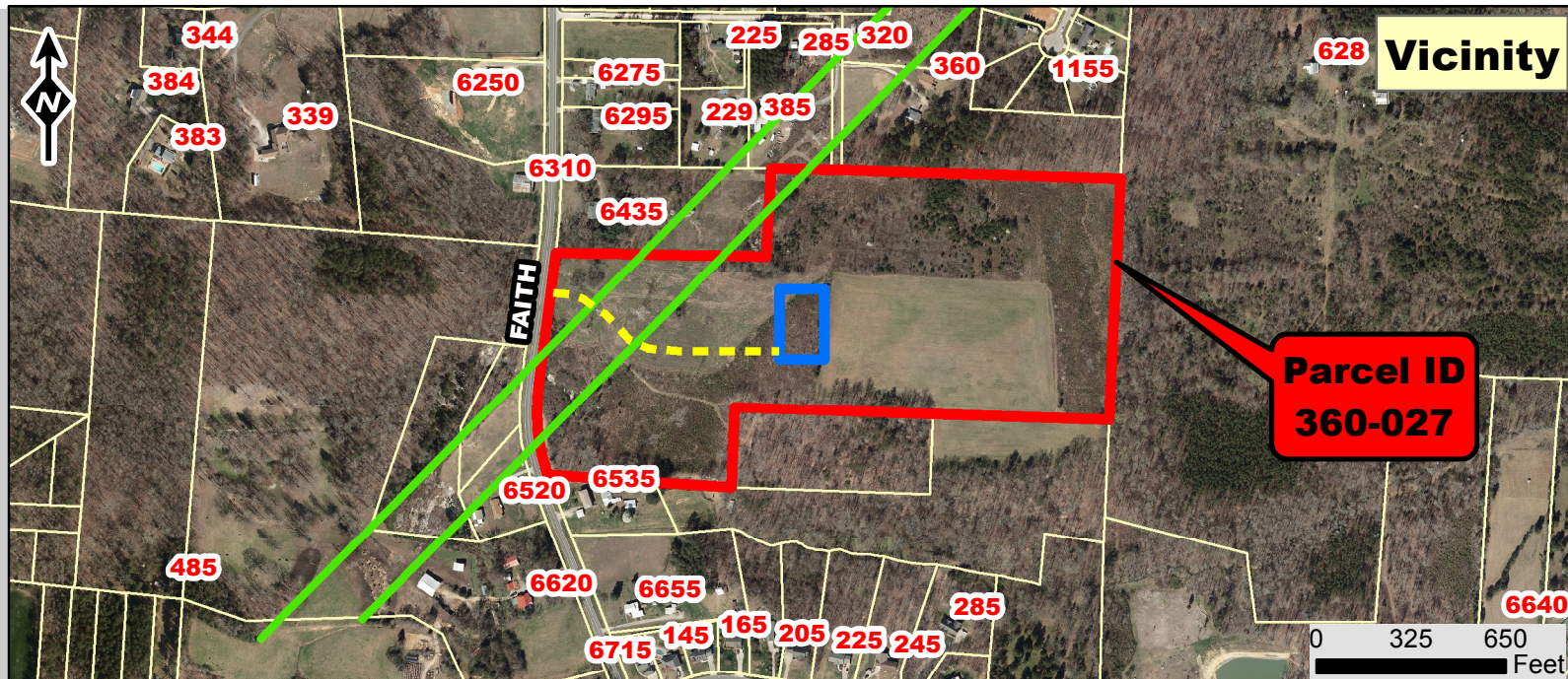


Roads

5285 Addresses

Feb. / Mar. 18 Aerial

Prepared by Rowan County
Planning & Development Dept.
September 10, 2020



August 30, 2020

To whom it may concern,

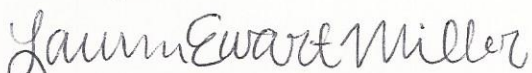
This letter is a request for deviation from the typical course for waiver of Family Subdivision for Parcel ID 360-027, owned by Frank "Gene" Nance.

As Gene's great niece, I have been informed that he and I do not qualify for the granting of a typical Family Subdivision, as we are not "immediate family." My biological grandfather on my mother's side passed in 1986. I, therefore, never got the chance to meet my grandfather as I was born in 1993. Throughout my entire life, my Uncle Gene has been far more than an extended family member. Gene has never married and does not have children of his own. Gene has been by my brothers, my parents, and my side in every stage of our lives. Gene has stepped in and acted as a grandfather for me and my siblings. I have an abundance of gratitude and respect for my Uncle Gene as he has acted as a mentor and friend.

My Uncle Gene has provided me with the blessing of deeding the entire Parcel listed above to me upon his death. However, he has been generous enough to offer one acre to be deeded to me now so that my husband and I can build our dream home and start a family of our own. This gesture means far more to my husband and I than we will ever be able to express, and we love that my Uncle Gene will be nearby to witness all our dreams come true. The Parcel has an existing driveway that Gene and I have already discussed altering to become a driveway to my house, and he approves me to use this driveway through his land to access the one acre that I will construct my house on. There is an understanding that the lot is intended for the exclusive right of conveyance from family member to family member by deed and construction for a new residence for me, Lauren Ewart Miller, the receiver.

I truly appreciate the opportunity to apply for this waiver so that my Uncle Gene can deed me one acre from the above parcel to build my house on and use an easement/right-of-way to access said acre.

Sincerely,


Lauren Ewart Miller

August 30, 2020

To whom it may concern,

My only brother passed away 34 years ago. It was hard to lose a brother and even harder to acknowledge that his daughter, my niece, no longer had a father at the age of 21 years. I was always close to my brother and even closer to my niece as I had no children of my own. Thus, upon my brother's death, I became more of a father figure to my niece than an uncle. When she married I gave her away. I share the joy and the blessing of her children as a grandfather.

I would like to deed a one-acre tract of land from Parcel 360-027 to my great niece, Lauren Ewart Miller, as her grandfather. Thus, this would request a deviation from the typical course for waiver of the family subdivision requirements for a division outside the definition of immediate family to be able to deed a one acre tract of land. I would also incorporate an understanding that deeded the lot is intended for the exclusive right of conveyance from family member to family member by deed and construction of a new residence for the receiver (Lauren Ewart Miller). Note: The entire 360-027 will be deeded to Laruen Ewart Miller at the time of my death.

Sincerely,


Frank Gene Nance

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Ed Muire, Planning Director
DATE: September 11, 2020
SUBJECT: Extension of Solar Moratorium Ordinance Considerations

BACKGROUND

The current moratorium applicable to the creation or expansion of any new ground mounted solar energy system (having a panel area > 6,000 sq ft) located in the County's planning jurisdiction is set to expire on October 6, 2020.

Based on discussion at the Commission's September 8th meeting, the intent was to schedule a public hearing for the October 5, 2020 meeting to consider extending the moratorium.

RECOMMENDATION

Staff has prepared the accompanying moratorium ordinance for consideration, but has not included a duration. Staff suggests the Commission recommend a duration for the moratorium ordinance to include in the public hearing version of the ordinance; typical time frames range between 3 and 6 months.

ATTACHMENTS:

Description	Upload Date	Type
Moratorium Ordinance	9/14/2020	Ordinance

**An Ordinance to Extend the Moratorium for
Establishing or Expanding Ground Mounted Solar Energy Systems
In Rowan County's Planning Jurisdiction**

WHEREAS, North Carolina General Statutes 153A-34 delegates the authority to govern Rowan County, NC to the Rowan County Board of Commissioners; and,

WHEREAS, North Carolina General Statutes 153A-340 (future codification as NCGS 160D-702) grants North Carolina counties the power to enact zoning and development regulations, "for the purpose of promoting health, safety, morals, or the general welfare;" and,

WHEREAS, North Carolina General Statute 153A-340(h) (future codification as NCGS 160D-107) authorizes counties to adopt temporary moratoria on any development approval required by law provided the duration is reasonable to correct, modify or resolve such conditions necessitating the moratorium; and,

WHEREAS, North Carolina General Statute 153A-340(h) (future codification as NCGS 160D-107(e)) allows for renewal or extension of a moratorium when the steps outlined in the course of action still remain or new facts and conditions warrant an extension; and,

WHEREAS, the COVID-19 pandemic is a condition that has affected every aspect of daily life for all U.S. citizens, prompting federal, state and local governments to initiate drastic changes to protect the public health, safety and welfare of the nation, North Carolina and Rowan County; and,

WHEREAS, the North Carolina General Legislature adopted Session Law 2020-3 (Senate Bill 704) on May 4, 2020, entitled "An Act to Provide Aid to North Carolinians In Response to the Coronavirus Disease (COVID-19) Crisis" authorizing a variety of measures and programs allowing for remote meetings; extensions to permit deadlines; extensions for mandated legislative updates and adoption of local planning related ordinances; and,

WHEREAS, Rowan County has taken every precaution to protect not only its citizens, but also its employees by instituting a number of protective measures including remote meetings, but has observed instances where a lack of reliable internet service in parts of the County have prevented some of its citizens from participating in meetings; and,

FURTHERMORE, Rowan County is keenly aware this moratorium is of significant interest to its citizens and the solar industry and desires their input in the process in developing suggested text amendments to the Rowan County Zoning Ordinance; and,

NOW, THEREFORE BE IT RESOLVED, that the Board of County Commissioners of Rowan County, North Carolina, does amend and extend the following:

Section I. Title

This ordinance shall be known and may be cited as the Ground Mounted Solar Energy System (Photovoltaic Array) Moratorium for facilities greater than six thousand (6,000) square feet in area located in Rowan County, North Carolina.

Section 2. Problem Statement and Course of Action

Pursuant to NCGS 153A-340(h)(1) (future codification as NCGS 160D-107(e)), the rationale for extending the six month moratorium is substantiated by the following:

- a. The COVID-19 Pandemic has impacted the effectiveness and meaningful discussion that local government meetings have proffered. Inadequacy: Lack of internet connectivity in parts of the County; inability to share ideas and receive information from all interested parties in a virtual meeting format.
- b. The Land Use Plans for the Eastern Area, Western Area and the I-85 South Corridor of Rowan County did not consider or provide recommendations for locating ground mounted solar energy systems greater than 6,000 sq ft in area. Inadequacy: Recommendations or considerations for locating new ground mounted solar energy systems in the County's land use plans were not provided.
- c. The Commission has received complaints from property owners and residents adjoining said facilities during the construction phase related to dust and erosion, vehicular congestion and construction traffic, further exacerbated by a lack of adequate visual separation once operational. Inadequacy: Text amendments did not provide recommendations for dust and erosion and vehicular congestion during construction phase of the project.
- d. Amendments to the Rowan County Zoning Ordinance (RCZO) adopted March 4, 2013 applicable to said facilities did not adequately anticipate their proliferation and associated impacts related to scale, location, setbacks and screening / buffering.
- e. Due to the purported longevity of said facilities, the Commission has concerns about on-going maintenance and decommissioning if no longer operational. Inadequacy: Although the County's proposed Decommissioning Plan establishes responsibility and framework for decommissioning, the County still desires to research issues related to executing the bond and options for designating a payee other than the County in land lease situations.

Absent extension of this ordinance, it is anticipated the County will receive additional applications for these facilities that may create additional or continued conflicts with adjoining land uses. Given the amount of study invested in previous amendment preparations, the County was hopeful this recent extension would have been brief, but the COVID-19 pandemic significantly altered all aspects of daily life. The County believes another brief extension will allow adequate consideration by both the Planning Board and Board of Commissioners relative to the items listed in Section 2 of this Ordinance.

Section 3. Applicability

Pursuant to the requirements of NCGS 153A-340(h)(2) (future codification as NCGS 160D-107(d)2) , this ordinance shall apply to any and all properties in the planning and zoning jurisdiction of Rowan County, NC that submit an application(s) for a building or electrical permit, soil erosion and sedimentation control plan, conditional use or a zoning permit to establish or expand a ground mounted solar energy system (photovoltaic array) in excess of 6,000 sq ft in area. These facilities are classified within Industry Group Number 491 in the 1987 Standard Industrial Classification (SIC) manual.

Extending the moratorium will provide the Rowan County Planning Board an opportunity to finalize text amendments that address the primary and secondary impacts associated with these facilities and prepare recommendations for the Board of Commissioners to consider as amendments to the RCZO and the Eastern Area, Western Area and the I-85 South Corridor Land Use Plans, as applicable.

Section 4. Moratorium Duration

The extension of this moratorium ordinance shall be in effect for an additional ____ month time period beginning October 6, 2020 unless such revisions to the RCZO are adopted prior to the moratorium deadline enumerated in this section. The ____ month extension is reasonable to the extent that it allows the Planning Board to further study the items of 'inadequacy' identified in Section 2 of this Ordinance.

Section 5. Schedule of Actions

Upon extension of this moratorium ordinance, the Rowan County Board of Commissioners will direct the Planning Board to update its recommended amendments to the RCZO standards based on this schedule. Depending on duration, the scheduled activities will coincide with the _____ month moratorium.

DATE	ACTION
	Planning Board will update DRAFT text amendments to the RCZO as directed herein
	Rowan County Planning Board will conduct a Courtesy Hearing on the DRAFT text amendments and provide its recommendation to the Board of Commissioners
	Board of Commissioners schedules Public Hearing for Planning Board's recommended DRAFT text amendments
	Board of Commissioners conducts Public Hearing

Section 6. Exception to Moratorium Provisions

This moratorium does not apply to the rights of an individual to erect or place solar collectors on residential property as allowed per NCGS 153A-144.

Section 7. Effective and Termination Dates

This ordinance shall be extended and enforced as of the 6th day of October, 2020 until _____, 202_ unless its terms and duration are amended by the Rowan County Board of Commissioners.

Gregory C. Edds, Chairman

Carolyn Barger, Clerk to the Board

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Assistant County Manager/CIO Randy Cress
DATE: September 15, 2020
SUBJECT: Matrix Consulting Group – Development Review Study Presentation.

ATTACHMENTS:

Description

Upload Date

Type

No Attachments Available

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Don Bringle, Parks and Facilities Director
DATE: September 15, 2020
SUBJECT: Commercial Subsurface Wastewater Treatment for Dan Nicholas Park Concession

Environmental Health determined back in July that the existing septic system at DNP could not legally handle the waste from the new building. Pete Bogle of Bogle Architectural was advised to hire a soil scientist/engineer to design a system that will work. The system has been designed and a pre-bid was held on Sept 15, 2020. The project consists of tanks, pumps, delivery line and leach field installations.

The Bid opening is at 2:00 pm on September 21st and the Board of Commissioners will be notified via email shortly thereafter of the bid results.

With the approval of the Board of Commissioners we can begin construction on the new Concession Stand. This project has been on hold until a system could be designed and approved.

ATTACHMENTS:

Description	Upload Date	Type
No Attachments Available		

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Pete Bogle, The Bogle Firm
DATE: September 16, 2020
SUBJECT: Presentation of Bid Tabulation for Common Solutions - COVID-19 Relief Fund

ATTACHMENTS:

Description	Upload Date	Type
Bid Tab	9/16/2020	Cover Memo
LaFave's Construction Proposal	9/16/2020	Cover Memo
Salcoa Contracting Proposal	9/16/2020	Cover Memo
Vertex Construction Company, LLC Proposal	9/16/2020	Cover Memo

BID TABULATION
Rowan County - COVID-19 Common Solutions
Tuesday, September 15, 2020

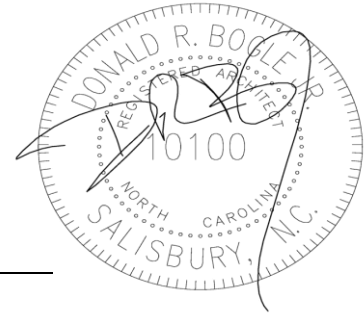
CONTRACTORS	License Number	Bid Bond	AIA A305	MBE	Addenda #1 & 2	Base Position	BASE BID			TOTAL
LaFave's Construction Co.	29071	x	x	x	x		\$449,000.00			
Salcoa Contracting	70873	x	x	x	x		\$441,485.00			
Vertex Construction Co.	74905	x	x	x	x		\$470,976.00			

I certify that the above is a true and accurate tabulation of the bids received at the above referenced dates.



The Bogle Firm
 Architecture, PLLC
 Salisbury, NC

Signature



FORM OF PROPOSAL
Common Solutions – COVID Relief Fund
Rowan County, NC

Contractor Name: LaFave's Construction Company, Inc.

Submitted herewith is my/our proposal for the **Common Solutions – COVID Relief Fund Project**, for Rowan County owned facilities.

SECTION 1. PRELIMINARY:

The undersigned, as bidder, hereby declares that the only person(s) interested in this proposal as principal(s) is/are named herein; that no other person than herein mentioned has any interest in this proposal or in the contract to be entered into; that this proposal is made without connection with any other person, company or parties making a bid or proposal; and that it is in all respects fair and in good faith without collusion or fraud.

The undersigned bidder further declares that he has examined the site of the work and informed himself fully in regard to all conditions pertaining to the place where the work is to be done; that he has examined the specifications for the work and the contract documents relative thereto, and has read all special provisions furnished prior to the opening of bids; and that he has satisfied himself relative to the work to be performed.

If this proposal is accepted, the undersigned bidder proposes and agrees to contract with Rowan County in the form of contract specified, to furnish all necessary materials, equipment, machinery, tools, apparatus, means of transportation and labor necessary to complete the construction in full and complete accord with the plans, specifications and contract documents and to the full and complete satisfaction of the Architect and Owner with a definite understanding that no money will be allowed for extra work except as set forth in the General Conditions and contract documents for the sum of:

Single Prime Contract:

BASE BID: Four hundred ninety-nine thousand & 00/100 **DOLLARS (\$** 499,000.00 **)**
(including allowances specified in Section 01020)

LIST THE FOLLOWING MAJOR SUBCONTRACTORS PART OF BID:

Plumbing: Blackwood Plumbing LLC

Electrical: J.W. Long's Electrical Service

SECTION 2. ALTERNATES: (None)

SECTION 3. UNIT PRICES:

Unit prices are for complete work and no profit or overhead shall be added or deducted when applying unit prices. No work described on the drawings or specifications is to be bid as a unit price. Unit price costs will be used only for additional work the owner may want to include in the work by change order.

UNIT PRICE #1: Installation of Additional Devices:**- GENERAL WORK -**

The purpose of this series of unit prices is to establish a set fee to install specific devices if additional devices are requested above the quantities listed in these bid documents. This unit price must include LABOR COST ONLY for installing the following items, including required demo of existing item being replaced. Materials for additional devices will be paid for through the General Contingency Allowance.

Unit Price 1A, Motion Sensor Flush Valve:	<u>100.00</u>	per fixture
Unit Price 1B, Motion Sensor Faucet:	<u>100.00</u>	per fixture
Unit Price 1C, Motion/Timer Wall Switch:	<u>42.00</u>	per fixture

SECTION 4. COMPLETION OF WORK:

If the undersigned bidder is notified of the acceptance of this proposal, he agrees to execute a contract for the above stated compensation in the form of the Standard Agreement of the American Institute of Architects and to commence work within ten (10) days after signing of the contract. The undersigned bidder proposes to complete the construction and have the work ready for Final Inspection on or before the schedule listed below from date of "commencement of work".

**Construction to begin September 28, 2020
Substantial Completion December 30, 2020**

The undersigned further agrees that in the case of failure on his part to execute the said contract and required bonding within ten (10) consecutive calendar days after written notice of award of the contract has been given, the check, cash, or bid bond accompanying this bid shall be paid into the funds of the Owner for this project as liquidated damages for such failure.

SECTION 5. ADDENDA/BULLETINS:

The undersigned bidder acknowledges receipt of the following Addenda and/or Bulletins:

Addendum No. 1 Dated 9/11/2020 (Received); 9/15/2020 (Dated)
Addendum No. 2 Dated 9/14/2020
Addendum No. _____ Dated _____
Addendum No. _____ Dated _____

SECTION 6. MINORITY PARTICIPATION:

Under GS 143-128.2(c) the undersigned bidder shall identify on its bid the minority businesses that it will use on the project and the total dollar value of the bid that will be performed by the minority businesses and list the good faith efforts (Affidavit A) made to solicit participation.

Note: A contractor that performs all of the work with its own workforce may submit an Affidavit (B) to that effect in lieu of the affidavit (A) required above.

After the bid opening - The Owner will consider all bids and alternates and determine the lowest responsible, responsive bidder. Upon notification of being the apparent low bidder, the bidder shall then file within 72 hours of the notification of being the apparent lowest bidder, the following:

An Affidavit (C) that includes a description of the portion of work to be executed by minority businesses, expressed as a percentage of the total contract price, which is equal to or more than the 10% goal established. This affidavit shall give rise to the presumption that the bidder has made the required good faith effort;

--- OR ---

Affidavit (D) of its good faith effort to meet the goal. The document must include evidence of all good faith efforts that were implemented, including any advertisements, solicitations and other specific actions demonstrating recruitment and selection of minority businesses for participation in the contract.

Note: Bidders must submit with their bid the Identification of Minority Business Participation list and Affidavit A or Affidavit B as applicable. Failure to file a required affidavit or documentation with the bid or after being notified apparent low bidder may be grounds for rejection of the bid.



WITNESS



(seal)



President

SIGNATURE AND TITLE

LaFave's Construction Company, Inc.

FIRM NAME

PO Box 8146, 100 Coldwater St.

ADDRESS

Landis, NC 28088-8146

CITY, STATE, ZIP

29071

LICENSE NUMBER

September 15, 2020

DATE

do hereby certify that on this project, we will use the following HUB Certified/ minority business as construction subcontractors, vendors, suppliers or providers of professional services.

****HUB**
Certified
(Y/N)

[illegible]

**** HUB Certification with the state HUB Office required to be counted toward state participation goals.**

The total value of minority business contracting will be (\$) 0.00.

State of North Carolina AFFIDAVIT A - Listing of Good Faith Efforts

County of Rowan

(Name of Bidder)

Affidavit of LaFave's Construction Company, Inc.

I have made a good faith effort to comply under the following areas checked:

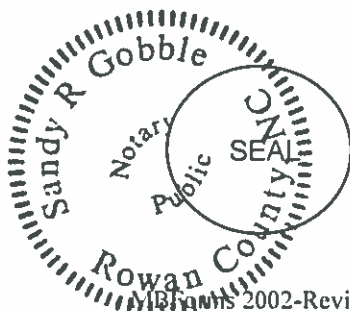
Bidders must earn at least 50 points from the good faith efforts listed for their bid to be considered responsive. (1 NC Administrative Code 30 I.0101)

- ☒ 1 - (10 pts) Contacted minority businesses that reasonably could have been expected to submit a quote and that were known to the contractor, or available on State or local government maintained lists, at least 10 days before the bid date and notified them of the nature and scope of the work to be performed.
- ☒ 2 --(10 pts) Made the construction plans, specifications and requirements available for review by prospective minority businesses, or providing these documents to them at least 10 days before the bids are due.
- ☒ 3 - (15 pts) Broken down or combined elements of work into economically feasible units to facilitate minority participation.
- ☐ 4 - (10 pts) Worked with minority trade, community, or contractor organizations identified by the Office of Historically Underutilized Businesses and included in the bid documents that provide assistance in recruitment of minority businesses.
- ☒ 5 - (10 pts) Attended prebid meetings scheduled by the public owner.
- ☐ 6 - (20 pts) Provided assistance in getting required bonding or insurance or provided alternatives to bonding or insurance for subcontractors.
- ☒ 7 - (15 pts) Negotiated in good faith with interested minority businesses and did not reject them as unqualified without sound reasons based on their capabilities. Any rejection of a minority business based on lack of qualification should have the reasons documented in writing.
- ☐ 8 - (25 pts) Provided assistance to an otherwise qualified minority business in need of equipment, loan capital, lines of credit, or joint pay agreements to secure loans, supplies, or letters of credit, including waiving credit that is ordinarily required. Assisted minority businesses in obtaining the same unit pricing with the bidder's suppliers in order to help minority businesses in establishing credit.
- ☐ 9 - (20 pts) Negotiated joint venture and partnership arrangements with minority businesses in order to increase opportunities for minority business participation on a public construction or repair project when possible.
- ☐ 10 - (20 pts) Provided quick pay agreements and policies to enable minority contractors and suppliers to meet cash-flow demands.

The undersigned, if apparent low bidder, will enter into a formal agreement with the firms listed in the Identification of Minority Business Participation schedule conditional upon scope of contract to be executed with the Owner. Substitution of contractors must be in accordance with GS143-128.2(d) Failure to abide by this statutory provision will constitute a breach of the contract.

The undersigned hereby certifies that he or she has read the terms of the minority business commitment and is authorized to bind the bidder to the commitment herein set forth.

Date: 9/15/2020 Name of Authorized Officer: Joseph LaFave
 Signature: _____
 Title: President



State of North Carolina, County of Rowan
 Subscribed and sworn to before me this 15th day of September 20 20
 Notary Public Sandy R. Gobble
 My commission expires 9/10/2022

FORM OF BID BOND

KNOW ALL MEN BY THESE PRESENTS THAT _____
LaFave's Construction Company, Inc. as
principal, and Philadelphia Indemnity Insurance Company, as surety, who is
duly licensed to act as surety in North Carolina, are held and firmly bound unto
Rowan County as obligee,
in the penal sum of Five Percent of Amount Bid 5% DOLLARS, lawful money of
the United States of America, for the payment of which, well and truly to be made, we bind
ourselves, our heirs, executors, administrators, successors and assigns, jointly and
severally, firmly by these presents.

Signed, sealed and dated this 15th day of September, 2020

WHEREAS, the said principal is herewith submitting proposal for
Common Solutions COVID Relief Funding Projects for Rowan County owned facilities
and the principal desires to file this bid bond in lieu of making the cash deposit as required
by G.S. 143-129.

NOW, THEREFORE, THE CONDITION OF THE ABOVE OBLIGATION is such, that
if the principal shall be awarded the contract for which the bid is submitted and shall
execute the contract and give bond for the faithful performance thereof within ten days after
the award of same to the principal, then this obligation shall be null and void; but if the
principal fails to so execute such contract and give performance bond as required by G.S.
143-129, the surety shall, upon demand, forthwith pay to the obligee the amount set forth in
the first paragraph hereof. Provided further, that the bid may be withdrawn as provided by
G.S. 143-129.1

LaFave's Construction Company, Inc. (SEAL)

By: [Signature] (SEAL)

(SEAL)

Philadelphia Indemnity Insurance Company (SEAL)

By: [Signature] (SEAL)
Wendy E Lahm, Attorney-in-Fact

PHILADELPHIA INDEMNITY INSURANCE COMPANY
One Bala Plaza, Suite 100
Bala Cynwyd, PA 19004-0950

Power of Attorney

Surety Bond Number: Bid Bond
Principal: LaFave's Construction Company, Inc.
Obligee: Rowan County

KNOW ALL PERSONS BY THESE PRESENTS: That PHILADELPHIA INDEMNITY INSURANCE COMPANY (the Company), a corporation organized and existing under the laws of the Commonwealth of Pennsylvania, does hereby constitute and appoint Wendy E Lahm its true and lawful Attorney-in-fact with full authority to execute on its behalf bonds, undertakings, recognizances and other contracts of indemnity and writings obligatory in the nature thereof, issued in the course of its business and to bind the Company thereby, in an amount not to exceed \$25,000,000.

This Power of Attorney is granted and is signed and sealed by facsimile under and by the authority of the following Resolution adopted by the Board of Directors of PHILADELPHIA INDEMNITY INSURANCE COMPANY on the 14th of November, 2016.

RESOLVED: That the Board of Directors hereby authorizes the President or any Vice President of the Company: (1) Appoint Attorney(s) in Fact and authorize the Attorney(s) in Fact to execute on behalf of the Company bonds and undertakings, contracts of indemnity and other writings obligatory in the nature thereof and to attach the seal of the Company thereto; and (2) to remove, at any time, any such Attorney-in-Fact and revoke the authority given. And, be it

FURTHER RESOLVED: That the signatures of such officers and the seal of the Company may be affixed to any such Power of Attorney or certificate relating thereto by facsimile, and any such Power of Attorney so executed and certified by facsimile signatures and facsimile seal shall be valid and binding upon the Company in the future with respect to any bond or undertaking to which it is attached.

IN TESTIMONY WHEREOF, PHILADELPHIA INDEMNITY INSURANCE COMPANY HAS CAUSED THIS INSTRUMENT TO BE SIGNED AND ITS CORPORATE SEAL TO BE AFFIXED BY ITS AUTHORIZED OFFICE THIS 27TH DAY OF OCTOBER, 2017.

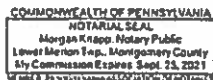


(Seal)

A handwritten signature in dark ink, appearing to read "Robert D. O'Leary Jr.", written over a horizontal line.

Robert D. O'Leary Jr., President & CEO
Philadelphia Indemnity Insurance Company

On this 27th day of October, 2017, before me came the individual who executed the preceding instrument, to me personally known, and being by me duly sworn said that he is the therein described and authorized officer of the PHILADELPHIA INDEMNITY INSURANCE COMPANY; that the seal affixed to said instrument is the Corporate seal of said Company; that the said Corporate Seal and his signature were duly affixed.



(Notary Seal)

Notary Public:

A handwritten signature in dark ink, appearing to read "Morgan K. Krupp", written over a horizontal line.

residing at:

Bala Cynwyd, PA

My commission expires:

September 25, 2021

I, Edward Sayago, Corporate Secretary of PHILADELPHIA INDEMNITY INSURANCE COMPANY, do hereby certify that the foregoing resolution of the Board of Directors and this Power of Attorney issued pursuant thereto on this 27th day of October, 2017 are true and correct and are still in full force and effect. I do further certify that Robert D. O'Leary Jr., who executed the Power of Attorney as President, was on the date of execution of the attached Power of Attorney the duly elected President of PHILADELPHIA INDEMNITY INSURANCE COMPANY.

In Testimony Whereof I have subscribed my name and affixed the facsimile seal of each Company this 15th day of September, 2020.



A handwritten signature in dark ink, appearing to read "Edward Sayago", written over a horizontal line.

Edward Sayago, Corporate Secretary
PHILADELPHIA INDEMNITY INSURANCE COMPANY





AIA Document A305

Contractor's Qualification Statement

1986 EDITION

This form is approved and recommended by The American Institute of Architects (AIA) and The Associated General Contractors of America (AGC) for use in evaluating the qualifications of contractors. No endorsement of the submitting party or verification of the information is made by the AIA or AGC.

The Undersigned certifies under oath that the information provided herein is true and sufficiently complete so as not to be misleading.

SUBMITTED TO: Rowan County

ADDRESS: 130 W. Innes St., Salisbury, NC 28144

SUBMITTED BY: LaFave's Construction Company, Inc.

Corporation ☒

NAME: Joseph LaFave

Partnership ☐

ADDRESS: PO Box 8146, Landis, NC 28088

Individual ☐

PRINCIPAL OFFICE: 100 Coldwater St., Landis, NC 28088

Joint Venture ☐

Other ☐

NAME OF PROJECT (if applicable):

TYPE OF WORK (file separate form for each Classification of Work):

 X General Construction

 HVAC

 Plumbing

 Electrical

 Other _____

(please specify)

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1. ORGANIZATION

- 1.1 How many years has your organization been in business as a Contractor? 38 years
- 1.2 How many years has your organization been in business under its present business name? 38 years
- 1.2.1 Under what other or former names has your organization operated? n/a
- 1.3 If your organization is a corporation, answer the following:
- 1.3.1 Date of incorporation: August 1987
- 1.3.2 State of incorporation: North Carolina
- 1.3.3 President's name: Joseph LaFave
- 1.3.4 Vice-president's name(s): n/a
- 1.3.5 Secretary's name: Patricia LaFave
- 1.3.6 Treasurer's name: n/a
- 1.4 If your organization is a partnership, answer the following:
- 1.4.1 Date of organization:
- 1.4.2 Type of partnership (if applicable):
- 1.4.3 Name(s) of general partner(s):
- 1.5 If your organization is individually owned, answer the following:
- 1.5.1 Date of organization:
- 1.5.2 Name of owner:

- 1.6 If the form of your organization is other than those listed above, describe it and name the principals:

2. LICENSING

- 2.1 List jurisdictions and trade categories in which your organization is legally qualified to do business, and indicate registration or license numbers, if applicable.

North Carolina Bldg License 29071
South Carolina BD5 License G115389
Virginia Class A Bldg License 2705143982
Tennessee BC-B License 65296

- 2.2 List jurisdictions in which your organization's partnership or trade name is filed.

North Carolina
South Carolina
Virginia
Tennessee

3. EXPERIENCE

- 3.1 List the categories of work that your organization normally performs with its own forces.

concrete work, door & window work, finish carpentry, metal roofing

- 3.2 Claims and Suits. (If the answer to any of the questions below is yes, please attach details.)

3.2.1 Has your organization ever failed to complete any work awarded to it? No

3.2.2 Are there any judgments, claims, arbitration proceedings or suits pending or outstanding against your organization or its officers? No

3.2.3 Has your organization filed any law suits or requested arbitration with regard to construction contracts within the last five years? No

- 3.3 Within the last five years, has any officer or principal of your organization ever been an officer or principal of another organization when it failed to complete a construction contract? (If the answer is yes, please attach details.) No

- 3.4 On a separate sheet, list major construction projects your organization has in progress, giving the name of project, owner, architect, contract amount, percent complete and scheduled completion date.

3.4.1 State total worth of work in progress and under contract: \$5,500,000

- 3.5 On a separate sheet, list the major projects your organization has completed in the past five years, giving the name of project, owner, architect, contract amount, date of completion and percentage of the cost of the work performed with your own forces.

3.5.1 State average annual amount of construction work performed during the past five years:
\$11,000,000

- 3.6 On a separate sheet, list the construction experience and present commitments of the key individuals of your organization.

4. REFERENCES

- 4.1 Trade References:

MBCI
2280 Monier Ave., Lithia Springs, GA 30122
Victor LoRusso Ph: 877-512-6224 Fax: 770-944-0100
Acct # 8643

Blume Supply, Inc.
PO Box 12719, Charlotte, NC 28220
Donna Willhite Ph: 704-523-7811 Fax: 704-525-3947
Acct # 857117

Concrete Supply Co.
PO Box 5247, Charlotte, NC 28225
Rita Jenkins Ph: 704-372-2930 Fax: 704-343-0271
Acct # 1139

- 4.2 Bank References:

Kyle Cullen
Wells Fargo
301 S. Tryon Street, 26th Floor
Charlotte, NC 28282
980-900-9677 (mobile)
kyle.cullen@wellsfargo.com

- 4.3 Surety:

4.3.1 Name of bonding company: Philadelphia Indemnity Insurance Company

4.3.2 Name and address of agent: Martin Pallazza
Marsh & McLennan Agency
5605 Carnegie Blvd, Suite 300
Charlotte, NC 28209

5. FINANCING

5.1 Financial Statement.

- 5.1.1 Attach a financial statement, preferably audited, including your organization's latest balance sheet and income statement showing the following items:

Current Assets (e.g., cash, joint venture accounts, accounts receivable, notes receivable, accrued income, deposits, materials inventory and prepaid expenses);

Net Fixed Assets;

Other Assets;

Current Liabilities (e.g., accounts payable, notes payable, accrued expenses, provision for income taxes, advances, accrued salaries and accrued payroll taxes);

Other Liabilities (e.g., capital, capital stock, authorized and outstanding shares par values, earned surplus and retained earnings).

- 5.1.2 Name and address of firm preparing attached financial statement, and date thereof:

Sherill & Smith, PO Box 1327, Salisbury, NC 28145 9/9/2019

- 5.1.3 Is the attached financial statement for the identical organization named on page one?

Yes

- 5.1.4 If not, explain the relationship and financial responsibility of the organization whose financial statement is provided (e.g., parent-subsiidiary).

- 5.2 Will the organization whose financial statement is attached act as guarantor of the contract for construction?

Yes

6. SIGNATURE

6.1 Dated at this 15th September 19 2020 day of

Name of Organization: LaFave's Construction Company, Inc.

By: 

Title: President

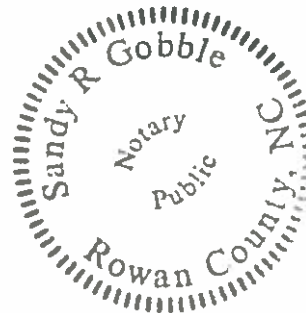
6.2

Mr. Joseph LaFave being
duly sworn deposes and says that the information provided herein is true and sufficiently complete so as not to be
misleading.

Subscribed and sworn before me this 15th day of September
19 2020.

Notary Public: 

My Commission Expires: 9/10/2022



CAUTION: You should sign an original AIA document which has this caution printed in red.
An original assures that changes will not be obscured as may occur when documents are reproduced.



MAJOR PROJECTS UNDER CONSTRUCTION/CONTRACT *(As of September 2020)*

NEW CONSTRUCTION/RENOVATION WORK

Mid-State Machine – 2960 Corriher Grange Rd., Mt Ulla, NC
Description: 30,000 sq. ft. bldg addition
Owner: Gerald Williams, MSMG Holdings
Architect: Pete Bogle, The Bogle Firm Architecture 704-213-4553
Contract Amt: \$1,463,000
% Complete: 65%
Scheduled Completion Date: November 2020

Cabarrus County Operations Center – 484 W. Cabarrus Ave., Concord, NC
Description: 26,094 sq. ft. bldg renovation
Owner: Kyle Bilafer, Cabarrus County 704-305-9723
Architect: Steve Wallace, Morris-Berg Architects 704-552-5800
Contract Amt: \$1,200,000
% Complete: 10%
Scheduled Completion Date: December 2020

Morgan Well & Pump – Rowan County, NC
Description: 4,000 sq. ft. new metal bldg
Owner: Charles Morgan
Architect: Pete Bogle, The Bogle Firm Architecture 704-213-4553
Contract Amt: \$285,535
% Complete: 0%
Scheduled Completion Date: February 2021

RETROFIT METAL ROOFING WORK

Brunswick County Schools
Description: Soffit/fascia replacements at Bolivia, Lincoln, Southport & Union Elementary Schools
Owner: Craig Eckert, Brunswick County Schools 910-253-2900
Engineer: Paul Whitley, REI Engineers 704-596-0331
Contract Amt: \$1,636,000
% Complete: 78%
Scheduled Completion Date: December 2020

Academy of Hope Charter School – 3521 Juniper Bay Rd., Conway, SC
Description: 18,000 sq. ft. retrofit metal roof
Owner: Shannon Jordan, Pee Dee Place LLC 843-488-5530
Engineer: Chuck Howard, Metal Roof Consultants 919-465-1762
Contract Amt: \$360,000
% Complete: 98%
Scheduled Completion Date: September 2020

**TWO LOCATIONS
TO SERVE YOU!**

LANDIS: 100 Cold Water Street | Landis, NC 28098-8146 | (o) 704.857.1171 | (f) 704.857.1172
Mailing Address: PO Box 8146 | Landis, NC 28098-8146
ASHEVILLE: 4075 Haywood Road | Asheville, NC 28759 | (o) 828.890.5006 | (f) 828.890.5005
www.LafavesConstruction.com | www.LafavesMetalRoofing.com

East Bladen High School – 5600 NC Hwy 87 E, Elizabethtown, NC 28337

Description: 7,500 sq. ft. retrofit metal roof

Owner: Rusty Worley, Bladen County Schools 910-549-8446

Engineer: Dallas Brickhouse, Jr. 919-302-8728

Contract Amt: \$105,000

% Complete: 90%

Scheduled Completion Date: October 2020

West Bladen High School – 1600 NC Hwy 410, Bladenboro, NC 28320

Description: 7,500 sq. ft. retrofit metal roof

Owner: Rusty Worley, Bladen County Schools 910-549-8446

Engineer: Dallas Brickhouse, Jr. 919-302-8728

Contract Amt: \$105,000

% Complete: 80%

Scheduled Completion Date: October 2020

Hall Gym – 1400 W. Bank St., Salisbury, NC

Description: 9,000 sq. ft. retrofit metal roof

Owner: Deborah Young, City of Salisbury 704-638-2152

Engineer: Raymond Engineering 919-872-7866

Contract Amt: \$205,550

% Complete: 60%

Scheduled Completion Date: October 2020

Shelburne Building – 75 Shelburne Rd., Asheville, NC

Description: 10,500 sq. ft. retrofit metal roof

Owner: City of Asheville

Prime Contractor: Brian Bartholomew, J. Bartholomew Construction 828-693-9515

Contract Amt: \$296,000

% Complete: 30%

Scheduled Completion Date: November 2020

ICTPA – 110 Kitty Hawk Dr., Elizabeth City, NC

Description: 17,000 sq. ft. retrofit metal roof

Owner: Herb Mullen, Albemarle Regional Health Services 252-338-4477

Engineer: Chuck Howard, Metal Roof Consultants 919-465-1762

Contract Amt: \$188,000

% Complete: 0%

Scheduled Completion Date: November 2020



COMPLETED PROJECTS

Past Five Years

(Partial List)

Approximately 20% of all general construction work and 99% of all roof work performed on these projects were performed by our own workforce.

ABR Properties – 405 Performance Rd., Mooresville, NC

Description: 12,000 sq. ft. metal race shop

Owner Rep: Christopher Biby, Biby Management Inc. 310-995-6605

Architect: Pete Bogle, The Bogle Firm Architecture 704-213-4553

Contract Amt: \$823,000

Completion Date: 2020

ALDO Products - 1320 Litton Dr., Salisbury, NC

Description: 13,272 sq. ft. building addition/ 9,600 sq. ft. renovation

Owner: Bob Brenk, ALDO Products 800-474-6019

Architect: Pete Bogle, The Bogle Firm Architecture 704-213-4553

Contract Amt: \$1,448,000

Completion Date: 2017

AMREP – 1405 Julian Rd., Salisbury, NC

Description: 40,000 sq. ft. new manufacturing facility

Owner: Eric Mattson, AMREP 909-923-0430

Architect: Morris Berg Architects 704-552-5800

Contract Amt: \$4,325,000

Completion Date: 2018

ATI Specialty Materials - 2020 Ashcraft Ave., Monroe, NC

Description: 3,200 sq. ft. addition & 15,026 sq. ft. renovation to existing building

Owner: ATI Specialty Materials

Engineer: ARP Engineering, 202 East Franklin Street, Suite A, Monroe, NC 28111 704-225-0079

Contract Amt: \$614,000

Completion Date: 2016

B.A. Gary Education Complex Bldg B200 - 100 Magnolia St, Darlington, SC

Description: 25,100 sq. ft. retrofit metal roof

Owner: Darlington County Schools

Engineer: AMEC, 2801 Yorkmont Road, Suite 100, Charlotte, NC 28208 704-357-8600

Contract Amt: \$615,000

Completion Date: 2016

Baptist Hill High School Gym - 5117 Baptist Hill Rd., Hollywood, SC

Description: 25,000 sq. ft. retrofit metal roof

Owner: Charleston County School District

Architect: REI Engineers

Contract Amt: \$298,000

Completion Date: 2016

**TWO LOCATIONS
TO SERVE YOU!**

LANDIS: 100 Cold Water Street | Landis, NC 28088-8146 | (o) 704.857.1171 | (f) 704.857.1172
Mailing Address: PO Box 8146 | Landis, NC 28088-8146

ASHEVILLE: 4075 Haywood Road | Mills River, NC 28759 | (o) 828.890.5006 | (f) 828.890.5005

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www.LafavesConstruction.com | www.LafavesMetalRoofing.com

Carpenter Industries – 4140 Concord Pkwy S., Concord, NC
Description: 7,500 sq. ft. retrofit metal roof
Owner: Mr. Daniel Carpenter
Architect: Chuck Howard, Metal Roof Consultants 919-465-1762
Contract Amt: \$51,000
Completion Date: 2016

Caswell Developmental Center Parrott Building – 2415 West Vernon Ave., Kinston, NC 28504
Description: 45,000 sq. ft. retrofit metal roof
Owner: State of NC Dept of Health & Human Services
Engineer: Kelli Wilcox, Atlas Engineering 919-420-7676
Contract Amt: \$839,000
Completion Date: 2019

Central Davidson Middle School – 2591 NC Hwy 47, Lexington, NC
Description: 103,000 sq. ft. retrofit metal roof
Owner: Joe Tysinger, Davidson County Schools 336-249-6704
Engineer: Bill Bilger, Bilger Engineering 919-696-4896
Contract Amt: \$1,476,000
Completion Date: 2019

Charles D Owen Middle School Bldg M - 730 Old US Hwy. 70, Swannanoa, NC 28778
Description: 15,000 sq. ft. retrofit metal roof
Owner: Buncombe County Schools
Engineer: REI Engineers, 1927 J N Pease Pl # 201, Charlotte, NC 28262 704-596-0331
Contract Amt: \$299,000
Completion Date: 2016

Charlotte Farmers Market - 1801 Yorkmont Rd., Charlotte, NC
Description: metal roof repairs to various buildings
Owner: State of North Carolina
Contract Amt: \$141,000
Completion Date: 2016

Chester County Government Complex - 1476 J. A. Cochran Bypass, Chester, SC
Description: 36,000 sq. ft. retrofit metal roof
Owner: Chester County, SC
Architect: Hall & Associates, 501 N. Church St., Suite 200, Charlotte, NC 28202 704-334-2101
Contract Amt: \$1,000,000
Completion Date: 2017

Clayton Middle School – 490 Guy Rd., Clayton, NC
Description: 160,000 sq. ft. retrofit metal roof
Owner: Brooks Moore, Johnston County Schools 919-934-6032
Architect: Jimmy Hite, Hite & Associates 252-757-0333
Contract Amt: \$4,787,000
Completion Date: 2019

Concord Fire Station #11 - Concord, NC
Description: 15,000 sq. ft. new building
Owner: City of Concord
Architect: Mr. Bill Milligan, Milligan Architecture 704-455-5581
Contract Amt: \$2,916,000
Completion Date: 2015

Country Donuts - 475 Jake Alexander Blvd., Suite 105, Salisbury, NC

Description: 1,022 sq. ft. building upfit

Owner: Moving Upwards NC

Architect: Pete Bogle, The Bogle Firm Architecture 704-213-4553

Contract Amt: \$125,000

Completion Date: 2017

Coventry Elementary School – 200 Owen Davis Blvd., Yorktown, VA

Description: 59,000 sq. ft. retrofit metal roof

Owner: Mark Tschirhart, York County Schools 757-898-0499

Architect: Richard Corner, Hudson & Associates Architects 757-722-1964

Contract Amt: \$1,442,000

Completion Date: 2019

Custom Glass Products - 1475 Harrison Road, Salisbury, NC

Description: 17,000 sq. ft. new building

Owner: Custom Glass Products

Contract Amt: \$721,000

Completion Date: 2017

Darlington High School Gym - 525 Spring St., Darlington, SC

Description: 35,700 sq. ft. retrofit metal roof

Owner: Darlington County Schools

Engineer: AMEC, 2801 Yorkmont Road, Suite 100, Charlotte, NC 28208 704-357-8600

Contract Amt: \$909,000

Completion Date: 2016

Darlington High School ROTC Bldg.

525 Spring St., Darlington, SC

Description: 21,000 sq. ft. retrofit metal roof

Owner: Darlington County Schools

Engineer: AMEC, 2801 Yorkmont Road, Suite 100, Charlotte, NC 28208 704-357-8600

Contract Amt: \$459,000

Completion Date: 2016

Duke Energy/ Bad Creek Hydro Facility- 151 Bad Creek Rd., Salem, SC 29676

Description: 44,500 sq. ft. retrofit metal roof

Owner: Duke Energy Business Services, LLC

Engineer: REI Engineers, Inc. 704-596-0331

Contract Amount: \$844,430

Completion Date: 2020

Enka Middle School - Candler, NC

Description: 8,000 sq. ft. of new metal roofing

Owner: Buncombe County Schools, Ms. Mary Beth Kingston 828-255-5916

Architect: Chuck Howard, Metal Roof Consultants 919-465-1762

Contract Amt: \$160,000

Completion Date: 2015

Ervin Woods Drive- 195 Ervin Woods Drive, Kannapolis, NC 28081

Description: 7,000 sq. ft. retrofit metal roof

Owner: BEB Properties

Contract Amount: \$19,446

Completion Date: 2020

Flowers Bakery - Salisbury, NC

Description: 2,000 sq. ft. renovation

Contact: Mike Waite 704-784-5650

Architect: Ray Campbell, Campbell Design 704-489-1438

Contract Amt: \$171,000

Completion Date: 2015

Former Giles County Memorial Hospital - 235 S. Buchanan St., Pearisburg, VA

Description: 20,000 sq. ft. retrofit metal roof

Owner: Giles County Board of Supervisors, Mr. John Mills 540-921-2525

Engineer: Chuck Howard, Metal Roof Consultants 919-465-1762

Contract Amt: \$453,000

Completion Date: 2017

Gates County Courthouse – 202 Court St., Gatesville, NC

Description: 15,000 sq. ft. retrofit metal roof

Owner: Gates County

Engineer: Chuck Howard, Metal Roof Consultants 919-465-1762

Contract Amt: \$224,000

Completion Date: 2018

Going Twice - 335 West Plaza Dr., Mooresville, NC

Description: 11,000 sq. ft. renovation

Owner: Going Twice, LLC

Architect: Ray Campbell, Campbell Design 704-489-1438

Contract Amt: \$167,000

Completion Date: 2016

Grace Missionary Baptist Church – 1409 East 11th St., Kannapolis, NC

Description: 4,192 sq. ft. new building (sanctuary/classrooms)

Owner: Gary Helton, Trustee Grace Missionary Baptist Church 704-932-4327

Architect: Pete Bogle, The Bogle Firm Architecture 704-213-4553

Contract Amt: \$597,000

Completion Date: 2019

Granite Quarry Elementary School - 118 S. Walnut GQ St., Salisbury, NC

Description: 26,000 sq. ft. metal roof

Owner: Rowan-Salisbury Schools

Engineer: REI Engineers, Jeremiah Webster 704-596-0331

Contract Amt: \$289,000

Completion Date: 2017

Hanford-Dole Elementary School - 465 Choate Rd., Salisbury, NC

Description: 85,000 sq. ft. metal roof

Owner: Rowan-Salisbury Schools

Engineer: REI Engineers, Jeremiah Webster 704-596-0331

Contract Amt: \$668,000

Completion Date: 2017

Hartsville High School – 701 Lewellen Ave., Hartsville, SC

Description: Retrofit metal roofing of Bldgs 7A, 7B, 8, 11 & 12

Owner: Ervin McElveen, Darlington County School District 843-398-2311

Engineer: Wendy Bruss, Wood Group PLC 704-357-5533

Contract Amt: \$1,324,000

Completion Date: 2020

Hartsville High School Building 4 - 701 Lewellyn Dr., Hartsville, SC

Description: 15,800 sq. ft. retrofit metal roof

Owner: Darlington County Schools

Engineer: Wendy Bruss, Wood Group PLC 704-357-5533

Contract Amt: \$503,000

Completion Date: 2016

Hartsville High School Building 7 - 701 Lewellen Dr., Hartsville, SC

Description: 14,000 sq. ft. retrofit metal roof

Owner: Darlington County Schools

Engineer: Wendy Bruss, Wood Group PLC 704-357-5533

Contract Amt: \$550,000

Completion Date: 2017

Iekler Building – Mooresville, NC

Description: 6,250 building addition

Owner: Kurt Iekler 704-658-1195

Architect: Ray Campbell, Campbell Design 704-489-1438

Contract Amt: \$294,000

Completion Date: 2015

JAARS - 7620 JAARS Rd., Waxhaw, NC

Description: 25,000 sq. ft. building addition/metal roof

Owner: JAARS

Architect: Nelson Hall & Associates 704-282-0826

Contract Amt: \$440,000

Completion Date: 2017

Kannapolis Middle School - 1445 Oakwood Ave., Kannapolis, NC

Description: 37,000 sq. ft. metal roof

Owner: Kannapolis City Schools

Prime Contractor: Edison Foard

Contract Amt: \$383,000

Completion Date: 2017

Kobelco – Spartanburg - 1876 Moore-Duncan Hwy, Moore, SC

Description: 90,000 sq. ft. wall panels

Owner: Kobelco

Prime Contractor: Shimizu/Walbridge, 1000 Parkwood Circle, Suite 820, Atlanta, GA 30339 770-956-1123

Contract Amt: \$722,000

Completion Date: 2016

Mayo High School - 405 Chestnut St., Darlington, SC

Description: 15,000 sq. ft. metal roof + 35,700 sq. ft. PVC roof

Owner: Darlington County School District

Architect: AMEC Foster Wheeler 704-357-5533

Contract Amt: \$897,000

Completion Date: 2017

Monroe High School Gym - I High School Dr., Monroe, NC

Description: 14,000 sq. ft. metal roof

Owner: Union County Schools

Architect: Nelson Hall & Associates 704-282-0826

Contract Amt: \$482,000

Completion Date: 2017

Mustang Properties – 4310 Concord Pkwy S., Concord, NC
Description: 30,000 sq. ft. retrofit metal roof
Owner: Mr. Daniel Carpenter
Architect: Chuck Howard, Metal Roof Consultants 919-465-1762
Contract Amt: \$218,000
Completion Date: 2016

North Stokes High School Gym/Bldg A – Danbury, NC
Description: 9,000 sq. ft. retrofit metal roof
Owner: Stokes County Schools, Mr. David Burge 336-593-8146
Architect: Moorefield Engineering 336-593-9623
Contract Amt: \$500,000
Completion Date: 2015

Pactiv – 314 Mooresville Blvd, Mooresville, NC
Description: Renovation of 8 rooms
Owner: Andrew Allen, Pactiv 704-371-5556
Contract Amt: \$250,000
Completion Date: 2019

Pactiv – 14201 Meacham Farm Dr., Huntersville, NC
Description: HVAC foundations
Owner: Andrew Allen, Pactiv 704-371-5556
1st Tier Contractor: Jim Donahue, O'Neal Constructors 864-398-7959
Contract Amt: \$210,000
Completion Date: 2019

Pender High School Gymtorium - 5380 Hwy 53, Burgaw, NC
Description: 30,000 sq. ft. retrofit metal roof
Owner: Pender County Schools
Engineer: Chuck Howard, Metal Roof Consultants 919-465-1762
Contract Amt: \$341,500
Completion Date: 2016

Piedmont Correctional Institution High Rise Dorm – Salisbury, NC
Description: 16,000 sq. ft. retrofit metal roof
Owner: State of NC/ NC Dept of Public Safety Central Engineering
Architect: Chuck Howard, Metal Roof Consultants 919-465-1762
Contract Amt: \$1,327,000
Completion Date: 2015

Piedmont High School – 3006 Sikes Mill Rd., Monroe, NC
Description: Science Rooms & Auditorium Renovations
Owner: David Pope, Union County Schools 704-296-3160
Architect: Bill Hughes, YCH Architects 704-788-2000
Contract Amt: \$1,590,000
Completion Date: 2019

Pinnacle Corrugated – 1600 Pinnacle Way, Landis, NC
Description: 8,850 sq. ft. loading dock canopy
Owner: Robbie Parsons, Pinnacle Corrugated 704-855-1099
Architect: Bill Milligan, Milligan Architecture 704-455-5581
Contract Amt: \$335,000
Completion Date: 2020

Pungoteague Elementary School – 28480 Bobtown Rd., Melfa, VA 23410

Description: 80,000 sq. ft. retrofit metal roof
Owner: Mike Tolbert, Accomack County Schools 757-787-5754
Engineer: Chuck Howard, Metal Roof Consultants 919-465-1762
Contract Amt: \$1,032,000
Completion Date: 2020

Rowan County Fairgrounds - Salisbury, NC

Description: 9,000 sq. ft. new metal building addition with 600 sq. ft. canopy
Owner: Rowan County Fair Association
Contact: Mr. David Correll 704-202-9678
Architect: Morton Engineering 704-857-0252
Contract Amt: \$511,000
Completion Date: 2015

Ruehlen Supply – Concord, NC

Description: 2,500 sq. ft. building addition
Owner: Mr. Robert Ruehlen 704-788-2180
Architect: Pete Bogle, The Bogle Firm Architecture 704-213-4553
Contract Amt: \$100,000
Completion Date: 2017

Salisbury High School Lash Building – 500 Lincolnton Rd., Salisbury, NC

Description: Renovation of Lash Building
Owner: Mr. Jeff Holshouser, Rowan-Salisbury Schools 704-636-7500
Architect: Jon Palmer, JP+A Architect, PLLC 704-223-1881
Contract Amt: \$315,000
Completion Date: 2019

Shallotte Middle School – Shallotte, NC

Description: 114,000 sq. ft. retrofit metal roof
Owner: Brunswick County Schools, Mr. Craig Eckert 910-253-2900
Architect: Chuck Howard, Metal Roof Consultants 919-465-1762
Contract Amt: \$1,340,000
Completion Date: 2015

Southside Early Childhood Center - 1615 Blanding Drive, Hartsville, SC

Description: 38,760 sq. ft. retrofit metal roof
Owner: Darlington County Schools
Engineer: AMEC, 2801 Yorkmont Road, Suite 100, Charlotte, NC 28208 704-357-8600
Contract Amt: \$1,200,000
Completion Date: 2016

Spaulding Middle School - 400 East Cartersville Highway, Lamar, SC

Description: 46,000 sq. ft. retrofit metal roof
Owner: Darlington County Schools
Engineer: AMEC, 2801 Yorkmont Road, Suite 100, Charlotte, NC 28208 704-357-8600
Contract Amt: \$1,114,000
Completion Date: 2016

Stanly Community College AMIT

Description: 9,000 sq. ft. retrofit metal roof
Owner: Stanly Community College
Architect: Little Diversified Architectural Consulting 704-561-3453
Contract Amt: \$85,000
Completion Date: 2016

Stoner-Thomas School - 215 County School Road, Lexington, NC

Description: 1,300 sq. ft. addition

Owner: Davidson County Schools

Architect: Walter Robbs 336-725-1371

Contract Amt: \$382,000

Completion Date: 2017

Tabb Elementary School – 3711 Big Bethel Rd., Yorktown, VA

Description: 63,000 sq. ft. metal roof

Owner: Mark Tschirhart, York County Schools 757-898-0499

1st Tier Contractor: Ben Harrah, Virtexco Corp. 757-404-2071

Contract Amt: \$1,435,000

Completion Date: 2019

USC Union - 401 East Main St., Union, SC

Description: 8,200 sq. ft. metal re-roof

Owner: University of South Carolina

Architect: Shepard & Associates, 3547 Dreher Shoals Road, Irmo, SC 803-407-8284

Contract Amt: \$185,000

Completion Date: 2016

Vanquish Fencing – 1555 Pinnacle Way Dr., Landis, NC

Description: 28,000 sq. ft. new office/storage facility

Owner: Don Moore, ABCD Moore Properties 215-295-2863

Architect: Ray Campbell, Campbell Design 704-489-1438

Contract Amt: \$1,807,000

Completion Date: 2020

Village Park Carousel Bldg - 700 West "C" Street, Kannapolis, NC

Description: 6,400 sq. ft. new building

Owner: City of Kannapolis

Architect: Alfred Benesch & Company 704-521-9880

Contract Amt: \$1,200,000

Completion Date: 2017

Watauga County Andersen Bldg. - 274 Winkler Creek Drive, Boone, NC

Description: 12,000 sq. ft. retrofit metal roof

Owner: County of Watauga

Architect: Chuck Howard, Metal Roof Consultants 919-465-1762

Contract Amt: \$156,000

Completion Date: 2016

Wrightsville Beach Civic Center – 3 Bob Sawyer Dr., Wrightsville Beach, NC

Description: Roof repairs

Owner: Town of Wrightsville Beach

Engineer: Chuck Howard, Metal Roof Consultants 919-465-1762

Contract Amt: \$86,000

Completion Date: 2020

Yadkin Valley Regional Career Academy -2065 East Holly Grove Road, Lexington, NC

Description: 32,000 sq. ft. retrofit metal roof

Owner: Davidson County Schools

Engineer: Bilger Engineering 919-387-3933

Contract Amt: \$424,000

Completion Date: 2016

Thomasville High School- 410 Unity St., Thomasville, NC 27360

Description:

Owner: Thomasville City Schools

Engineer: Charles Howard, Metal Roof Consultants 919-349-2118

Contract Amount: \$350,587.00

Completion Date: 2020

ON-GOING CIVIL, GENERAL CONSTRUCTION, RENOVATION & MAINTENANCE WORK:

Centurion Medical Supply – Salisbury, NC

Contact: Jason Rouse 704-638-0424

Contract Amt: Varies, normally \$3,000 to \$50,000

Pactiv, Inc. – Huntersville & Mooresville, NC

Contact: Andrew Allen 704-371-5556

Contact Amt: Varies, normally \$5,000 to \$150,000

Parkdale Mills – Landis, NC

Contact: Jeana Hager 704-855-3164, ext. 2301

Contract Amt: Varies, normally \$3,000 to \$30,000

Please see listed below several key personnel employed with LaFave's Construction Co., Inc. and their years of Construction experience:

Joe LaFave: President

38 Years (1982 – 2020)

Avery Adams: Sales/Project Manager

33 Years (1987 – 2020)

Joe Byler: Project Superintendent

40 Years (1980 – 2020)

Our Sales/Project Managers typically manage 1-3 projects at a time depending on the size and complexity of the projects. Our Project Superintendents are assigned to 1 project from start to finish normally.



September 15, 2020

Rowan County
130 W. Innes St.
Salisbury, NC 28144

Re: Confidentiality Request

To Whom It May Concern:

In reference to Section 5.1.1 of our Qualification Statement for the Rowan County Common Solutions - COVID Relief Fund project, attached is our most recent financial statement. I prefer that our financial statement not become an item of public record. Therefore, I am making a request for confidentiality regarding this document.

Thank you for your understanding and cooperation.

Sincerely,
LaFave's Construction Co., Inc.



Joe LaFave
President

Attachments

**TWO LOCATIONS
TO SERVE YOU!**

LANDIS: 100 Cold Water Street | Landis, NC 28098-8146 | (o) 704.857.1171 | (f) 704.857.1172
Mailing Address: PO Box 8146 | Landis, NC 28088-8146
ASHEVILLE: 4075 Haywood Road | Mills River, NC 28759 | (o) 828.890.5006 | (f) 828.890.5005
www.LafavesConstruction.com | www.LafavesMetalRoofing.com

SHERRILL & SMITH, CPAs, PA

524 West Innes Street
P. O. Box 1327
Salisbury, NC 28145-1327
Voice (704) 636-5211 Fax (704) 636-5245

INDEPENDENT ACCOUNTANTS' REVIEW REPORT

Board of Directors
Lafave's Construction Company, Inc.
Landis, North Carolina

We have reviewed the accompanying financial statements of Lafave's Construction Company, Inc, which comprise the balance sheets as of June 30, 2019 and 2018 and the related statements of income and retained earnings, comprehensive income, changes in accumulated other comprehensive income and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountant's Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

Supplementary Information

The supplementary information included in the Schedules 1,2,3,4 and 5 is presented for purposes of additional analysis and is not a required part of the basic financial statements. The information is the representation of management. We have reviewed the information and, based on our review, we are not aware of any material modifications that should be made to the information in order for it to be in accordance with accounting principles generally accepted in the United States of America. We have not audited the information and, accordingly, do not express an opinion on such information.

Sherrill & Smith CPAs PA

Salisbury, North Carolina

September 9, 2019

LAFAVE'S CONSTRUCTION COMPANY, INC.
BALANCE SHEETS
June 30, 2019 and 2018

Assets	<u>2019</u>	<u>2018</u>
Current Assets:		
Cash	\$ 2,160,659	\$ 2,146,897
Marketable securities	160,786	176,424
Contract receivables	1,995,455	3,193,518
Accounts receivable-officer and employees	149,774	13,579
Supplies inventory	53,746	49,818
Prepaid insurance	8,809	16,782
Cost and estimated earnings in excess of billings on contracts in progress	<u>128,747</u>	<u>138,464</u>
Total current assets	<u>4,657,976</u>	<u>5,735,482</u>
Property and Equipment, at cost	2,471,569	2,425,785
Less accumulated depreciation	<u>(1,516,527)</u>	<u>(1,512,713)</u>
Net property and equipment	<u>955,042</u>	<u>913,072</u>
 Total Assets	 <u><u>\$ 5,613,018</u></u>	 <u><u>\$ 6,648,554</u></u>

See accompanying notes and independent accountants' review report.

LAFAVE'S CONSTRUCTION COMPANY, INC.
BALANCE SHEETS
June 30, 2019 and 2018

Liabilities	2019	2018
Current Liabilities:		
Line of credit-bank	\$ -	\$ -
Accounts payable	1,020,704	959,448
Accrued payroll and sales taxes	28,783	2,948
Accrued salaries	443,792	135,348
Accrued retirement expense	31,395	-
Income taxes payable	13,818	200,188
Customer deposits	613	-
Deferred income taxes	96,200	81,200
Provision for losses on contracts	-	41,570
Billings in excess of costs and estimated earnings on contracts in progress	1,662,182	2,987,917
Current portion of long term debt	11,989	11,989
Total current liabilities	3,309,476	4,420,608
Long term liabilities		
Notes payable less current portion included above	33,968	44,958
Total liabilities	3,343,444	4,465,566
Stockholders' Equity		
Common stock, \$10 par value; 10,000 shares authorized, issued and outstanding-200 shares	2,000	2,000
Additional paid-in capital	152	152
Retained earnings	2,257,447	2,171,759
Accumulated other comprehensive income	9,975	9,077
Total stockholders' equity	2,269,574	2,182,988
Total Liabilities and Stockholders' Equity	\$ 5,613,018	\$ 6,648,554

See accompanying notes and independent accountants' review report.

LAFAVE'S CONSTRUCTION COMPANY, INC.
STATEMENTS OF INCOME AND RETAINED EARNINGS
Years Ended June 30, 2019 and 2018

	<u>2019</u>	<u>2018</u>
Contract revenues earned	14,257,674	\$15,332,729
Cost of revenues earned	(10,505,901)	(13,209,102)
Project related discounts	(12,306)	(7,451)
Metal shop income	<u>724</u>	<u>-</u>
Gross profit (loss)	3,740,191	2,116,176
General and administrative expenses	<u>1,130,101</u>	<u>836,013</u>
Income (loss) from operations	<u>2,610,090</u>	<u>1,280,163</u>
Other income (expenses):		
Cash discounts taken	9,561	12,034
Interest income	6,305	971
Dividend income	4,627	4,819
Gain (loss) on sale of property and equipment	50,305	800
Gain (loss) on sale of investments	3,888	552
Interest expense	-	(53)
Bad debts	(121,988)	-
Charitable contributions	<u>(204,724)</u>	<u>(4,902)</u>
	<u>(252,026)</u>	<u>14,221</u>
Net income (loss) before bonuses and income taxes	<u>2,358,064</u>	<u>1,294,384</u>
Bonuses	<u>1,431,177</u>	<u>506,514</u>
Net income (loss) before income taxes	<u>926,887</u>	<u>787,870</u>
Income taxes (benefit):		
Federal income tax	192,108	185,508
State income tax	33,730	26,120
Deferred income tax	<u>15,361</u>	<u>1,779</u>
	<u>241,199</u>	<u>213,407</u>
Net income (loss)	685,688	574,463
Retained earnings, beginning of period	2,171,759	1,597,296
Dividends paid	<u>(600,000)</u>	<u>-</u>
Retained earnings, end of period	<u>\$ 2,257,447</u>	<u>\$ 2,171,759</u>

See accompanying notes and independent accountants' review report.

LAFAVE'S CONSTRUCTION COMPANY, INC.
STATEMENTS OF COMPREHENSIVE INCOME
Years Ended June 30, 2019 and 2018

	<u>2019</u>	<u>2018</u>
Net income (loss)	<u>\$ 685,688</u>	<u>\$ 574,463</u>
Other comprehensive income:		
Unrealized holding gain (loss) on marketable securities (net of deferred income tax effect of \$361 in 2019 and \$1,255 in 2018)	4,100	6,198
Reclassification adjustments for net gains realized in net income	<u>(3,202)</u>	<u>(365)</u>
Other comprehensive income (loss)	<u>898</u>	<u>5,833</u>
Comprehensive income (loss)	<u><u>\$ 686,586</u></u>	<u><u>\$ 580,296</u></u>

LAFAVE'S CONSTRUCTION COMPANY, INC.
STATEMENTS OF CHANGES IN ACCUMULATED
OTHER COMPREHENSIVE INCOME
Years Ended June 30, 2019 and 2018

	<u>2019</u>	<u>2018</u>
Beginning balance	\$ 9,077	\$ 3,244
Unrealized holding gain (loss) on marketable securities (net of deferred income tax effect of \$361 in 2019 and \$1,255 in 2018)	4,100	6,198
Reclassification adjustments for net gains realized in net income	<u>(3,202)</u>	<u>(365)</u>
Ending balance	<u><u>\$ 9,975</u></u>	<u><u>\$ 9,077</u></u>

See accompanying notes and independent accountants' review report.

LAFAVE'S CONSTRUCTION COMPANY, INC.
STATEMENTS OF CASH FLOWS
Years Ended June 30, 2019 and 2018

	2019	2018
Cash flows from operating activities:		
Net income (loss)	\$ 685,688	\$ 574,463
Adjustments to reconcile net income to net cash provided by operating activities:		
(Gain) Loss on sale of investments	(3,888)	(552)
(Gain) Loss on sale of property and equipment	(50,305)	(800)
Depreciation	154,584	151,399
Deferred income tax	15,361	1,779
Decrease (increase) in accounts receivable	1,061,868	(2,372,180)
Decrease (increase) in supplies inventory	(3,928)	(5,872)
Decrease (increase) in prepaid insurance	7,973	(4,260)
Decrease (increase) in prepaid income tax	-	18,971
Decrease (increase) in costs and estimated earnings in excess of billings on uncompleted contracts	9,717	(74,469)
Increase (decrease) in accounts payable	61,256	505,563
Increase (decrease) in accrued payroll taxes	25,835	-
Increase (decrease) in accrued salaries	308,444	80,498
Increase (decrease) in accrued other expenses	31,395	(3,089)
Increase (decrease) in income taxes payable	(186,370)	199,985
Increase (decrease) in customer deposits	613	-
Increase (decrease) in provision for losses on contracts	(41,570)	(140,745)
Increase (decrease) in billings in excess of costs and estimated earnings on uncompleted contracts	(1,325,735)	2,634,110
Net cash provided by (used in) operating activities	750,938	1,564,801
Cash flows from investing activities:		
Proceeds from sale of property and equipment	57,318	800
Proceeds from sale of investments	26,149	4,247
Purchase of property and equipment	(203,566)	(157,397)
Purchase of marketable securities	(6,087)	(7,442)
Net cash provided by (used in) investing activities	(126,186)	(159,792)
Cash flows from financing activities:		
Principal payments on notes payable	(10,990)	(2,997)
Payment of dividends	(600,000)	-
Net cash provided by (used in) financing activities	(610,990)	(2,997)
Increase (decrease) in cash and cash equivalents	13,762	1,402,012
Cash and cash equivalents at beginning of year	2,146,897	744,885
Cash and cash equivalents at end of year	\$ 2,160,659	\$ 2,146,897

See accompanying notes and independent accountants' review report.

LAFAVE'S CONSTRUCTION COMPANY, INC.
NOTES TO FINANCIAL STATEMENTS
June 30, 2019 and 2018

Note 1- Summary of Significant Accounting Policies

Nature of operations

The Company is a general contractor and constructs residential, commercial and industrial buildings principally in North Carolina. The work is generally performed under fixed price contracts varying in length from six to eighteen months.

Revenue and Cost Recognition

The construction of an industrial or commercial building is a single performance obligation that is satisfied over time. Payment is also due over time in installments, based on project phases as specified in the contract, with a final payment due at the time the building is completed and ready for occupancy and the customer accepts the property.

The Company recognizes revenues from fixed-price and modified fixed-price construction contracts using the cost-to-cost input method, which measures progress toward completion based on the percentage of cost incurred to date to estimated total cost for each contract. That method is used because management considers total cost to be the best available measure of progress on the contracts. Because of inherent uncertainties in estimating costs, it is at least reasonably possible that estimates used will change within the near term. Revenues from non-contract time and materials jobs are recognized when the work is completed, and the customer billed.

Contract costs include all direct material and labor costs and those indirect costs related to contract performance, such as indirect labor, supplies, tools, repairs, and depreciation. Costs of inefficiencies or wasted resources (material or labor) are excluded when measuring progress and are expensed as incurred. Selling, general, and administrative costs are charged to expense as incurred. Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are determined. Changes in job performance, job conditions, and estimated profitability may result in revisions to costs and income, which are generally recognized in the period in which the revisions are determined. Changes in estimated job profitability resulting from variable consideration (such as incentives for completing a contract early or on time, penalties for not completing a contract on time, claims for which the Company has enforceable rights, or contract modifications/change orders in which the scope of modification has been approved, but the price has not been determined or approved) are accounted for as changes in estimates in the current period, but limited to an amount that will not result in a significant reversal of revenue in future periods.

The Company warrants its work for one to two years after the date of acceptance. Warranty costs for the years ended June 30, 2019 and 2018 were immaterial.

The contract asset, "Costs and estimated earnings in excess of billings on uncompleted contracts," represents revenues recognized in excess of amounts billed. The contract liability, "Billings in excess of costs and estimated earnings on uncompleted contracts," represents billings in excess of revenues recognized

Property and depreciation

Property and equipment are recorded at cost. Depreciation of property and equipment is provided using the straight-line and accelerated methods at rates based on the estimated useful lives of the assets. Expenditures for major renewals and betterments that extend the useful lives of property and equipment are capitalized. Expenditures for maintenance and repairs are charged to expense as incurred.

Contract receivables

Contract receivables are recorded when invoices are issued and presented in the balance sheet net of an allowance for doubtful accounts. Contract receivables are written off when they are determined to be uncollectible. Currently based on the Company's historical losses, the existing economic conditions in the construction industry, and the financial stability of its customers, no allowance for uncollectible accounts is considered necessary. Interest is not charged on contract receivables.

LAFAVE'S CONSTRUCTION COMPANY, INC.
NOTES TO FINANCIAL STATEMENTS
June 30, 2019 and 2018

Note 1- Summary of Significant Accounting Policies-continued

Income taxes

Income taxes are provided for the tax effects of transactions reported in the financial statements and consist of taxes currently due plus deferred taxes related primarily to differences between the bases of long-term contracts and property and equipment for financial and income tax reporting. The deferred taxes represent the future tax return consequences of those differences, which will either be taxable or deductible when the assets and liabilities are recovered or settled. The Company's provision for income taxes differs from applying the statutory U.S. federal income tax rate to income before income taxes. The primary differences result from providing for state income taxes and from deducting certain expenses for financial statement purposes but not for federal income tax purposes.

Investments

The Company classifies all marketable securities as "available for sale". Securities classified as "available for sale" are carried in the financial statements at fair value. Realized gains and losses, determined using the specific identification method are included in earnings; unrealized holding gains and losses are reported as a separate component of stockholder's equity.

Cash equivalents

For purposes of the statement of cash flows, the Company considers all highly liquid debt instruments purchased with maturities of three months or less to be cash equivalents.

Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Employee benefits

The Company has a Simple defined contribution plan covering substantially all employees. Retirement plan expense is determined by matching of employee voluntary contributions up to 3% of wages.

Advertising

The Company expenses advertising as incurred.

Note 2- Contract Receivables

Contract receivables at June 30, 2019 and 2018 include the following:

	2019	2018
Completed Contracts	\$ -0-	\$ -0-
Contracts in Progress	1,939,125	2,708,158
Retainages	56,330	485,360
	<u>\$ 1,995,455</u>	<u>\$ 3,193,518</u>

LAFAVE'S CONSTRUCTION COMPANY, INC.
NOTES TO FINANCIAL STATEMENTS
June 30, 2019 and 2018

Note 3- Marketable Equity Securities

Cost and fair value of marketable equity securities at June 30, 2019 and 2018 are as follows:

	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
<u>June 30, 2019</u>				
Available for sale Equity securities	<u>\$ 147,772</u>	<u>\$ 13,515</u>	<u>\$ 501</u>	<u>\$160,786</u>
 <u>June 30, 2018</u>				
Available for sale Equity securities	<u>\$ 163,947</u>	<u>\$ 12,824</u>	<u>\$ 347</u>	<u>\$ 176,424</u>

Marketable equity securities are carried in the financial statements at fair value. Net unrealized holding gains and losses on available for sale securities of \$ 1,259 and \$ 7,088 for the years ended June 30, 2019 and 2018, respectively have been included in accumulated other comprehensive income.

The Company uses the specific identification method to determine the cost of securities sold. Proceeds from sales of available for sale securities and resulting realized gains (losses) during the years ended June 30, 2019 and 2018 are as follows:

	2019	2018
Proceeds from sales	<u>\$ 26,149</u>	<u>\$ 4,247</u>
Realized gains on sales	4,428	552
Realized losses on sales	<u>360</u>	<u>-0-</u>
Net realized gains (losses) on sales	<u>\$ 3,888</u>	<u>\$ 552</u>

LAFAVE'S CONSTRUCTION COMPANY, INC.
NOTES TO FINANCIAL STATEMENTS
June 30, 2019 and 2018

Note 4- Property and Equipment

Major classifications of property and equipment at June 30, 2019 and 2018 are summarized below:

	2019	2018
Land	\$ 43,892	\$ 43,892
Buildings	524,806	524,806
Metal shop building	163,376	163,376
Parking lot	16,553	16,553
Construction equipment	804,158	761,122
Autos and trucks	599,350	599,747
Metal shop equipment	171,293	170,069
Office equipment	148,141	146,220
	<u>2,471,569</u>	<u>2,425,785</u>
Less accumulated depreciation	<u>1,516,527</u>	<u>1,512,713</u>
	<u>\$ 955,042</u>	<u>\$ 913,072</u>

Depreciation expense was \$ 154,584 and \$ 151,399 for the years ended June 30, 2019 and 2018, respectively.

Note 5- Long-Term Debt

Long-term debt at June 30, 2019 and 2018 consisted of the following:

	2019	2018
Note payable in monthly installments of \$999. Interest at 0% paid monthly. Final payment of \$999 on April 17, 2023. Secured by equipment.	\$ 45,957	\$ 56,947
Less current portion	<u>11,989</u>	<u>11,989</u>
Net long-term debt	<u>\$ 33,968</u>	<u>\$ 44,958</u>

Maturities of long-term debt are as follows:

Year Ending June 30	Amount
2020	\$ 11,989
2021	11,989
2022	11,989
2023	9,990
Thereafter	<u>-0-</u>
	<u>\$ 45,957</u>

LAFAVE'S CONSTRUCTION COMPANY, INC.
NOTES TO FINANCIAL STATEMENTS
June 30, 2019 and 2018

Note 6- Line of Credit

The Company has a \$200,000 unsecured line of credit with a national bank which had an outstanding balance at June 30, 2019 of \$-0- and \$-0- at June 30, 2018. The line is guaranteed by Joe and Patty LaFave, officers of the Company. The line is due on demand of the national bank and interest is payable monthly at prime plus 2.35%.

Note 7- Capital Structure

At June 30, 2019 and 2018, the Company had 200 shares of \$10 par value common stock issued and outstanding. Common shares are voting and dividends are paid at the discretion of the board of directors.

Note 8- Supplemental Disclosure of Cash Flow Information

	2019	2018
Cash paid during the period for:		
Income taxes	\$412,208	\$ 9,320
Non-cash financing transactions not included		
Purchase of equipment through dealer financing	-0-	59,944

Note 9- Income Taxes

The provision for income taxes (benefit) at June 30, 2019 and 2018 consist of the following components:

	2019	2019
Current		
Federal	\$ 192,108	\$ 185,508
State	33,730	26,120
	225,838	211,628
Deferred		
Federal	11,957	2,865
State	3,404	(1,086)
	\$ 15,361	\$ 1,779

Note 10- Retirement Plans

Company contributions to the Simple retirement plan for the years ended June 30, 2019 and 2018 were \$25,718 and \$17,827, respectively

Note 11- Advertising

Advertising expense for the years ended June 30, 2019 and 2018 were \$2,665 and \$4,095, respectively.

Note 12- Surety Bond

The Company, as a condition for entering into construction contracts, has outstanding surety bonds approximating \$7,086,853 as of June 30, 2019. The bonds are collateralized by contract receivables and personally guaranteed by the Company's majority stockholder.

LAFAVE'S CONSTRUCTION COMPANY, INC.
NOTES TO FINANCIAL STATEMENTS
June 30, 2019 and 2018

Note 13- Subcontractor Retainages

Retainages payable to subcontractors for work performed on uncompleted contracts of \$86,156 and \$66,640 are included in accounts payable at June 30, 2019 and June 30, 2018, respectively.

Note 14- Concentrations of Credit Risk

As of June 30, 2019, and 2018 balances of cash and cash equivalents at a financial banking institution exceeded the federally insured limit of \$250,000 by \$2,026,418 and \$1,993,225 respectively. These balances fluctuate during the year and can at times exceed the FDIC limit.

Note 15- Leases

The Company leases an office in Mill River, North Carolina on a month to month basis from 3 brothers, one of whom is an employee of the Company. Total rent paid to the lessors amounted to \$26,000 in the year ended June 30, 2019, and \$24,200 in the year ended June 30, 2018.

The Company leases several printer/copiers for \$244 per month which includes supplies and maintenance. The remaining unpaid annual amounts under the contracts are:

Year Ending June 30	Amount
2020	\$ 2,925
2021	2,925
2022	2,925
2023	2,192
Thereafter	-0-
	<u>\$ 10,967</u>

Note 16- Subsequent Events

Management has evaluated subsequent events through September 9, 2019, the date the financial statements were available to be issued.

LAFAVE'S CONSTRUCTION COMPANY, INC.
SCHEDULE 1- CONTRACT REVENUES AND COSTS
Years Ended June 30, 2019 and 2018

	<u>2019</u>	<u>2018</u>
Completed Contracts		
Revenues	\$ 7,135,002	\$ 3,475,008
Expenses	<u>(4,267,053)</u>	<u>(2,611,580)</u>
	<u>2,867,949</u>	<u>863,428</u>
Uncompleted Contracts		
Revenue	7,122,672	11,857,721
Expenses	<u>(5,996,191)</u>	<u>(10,680,367)</u>
	<u>1,126,481</u>	<u>1,177,354</u>
Total Contracts		
Revenue	<u>14,257,674</u>	<u>15,332,729</u>
Expenses	10,263,244	13,291,947
Under (over) allocation of overhead cost to jobs	<u>242,657</u>	<u>(82,845)</u>
Contract expenses	<u>\$ 10,505,901</u>	<u>\$ 13,209,102</u>

See accompanying notes and independent accountants' review report.

June 30, 2019

Miscellaneous Cost Plus Jobs

See accompanying notes and independent accountants' review report.

LAFAVE'S CONSTRUCTION COMPANY, INC.
SCHEDULE 3- CONTRACTS IN PROGRESS
June 30, 2019

Job	Total Contract		From Inception to June 30, 2019				
	Revenues	Estimated Gross Profit (Loss)	Revenues Earned	Cost of Revenues	Gross Profit (Loss)	Billed to Date	Estimated Cost to Complete
215.	\$ 4,787,384	\$ 1,250,793	\$ 3,979,672	\$ 2,939,909	\$ 1,039,763	\$ 4,787,384	\$ 596,682
225.	1,419,378	265,682	867,798	705,362	162,436	1,230,097	448,333
227	1,476,371	173,291	1,461,917	1,290,323	171,594	1,476,371	12,757
229	1,590,290	62,462	1,517,709	1,458,098	59,611	1,570,915	69,730
230	838,812	139,106	721,553	601,893	119,660	838,812	97,814
232	599,221	60,564	298,621	268,439	30,182	323,787	270,218
233	1,849,309	128,905	283,716	263,940	19,776	284,410	1,456,464
234	293,409	28,695	123,150	111,106	12,044	85,704	153,609
235	680,590	33,414	21,588	20,528	1,060	25,306	626,647
236	341,296	39,982	26,602	23,486	3,116	34,389	277,828
237	1,426,350	166,814	169,748	149,896	19,852	213,789	1,109,640
238	1,379,000	130,887	170,924	154,701	16,223	325,180	1,093,412
239	1,035,800	157,321	302	256	46	-	878,223
	-	-	-	-	-	-	-
Miscellaneous Cost Plus Jobs	-	-	-	-	-	-	-
	\$ 17,717,210	\$ 2,637,916	\$ 9,643,300	\$ 7,987,937	\$ 1,655,363	\$ 11,196,144	\$ 7,091,357

See accompanying notes and independent accountants' review report.

LAFAVE'S CONSTRUCTION COMPANY, INC.
SCHEDULE 3- CONTRACTS IN PROGRESS
June 30, 2019

Before July 1, 2018			At June 30, 2019		For the Year Ended June 30, 2019			
Revenues Earned	Cost of Revenues	Gross Profit	Cost and Estimated Earnings in Excess of Billings	Billings in Excess of Costs and Estimated Earnings	Revenues Earned	Cost of Revenues	Gross Profit (Loss)	Percent Complete
\$ 2,036,923	\$ 1,572,925	\$ 463,998	\$ -	\$ 807,712	\$ 1,942,749	\$ 1,366,984	\$ 575,765	83%
128,194	102,560	25,634	-	362,299	739,604	602,802	136,802	61%
328,588	290,374	38,214	-	14,454	1,133,329	999,949	133,380	99%
26,923	25,887	1,036	-	53,206	1,490,786	1,432,211	58,575	95%
-	-	-	-	117,259	721,553	601,893	119,660	86%
-	-	-	-	25,166	298,621	268,439	30,182	50%
-	-	-	-	694	283,716	263,940	19,776	15%
-	-	-	37,446	-	123,150	111,106	12,044	42%
-	-	-	-	3,718	21,588	20,528	1,060	3%
-	-	-	-	7,787	26,602	23,486	3,116	8%
-	-	-	-	44,041	169,748	149,896	19,852	12%
-	-	-	-	154,256	170,924	154,701	16,223	12%
-	-	-	302	-	302	256	46	0%
-	-	-	-	-	-	-	-	-
-	-	-	90,999	71,590	-	-	-	-
\$ 2,520,628	\$ 1,991,746	\$ 528,882	\$ 128,747	\$ 1,662,182	\$ 7,122,672	\$ 5,996,191	\$ 1,126,481	

See accompanying notes and independent accountants' review report.

LAFAVE'S CONSTRUCTION COMPANY, INC.
SCHEDULE 4- INDIRECT CONTRACT COSTS
Years Ended June 30, 2019 and 2018

	2019	2018
Indirect cost		
Small tools	\$ 23,225	\$ 18,243
Supplies	20,288	1,751
Plans and specifications	450	2,376
Permits and license	-	788
Consultant expense	295,070	138,270
Job warrenty expense	26,121	3,131
Closed job expense	555	1,860
Auto allowance	(12,426)	(13,763)
Auto mechanic labor	-	438
Materials-metal shop	-	474
Supplies-metal shop	2,112	2,171
Metal shop payroll	14,641	14,637
Depreciation-metal shop	21,149	20,628
	<u>391,185</u>	<u>191,004</u>
Equipment expense		
Shop labor	27,717	30,807
Fringes/Burden	1,913	3,220
Parts	20,443	30,897
Outside repairs	31,237	38,354
Miscellaneous	15,270	14,998
Equipment fuel	16,011	10,377
Depreciation	112,604	113,936
Equipment insurance, taxes, licenses	11,651	11,401
Indirect labor	8,430	2,441
Safety expense	8,174	13,884
Indirect labor payroll burden	1,019	2,176
Vehicle and equipment misc exp	8,112	8,204
Equipment Rental Income	(178,395)	(201,005)
	<u>84,186</u>	<u>79,690</u>
Other		
Field employee benefits vac holiday	37,414	35,726
Warehouse payroll	20,395	27,072
Employee medical expense	758	3,326
Workers compensation insurance	(28,434)	(14,488)
Group insurance	31,464	32,989
Miscellaneous-overhead	(87)	(16,622)
Insurance-other	30,349	12,929
	<u>91,859</u>	<u>80,932</u>
Total indirect contract costs	567,230	351,626
Allocoted overhead	<u>(324,573)</u>	<u>(434,471)</u>
Under (over) allocation of overhead cost to jobs	<u>\$ 242,657</u>	<u>\$ (82,845)</u>

See accompanying notes and independent accountants' review report.

LAFAVE'S CONSTRUCTION COMPANY, INC.
SCHEDULE 5 - GENERAL AND ADMINISTRATIVE EXPENSES
Years Ended June 30, 2019 and 2018

	<u>2019</u>	<u>2018</u>
General payroll	\$ 567,984	\$ 420,662
Office employee benefits vac holiday	31,798	31,332
Office payroll labor burden	109,778	65,937
Grounds maintenance	18,611	17,817
Simple retirement plan expense	25,718	17,827
Training & development	13,042	12
Office expense	22,393	23,952
Inventory control	19,451	11,931
Postage	2,021	2,013
Computer expense	7,126	15,753
Telephone	24,350	22,712
Utilities	17,753	17,505
Rent	64,888	60,550
General taxes	16,141	13,633
Travel	-	1,454
Meals & entertainment	8,101	8,803
Advertising	2,665	4,095
Legal & professional	102,600	33,237
Dues & subscriptions	14,389	11,642
Depreciation	20,832	16,835
Bank charges	266	564
Repairs & maint.-building	3,333	6,191
Insurance-building	30,245	25,881
Miscellaneous expense	1,406	254
Sales taxes	4,193	6,291
Discounts	5	(895)
Penalties	1,012	25
	<u>\$ 1,130,101</u>	<u>\$ 836,013</u>

See accompanying notes and independent accountants' review report.

FORM OF PROPOSAL
Common Solutions – COVID Relief Fund
Rowan County, NC

Contractor Name: SALCOA CONTRACTING

Submitted herewith is my/our proposal for the **Common Solutions – COVID Relief Fund Project**, for Rowan County owned facilities.

SECTION 1. PRELIMINARY:

The undersigned, as bidder, hereby declares that the only person(s) interested in this proposal as principal(s) is/are named herein; that no other person than herein mentioned has any interest in this proposal or in the contract to be entered into; that this proposal is made without connection with any other person, company or parties making a bid or proposal; and that it is in all respects fair and in good faith without collusion or fraud.

The undersigned bidder further declares that he has examined the site of the work and informed himself fully in regard to all conditions pertaining to the place where the work is to be done; that he has examined the specifications for the work and the contract documents relative thereto, and has read all special provisions furnished prior to the opening of bids; and that he has satisfied himself relative to the work to be performed.

If this proposal is accepted, the undersigned bidder proposes and agrees to contract with Rowan County in the form of contract specified, to furnish all necessary materials, equipment, machinery, tools, apparatus, means of transportation and labor necessary to complete the construction in full and complete accord with the plans, specifications and contract documents and to the full and complete satisfaction of the Architect and Owner with a definite understanding that no money will be allowed for extra work except as set forth in the General Conditions and contract documents for the sum of:

Single Prime Contract:

BASE BID: Four Hundred Forty One Thousand Four Hundred DOLLARS (\$ 441,485)
(including allowances specified in Section 01020) Eighty Five

LIST THE FOLLOWING MAJOR SUBCONTRACTORS PART OF BID:

Plumbing: SCI Plumbing
Electrical: Boxer Electrical

SECTION 2. ALTERNATES: (None)

SECTION 3. UNIT PRICES:

Unit prices are for complete work and no profit or overhead shall be added or deducted when applying unit prices. No work described on the drawings or specifications is to be bid as a unit price. Unit price costs will be used only for additional work the owner may want to include in the work by change order.

UNIT PRICE #1: Installation of Additional Devices:**- GENERAL WORK -**

The purpose of this series of unit prices is to establish a set fee to install specific devices if additional devices are requested above the quantities listed in these bid documents. This unit price must include LABOR COST ONLY for installing the following items, including required demo of existing item being replaced. Materials for additional devices will be paid for through the General Contingency Allowance.

Unit Price 1A, Motion Sensor Flush Valve:	<u>\$ 232</u>	per fixture
Unit Price 1B, Motion Sensor Faucet:	<u>\$ 232</u>	per fixture
Unit Price 1C, Motion/Timer Wall Switch:	<u>\$ 305</u>	per fixture

SECTION 4. COMPLETION OF WORK:

If the undersigned bidder is notified of the acceptance of this proposal, he agrees to execute a contract for the above stated compensation in the form of the Standard Agreement of the American Institute of Architects and to commence work within ten (10) days after signing of the contract. The undersigned bidder proposes to complete the construction and have the work ready for Final Inspection on or before the schedule listed below from date of "commencement of work".

Construction to begin September 28, 2020
Substantial Completion December 30, 2020

The undersigned further agrees that in the case of failure on his part to execute the said contract and required bonding within ten (10) consecutive calendar days after written notice of award of the contract has been given, the check, cash, or bid bond accompanying this bid shall be paid into the funds of the Owner for this project as liquidated damages for such failure.

SECTION 5. ADDENDA/BULLETINS:

The undersigned bidder acknowledges receipt of the following Addenda and/or Bulletins:

Addendum No. <u>1</u>	Dated <u>9-11-20</u>
Addendum No. <u>2</u>	Dated <u>9-14-20</u>
Addendum No. _____	Dated _____
Addendum No. _____	Dated _____

SECTION 6. MINORITY PARTICIPATION:

Under GS 143-128.2(c) the undersigned bidder shall identify on its bid the minority businesses that it will use on the project and the total dollar value of the bid that will be performed by the minority businesses and list the good faith efforts (Affidavit A) made to solicit participation.

Note: A contractor that performs all of the work with its own workforce may submit an Affidavit (B) to that effect in lieu of the affidavit (A) required above.

After the bid opening - The Owner will consider all bids and alternates and determine the lowest responsible, responsive bidder. Upon notification of being the apparent low bidder, the bidder shall then file within 72 hours of the notification of being the apparent lowest bidder, the following:

An Affidavit (C) that includes a description of the portion of work to be executed by minority businesses, expressed as a percentage of the total contract price, which is equal to or more than the 10% goal established. This affidavit shall give rise to the presumption that the bidder has made the required good faith effort;

--- OR ---

Affidavit (D) of its good faith effort to meet the goal. The document must include evidence of all good faith efforts that were implemented, including any advertisements, solicitations and other specific actions demonstrating recruitment and selection of minority businesses for participation in the contract.

Note: Bidders must submit with their bid the Identification of Minority Business Participation list and Affidavit A or Affidavit B as applicable. Failure to file a required affidavit or documentation with the bid or after being notified apparent low bidder may be grounds for rejection of the bid.

Mam May
WITNESS



James M. Bell President
SIGNATURE AND TITLE
SALCOA CONTRACTING
FIRM NAME
PO BOX 199
ADDRESS
SALISBURY, NC 28145
CITY, STATE, ZIP
70873
LICENSE NUMBER
9-15-20
DATE

State of North Carolina AFFIDAVIT A – Listing of Good Faith Efforts

County of ROWAN

(Name of Bidder)

Affidavit of SALWA CONTRACTING

I have made a good faith effort to comply under the following areas checked:

Bidders must earn at least 50 points from the good faith efforts listed for their bid to be considered responsive. (1 NC Administrative Code 30 I.0101)

- ☒ 1 – (10 pts) Contacted minority businesses that reasonably could have been expected to submit a quote and that were known to the contractor, or available on State or local government maintained lists, at least 10 days before the bid date and notified them of the nature and scope of the work to be performed.
- ☒ 2 – (10 pts) Made the construction plans, specifications and requirements available for review by prospective minority businesses, or providing these documents to them at least 10 days before the bids are due.
- ☒ 3 – (15 pts) Broken down or combined elements of work into economically feasible units to facilitate minority participation.
- ☐ 4 – (10 pts) Worked with minority trade, community, or contractor organizations identified by the Office of Historically Underutilized Businesses and included in the bid documents that provide assistance in recruitment of minority businesses.
- ☒ 5 – (10 pts) Attended prebid meetings scheduled by the public owner.
- ☐ 6 – (20 pts) Provided assistance in getting required bonding or insurance or provided alternatives to bonding or insurance for subcontractors.
- ☒ 7 – (15 pts) Negotiated in good faith with interested minority businesses and did not reject them as unqualified without sound reasons based on their capabilities. Any rejection of a minority business based on lack of qualification should have the reasons documented in writing.
- ☐ 8 – (25 pts) Provided assistance to an otherwise qualified minority business in need of equipment, loan capital, lines of credit, or joint pay agreements to secure loans, supplies, or letters of credit, including waiving credit that is ordinarily required. Assisted minority businesses in obtaining the same unit pricing with the bidder's suppliers in order to help minority businesses in establishing credit.
- ☐ 9 – (20 pts) Negotiated joint venture and partnership arrangements with minority businesses in order to increase opportunities for minority business participation on a public construction or repair project when possible.
- ☐ 10 – (20 pts) Provided quick pay agreements and policies to enable minority contractors and suppliers to meet cash-flow demands.

The undersigned, if apparent low bidder, will enter into a formal agreement with the firms listed in the Identification of Minority Business Participation schedule conditional upon scope of contract to be executed with the Owner. Substitution of contractors must be in accordance with GS143-128.2(d) Failure to abide by this statutory provision will constitute a breach of the contract.

The undersigned hereby certifies that he or she has read the terms of the minority business commitment and is authorized to bind the bidder to the commitment herein set forth.

Date: 9-15-20 Name of Authorized Officer: Arnold D. Powell Jr.
 Signature: [Signature]
 Title: PRESIDENT



State of NC, County of Rowan
 Subscribed and sworn to before me this 15 day of September 20 20
 Notary Public Lauren Bender
 My commission expires 11/02/2020

(Name of Bidder)

Firm Name, Address and Phone #

***Minority
Category**

****HUB**
Certified
(Y/N)

[illegible]

**** HUB Certification with the state HUB Office required to be counted toward state participation goals.**

The total value of minority business contracting will be (\$) 0.

Document A310™ – 2010

Conforms with The American Institute of Architects AIA Document 310

Bid Bond

CONTRACTOR:

(Name, legal status and address)

Salcoa Contracting, Inc.
601 Hedrick Street
Salisbury, NC 28144

SURETY:

(Name, legal status and principal place of business)

North American Specialty Insurance Company
1200 Main Street, Suite 800
Kansas City, MO 64105-2478

OWNER:

(Name, legal status and address)

Rowan County
130 W. Innes Street
Salisbury, NC 28144

Mailing Address for Notices

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification. Any singular reference to Contractor, Surety, Owner or other party shall be considered plural where applicable.

BOND AMOUNT: Five Percent of Amount Bid

PROJECT:

(Name, location or address, and Project number, if any)


Rowan County Common Solutions - Covid Relief Fund

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (1) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.


When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted herefrom and provisions conforming to such statutory or other legal requirement shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.

Signed and sealed this 15th day of September, 2020.


(Witness)


(Witness) Joan Porrello

Salcoa Contracting, Inc.
(Principal)


(Seal)
President
(Title)

North American Specialty Insurance Company
(Surety)


(Title) Scott Pelin, Attorney-in-Fact

SWISS RE CORPORATE SOLUTIONS

NORTH AMERICAN SPECIALTY INSURANCE COMPANY
WASHINGTON INTERNATIONAL INSURANCE COMPANY
WESTPORT INSURANCE CORPORATION
GENERAL POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS, THAT North American Specialty Insurance Company, a corporation duly organized and existing under laws of the State of New Hampshire, and having its principal office in the City of Kansas City, Missouri and Washington International Insurance Company a corporation organized and existing under the laws of the State of New Hampshire and having its principal office in the City of Kansas City, Missouri, and Westport Insurance Corporation, organized under the laws of the State of Missouri, and having its principal office in the City of Kansas City, Missouri does hereby make, constitute and appoint:

SCOTT PELIN, TYLER TURNBULL, MATTHEW ROSE, BEVERLY IVEY AND DELLA CASE

JOINTLY OR SEVERALLY

Its true and lawful Attorney(s)-in-Fact, to make, execute, seal and deliver, for and on its behalf and as its act and deed, bonds or other writings obligatory in the nature of a bond on behalf of each of said Companies, as surety, on contracts of suretyship as are or may be required or permitted by law, regulation, contract or otherwise, provided that no bond or undertaking or contract or suretyship executed under this authority shall exceed the amount of:

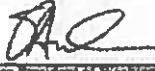
ONE HUNDRED TWENTY FIVE MILLION (\$125,000,000.00) DOLLARS


This Power of Attorney is granted and is signed by facsimile under and by the authority of the following Resolutions adopted by the Boards of Directors of North American Specialty Insurance Company and Washington International Insurance Company at meetings duly called and held on March 24, 2000 and Westport Insurance Corporation by written consent of its Executive Committee dated July 18, 2011.

"RESOLVED, that any two of the President, any Senior Vice President, any Vice President, any Assistant Vice President, the Secretary or any Assistant Secretary be, and each or any of them hereby is authorized to execute a Power of Attorney qualifying the attorney named in the given Power of Attorney to execute on behalf of the Company bonds, undertakings and all contracts of surety, and that each or any of them hereby is authorized to attest to the execution of any such Power of Attorney and to attach therein the seal of the Company; and it is

FURTHER RESOLVED, that the signature of such officers and the seal of the Company may be affixed to any such Power of Attorney or to any certificate relating thereto by facsimile, and any such Power of Attorney or certificate bearing such facsimile signatures or facsimile seal shall be binding upon the Company when so affixed and in the future with regard to any bond, undertaking or contract of surety to which it is attached."



By 
Steven P. Anderson, Senior Vice President of Washington International Insurance Company
& Senior Vice President of North American Specialty Insurance Company
& Senior Vice President of Westport Insurance Corporation

By 
Mike A. Ito, Senior Vice President of Washington International Insurance Company
& Senior Vice President of North American Specialty Insurance Company
& Senior Vice President of Westport Insurance Corporation



IN WITNESS WHEREOF, North American Specialty Insurance Company, Washington International Insurance Company and Westport Insurance Corporation have caused their official seals to be hereunto affixed, and these presents to be signed by their authorized officers this 18TH day of APRIL, 20 19.

North American Specialty Insurance Company
Washington International Insurance Company
Westport Insurance Corporation

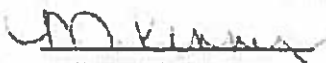
State of Illinois
County of Cook ss:

On this 18TH day of APRIL, 20 19, before me, a Notary Public personally appeared Steven P. Anderson, Senior Vice President of

Washington International Insurance Company and Senior Vice President of North American Specialty Insurance Company and Senior Vice President of Westport Insurance Corporation and Michael A. Ito Senior Vice President of Washington International Insurance Company and Senior Vice President

of North American Specialty Insurance Company and Senior Vice President of Westport Insurance Corporation, personally known to me, who being by me duly sworn, acknowledged that they signed the above Power of Attorney as officers of and acknowledged said instrument to be the voluntary act and deed of their respective companies.




M. Kenny, Notary Public

I, Jeffrey Goldberg, the duly elected Vice President and Assistant Secretary of North American Specialty Insurance Company, Washington International Insurance Company and Westport Insurance Corporation do hereby certify that the above and foregoing is a true and correct copy of a Power of Attorney given by said North American Specialty Insurance Company, Washington International Insurance Company and Westport Insurance Corporation which is still in full force and effect.

IN WITNESS WHEREOF, I have set my hand and affixed the seals of the Companies this 15th day of September, 20 20.


Jeffrey Goldberg, Vice President & Assistant Secretary of Washington International Insurance Company &
North American Specialty Insurance Company & Vice President & Assistant Secretary of Westport Insurance Corporation



AIA® Document A305™ – 1986

Contractor's Qualification Statement

The Undersigned certifies under oath that the information provided herein is true and sufficiently complete so as not to be misleading.

SUBMITTED TO: Rowan County

ADDRESS: 130 W Inness St, Salisbury, NC 28144

SUBMITTED BY: Salcoa Contracting, Inc.

NAME: Arnold Dan Powell, Jr.

ADDRESS: 601 Hedrick Street. - Salisbury, NC 28144

PRINCIPAL OFFICE:

- ☒ Corporation
☐ Partnership
☐ Individual
☐ Joint Venture
☐ Other

NAME OF PROJECT: (if applicable) Common Solutions Covid Relief Fund

TYPE OF WORK: (file separate form for each Classification of Work)

- ☒ General Construction
☐ HVAC
☐ Electrical
☐ Plumbing
☐ Other: (Specify)

§ 1 ORGANIZATION

§ 1.1 How many years has your organization been in business as a Contractor? 33

§ 1.2 How many years has your organization been in business under its present business name? 6

§ 1.2.1 Under what other or former names has your organization operated?

Salisbury Coatings
Summit Salcoa

§ 1.3 If your organization is a corporation, answer the following:

- § 1.3.1 Date of incorporation: 12/8/1986
§ 1.3.2 State of incorporation: North Carolina
§ 1.3.3 President's name: Arnold Dan Powell, Jr.
§ 1.3.4 Vice-president's name(s)

John Zeringue

ADDITIONS AND DELETIONS:

The author of this document has added information needed for its completion. The author may also have revised the text of the original AIA standard form. An *Additions and Deletions Report* that notes added information as well as revisions to the standard form text is available from the author and should be reviewed. A vertical line in the left margin of this document indicates where the author has added necessary information and where the author has added to or deleted from the original AIA text.

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

This form is approved and recommended by the American Institute of Architects (AIA) and The Associated General Contractors of America (AGC) for use in evaluating the qualifications of contractors. No endorsement of the submitting party or verification of the information is made by AIA or AGC.

§ 1.3.5 Secretary's name:

§ 1.3.6 Treasurer's name:

§ 1.4 If your organization is a partnership, answer the following:

§ 1.4.1 Date of organization:

§ 1.4.2 Type of partnership (if applicable):

§ 1.4.3 Name(s) of general partner(s)

§ 1.5 If your organization is individually owned, answer the following:

§ 1.5.1 Date of organization:

§ 1.5.2 Name of owner:

§ 1.6 If the form of your organization is other than those listed above, describe it and name the principals:

§ 2 LICENSING

§ 2.1 List jurisdictions and trade categories in which your organization is legally qualified to do business, and indicate registration or license numbers, if applicable.

NC General Contractor (70873) : NC Plumbing (32177) : SC General Contractor (G116507) : SC Plumbing (M112636) : VA General Contractor (2705139181) : VA Plumbing (2710060748) : TN General Contractor (65257) : TN Plumbing (in progress) : GA General Contractor (GCCO003144) : AL General Contractor (47894) : FL General Contractor (CBC1260005)

§ 2.2 List jurisdictions in which your organization's partnership or trade name is filed.

§ 3 EXPERIENCE

§ 3.1 List the categories of work that your organization normally performs with its own forces.

Project Management and Oversight
Carpentry
Paint
Demolition
Drywall
Doors and Hardware
Concrete
Thermal and Moisture Protection
Plumbing

§ 3.2 Claims and Suits. (If the answer to any of the questions below is yes, please attach details.)

§ 3.2.1 Has your organization ever failed to complete any work awarded to it?

NO

§ 3.2.2 Are there any judgments, claims, arbitration proceedings or suits pending or outstanding against your organization or its officers?

NO

§ 3.2.3 Has your organization filed any law suits or requested arbitration with regard to construction contracts within the last five years?

NO

§ 3.3 Within the last five years, has any officer or principal of your organization ever been an officer or principal of another organization when it failed to complete a construction contract? (If the answer is yes, please attach details.)

NO

§ 3.4 On a separate sheet, list major construction projects your organization has in progress, giving the name of project, owner, architect, contract amount, percent complete and scheduled completion date.

See Project List. Work in Process available upon request.

§ 3.4.1 State total worth of work in progress and under contract:

EST. \$9,000,000 as of 9/14/2020. Normal Work in Process typically ranges from \$4,000,000 to \$7,000,000

§ 3.5 On a separate sheet, list the major projects your organization has completed in the past five years, giving the name of project, owner, architect, contract amount, date of completion and percentage of the cost of the work performed with your own forces.

See Project List

§ 3.5.1 State average annual amount of construction work performed during the past five years:

EST. \$14,000,000

§ 3.6 On a separate sheet, list the construction experience and present commitments of the key individuals of your organization.

Available upon request

§ 4 REFERENCES

§ 4.1 Trade References:

See Trade References

§ 4.2 Bank References:

§ 4.3 Surety:

§ 4.3.1 Name of bonding company:

Catalyst Surety Partners

§ 4.3.2 Name and address of agent:

Scott Pelin. See Bond Ability Letter for contact information

§ 5 FINANCING

§ 5.1 Financial Statement.

§ 5.1.1 Attach a financial statement, preferably audited, including your organization's latest balance sheet and income statement showing the following items:

Current Assets (e.g., cash, joint venture accounts, accounts receivable, notes receivable, accrued income, deposits, materials inventory and prepaid expenses);

Net Fixed Assets;

Other Assets;

Current Liabilities (e.g., accounts payable, notes payable, accrued expenses, provision for income taxes, advances, accrued salaries and accrued payroll taxes);

Other Liabilities (e.g., capital, capital stock, authorized and outstanding shares par values, earned surplus and retained earnings).

§ 5.1.2 Name and address of firm preparing attached financial statement, and date thereof:

Available upon request

§ 5.1.3 Is the attached financial statement for the identical organization named on page one?

§ 5.1.4 If not, explain the relationship and financial responsibility of the organization whose financial statement is provided (e.g., parent-subsidiary).

§ 5.2 Will the organization whose financial statement is attached act as guarantor of the contract for construction?

§ 6 SIGNATURE

§ 6.1 Dated at this 15th day of September 2020

Name of Organization: Salcoa Contracting

By: Arnold Dan Powell, Jr.

Title: President

§ 6.2

M being duly sworn deposes and says that the information provided herein is true and sufficiently complete so as not to be misleading.

Subscribed and sworn before me this 15th day of September 2020

Notary Public:

My Commission Expires:

Additions and Deletions Report for AIA® Document A305™ – 1986

This Additions and Deletions Report, as defined on page 1 of the associated document, reproduces below all text the author has added to the standard form AIA document in order to complete it, as well as any text the author may have added to or deleted from the original AIA text. Added text is shown underlined. Deleted text is indicated with a horizontal line through the original AIA text.

Note: This Additions and Deletions Report is provided for information purposes only and is not incorporated into or constitute any part of the associated AIA document. This Additions and Deletions Report and its associated document were generated simultaneously by AIA software at 08:51:59 ET on 09/14/2020.

PAGE 1

SUBMITTED TO: Rowan County

...

ADDRESS: 130 W Inness St, Salisbury, NC 28144

...

SUBMITTED BY: Salcoa Contracting, Inc.

...

NAME: Arnold Dan Powell, Jr.

...

ADDRESS: -601 Hedrick Street, - Salisbury, NC 28144

...

☒ Corporation

...

NAME OF PROJECT: (if applicable) Common Solutions Covid Relief Fund

...

☒ General Construction

...

§ 1.1 How many years has your organization been in business as a Contractor? 33

...

§ 1.2 How many years has your organization been in business under its present business name? 6

...

Salisbury Coatings

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User Notes:

(389ADA76)

Summit Salcoa

...

§ 1.3.1 Date of incorporation: 12/8/1986

...

§ 1.3.2 State of incorporation: North Carolina

...

§ 1.3.3 President's name: Arnold Dan Powell, Jr.

...

John Zeringue

PAGE 2

NC General Contractor (70873) : NC Plumbing (32177) : SC General Contractor (G116507) : SC Plumbing (M112636) : VA General Contractor (2705139181) : VA Plumbing (2710060748) : TN General Contractor (65257) : TN Plumbing (in progress) : GA General Contractor (GCCO003144) : AL General Contractor (47894) : FL General Contractor (CBC1260005)

...

Project Management and Oversight

Carpentry

Paint

Demolition

Drywall

Doors and Hardware

Concrete

Thermal and Moisture Protection

Plumbing

...

NO

...

NO

PAGE 3

NO

...

NO

...

See Project List. Work in Process available upon request.

...

EST. \$9,000,000 as of 9/14/2020. Normal Work in Process typically ranges from \$4,000,000 to \$7,000,000

...

See Project List

...

EST. \$14,000,000

...

Available upon request

...

See Trade References

...

Catalyst Surety Partners

...

Scott Pelin. See Bond Ability Letter for contact information

PAGE 4

Available upon request

...

§ 6.1 Dated at this ~~day of~~ 15th day of September 2020

...

Name of Organization: Salcoa Contracting

...

By: Arnold Dan Powell, Jr.

...

Title: President

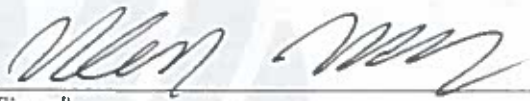
...

Subscribed and sworn before me this ~~day of~~ 15th day of September 2020

Certification of Document's Authenticity

AIA® Document D401™ – 2003

I, , hereby certify, to the best of my knowledge, information and belief, that I created the attached final document simultaneously with its associated Additions and Deletions Report and this certification at 08:51:59 ET on 09/14/2020 under Order No. 5693898780 from AIA Contract Documents software and that in preparing the attached final document I made no changes to the original text of AIA® Document A305™ - 1986, Contractor's Qualification Statement, as published by the AIA in its software, other than those additions and deletions shown in the associated Additions and Deletions Report.



(Signed)

PROJECT MANAGER

(Title)

9-15-20

(Dated)



4 Year Project List

<u>Project Name</u>	<u>Year</u>	<u>Location</u>	<u>Adjusted Contract</u>	
Snow Joe Remodel	2020	Salisbury, NC	\$	770,497.00
Spencer Yard Office Remodel	2020	Spencer, NC	\$	175,600.00
Moose Pharmacy Storefront	2020	Salisbury, NC	\$	200,810.00
Dan Nicholas Concession Stand	2020	Salisbury, NC	\$	911,525.00
Lowes Foods 242	2020	Hampstead, NC	\$	738,943.00
Food Lion 1313	2020	Stevensville, MD	\$	884,099.00
Food Lion 2522	2020	Centreville, MD	\$	915,347.00
Food Lion 800	2020	Salisbury MD	\$	839,522.00
Food Lion 1268	2020	Salisbury, MD	\$	936,168.00
Food Lion 1385	2020	Dover, DE	\$	888,350.00
Food Lion 1419	2020	Dover, DE	\$	890,219.00
Food Lion 2521	2020	Bridgeville, DE	\$	825,165.00
Lowes Foods 158	2020	Banner Elk, NC	\$	1,071,857.00
Food Lion 1528	2020	Harrington, DE	\$	805,903.00
Food Lion 2561	2020	Milton, DE	\$	808,272.00
Food Lion 1297	2020	Federalsburg, MD	\$	846,365.00
Food Lion 1369	2020	Middleton, DE	\$	720,502.00
Food Lion 1426	2020	Smyrna, DE	\$	770,080.00
Food Lion 1560	2020	Fruitland, MD	\$	741,132.00
Food Lion 1211	2020	Salisbury, MD	\$	795,598.00
Food Lion 1547	2020	Edgewood, MD	\$	681,825.00
Food Lion 698	2020	Denton, MD	\$	273,410.00
Food Lion 943	2020	Lorton, VA	\$	805,398.00
Food Lion 1226	2020	Woodbridge, VA	\$	841,199.00
Food Lion 1423	2020	Bel Air, MD	\$	197,354.00
Food Lion 2117	2020	Millington, MD	\$	241,218.00
<hr/>				
Lowes Foods #185	2019	Garner, NC	\$	686,104.00
Lowes Foods #260	2019	Jacksonville, NC	\$	153,782.00
Lowes Foods #240	2019	Myrtle Beach, SC	\$	201,329.00
Lowes Foods #254	2019	Hickory, NC	\$	93,194.00
Lowes Foods #267	2019	Lexington, SC	\$	122,760.00
Lowes Foods #272	2019	Forest Acres, SC	\$	147,397.00
Food Lion #195 Remodel	2019	Norfolk, VA	\$	335,791.00
Food Lion #2242 Remodel	2019	Florence, SC	\$	2,383,274.00
Food Lion #1536 Remodel	2019	Charlottesville, VA	\$	765,813.00
Food Lion #1186 Remodel	2019	Charlottesville, VA	\$	670,594.00

Food Lion #864 Remodel	2019	Charlottesville, VA	\$	506,843.00
Food Lion #266 Remodel	2019	Harrisonburg, VA	\$	880,648.00
Food Lion #2617 Remodel	2019	Harrisonburg, VA	\$	852,713.00
Food Lion #1565 Remodel	2019	Harrisonburg, VA	\$	201,179.00
Food Lion #53 Remodel	2019	Columbia, SC	\$	951,411.00
Food Lion #1391 Remodel	2019	Columbia, SC	\$	731,014.00
Food Lion #1562 Remodel	2019	Lexington, SC	\$	779,947.00
Food Lion #2604 Remodel	2019	Blythewood, SC	\$	756,920.00
Food Lion #2157 Remodel	2019	Columbia, SC	\$	662,004.00
Food Lion #1420 Remodel	2019	Charleston, SC	\$	691,828.00
Food Lion #933 Remodel	2019	Charleston, SC	\$	967,522.00
Food Lion #2238 Remodel	2019	Elizabeth City, NC	\$	1,925,707.00
Food Lion #2236 Remodel	2019	Virginia Beach, VA	\$	2,115,579.00
Earth Fare #160	2019	Huntersville, NC	\$	500,854.00
Earth Fare #125	2019	Charlotte, NC	\$	418,478.00
Food Lion Front-End Program	2019	125 Various Sites	\$	534,087.00
Food Lion Data Cabinet Install Program	2019	117 Various Sites	\$	514,789.00

Food Lion #600 Remodel	2018	Virginia Beach, VA	\$	682,363.23
Food Lion #1635 Remodel	2018	Virginia Beach, VA	\$	562,665.00
Food Lion #1609 Remodel	2018	Newport News, VA	\$	605,247.01
Food Lion #1625 Remodel	2018	Hampton, VA	\$	579,526.72
Food Lion #457 Remodel	2018	Newport News, VA	\$	643,937.37
Food Lion #597 Remodel	2018	Newport News, VA	\$	755,471.00
Food Lion #1188 Remodel	2018	Norfolk, VA	\$	763,024.55
Food Lion #195 Remodel	2018	Norfolk, VA	\$	335,791.65
Food Lion #765 Remodel	2018	Newport News, VA	\$	190,253.55
Food Lion #978 Remodel	2018	Newport News, VA	\$	682,768.00
Food Lion #93 Remodel	2018	Wytheville, VA	\$	811,681.00
Food Lion #485 Remodel	2018	Wytheville, VA	\$	284,104.00
Food Lion #640 Remodel	2018	Danville, VA	\$	708,101.00
Food Lion #2621 Remodel	2018	Danville, VA	\$	926,659.00
Food Lion #2619 Remodel	2018	Stanleytown, VA	\$	840,682.00
Food Lion #2623 Remodel	2018	Martinsville, VA	\$	539,688.00
Food Lion #730 Remodel	2018	Richlands, VA	\$	220,029.00
Food Lion #1176 Remodel	2018	N Tazewell, VA	\$	602,952.00
Food Lion Front-End Program	2018	Various	\$	782,365.00
Food Lion Data Cabinet Install Program	2018	Various	\$	912,980.00
Food Lion #2236 - Farm Fresh Takeover	2018	Virginia Beach, VA	\$	226,103.39
Food Lion #2237 - Farm Fresh Takeover	2018	Virginia Beach, VA	\$	253,397.00
Food Lion #2239 - BI-LO Takeover	2018	Surfside Beach, SC	\$	125,376.55
Food Lion #2240 - BI-LO Takeover	2018	Myrtle Beach, SC	\$	105,019.83
Earth Fare #250 Remodel	2018	Rock Hill, SC	\$	556,625.00
Earth Fare #200 Remodel	2018	Charleston, SC	\$	756,380.98
Lowe's Foods #210 Remodel	2018	Harrisburg, NC	\$	92,982.14
Lowe's Foods #160 Remodel	2018	Pinehurst, NC	\$	32,519.26
WTCC - Howell Library Restroom Remodel	2018	Raleigh, NC	\$	448,807.81
Rowan County HR & Finance Bldg. Remodel	2018	Salisbury, NC	\$	244,000.00

Food Lion #524 Remodel	2017	Greensboro, NC	\$	717,947.60
Food Lion #674 Remodel	2017	Greensboro, NC	\$	630,327.93
Food Lion #1318 Remodel	2017	Richmond, VA	\$	630,746.00
Food Lion #1240 Remodel	2017	Richmond, VA	\$	506,782.50
Food Lion #1366 Remodel	2017	Saluda, VA	\$	616,076.75
Food Lion #372 Remodel	2017	Kilmarnock, VA	\$	709,611.53
Food Lion #837 Remodel	2017	Emporia, VA	\$	625,256.67
Food Lion #908 Remodel	2017	Blackstone, VA	\$	711,269.80
Food Lion #973 Remodel	2017	Locust Grove, VA	\$	735,219.79
Food Lion #1402 Remodel	2017	Orange, VA	\$	651,829.84
Food Lion #1336 Remodel	2017	Quinton, VA	\$	134,412.12
Food Lion #1422 Remodel	2017	Prov.Forge, VA	\$	143,942.84
Food Lion Front-End Program	2017	Various	\$	672,656.00
Food Lion Data Cabinet Install Program	2017	Various	\$	952,535.56
Lowe's Foods #66 Case Remodel	2017	Denton, NC	\$	10,615.00
Lowe's Foods #236 Remodel	2017	Mebane, NC	\$	939,320.11
Comfort Inn Remodel	2017	Salisbury, NC	\$	21,327.41
Fire Station #4 Remodel	2017	Salisbury, NC	\$	9,223.00
RCCC Multi-Purpose Room Remodel	2017	Salisbury, NC	\$	210,261.05
WCC Lovette Hall Restroom Remodel	2017	Wilkesboro, NC	\$	128,000.00
Dillard's Distribution Center Remodel	2017	Salisbury, NC	\$	12,928.00

FORM OF PROPOSAL
Common Solutions – COVID Relief Fund
Rowan County, NC

Contractor Name: Vertex Construction Company, LLC

Submitted herewith is my/our proposal for the **Common Solutions – COVID Relief Fund Project**, for Rowan County owned facilities.

SECTION 1. PRELIMINARY:

The undersigned, as bidder, hereby declares that the only person(s) interested in this proposal as principal(s) is/are named herein; that no other person than herein mentioned has any interest in this proposal or in the contract to be entered into; that this proposal is made without connection with any other person, company or parties making a bid or proposal; and that it is in all respects fair and in good faith without collusion or fraud.

The undersigned bidder further declares that he has examined the site of the work and informed himself fully in regard to all conditions pertaining to the place where the work is to be done; that he has examined the specifications for the work and the contract documents relative thereto, and has read all special provisions furnished prior to the opening of bids; and that he has satisfied himself relative to the work to be performed.

If this proposal is accepted, the undersigned bidder proposes and agrees to contract with Rowan County in the form of contract specified, to furnish all necessary materials, equipment, machinery, tools, apparatus, means of transportation and labor necessary to complete the construction in full and complete accord with the plans, specifications and contract documents and to the full and complete satisfaction of the Architect and Owner with a definite understanding that no money will be allowed for extra work except as set forth in the General Conditions and contract documents for the sum of:

Single Prime Contract:

BASE BID: Four hundred seventy thousand nine hundred seventy-six DOLLARS (\$ 470,976.⁰⁰)
(including allowances specified in Section 01020)

LIST THE FOLLOWING MAJOR SUBCONTRACTORS PART OF BID:

Plumbing: Blackwood Plumbing LLC

Electrical: ICAT Electrical Services

SECTION 2. ALTERNATES: (None)

SECTION 3. UNIT PRICES:

Unit prices are for complete work and no profit or overhead shall be added or deducted when applying unit prices. No work described on the drawings or specifications is to be bid as a unit price. Unit price costs will be used only for additional work the owner may want to include in the work by change order.

UNIT PRICE #1: Installation of Additional Devices:**- GENERAL WORK -**

The purpose of this series of unit prices is to establish a set fee to install specific devices if additional devices are requested above the quantities listed in these bid documents. This unit price must include LABOR COST ONLY for installing the following items, including required demo of existing item being replaced. Materials for additional devices will be paid for through the General Contingency Allowance.

Unit Price 1A, Motion Sensor Flush Valve:	<u>\$ 100.00</u>	per fixture
Unit Price 1B, Motion Sensor Faucet:	<u>\$ 100.00</u>	per fixture
Unit Price 1C, Motion/Timer Wall Switch:	<u>\$ 32.88</u>	per fixture

SECTION 4. COMPLETION OF WORK:

If the undersigned bidder is notified of the acceptance of this proposal, he agrees to execute a contract for the above stated compensation in the form of the Standard Agreement of the American Institute of Architects and to commence work within ten (10) days after signing of the contract. The undersigned bidder proposes to complete the construction and have the work ready for Final Inspection on or before the schedule listed below from date of "commencement of work".

**Construction to begin September 28, 2020
Substantial Completion December 30, 2020**

The undersigned further agrees that in the case of failure on his part to execute the said contract and required bonding within ten (10) consecutive calendar days after written notice of award of the contract has been given, the check, cash, or bid bond accompanying this bid shall be paid into the funds of the Owner for this project as liquidated damages for such failure.

SECTION 5. ADDENDA/BULLETINS:

The undersigned bidder acknowledges receipt of the following Addenda and/or Bulletins:

Addendum No. <u>1</u>	Dated <u>September 15, 2020</u>
Addendum No. <u>2</u>	Dated <u>September 14, 2020</u>
Addendum No. _____	Dated _____
Addendum No. _____	Dated _____

SECTION 6. MINORITY PARTICIPATION:

Under GS 143-128.2(c) the undersigned bidder shall identify on its bid the minority businesses that it will use on the project and the total dollar value of the bid that will be performed by the minority businesses and list the good faith efforts (Affidavit A) made to solicit participation.

Note: A contractor that performs all of the work with its own workforce may submit an Affidavit (B) to that effect in lieu of the affidavit (A) required above.


After the bid opening - The Owner will consider all bids and alternates and determine the lowest responsible, responsive bidder. Upon notification of being the apparent low bidder, the bidder shall then file within 72 hours of the notification of being the apparent lowest bidder, the following:

An Affidavit (C) that includes a description of the portion of work to be executed by minority businesses, expressed as a percentage of the total contract price, which is equal to or more than the 10% goal established. This affidavit shall give rise to the presumption that the bidder has made the required good faith effort;

--- OR ---

Affidavit (D) of its good faith effort to meet the goal. The document must include evidence of all good faith efforts that were implemented, including any advertisements, solicitations and other specific actions demonstrating recruitment and selection of minority businesses for participation in the contract.

Note: Bidders must submit with their bid the Identification of Minority Business Participation list and Affidavit A or Affidavit B as applicable. Failure to file a required affidavit or documentation with the bid or after being notified apparent low bidder may be grounds for rejection of the bid.


WITNESS
SIGNATURE AND TITLE

Vertex Construction Company, LLC

FIRM NAME

721 Corporate Circle

ADDRESS

Salisbury, NC 28147

CITY, STATE, ZIP

74905

LICENSE NUMBER

09/15/2020

DATE

(seal)

do hereby certify that on this project, we will use the following HUB Certified/ minority business as construction subcontractors, vendors, suppliers or providers of professional services.

Firm Name, Address and Phone #

Work Type

*Minority
Category

****HUB
Certified
(Y/N)**

[illegible]

*Minority categories: Black, African American (B), Hispanic (H), Asian American (A) American Indian (I), Female (F) Socially and Economically Disadvantaged (D)

**** HUB Certification with the state HUB Office required to be counted toward state participation goals.**

The total value of minority business contracting will be (\$) 0.

State of North Carolina AFFIDAVIT A – Listing of Good Faith Efforts

County of Rowan

(Name of Bidder)

Affidavit of Vertex Construction Company, LLC

I have made a good faith effort to comply under the following areas checked:

Bidders must earn at least 50 points from the good faith efforts listed for their bid to be considered responsive. (1 NC Administrative Code 30 I.0101)

- ☒ 1 – (10 pts) Contacted minority businesses that reasonably could have been expected to submit a quote and that were known to the contractor, or available on State or local government maintained lists, at least 10 days before the bid date and notified them of the nature and scope of the work to be performed.
- ☒ 2 – (10 pts) Made the construction plans, specifications and requirements available for review by prospective minority businesses, or providing these documents to them at least 10 days before the bids are due.
- ☐ 3 – (15 pts) Broken down or combined elements of work into economically feasible units to facilitate minority participation.
- ☐ 4 – (10 pts) Worked with minority trade, community, or contractor organizations identified by the Office of Historically Underutilized Businesses and included in the bid documents that provide assistance in recruitment of minority businesses.
- ☒ 5 – (10 pts) Attended prebid meetings scheduled by the public owner.
- ☐ 6 – (20 pts) Provided assistance in getting required bonding or insurance or provided alternatives to bonding or insurance for subcontractors.
- ☒ 7 – (15 pts) Negotiated in good faith with interested minority businesses and did not reject them as unqualified without sound reasons based on their capabilities. Any rejection of a minority business based on lack of qualification should have the reasons documented in writing.
- ☐ 8 – (25 pts) Provided assistance to an otherwise qualified minority business in need of equipment, loan capital, lines of credit, or joint pay agreements to secure loans, supplies, or letters of credit, including waiving credit that is ordinarily required. Assisted minority businesses in obtaining the same unit pricing with the bidder's suppliers in order to help minority businesses in establishing credit.
- ☐ 9 – (20 pts) Negotiated joint venture and partnership arrangements with minority businesses in order to increase opportunities for minority business participation on a public construction or repair project when possible.
- ☒ 10 – (20 pts) Provided quick pay agreements and policies to enable minority contractors and suppliers to meet cash-flow demands.

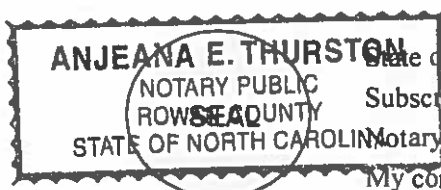
The undersigned, if apparent low bidder, will enter into a formal agreement with the firms listed in the Identification of Minority Business Participation schedule conditional upon scope of contract to be executed with the Owner. Substitution of contractors must be in accordance with GS143-128.2(d) Failure to abide by this statutory provision will constitute a breach of the contract.

The undersigned hereby certifies that he or she has read the terms of the minority business commitment and is authorized to bind the bidder to the commitment herein set forth.

Date: 9-15-2020 Name of Authorized Officer: Steve C Thurston

Signature: [Signature]

Title: Vice President



State of North Carolina, County of Rowan

Subscribed and sworn to before me this 15 day of September 2020

Notary Public: Anjeana E. Thurston
My commission expires July 19, 2025

**State of North Carolina --AFFIDAVIT B-- Intent to Perform Contract
with Own Workforce.**

County of Rowan

Affidavit of Vertex Construction Company, LLC

(Name of Bidder)

I hereby certify that it is our intent to perform 100% of the work required for the _____

Common Solutions, COVID, for Rowan County

(Name of Project)

contract.

In making this certification, the Bidder states that the Bidder does not customarily subcontract elements of this type project, and normally performs and has the capability to perform and will perform all elements of the work on this project with his/her own current work forces; and

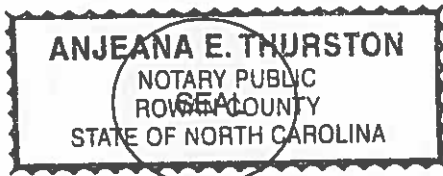
The Bidder agrees to provide any additional information or documentation requested by the owner in support of the above statement. The Bidder agrees to make a Good Faith Effort to utilize minority suppliers where possible.

The undersigned hereby certifies that he or she has read this certification and is authorized to bind the Bidder to the commitments herein contained.

Date: 9-15-20 Name of Authorized Officer: Steve C Thurston

Signature: _____

Title: Vice President



State of North Carolina, County of Rowan

Subscribed and sworn to before me this 15 day of September 2020

Notary Public Anjeana E. Thurston

My commission expires July 19, 2025

FORM OF BID BOND

KNOW ALL MEN BY THESE PRESENTS THAT _____
Vertex Construction Company, LLC as
principal, and Employers Mutual Casualty Company, as surety, who is
duly licensed to act as surety in North Carolina, are held and firmly bound unto
Rowan County as obligee,
in the penal sum of Five Percent of Amount Bid 5% DOLLARS, lawful money of
the United States of America, for the payment of which, well and truly to be made, we bind
ourselves, our heirs, executors, administrators, successors and assigns, jointly and
severally, firmly by these presents.

Signed, sealed and dated this 15th day of September, 2020

WHEREAS, the said principal is herewith submitting proposal for
Common Solutions COVID-19 Relief Fund Projects for Rowan County owned facilities
and the principal desires to file this bid bond in lieu of making the cash deposit as required
by G.S. 143-129.

NOW, THEREFORE, THE CONDITION OF THE ABOVE OBLIGATION is such, that
if the principal shall be awarded the contract for which the bid is submitted and shall
execute the contract and give bond for the faithful performance thereof within ten days after
the award of same to the principal, then this obligation shall be null and void; but if the
principal fails to so execute such contract and give performance bond as required by G.S.
143-129, the surety shall, upon demand, forthwith pay to the obligee the amount set forth in
the first paragraph hereof. Provided further, that the bid may be withdrawn as provided by
G.S. 143-129.1

Vertex Construction Company, LLC (SEAL)

By:  (SEAL)

(SEAL)

Employers Mutual Casualty Company (SEAL)

By:  (SEAL)

Wendy E Lahm

Attorney-in-Fact

CERTIFICATE OF AUTHORITY INDIVIDUAL ATTORNEY-IN-FACT

KNOW ALL MEN BY THESE PRESENTS, that:

1. Employers Mutual Casualty Company, an Iowa Corporation
2. EMCASCO Insurance Company, an Iowa Corporation
3. Union Insurance Company of Providence, an Iowa Corporation

4. Illinois EMCASCO Insurance Company, an Iowa Corporation
5. Dakota Fire Insurance Company, a North Dakota Corporation
6. EMC Property & Casualty Company, an Iowa Corporation

hereinafter referred to severally as "Company" and collectively as "Companies", each does, by these presents, make, constitute and appoint:

Wendy E Lahm

its true and lawful attorney-in-fact, with full power and authority conferred to sign, seal, and execute the following Surety Bond:

Surety Bond Number: Bid Bond

Principal : Vertex Construction Company, LLC

Obligee : Rowan County

and to bind each Company thereby as fully and to the same extent as if such instruments were signed by the duly authorized officers of each such Company, and all of the acts of said attorney pursuant to the authority hereby given are hereby ratified and confirmed.

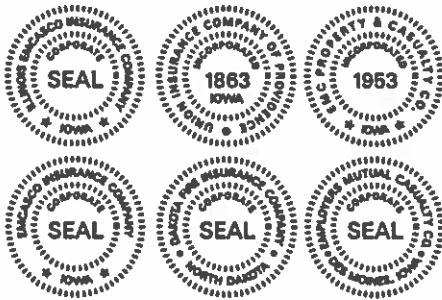
AUTHORITY FOR POWER OF ATTORNEY

This Power-of-Attorney is made and executed pursuant to and by the authority of the following resolution of the Boards of Directors of each of the Companies at the first regularly scheduled meeting of each company duly called and held in 1999:

RESOLVED: The President and Chief Executive Officer, any Vice President, the Treasurer and the Secretary of Employers Mutual Casualty Company shall have power and authority to (1) appoint attorneys-in-fact and authorize them to execute on behalf of each Company and attach the seal of the Company thereto, bonds and undertakings, recognizances, contracts of indemnity and other writings obligatory in the nature thereof; and (2) to remove any such attorney-in-fact at any time and revoke the power and authority given to him or her. Attorneys-in-fact shall have power and authority, subject to the terms and limitations of the power-of-attorney issued to them, to execute and deliver on behalf of the Company, and to attach the seal of the Company thereto, bonds and undertakings, recognizances, contracts of indemnity and other writings obligatory in the nature thereof, and any such instrument executed by any such attorney-in-fact shall be fully and in all respects binding upon the Company. Certification as to the validity of any power-of-attorney authorized herein made by an officer of Employers Mutual Casualty Company shall be fully and in all respects binding upon this Company. The facsimile or mechanically reproduced signature of such officer, whether made heretofore or hereafter, wherever appearing upon a certified copy of any power-of-attorney of the Company, shall be valid and binding upon the Company with the same force and effect as though manually affixed.

IN WITNESS THEREOF, the Companies have caused these presents to be signed for each by their officers as shown, and the Corporate seals to be hereto affixed this 1st day of July, 2018.

Seals



Bruce G. Kelley

Bruce G. Kelley, CEO, Chairman of
Companies 2, 3, 4, 5 & 6; President
of Companies 1, 2 & 6; Treasurer of
Companies 1, 2, 3, 4 & 6

Todd Strother

Todd Strother,
Senior Vice President

On this 1st day of July, 2018 before me a Notary Public in and for the State of Iowa, personally appeared Bruce G. Kelley and Todd Strother, who, being by me duly sworn, did say that they are, and are known to me to be the CEO, Chairman, President and Treasurer, and/or Senior Vice President, respectively, of each of the Companies above; that the seals affixed to this instrument are the seals of said corporations; that said instrument was signed and sealed on behalf of each of the Companies by authority of their respective Boards of Directors; and that the said Bruce G. Kelley and Todd Strother, as such officers, acknowledged the execution of said instrument to be their voluntary act and deed, and the voluntary act and deed of each of the Companies.

My Commission Expires October 10, 2022.

Kathy Loveridge
Notary Public in and for the State of Iowa

CERTIFICATE

I, James D. Clough, Vice President of the Companies, do hereby certify that the foregoing resolution of the Boards of Directors by each of the Companies, and this Power of Attorney issued pursuant thereto on 1st day of July, 2018, are true and correct and are still in full force and effect.

In Testimony Whereof I have subscribed my name and affixed the facsimile seal of each Company this 15th day of September, 2020.

J D Clough Vice President

AIA[®] Document A305[™] – 1986

Contractor's Qualification Statement

The Undersigned certifies under oath that the information provided herein is true and sufficiently complete so as not to be misleading.

SUBMITTED TO: Pete Bogle, AIA

The Bogle Firm Architecture, PLLC

ADDRESS: 110 N. Main Street Suite 200

SUBMITTED BY: Vertex Construction Company, LLC

NAME: John David Hartman

ADDRESS: 721 Corporate Circle, Salisbury, NC 28147

PRINCIPAL OFFICE: 704-310-5711

☐ Corporation

☐ Partnership

☐ Individual

☐ Joint Venture

☒ Other Limited Liability Company

NAME OF PROJECT: *(if applicable)*

TYPE OF WORK: *(file separate form for each Classification of Work)*

☒ General Construction

☐ HVAC

☐ Electrical

☐ Plumbing

☐ Other: *(Specify)*

§ 1 ORGANIZATION

§ 1.1 How many years has your organization been in business as a Contractor? 6

§ 1.2 How many years has your organization been in business under its present business name? 6

§ 1.2.1 Under what other or former names has your organization operated?

N/A

§ 1.3 If your organization is a corporation, answer the following:

§ 1.3.1 Date of incorporation:

§ 1.3.2 State of incorporation:

ADDITIONS AND DELETIONS:

The author of this document has added information needed for its completion. The author may also have revised the text of the original AIA standard form. An *Additions and Deletions Report* that notes added information as well as revisions to the standard form text is available from the author and should be reviewed. A vertical line in the left margin of this document indicates where the author has added necessary information and where the author has added to or deleted from the original AIA text.

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

This form is approved and recommended by the American Institute of Architects (AIA) and The Associated General Contractors of America (AGC) for use in evaluating the qualifications of contractors. No endorsement of the submitting party or verification of the information is made by AIA or AGC.

§ 1.3.3 President's name:

§ 1.3.4 Vice-president's name(s)

§ 1.3.5 Secretary's name:

§ 1.3.6 Treasurer's name:

§ 1.4 If your organization is a partnership, answer the following:

§ 1.4.1 Date of organization:

§ 1.4.2 Type of partnership (if applicable):

§ 1.4.3 Name(s) of general partner(s)

§ 1.5 If your organization is individually owned, answer the following:

§ 1.5.1 Date of organization:

§ 1.5.2 Name of owner:

§ 1.6 If the form of your organization is other than those listed above, describe it and name the principals:

Limited Liability Company
John David Hartman, President
Steven Curtis Thurston, Vice President

§ 2 LICENSING

§ 2.1 List jurisdictions and trade categories in which your organization is legally qualified to do business, and indicate registration or license numbers, if applicable.

North Carolina, South Carolina, Florida, Virginia, West Virginia, Delaware, Maryland

§ 2.2 List jurisdictions in which your organization's partnership or trade name is filed.

North Carolina

§ 3 EXPERIENCE

§ 3.1 List the categories of work that your organization normally performs with its own forces.

Supervision, Carpentry, Doors & Hardware, Miscellaneous Accessories, Demo

§ 3.2 Claims and Suits. (If the answer to any of the questions below is yes, please attach details.)

§ 3.2.1 Has your organization ever failed to complete any work awarded to it?

No

§ 3.2.2 Are there any judgments, claims, arbitration proceedings or suits pending or outstanding against your organization or its officers?

No

§ 3.2.3 Has your organization filed any law suits or requested arbitration with regard to construction contracts within the last five years?

No

§ 3.3 Within the last five years, has any officer or principal of your organization ever been an officer or principal of another organization when it failed to complete a construction contract? (If the answer is yes, please attach details.)

No

§ 3.4 On a separate sheet, list major construction projects your organization has in progress, giving the name of project, owner, architect, contract amount, percent complete and scheduled completion date.

See Addendum A

§ 3.4.1 State total worth of work in progress and under contract:

\$14,631,519.00

§ 3.5 On a separate sheet, list the major projects your organization has completed in the past five years, giving the name of project, owner, architect, contract amount, date of completion and percentage of the cost of the work performed with your own forces.

See Addendum B

§ 3.5.1 State average annual amount of construction work performed during the past five years:

\$9,063,659.00

§ 3.6 On a separate sheet, list the construction experience and present commitments of the key individuals of your organization.

See Attached Resumes

§ 4 REFERENCES

§ 4.1 Trade References:

Chandler Concrete Company: 400 N. Long Street, Salisbury, NC 28144 – Contact: Bob Cartner @ 704-636-4713
Hinson electric: 601 N. Enochville Ave., Kannapolis, NC 28081 – Contact: Roger Taylor @ 704-933-3806
Mid Carolina Masonry: 155 Mossy Oak Lane, Salisbury, NC 28146 – Contact: Jeremy Foster @ 704-202-4904
Brickey Acoustical, Inc.: 8603 N. Hwy. 150, Suite A, Clemons, NC 27012 – Contact: Ronnie Brickey @ 336-764-5252

§ 4.2 Bank References:

Pinnacle Bank: 415 Jake Alexander Blvd. W., Salisbury NC 28147
Contact Daren Fuller @ 704-991-8003

§ 4.3 Surety:

§ 4.3.1 Name of bonding company:

Employers Mutual Casualty Company

§ 4.3.2 Name and address of agent:

Rutherford
Mr. Martin Pallazza
5605 Carnegie Blvd.
Charlotte, NC 28209
704-367-3462

§ 5 FINANCING

§ 5.1 Financial Statement.

§ 5.1.1 Attach a financial statement, preferably audited, including your organization's latest balance sheet and income statement showing the following items:

Current Assets (e.g., cash, joint venture accounts, accounts receivable, notes receivable, accrued income, deposits, materials inventory and prepaid expenses);

Net Fixed Assets;

Other Assets;

Current Liabilities (e.g., accounts payable, notes payable, accrued expenses, provision for income taxes, advances, accrued salaries and accrued payroll taxes);

Other Liabilities (e.g., capital, capital stock, authorized and outstanding shares par values, earned surplus and retained earnings).

§ 5.1.2 Name and address of firm preparing attached financial statement, and date thereof:

Davis Group
640 Statesville Blvd., Suite 1
Salisbury, NC 28145
Contact: Gary Davis @ 704-636-1040

§ 5.1.3 Is the attached financial statement for the identical organization named on page one?

Yes

§ 5.1.4 If not, explain the relationship and financial responsibility of the organization whose financial statement is provided (e.g., parent-subsidiary).

§ 5.2 Will the organization whose financial statement is attached act as guarantor of the contract for construction?

Yes

§ 6 SIGNATURE

§ 6.1 Dated at this 24 day of February 2020

Name of Organization: Vertex Construction Company, LLC

By:

Title: President

§ 6.2

M being duly sworn deposes and says that the information provided herein is true and sufficiently complete so as not to be misleading.

Subscribed and sworn before me this day of

Notary Public:

My Commission Expires:



Additions and Deletions Report for AIA® Document A305™ – 1986

This Additions and Deletions Report, as defined on page 1 of the associated document, reproduces below all text the author has added to the standard form AIA document in order to complete it, as well as any text the author may have added to or deleted from the original AIA text. Added text is shown underlined. Deleted text is indicated with a horizontal line through the original AIA text.

Note: This Additions and Deletions Report is provided for information purposes only and is not incorporated into or constitute any part of the associated AIA document. This Additions and Deletions Report and its associated document were generated simultaneously by AIA software at 15:44:48 ET on 05/23/2019.

PAGE 1

SUBMITTED TO: The Bogle Firm Architecture, PLLC

ADDRESS: 110 N. Main Street Suite 200 Salisbury, NC 28144

SUBMITTED BY: Vertex Construction Company, LLC

NAME: John David Hartman

ADDRESS: 721 Corporate Circle, Salisbury, NC 28147

PRINCIPAL OFFICE: 704-310-5711

...

[☒] Other Limited Liability Company

...

[☒] General Construction

...

§ 1.1 How many years has your organization been in business as a Contractor? 6

§ 1.2 How many years has your organization been in business under its present business name? 6

...

N/A

PAGE 2

Limited Liability Company

John David Hartman, President

Steven Curtis Thurston, Vice President

...

North Carolina, South Carolina, Florida, Virginia, West
Virginia, Maryland, Delaware

...

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User Notes:

(1867738931)

North Carolina

...

Supervision, Carpentry, Doors & Hardware, Miscellaneous Accessories, Demo

...

No

...

No

...

No

PAGE 3

No

...

See Addendum A

...

\$14,631,519.00

...

See Addendum B

...

\$9,063,659.00

...

See Attached Resumes

...

Chandler Concrete Company: 400 N. Long Street, Salisbury, NC 28144 – Contact: Bob Cartner @ 704-636-4713

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...

Pinnacle Bank: 415 Jake Alexander Blvd. W., Salisbury NC 28147

Contact Daren Fuller @ 704-991-8003

...

Employers Mutual Casualty Company

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User Notes:

(1867738931)

...
Rutherford
Mr. Martin Pallazza
5605 Carnegie Blvd.
Charlotte, NC 28209
704-367-3462

PAGE 4

Davis Group
640 Statesville Blvd., Suite 1
Salisbury, NC 28145
Contact: Gary Davis @ 704-636-1040

...
Yes

...
Yes
...

§ 6.1 Dated at this 24day of February 2020

Name of Organization: Vertex Construction Company, LLC

...
Title: President

Certification of Document's Authenticity

AIA® Document D401™ – 2003

I, John David Hartman, hereby certify, to the best of my knowledge, information and belief, that I created the attached final document simultaneously with its associated Additions and Deletions Report and this certification at 15:44:48 ET on 05/23/2019 under Order No. 1000254277 from AIA Contract Documents software and that in preparing the attached final document I made no changes to the original text of AIA® Document A305™ – 1986, Contractor's Qualification Statement, as published by the AIA in its software, other than those additions and deletions shown in the associated Additions and Deletions Report.


(Signed) _____

President
(Title) _____

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Finance Department
DATE: September 21, 2020
SUBJECT: Financial Report

Please see the attached financial graphs.

ATTACHMENTS:

Description

Financial Graphs

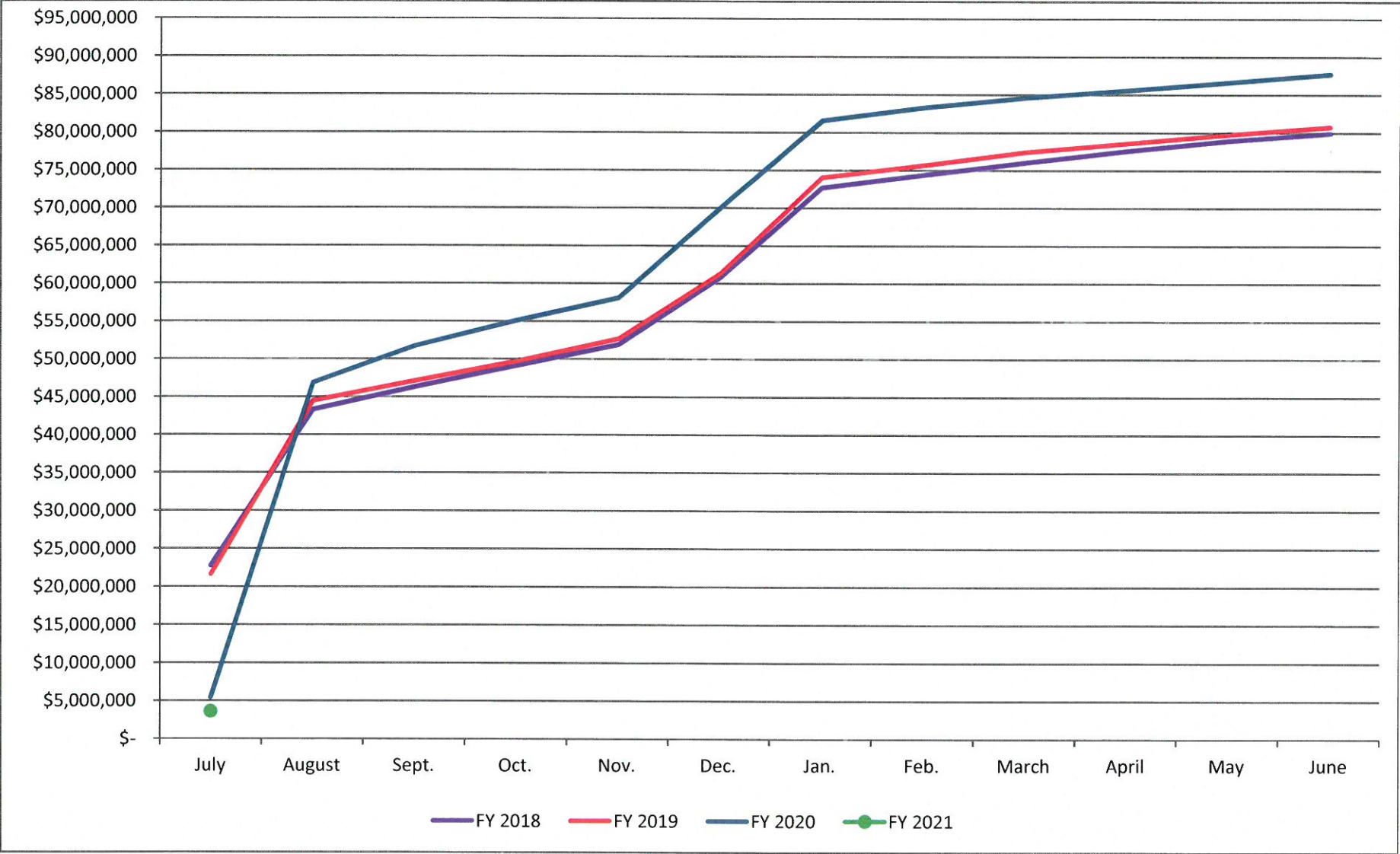
Upload Date

9/14/2020

Type

Backup Material

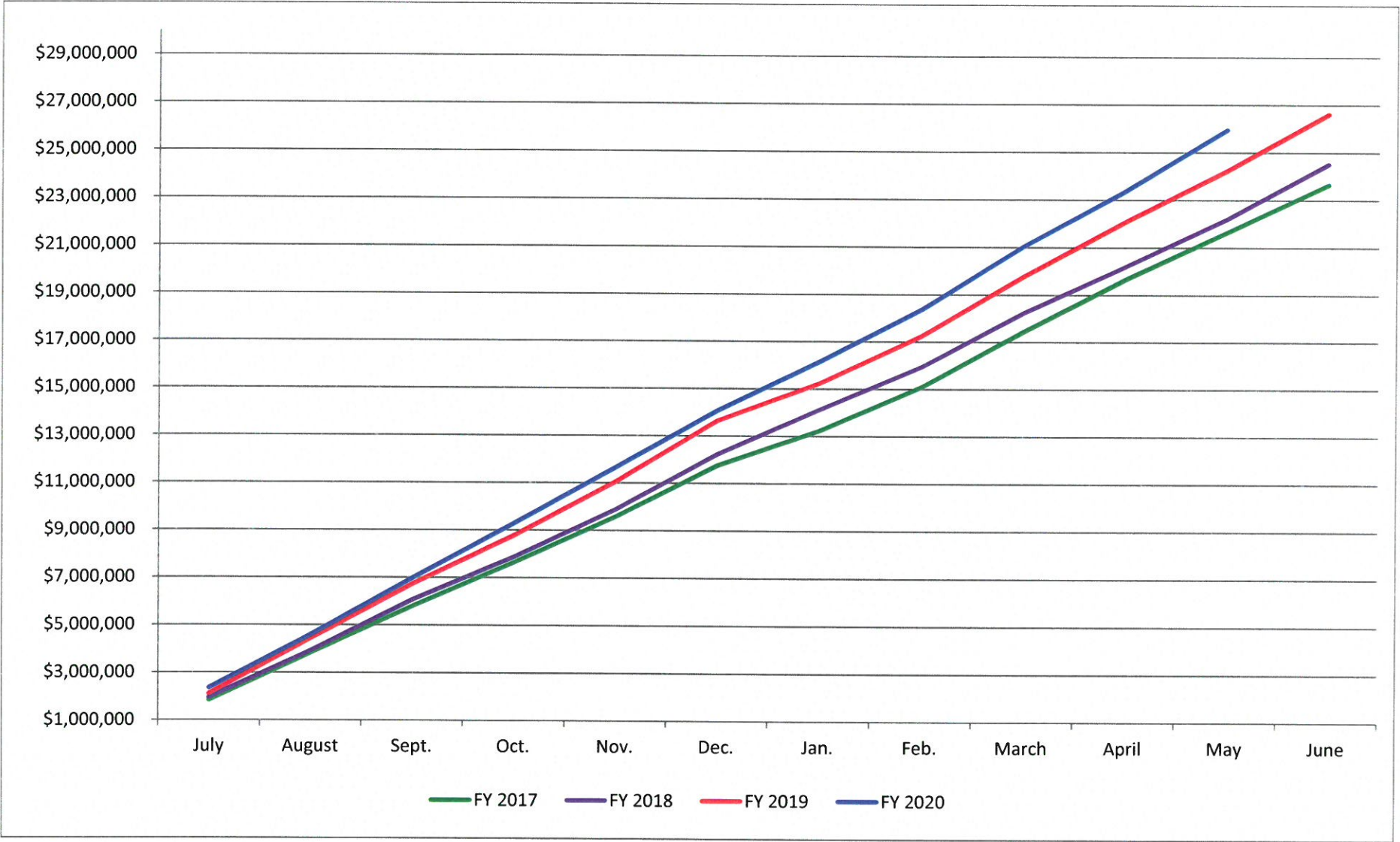
July		
2021	\$	3,592,978
2020	\$	5,419,976
2019	\$	21,573,977
2018	\$	22,708,662



ROWAN COUNTY
GENERAL FUND
FISCAL YEARS 2017 - 2020

ANNUAL CUMULATIVE SALES TAX COMPARISONS

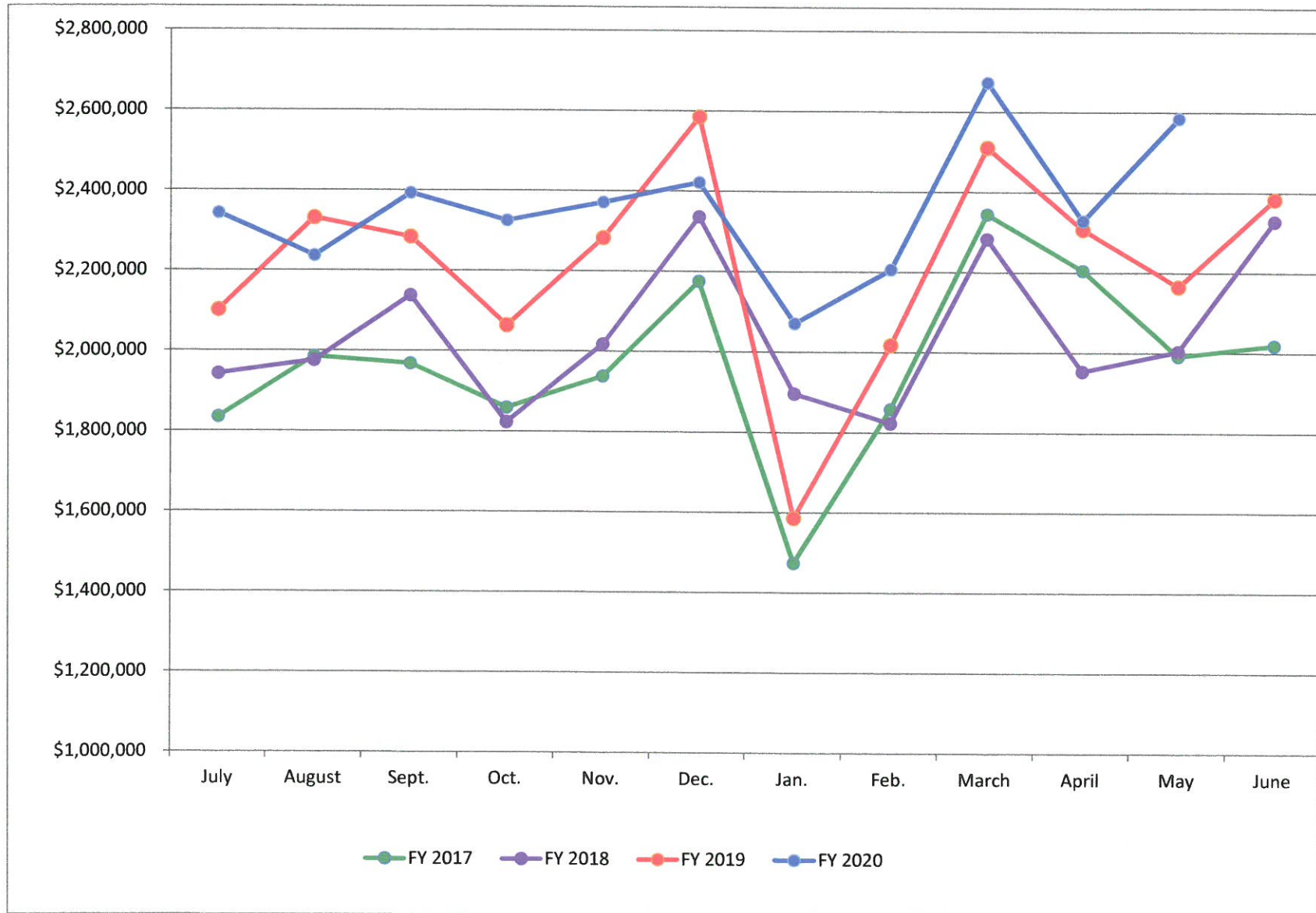
	May
2020	\$ 25,950,552
2019	\$ 24,231,523
2018	\$ 22,186,718
2017	\$ 21,631,327



ROWAN COUNTY
GENERAL FUND
FISCAL YEARS 2017 - 2020

MONTHLY SALES TAX COMPARISONS

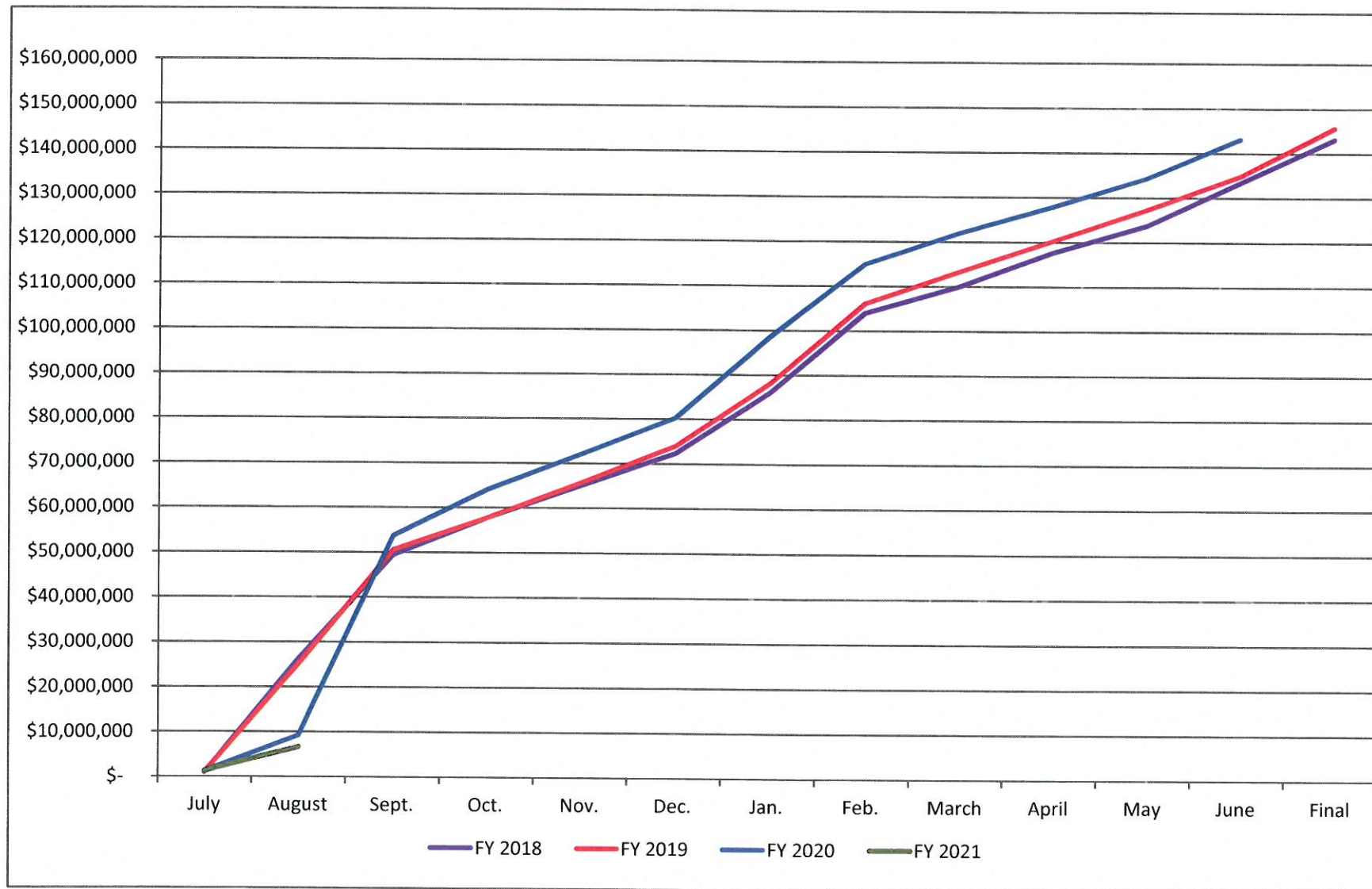
May	
2020	\$ 2,584,115
2019	\$ 2,164,645
2018	\$ 2,003,351
2017	\$ 1,991,115



ROWAN COUNTY
GENERAL FUND
FISCAL YEARS 2018 - 2021

ANNUAL CUMULATIVE REVENUE COMPARISONS

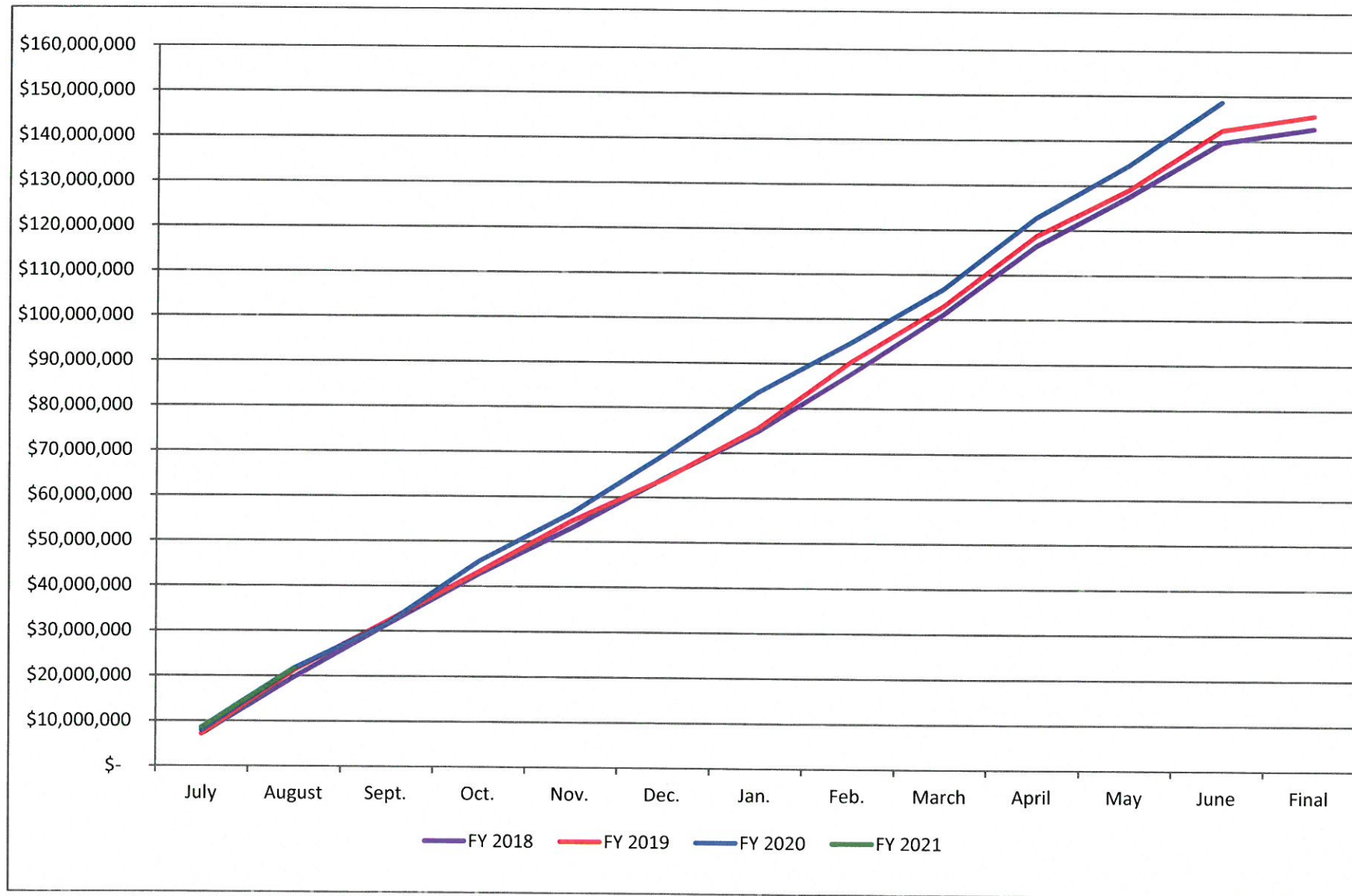
August	
2021	\$ 6,663,791
2020	\$ 9,159,114
2019	\$ 25,141,708
2018	\$ 26,181,154



ROWAN COUNTY
GENERAL FUND
FISCAL YEARS 2018 - 2021

ANNUAL CUMULATIVE EXPENDITURE COMPARISONS

August	
2021	\$ 21,675,168
2020	\$ 21,656,039
2020	\$ 21,248,174
2018	\$ 19,651,237



ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: Caleb Sinclair, Director, Environmental Management
DATE: September 14, 2020
SUBJECT: Litter Report

ATTACHMENTS:

Description

Litter Report

Upload Date

9/14/2020

Type

Cover Memo

Rowan County Litter Mitigation Updates

September 4, 2020

Mr. Church,

- Rowan County Staff removed **12,780 lbs.** of roadside debris and litter during the two-week period beginning Monday, August 24, 2020 through Friday, September 4, 2020.
- The Rowan County Solid Waste Enforcement Program resulted in three citations issued for illegal dumping during the month of August.

Thank you to all those who continue to make a difference by fostering environmental stewardship throughout Rowan County.



Respectfully submitted by Caleb Sinclair

ROWAN COUNTY
A COUNTY COMMITTED TO EXCELLENCE



130 West Innes Street - Salisbury, NC 28144
TELEPHONE: 704-216-8180 * FAX: 704-216-8195

MEMO TO COMMISSIONERS:

FROM: County Manager Aaron Church
DATE: September 14, 2020
SUBJECT: Closed Session: To Consider A Real Estate Transaction

The Board is asked to enter into Closed Session in accordance with North Carolina General Statute § 143-318.11(a)(5) to consider a real estate transaction.

ATTACHMENTS:

Description

Upload Date

Type

No Attachments Available