## DEPARTMENTAL REQUEST FOR BUDGET ACTION

TO: BUDGET OFFICER

FROM: Environmental Management

EXPLANATION IN DETAIL:

To accommodate grant funded project for Recycling Program
Grant Approved by BOC acknologed on Adobe workflow 7/18/2021
Grant Contract CW21278

Prepared by: Date: Reviewed: Caleb Sinclair 2/2/2022

| ACCOUNT TITLE                 | E/R | ACCOUNT #                        | INCREASE           | DECREASE    |
|-------------------------------|-----|----------------------------------|--------------------|-------------|
|                               |     | 1000                             | _                  |             |
|                               | R   | 4730<br>601 614 <b>66</b> 434410 | \$25,000           |             |
| Recycling Grant Revenue       | E   | 001014449454410                  | 420,000            |             |
| R&M Buildings                 |     | 601 6154730543005                |                    | 5,000       |
| C/s Completes and Servicement | E   | 615470575090                     | \$30,000           |             |
| C/A Furniture and Equipment   |     |                                  |                    |             |
|                               |     |                                  |                    |             |
|                               |     |                                  |                    |             |
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|                               |     |                                  |                    |             |
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|                               |     |                                  |                    |             |
| DEPARTMENT HEAD               |     | COUNTY MANAGER                   |                    | NG USE ONLY |
| Approved:                     |     | Approved:                        | Budget Revision #_ | 08-114      |
| Disapproved:                  |     | Disapproved:                     | Date Posted:       |             |
| Amended:                      |     | Amended:                         | Group Number:      |             |
| Date: 2-3-2021                |     | Date:                            | Posted by:         | H           |
| Signature:                    | _   | Signature:                       | Approved by:       |             |



#### ROWAN COUNTY CONTRACT MEMORANDUM

TO:

Aaron Church, Rowan County Manager

FROM:

Caleb Sinclair

DEPT:

Environmental Management (Recycling Division)

DATE:

June 24, 2021

SUBJECT:

Recycling Grant Acceptance Request

#### PURPOSE OF CONTRACT:

This is a grant which has been awarded to the Rowan County Dept. of Environmental Management and is to be used for recycling center infrastructure improvements.

Grant Amount: not-to-exceed \$25,000.00 with a Rowan County cash match of: not-to exceed \$5,000.00. Cash match obligation will be satisfied using monles from the Landfill Enterprise Fund. This grant will be used to purchase equipment and infrastructure at select solid waste and recycling convenience centers. Items to be purchased: one stationary materials compactor and one motor fluids collection station (Installed).

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#### CONTRACT CERTIFICATION

By submitting this memorandum, I agree that I have:

- 1. Read and understand the terms of the contract.
- 2. To the best of my knowledge the terms, amount and activities surrounding this contract are compliant with North Carolina General Statutes, the Rowan County Purchasing Policy and any applicable regulations.
- 3. I have secured and attached in MUNIS the Certificate of Insurance.

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6-24-202

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Signature of Director

DATE

## DEPARTMENTAL REQUEST FOR BUDGET ACTION

| TO: COUNTY COMMISSIONERS                                    |             |   |                                    |                        |
|---|-------------|---|------------------------------------|------------------------|
| FROM: FINANCE   |             |   |                                    |                        |
| EXPLANATION IN DETAIL:                                      |             | To recognize the 2021-2022<br>Sceinces grant awarded to the |                                    |                        |
| BUDGET INFORMATION:   |             |   | Prepared by:<br>Date:<br>Reviewed: | Lisa Bevis<br>02/02/22 |
| ACCOUNT TITLE   |             | ACCOUNT #   | INCREASE                           | DECREASE               |
| A COSONI IN EL  | -           | Account #   | INCILAGE                           | DECKEASE               |
| NC Science Museums Grant Salaries-Part Time Social Security | R<br>E<br>E | 1146440-434080<br>1156440-510015<br>1156440-520020          | 75,000<br>11,460<br>711            |                        |
| Medicare Tax  | E           | 1156440-520020  | 166                                | 100                    |
| Workers Compensation  | E           | 1156440-520025  | 263                                |                        |
| Educational Supplies  | E           | 1156440-561015  | 8,400                              |                        |
| Grant: DNP Wildlife & Nature Ctr                            | E           | 1156440-585019  | 54,000                             |                        |
|   |             |   |                                    |                        |
|   |             |   |                                    |                        |
| DEPARTMENT HEAD   |             | COUNTY MANAGER  | ACCOUNTIN                          | NG USE ONLY            |
| Approved:   |             | Approved:   | Budget Revision #                  | 08-154                 |
| Disapproved:  |             | Disapproved:  | Date Posted:                       |                        |
| Amended:  |             | Amended:  | Group Number:                      |                        |
| Date: <u>2/8/22</u>   |             | Date:   | Posted by:                         |                        |
| Date: 2/8/22 Signature: Howden                              |             | Signature:  | Approved by:                       |                        |

#### DEPARTMENTAL REQUEST FOR BUDGET ACTION

TO: COUNTY MANAGER / BOARD OF COMMISSIONERS

FROM: EMERGENCY SERVICES

EXPLANATION IN DETAIL:

Request use of ARPA to pay for Operative IQ system that is being used

to track all PPE purchased by Rowan County

| Prepared by: | JHOWDEN  |
|--------------|----------|
| Date:        | 2/2/2022 |

| ACCOUNT TITLE                       | R/E | ACCOUNT #            | INCREASE           | DECREASE     |
|-------------------------------------|-----|----------------------|--------------------|--------------|
| DISASTER REIMBURSEMENT              | R   | 7344119-431300       | 8,280              |              |
| ADMIN SUPPORT - TECHNOLOGY          | E   | 20900-800-534030-071 | 8,280              |              |
|                                     |     |                      |                    |              |
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| DEPARTMENT HEAD                     |     | COUNTY MANAGER       | ACCOUNT            | ING USE ONLY |
| Approved:                           |     | Approved:            | Period - Journal # | 08-164       |
| Disapproved:                        |     | Disapproved:         | Keyed By:          | JMH          |
| mended:                             |     | Amended:             | Date Keyed:        |              |
| Date: 2/8/22                        |     | Date:                | Posted By:         |              |
| pate: 2/8/22<br>ignature: G. Howden |     | Signature:           | Date Posted:       |              |

## DEPARTMENTAL REQUEST FOR BUDGET ACTION

TO: COUNTY MANAGER / BOARD OF COMMISSIONERS

FROM: DSS

**EXPLANATION IN DETAIL:** 

Request use of ARPA funds to pay contractors to help DSS's

Economic Services and Child Protection Services group during

pandemic.

| Prepared by: | Health Department |
|--------------|-------------------|
| Date:        |                   |
|              |                   |

| ACCOUNT TITLE  | R/E | ACCOUNT #                               | INCREASE           | DECREASE      |
|--|-----|---|--------------------|---------------|
| DISASTER REIMBURSEMENT   | R   | 7344119-431300                          | 74,000             |               |
| CONTRACTED SERVICES  | E   | 20900-100-533001-019                    | 74,000             |               |
| Appropriate to the second seco |     |   |                    |               |
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| DEPARTMENT HEAD  |     | COUNTY MANAGER                          | ACCOUN             | TING USE ONLY |
| Approved:  |     | Approved:                               | Period - Journal # | 08-165        |
| Disapproved:   |     | Disapproved:                            | Keyed By:          | JMH           |
| Amended:   |     | Amended:                                | Date Keyed:        |               |
| Date: 2/8/22   |     | Date:                                   | Posted By:         |               |
| Date: 2/8/22  Glignature: D. Howele-   |     | Signature:                              | Date Posted:       |               |

## DEPARTMENTAL REQUEST FOR BUDGET ACTION

TO: COUNTY MANAGER / BOARD OF COMMISSIONERS

FROM: FINANCE DEPARTMENT

Transfer budget from one G/L account line to another to correct

EXPLANATION IN DETAIL: miss-key when setting up budget.

Prepared by: JHOWDEN
Date: 2/1/2022

| ACCOUNT TITLE                     | R/E | ACCOUNT#       | INCREASE            | DECREASE             |
|-----------------------------------|-----|----------------|---------------------|----------------------|
| C/A - CHEMICAL BOOSTER            | E   | 7354119-573025 | 1,000,000           |                      |
| TRANSFERS                         | E   | 7354119-595101 |                     | 1,000,000            |
| ADVERTISING                       | E   | 7354119-554000 | 18,000              |                      |
| DISASTER EXPENDITURES             | E   | 7354119-582025 |                     | 18,000               |
|                                   |     |                |                     |                      |
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| DEPARTMENT HEAD                   |     | COUNTY MANAGER | ACCOUN <sup>-</sup> | TING USE ONLY        |
| Approved:                         |     | Approved:      | Period - Journal #  | AND TAKEN THE PERSON |
| Disapproved:                      |     | Disapproved:   | Keyed By:           | JMH                  |
| Amended:                          |     | Amended:       | Date Keyed:         |                      |
| Date: 2/8/22                      |     | Date:          | Posted By:          |                      |
| Date: 2/8/22 Signature: Q. Howden |     | Signature:     | Date Posted:        |                      |

## DEPARTMENTAL REQUEST FOR BUDGET ACTION

| TO: COUNTY MANAGER / BOARD OF COMMISSIONERS  |   |          |  |  |  |
|--|---|----------|--|--|--|
| FROM: EMERGENCY SERVICES  Emergency Services is requesting the use of Article 46 Restricted Sale |   |          |  |  |  |
| EXPLANATION IN DETAIL:   | to purchase additional monitor equipment. |          |  |  |  |
|  | Prepared by:                              |          |  |  |  |
|  | Date:                                     | 2/2/2022 |  |  |  |
| BUDGET INFORMATION:  |   |          |  |  |  |

| ACCOUNT TITLE                      | R/E | ACCOUNT #                               | INCREASE            | DECREASE      |
|------------------------------------|-----|---|---------------------|---------------|
| APPROPRIATED FUND BAL - RESTRICTED | R   | 11 <b>\$</b> 4371-495010                | 53,000              |               |
| C/A - EQUIPMENT                    | E   | 1154371-575090                          | 53,000              |               |
|                                    |     |   |                     |               |
| 2002-20                            | -   |   |                     |               |
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| 74.00                              |     | 1 11 11 11 11 11 11 11 11 11 11 11 11 1 |                     |               |
| DEPARTMENT HEAD                    |     | COUNTY MANAGER                          | ACCOUN <sup>-</sup> | TING USE ONLY |
| Approved:                          |     | Approved:                               | Period - Journal #  | 08-169        |
| Disapproved:                       |     | Disapproved:                            | Keyed By:           |               |
| Amended:                           |     | Amended:                                | Date Keyed:         |               |
| Date: 2/8/22                       |     | Date:                                   | Posted By:          |               |
| Date: 2/8/22 Gignature: Q. Howelen |     | Signature:                              | Date Posted:        |               |

## DEPARTMENTAL REQUEST FOR BUDGET ACTION

TO: Jim Howden, Finance Director

FROM: Melissa J. Oleen, Library Director

EXPLANATION IN DETAIL: The Rowan Public Library has received a gift from the Friends of RPL in the amount of \$15,000, We would like to move these funds in order to purchase children's furnishings and equipment for the West Branch Library.

|                        |          |                | I  |           | P. Nance   |
|------------------------|----------|----------------|--|-----------|------------|
| BUDGET INFORMATION:    |          |                |  | Date:     | 2/8/2022   |
| ACCOUNT TITLE          | R/E      | ACCOUNT#       | ı  | NCREASE   | DECREASE   |
| Restricited Donations  | R        | 1146115-464100 | \$   |           | ,          |
| Other Small Equipment  | E        | 1156115-561095 |  | 4,671.00  |            |
| F/A: Furn. & Equipment | E        | 1156115-576030 | \$   | 7,862.00  |            |
|                        |          |                |  |           |            |
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| DEPARTMENT HEAD        |          | COUNTY MANAGER | <del>                                     </del> | ACCOUNTIN | I USE ONLY |
| Approved:X             |          | Approved:      | Budç   |           | 08-196     |
| Disapproved:           |          | Disapproved:   | Date   | Posted:   |            |
| Amended:               |          | Amended:       | Grou   | p Number: |            |
| Date: 02/08/2022       | <u></u>  | Date:          | Post   | ed by:    |            |
| Melison Mees           |          | Signature:     | Appr   | oved by:  |            |

#### DEPARTMENTAL REQUEST FOR BUDGET ACTION

TO: COUNTY MANAGER / BOARD OF COMMISSIONERS

FROM: EMERGENCY SERVICES / COUNTY MANAGER

**EXPLANATION IN DETAIL:** 

Requesting the use of Article 46 Sales Tax - Committed for Public Safety within Rowan County's current Fund Balance to be used to purchase defibrillators for every fire department.

Prepared by:

**JHOWDEN** 

2/11/2022

#### **BUDGET INFORMATION:**

| ACCOUNT TITLE                         | R/E | ACCOUNT #                               | INCREASE           | DECREASE      |
|---------------------------------------|-----|---|--------------------|---------------|
| FUND BALANCE - UNRESTRICTED           | R   | 1143390-495000                          | 210,000            |               |
| F/A - FURN & EQUIPMENT                | E   | 1154330-576030                          | 210,000            |               |
|                                       |     |   |                    |               |
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| DEPARTMENT HEAD                       |     | COUNTY MANAGER                          | ACCOUNT            | ING USE ONLY  |
| Approved:                             |     | Approved:                               | Period - Journal # |               |
| Disapproved:                          |     | Disapproved:                            | Keyed By:          | JMH           |
| Amended:                              |     | Amended:                                | Date Keyed:        | 75.00         |
| Date: 2 11 2 2                        |     | Date:                                   | Posted By:         |               |
| Signature: Allen Cre 85 Acrina Church |     | Signature:                              | Date Posted:       |               |

Per Email. GMH

## Howden, James M

From: Cress, Allen

**Sent:** Thursday, February 10, 2022 3:36 PM **To:** Howden, James M; Bevis, Lisa F

Cc: Brown, TJ; Church, Aaron; Bumgarner, Anna R

**Subject:** FW: Money for AEDs

Jim,

I met with Aaron and 2 Commissioners and a Fire Chief Tuesday. Part of the discussion was the purchase of defibrillators to replace what is in the fire departments now. These defibs would be the same brand as the monitors we are buying. As you can see below, Anna thinks we can be on the 2/21 meeting. This money would come from the ¼ cent sales tax if approved. Let mem know if you have any questions. A projected price is \$210,000.00.

Allen Cress
Chief
Rowan County Emergency Services
EM, EMS and Fire Divisions
2727 Old Concord Rd
9-1-1 Division
1090 Corporate Center Dr
Salisbury, NC 28146
(W) 704-216-8510
(C) 704-239-5267

www.rowancountync.gov

## Live simply, love generously, care deeply, speak kindly, leave the rest to God. - Ronald Reagan

From: Brown, TJ

Sent: Thursday, February 10, 2022 3:11 PM

To: Cress, Allen <Allen.Cress@rowancountync.gov>

**Subject:** Money for AEDs

I'm working on the quote for the AED's. Anna thinks we can have it all on the meeting for 2/21. We will need to get with Jim/Lisa for the money or else we will have to wait for the first March meeting.

Thanks.

#### TJ Brown

EM Division Chief | EMS Division Chief-Acting

### **Emergency Services**

2727 Old Concord Rd, Suite E, Salisbury, NC, 28146-8388 [p] 704-216-8918 [c] 704-798-3881 [f] 704-216-7994 www.rowancountync.gov/es

#### DEPARTMENTAL REQUEST FOR BUDGET ACTION

TO: COUNTY MANAGER / BOARD OF COMMISSIONERS

FROM: COUNTY MANAGER

**EXPLANATION IN DETAIL:** 

Requesting a transfer of funds to cover rest of year expenditures (3 months) associated with bringing a fleet company on board to manager Rowan

County's fleet of vehicles.

| Prepared by: | JHOWDEN   |  |  |
|--------------|-----------|--|--|
| Date:        | 2/11/2022 |  |  |

| ACCOUNT TITLE               | R/E | ACCOUNT #                                     | INCREASE            | DECREASE                                |  |
|-----------------------------|-----|---|---------------------|---|--|
| CONTRACTED SERVICES         | E   | 1154136-533001                                | 200,000             |   |  |
| FUND BALANCE - UNRESTRICTED |     | 1143390-495000                                | 200,000             |   |  |
|                             |     |   |                     |   |  |
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|                             |     | 5,500,500                                     |                     |   |  |
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| DEPARTMENT HEAD             |     | COUNTY MANAGER                                | ACCOUNTING USE ONLY |   |  |
| Approved:X                  |     | Approved:                                     | Period - Journal #  |   |  |
| Disapproved:                |     | Disapproved:                                  | Keyed By:           | ЈМН                                     |  |
| Amended:                    |     | Amended:                                      | Date Keyed:         |   |  |
| Date:02/11/2022             |     | Date:   | Posted By:          |   |  |
| ignature:<br>NARON CHURCH   |     | Signature:                                    | Date Posted:        |   |  |





### 3) Reevaluate the VEU cost. This cost was lower than expected because the VEU values were high:

**Answer-** Aside from reduction to a part-time clerk/admin, we are also able to remove parts from transit vehicles no longer being in scope.

Vector Fleet Management lowered the annual cost by the following:

- Year 1- Reduced by (\$61,005.91)
- Year 2- Reduced by (\$62,531.05)
- Year 3-Reduced by (\$64,094.32)
- 3-Year Total Reduction- (\$187,631.28)
- Parts Cost Reduced by (\$34,424)
- Reduced Parts Markup (1.5%)
- Total VEU Count Reduced by (466.8)

Reduction of our Non-Target parts mark-up from our proposed amount of 10% to 8.5%.

|                      |                           |                  | )IX D CC     | OST PROPOS   | AL FORMS       |             |                   |    |                  | ,  |             |
|----------------------|---------------------------|------------------|--------------|--------------|----------------|-------------|-------------------|----|------------------|----|-------------|
|                      |                           |                  |              | TARGE        | T COST PROPOS  | AL          |                   |    |                  |    |             |
|                      |                           |                  |              | Vendor: Vect | or Fleet Manag |             |                   |    |                  |    |             |
|                      | First year 66             |                  | v            |              | Year One       |             | Year Two          |    | Year Three       |    | 3 Yr Total  |
| Wages and Salari     | kie, 66                   | 2.340.           | 0            |              |                |             |                   |    |                  |    |             |
|                      | . \                       | 12 •             | = nistrative | \$           | 70,351         | 35          | 72,109            | 55 | 73,912           |    | 216,372     |
|                      | MUNTA 5 5 1               | 95.000           | *            | \$           | 130,651        |             | 133,917           |    | 137,265          |    | 401,83      |
|                      | ,                         |                  |              | \$<br>\$     | -              | \$<br>\$    | 10 <del>0</del> 0 | \$ | 0 <del>-</del> 0 | \$ | -           |
|                      |                           |                  |              | \$           |                |             | 200.027           |    | 211 177          |    |             |
|                      | 55,1                      | 95.000           | X            | \$           | 201,002        | <b>&gt;</b> | 206,027           | \$ | 211,177          | \$ | 618,20      |
| Fringe Benefits      |                           | 3 •              | =            |              |                |             |                   |    |                  |    |             |
|                      | Apr-Jum 65 = 5            | 85 - 000         | * istrative  | \$           | 30,150         | \$          | 30,904            | \$ | 31,677           | \$ | 92,73       |
|                      | 46,                       |                  |              | \$           | 55,993         | 1971        | 57,393            | \$ | 58,828           | \$ | 172,21      |
|                      |                           |                  |              | \$           | 5              | \$          | (5)               | \$ | 151              | \$ | 6.5         |
|                      | 165:5                     | 85 000           | +            | \$           | E              | \$          | -                 | \$ | -                | \$ | •           |
|                      | starte 17:2               | 250.000          | +            | \$           | 86,144         | \$          | 88,297            | \$ | 90,505           | \$ | 264,94      |
| Parts& Supplies      | 002                       |                  |              | \$           | 207,576        | \$          | 212,765           | \$ | 218,085          | \$ | 638,426     |
| Subcontractor Sen    | 182,8                     | 35.000           | *            | \$           | 40,000         | \$          | 41,000            | \$ | 42,025           | \$ | 123,025     |
| Overhead             | 182 : 8                   | 35 • 000         | +            | \$           | 77,943         | \$          | 79,892            | \$ | 81,889           | \$ | 239,724     |
| Corp.& Admin. Fee    | UNKnown 17.1              | 65.000           | -9-          | \$           | 49,676         | \$          | 50,918            | \$ | 52,191           | \$ | 152,78      |
|                      | 002                       |                  |              | \$           | 662,340.01     | \$          | 678,898.51        | \$ | 695,870.98       | \$ | 2,037,109.5 |
| Matasi               | 200 - 0                   | 100.000          | *            |              |                |             |                   |    |                  |    |             |
| Notes:<br>1. Provide |                           |                  | 200 20       | s required.  |                |             |                   |    |                  |    |             |
|                      | nanges irom year-to-y     | ear on a senara  |              |              |                |             |                   |    |                  |    |             |
|                      | number or personnel in    |                  |              |              | s and fringe h | ene         | fits              |    |                  |    |             |
|                      | gement and Administrative | cusi, ciaming of | 1.5          |              |                | 2.,0        |                   |    |                  |    |             |
| Mecha                |                           | W 100            | 2.5          |              |                |             |                   |    |                  |    |             |
|                      | Personnel<br>Personnel    |                  |              |              |                |             |                   |    |                  |    |             |



## Question 3 Cont'd:

**Answer-** Vector Fleet Management was able to lower several cost components once the Transit vehicles were removed.

- Annual associated cost reduced by (\$27,453)
- Regular Time Labor rate reduced by (\$6.27/hour)

|  | NON TARGET COS   | ST PROPOSAL   |   |   |
|--|--|---|---|---|
|  | \$676 142  |   |   |   |
| whole number)                                  |  |   |   |   |
|  |  |   |   |   |
| the (or only pro, 1000)                        | 4375   | calculation   |   |   |
| ted with shop labor (i.e. not parts, fuel, or  | 45%  |   |   |   |
|  | \$304.264  | calculation   |   |   |
|  |  |   | 4   | See Proposal narrative  |
| ted with parts management                      |  | 00.00.00.00   |   | ooo i ioposai nanaaii   |
| F-10 management                                |  | calculation   |   |   |
| budget VEUs and contractor experience)         |  | Julianion   |   |   |
| and contractor experience)                     | 8.5%   | calculation   |   |   |
| ted with management of subcontracted           | 12%  |   |   |   |
|  | \$81,137   | calculation   |   |   |
| es (based on target budget, VEUs and           | \$68,000   |   |   |   |
|  | 5%   | calculation   |   |   |
| ted with fuel management services              | 3%   |   |   |   |
| •  | \$16.904   | calculation   |   |   |
| s 2022 budget)                                 | \$1,727,197  |   |   |   |
|  | * 19 19.1-1  | calculation   | 4   | See Proposal narrative  |
| ted with fleet management services             |  | Carcalation   |   | occ i roposal namative  |
|  | THE PARTY OF THE P | calculation   |   |   |
|  |  | Jaioulation   |   |   |
| FU   |  | calculation   |   | See Proposal narrative  |
| <del>-</del>                                   |  |   | ank of 9/ a)  | See Proposal namative   |
|  | 100 70   | Calculation (Cir  | eck of 7037   |   |
|  | TRANSITION COST  | PROPOSAL  |   |   |
| Staff training/payroll prior to contract start | \$10,500,00  |   |   |   |
|  |  | -   |   |   |
| Corporate travel for shop set-up/training      | \$4,750.00   |   |   |   |
|  |  |   |   |   |
| Total  | \$17,250.00  | 7   |   |   |
|  | ated with fuel management services is 2022 budget) ated with fleet management services  /EU  Staff training/payroll prior to contract start Safety materials Corporate travel for shop set-up/training   | whole number) anic (for example, 1500)  atted with shop labor (i.e. not parts, fuel, or  atted with parts management budget, VEUs and contractor experience) atted with management of subcontracted  atted with management of subcontracted  atted with fuel management services  atted with fleet management services  attention cost  attention | whole number) anic (for example, 1500)  ated with shop labor (i.e. not parts, fuel, or  ated with shop labor (i.e. not parts, fuel, or  45%  \$304,264 calculation \$69,55 calculation  10% \$67,614 calculation  budget, VEUs and contractor experience)  ated with management of subcontracted  12%  \$81,137 calculation  ated with fuel management services  (is 2022 budget)  \$1,727,197  1.0% calculation  30% \$16,904 calculation  31,727,197  1.0% calculation  30% \$202,843 calculation  687,20 \$295,17 calculation  687,20 \$296,17 calculation  687,20 \$295,17 calculation  687,20 \$296,17 calculation  687,20 \$200,00 \$200, | whole number) anic (for example, 1500)  ated with shop labor (i.e. not parts, fuel, or  ated with parts management budget, VEUs and contractor experience) ated with management of subcontracted  ated with fuel management services  ated with fleet management services  ated with fleet management services  Staff training/payroll prior to contract start Safety materials  Corporate travel for shop set-up/training  \$67.61.42 2.5 1750 4375 calculation  \$69.55 calculation \$67.614 calculation \$207.576 8.5% calculation \$68.000  \$68.000  \$68.000  \$68.000  \$700 \$700 \$700 \$700 \$700 \$700 \$700 |